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## 1995-1996 Annual Report

Southern Illinois University Board of Trustees

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# ANNUAL REPORT

of the Board of Trustees  
Southern Illinois University

1995-96



*copy to Trust in  
campus 11/5/96 from Pres  
office*

ANNUAL REPORT  
of the Board of Trustees  
Southern Illinois University

1995-96

Southern Illinois University - Board of Trustees  
CARBONDALE, ILLINOIS 62901-6801



June 30, 1996

The Honorable Jim Edgar  
Governor of the State of Illinois  
Springfield, Illinois 62706

Dear Governor Edgar:

We have the honor to submit to you herewith, in compliance with the law, the forty-fifth annual report of the Board of Trustees of Southern Illinois University for Fiscal Year July 1, 1995 to June 30, 1996.

Respectfully yours,

A handwritten signature in dark ink, appearing to read "George T. Wilkins, Jr.", with a stylized flourish at the end.

George T. Wilkins, Jr.  
Secretary  
Board of Trustees

GTW:sh

BOARD OF TRUSTEES  
(as of June 30, 1996)

John Brewster  
Molly D'Esposito  
Jason Ervin  
William R. Norwood  
Sarahjini Nunn  
Harris Rowe  
Celeste M. Stiehl  
A. D. VanMeter, Jr.  
George T. Wilkins, Jr.

Marion  
Winnetka  
Carbondale  
Carbondale  
Edwardsville  
Jacksonville  
Belleville  
Springfield  
Edwardsville

OFFICERS

A. D. VanMeter, Jr., Chair  
Molly D'Esposito, Vice-Chair  
George T. Wilkins, Jr., Secretary  
Sharon Holmes, Executive Secretary  
C. Richard Gruny, General Counsel  
Donald W. Wilson, Board Treasurer

COMMITTEES

ACADEMIC MATTERS COMMITTEE

William R. Norwood, Chair  
Sarahjini Nunn  
A. D. VanMeter, Jr.

ARCHITECTURE AND DESIGN COMMITTEE

George T. Wilkins, Jr., Chair  
Jason Ervin  
Harris Rowe

EXECUTIVE COMMITTEE

A. D. VanMeter, Jr., Chair  
Harris Rowe  
George T. Wilkins, Jr.

FINANCE COMMITTEE

Molly D'Esposito, Chair  
John Brewster  
Celeste M. Stiehl

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July 12, 1995

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MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
JULY 12, 1995

A special meeting of the Board of Trustees of Southern Illinois University convened at 4:38 p.m. at Stone Center, Southern Illinois University, Carbondale, Illinois. The Chair and Secretary being present, the meeting was called to order. The following members of the Board were present:

John Brewster  
Molly D'Esposito, Vice-Chair  
Jason Ervin  
William R. Norwood  
Sarahjini Nunn  
Harris Rowe  
A. D. VanMeter, Jr., Chair  
George T. Wilkins, Jr., Secretary

The following member was absent:

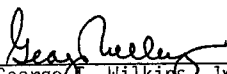
Celeste M. Stiehl

Also present were Dr. Ted Sanders, Chancellor of Southern Illinois University, and C. Richard Grunty, Board Legal Counsel.

A quorum was present.

Mr. Norwood moved that the Board go into closed session to consider information regarding the appointment, employment or dismissal of employees or officers, and adjourn directly from the closed session with no action having been taken. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Jason Ervin, Sarahjini Nunn; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 6:49 p.m.

  
George T. Wilkins, Jr., Secretary

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
JULY 13, 1995

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, July 13, 1995, at 11:00 a.m., in Ballroom "D" of the Student Center, Southern Illinois University at Carbondale, Carbondale, Illinois. The regular Chair and Secretary being present, the meeting was called to order. The following members of the Board were present:

John Brewster  
Molly D'Esposito, Vice-Chair  
Jason Ervin  
William R. Norwood  
Sarahjini Nunn  
Harris Rowe  
A. D. VanMeter, Jr., Chair  
George T. Wilkins, Jr., Secretary

The following member was absent:

Celeste M. Stiehl

Executive Officers present were:

Ted Sanders, Chancellor, Southern Illinois University  
Nancy Belck, President, SIUE  
John C. Guyon, President, SIUC

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, Board Legal Counsel, and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that this was the first meeting for Chancellor Ted Sanders and he was officially welcomed. The Chair introduced the two new Student Trustees; Jason Ervin, SIUC, and Sarahjini Nunn, SIUE. He reported

July 13, 1995

that Jason Ervin was appointed to the Architecture and Design Committee and Sarahjini Nunn was appointed to the Academic Matters Committee.

The Chair announced that pursuant to notice members of the Board of Trustees had held a special meeting at Stone Center, Carbondale, Illinois, at approximately 4:30 p.m., on Wednesday, July 12, 1995. He continued that the Board had adjourned into executive session to consider information regarding the appointment, employment or dismissal of employees or officers.

The Chair also announced that pursuant to notice members of the Board of Trustees had had breakfast with Dr. Ann-Janine "A.J." Morey in the Vermillion Room of the Student Center. He stated that it was a most enjoyable and informative time talking with Dr. Morey concerning the project that she has undertaken for SIUC.

Under Trustee Reports, Mr. Brewster reported that he had attended a meeting of the Merit Board of the State Universities Civil Service System on June 16. He stated that there were three cases on the agenda, two discharges and one demotion; and all were found in favor of the employer. He said there had been various committee reports and the usual reports from counsel.

Mr. Brewster reported that he had attended the meeting of the SIU Foundation Bylaws Committee on June 19 in Chicago. He explained that one issue of concern to the SIU Board of Trustees is the relationship between the Foundation and the Board and administration. He continued that there had been some discussion about the voting issue and a compromise had been reached in a sense that we are following the lead of other institutions in trying to maintain independence of the Foundation for legal and accounting reasons. He said for that reason Board representatives will continue to have voting authority, but University officials who serve ex-officio on the Foundation will

not have voting authority. He stated that the actual Bylaws are being rewritten and will be presented to the Committee sometime in September.

Mrs. D'Esposito reported that she had attended the meeting of the Illinois Board of Higher Education on July 11 in Palatine, Illinois, on the campus of Harper Community College. She stated that Dr. Sanders had been introduced as the new Chancellor of SIU and a farewell was given to Stan Ikenberry, President of the University of Illinois. She reported that there were three items under program review; the Colleges of Education, Library Science, and Law. She stated that regarding the College of Education SIU was with a large number of other universities pointed to as having a number of small programs and we were requested to look at the number of people in each program and see if there can't be a combining or overhauling of those programs. Within the School of Law, she stated that there were some numbers that were reported concerning the cost of education that should be looked at further and she has asked Dr. Sanders to do so. She thought the primary issue was whether we have the resources to reach the level of quality that we desire in these program areas and what will it take. She continued that another area within program review was the information technology initiatives and Mark Gallagher, a consultant on leave from First Chicago Corporation, has been working on a Governor's task force and made a very interesting presentation concerning the movement where technology was going and obviously away from mainframe and into small, portable individual usages of computers. She said she thought SIU was poised to move in that direction as well and encouraged it. She stated that one area of discussion that the press seemed to be most concerned about was the discussion concerning intercollegiate athletics. She said that after 55 minutes of debate the two resolutions that were on the floor were tabled and a new proposition, which will circulate in the form of a letter, will be sent to

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Universities asking for explanations within the PQP response next year for a full analysis of intercollegiate athletics and linking it to the school's mission and priorities. She cited the amount of press coverage on this issue as indicative of the state of our culture's interest in athletics which unfortunately overshadows much of the good academic work that is performed within the collegiate environment. She stated she found this whole discussion disappointing at best and wished we could get on to more important things. She announced that the board was also given a workforce preparation review which she thought would be very worthwhile reading for members of the Board because it shows that workforce preparation continues to be not just the concern of the community colleges, but must be made part of our campus concerns as well all the way through. She stated she thought workforce preparation was often thought of in a way that some areas within higher education might not consider their responsibility and that a lifelong love of learning and also workforce preparation are two things that our faculty must focus on in terms of what they provide to their students. She reported that one topic that caused a great deal of conversation was a request by Western Illinois University to fund a new student recreation center with student fees. She explained that every other university within the state does that. She pointed out that part of the monetary award program funds which are given to needy students then pay for student fees which in essence means that the state taxpayers are paying for the new Western Illinois University student recreation center. She continued that that is a problem that both ISAC and people in the student aid offices have been grappling with, but it impacts us as a Board because of our responsibility for approving student fees. She said she thought the Board would be receiving a report on this in September and recommended that anyone who has concerns should bring them to the Chancellor so he can present them to the staff of the

Illinois Board of Higher Education. She reported that the final issue was the transitions that are occurring in the governance of Illinois higher education and she stated that the SIU System should be commended on the fact that it has remained intact. She continued that SIU has been used as a model for the new boards of trustees that will be created in the other seven institutions that will be receiving new boards with the reorganization of the Board of Regents and the Board of Governors. She commended the staff, the past Chancellors, and past members of the Board for the manner in which they have behaved because she thought it indicated that certainly the Governor thinks we are doing it right.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in Ballroom "D" of the Student Center. She gave the following report:

We would like to recommend for approval on the omnibus motion the following items: T, Salary Increase Plans for FY 1996, as amended; U, Operating RAMP Guidelines for Fiscal Year 1997; V, Pre-Employment Investigations [Amendment to 2 Policies of the Board F]; and W, Revision of Refund Policy [Amendment to 4 Policies of the Board B-5 and C-4]. We would like to recommend for approval, under a separate vote, the Four-Year Plan (FY 1997 - FY 2000) and FY 1997 Rates for Tuition, Fees, and Housing [Addition to 4 Policies of the Board A and Amendments to 4 Policies of the Board B and C].

Since Item T, the salary increase matter, has been amended, the Chair suggested that this item be removed from the omnibus motion so the amendment can be read into the record.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

We ask that the following items be placed on the omnibus motion: N, Revised Project Description, Increase in Project Budget, and Increase in Contract Award: Tower Lake Renovations, Phase II, Stage I, SIUE, as revised; O, Project Approval, Selection of Engineers: Parking Lot Improvements and Expansion, Four-Year Plan, SIUC; P, Project Approval and Selection of Engineers: FY 1995, Capital Projects, SIUC; Q, Revised Project Description, Increase in Project Budget, and Recommendation of Engineer: Edwardsville

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Campus Infrastructure Repairs, Phase I, SIUE; and R, Approval of Annexation Agreement with the City of Edwardsville, SIUE.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee meeting. He gave the following report:

The Committee recommends for Board approval, Items K, Abolition of the Allied Health Careers Associate in Applied Science Degree, College of Technical Careers, SIUC, and L, FY 1995 Productivity Report, Southern Illinois University at Carbondale, School of Medicine, and Southern Illinois University at Edwardsville. Item H, Information Report: Approval of New Programs, Reasonable and Moderate Extensions, Requests for Off-Campus Program Locations, and Academic Program Suspensions, July 1, 1994 through June 30, 1995, is an information report. We had an information report on a mock mediation of a dispute from the School of Law which was very informative. We thank Dean Britton and Professors Rudasill and Schmitz, and particularly the students, Miles Epperson, Ken Beljanski, and Julie Webb, for enlightening us this morning about mediation, alternative dispute resolutions.

Under Executive Officer Reports, President Belck updated the Board on the progress being made with University Park. She stated that SIUE is moving forward with the ethanol planning and assessment stages and had just released a second RFP for phase two of a three part assessment regarding the feasibility of an ethanol research power plant. She stated that it was still on line and by August the second contract should be released. She stated the Park is off and running. She updated the Board on residential housing occupancy rates at the residence halls and Tower Lake. She continued that the strike force appointed two months ago is really having an impact. She reported that there are only 32 remaining vacancies in the residence halls and they are looking at the 95% occupancy upon which the bonds were done, that means we're 7 spaces from reaching that. She felt confident the residence halls will be filled. With regard to Tower Lake, she stated there are 103 spaces remaining to be filled and with the 95% occupancy that lowers that somewhat. She continued that they were still in the process of negotiating with four fraternities and sororities to leave buildings and that she was confident that Tower Lake will

at least get the 95% occupancy. She stated that on campus right now SIUE is having the regional soccer tournaments that includes 14 states, 1300 high school students, and 300 coaches living on campus. She reported that the students were staying in the residence halls and the coaches in Tower Lake. With the Prairie State Games coming July 21-23, she explained that there will be an additional 5000 participants living on campus. Dr. Belck reported that Sam Pearson, a long-term Dean of Social Sciences, SIUE, has received a Fulbright and will be going to China. She explained that Sam will continue to represent SIUE well and appreciated that in the meantime he is giving leadership as Director of Library while SIUE searches for that position. Subject to Board approval, she announced that SIUE will be bringing forward an appointment of Bob Carver to be named to a three-year appointment as Dean of Business. She explained that they had wanted a three-year appointment with the AACSB self-study coming up next year to give SIUE some stability through that.

President Guyon reintroduced Dr. Tom Britton, Associate Dean in the School of Law, who has agreed to become Acting Dean of the School of Law for the coming year to effect a smooth transition as a national search is conducted to find the best candidate to carry on the traditions of the School of Law. He announced that the mass transit system, better known as Saluki Express, will roll by the beginning of the fall semester. He explained that if you look across the street you can see that curbs are being moved to provide places to park the buses. Dr. Guyon stated that the details about who can ride and what it is going to cost have been ironed out, but there was still a little residual controversy concerning the routes. He wanted the Board to understand that the reason we have this system is due to the persistence, leadership, and financial support of several years' worth of student government officials at both the

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graduate and undergraduate levels and they really deserve the credit for the fact that Saluki Express will roll.

Dr. Sanders expressed appreciation for the very warm reception extended earlier and which has been extended on previous occasions, as well as to those many people in the University community and the larger community of southern Illinois over the last few days. He said both Beverly and he are just delighted to be in southern Illinois and SIU. He expressed appreciation to Jim Brown for the very helpful and orderly transition that extends to the preparation of the agenda being considered here today. He continued that you probably will have heard less from him during Committee meetings today than at any other point in his tenure. He stated the first eight days on the job had been exciting; he had spent considerable time meeting with campus officers, the two Presidents, members of the Chancellor's staff, and he had also had the opportunity to get out into the larger community surrounding both campuses to meet with the political and civic leadership. He stated that as he's started the transition process into the Chancellor's Office he's made the judgment that it would be inappropriate to make any significant structural changes immediately. He continued he'd like to live with the current structure for a period of 6 or 7 months and then come back to the Board, if necessary, with some kind of a recommendation regarding structure of the office itself. He explained that he would like to place the Board on alert that he did want to come back at some later point in time and report and possibly seek some changes; at least reserve the right to do so.

Chancellor Sanders reported on the appeal of Lynette L. Mathur, here at the Carbondale campus. He stated that this was the first meeting held ten days or more after former Chancellor Brown's report to you on the matter of this appeal. He explained that his recommendation in this instance was that

the application for appeal be refused. He stated that he had examined the issue and concurred with Dr. Brown's recommendation. He explained that no action by the Board is required in order to implement that recommendation; however, if the Board takes no action today the effect is simply to refuse the appeal. He continued that if any member of the Board desires to grant the application for appeal in spite of the absence of a positive recommendation by the Chancellor this is the meeting at which that motion must be made. He stated that if it is duly seconded and approved by a majority of voting Board members present, then that application for appeal is granted and the substance of the appeal then may be considered by the Board. He continued that if there is no such motion approved, the Bylaws of the Board provide that the application for appeal shall be deemed to have been denied and the action which is the subject of the grievance shall stand.

The Chair asked if there was such a motion; hearing none, the Chair declared that the Application for Appeal of Lynette L. Mathur, SIUC, shall be deemed to have been denied and the action which is the subject of the grievance shall stand.

Dr. Sanders called upon Garrett Deakin to present a legislative update.

Mr. Deakin reported that the General Assembly completed its business at the end of May and we're waiting on the Governor's action on a number of bills that impact the governance of higher education in the state. He stated that a number of those bills are the community college bill, SURS bill, and a bill dealing with private sales tax on items. He reported that Larry Bomke, newly appointed Senator, representing the School of Medicine in Springfield, replaced Karen Hasara who is now the Mayor of Springfield. He stated they were looking forward to working with Mr. Bomke in the next coming General Assembly.

July 13, 1995

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The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORT OF PURCHASE ORDERS AND CONTRACTS,  
MAY, 1995, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of May, 1995, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF NEW PROGRAMS, REASONABLE  
AND MODERATE EXTENSIONS, REQUESTS FOR OFF-CAMPUS PROGRAM  
LOCATIONS, AND ACADEMIC PROGRAM SUSPENSIONS  
JULY 1, 1994 THROUGH JUNE 30, 1995

New Program Requests, SIUC:

Bachelor of Science in Rehabilitation Services, College of Education.  
Approved by the Board of Trustees 4/3/95.

Master of Fine Arts in Creative Writing, College of Liberal Arts.  
Approved by the Board of Trustees 4/3/95.

Bachelor of Science Degree in Architectural Studies, College of  
Technical Careers. Approved by the Board of Trustees 6/15/95.

Bachelor of Science Degree in Aviation Technologies, College of  
Technical Careers. Approved by the Board of Trustees 6/15/95.

Bachelor of Science Degree in Dental Hygiene, College of Technical  
Careers. Approved by the Board of Trustees 6/15/95.

Bachelor of Science Degree in Information Systems, College of  
Technical Careers. Approved by the Board of Trustees 6/15/95.

Bachelor of Science Degree in Mortuary Science and Funeral Service,  
College of Technical Careers. Approved by the Board of Trustees  
6/15/95.

Bachelor of Science Degree in Physician Assistant, College of  
Technical Careers. Approved by the Board of Trustees 6/15/95.

Bachelor of Science Degree in Radiologic Sciences, College of  
Technical Careers. Approved by the Board of Trustees 6/15/95.

Master of Arts Degree in Interactive Multimedia, College of Mass Communication and Media Arts. Approved by the Board of Trustees 6/15/95.

#### New Program Requests, SIUE

Master of Social Work. Approved by the IBHE 1/12/95.

Master's and Post-Master's Education, Primary Care Nurse Practitioner, School of Nursing. Approved by the Board of Trustees 4/3/95.

#### Program Expansions, SIUC

Addition of an Operations Management Specialization to the B.S. in Management, College of Business and Administration. Approved by the Chancellor 10/7/94. Acknowledged by IBHE 11/21/94.

Addition of an interdisciplinary minor in Environmental Studies. Approved by the Chancellor 11/2/94.

Establishment of the MBA and the MS in Agribusiness Economics as concurrent degree programs within the College of Business and Administration and the College of Agriculture. Approved by the Chancellor 6/14/95.

Establishment of the MA in Telecommunications and the MBA as concurrent degree programs in the College of Mass Communication and Media Arts and the College of Business and Administration. Approved by the Chancellor 6/14/95.

#### Program Expansions, SIUE

Addition of three Professional Development Sequences in Geographic Information Systems: Principles and Concepts of Geographic Information Systems, Applied Geographic Information Systems, and Advanced Geographic Information Systems, Department of Geography, School of Social Sciences. Approved by the Chancellor 8/24/94.

#### Structural Reorganizations, SIUC

Merger of the Department of Agricultural Education and Mechanization and the Department of Plant and Soil Science to form the Department of Plant, Soil, and General Agriculture; Elimination of the Department of Agricultural Education and Mechanization as a tenure unit in the College of Agriculture; elimination of the M.S. in Agricultural Education and Mechanization; reduction of six graduate concentrations to five; and reduction of nine undergraduate specializations to eight. Approved by the Chancellor 7/26/94. Still pending with IBHE.

Program Abolitions, SIUC

Abolition of the AAS in Nursing, College of Technical Careers. Approved by the Board of Trustees 6/9/94.

Abolition of the Ph.D. Degree in Education (Physical Education). Approved by the Board of Trustees 6/9/94. Acknowledged by IBHE 11/21/94.

Abolition of the Bachelor of Science Degree in Consumer Economics and Family Management, College of Technical Careers. Approved by the Board of Trustees 6/9/94. Acknowledged by IBHE 11/21/94.

Abolition of the Communication Education Specialization and the Minor in the Bachelor of Science in Speech Communication, Department of Speech Communication, College of Liberal Arts, College of Education. Approved by the Chancellor 10/20/94. Acknowledged by IBHE 11/21/94.

Abolition of the Applied Research Center and the Office of Regional Research and Service. Approved by the Board of Trustees 6/9/94. Acknowledged by IBHE 1/27/95.

Abolition of the Specialist Degree in Educational Administration, College of Education. Approved by the Chancellor 6/14/95.

Program Abolitions, SIUE

Abolition of the Master of Science, major in Management Information Systems, School of Business. Approved by the Chancellor 7/21/94. Acknowledged by IBHE 1/11/95.

Off-Campus Program Locations, SIUC

Bachelor of Science in Electronics Technology Management, Great Lakes Naval Training Center, College of Lake County, District #532. Approved by IBHE for a single cycle, 9/16/94.

Bachelor of Science in Industrial Technology, with a specialization in Manufacturing Technology, Lewis and Clark Community College, District #536. Notice of intent to offer program sent to IBHE 2/28/95.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

I. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Bentelepacher, C.	Assoc. Prof.	Sociology and Social Work	August 16, 1995	\$5,000.00/MO \$45,000.00/AY
2. Boyle, Ann M.	Assoc. Dean/ Assoc. Prof.	SDM Admin/ Rest. Dent.	June 01, 1995	\$8,334.00/MO \$100,008.00/FY
3. Cataldi, Suzanne	Asst. Prof.	Philosophical Stu.	August 16, 1995	\$3,600.00/MO \$32,400.00/AY
4. Cocuzza, Peter	Asst. Prof.	Theater and Dance	August 16, 1995	\$3,667.00/MO \$33,003.00/AY
5. Fields, Gregory P.	Asst. Prof.	Philosophical Stu.	August 16, 1995	\$3,300.00/MO \$29,700.00/AY
6. High, Curtis L.	Asst. Prof.	SDM-Applied	July 01, 1995	\$5,209.00/MO \$62,508.00/FY
7. Huneke, E. J., Jr.	Coach (Soccer)	Dental Medicine	July 01, 1995	\$3,089.00/MO \$37,068.00/FY
8. Margenthaler, J. R.	Coach (Basketball)	Athletics	July 01, 1995	\$4,329.00/MO \$51,948.00/FY
9. Lang, Harry A.	Coach (Track & Cross Country)	Athletics	July 01, 1995	\$2,386.00/MO \$28,632.00/FY
10. Lutz, Nancy M.	Asst. Prof.	Anthropology	August 16, 1995	\$4,200.00/MO \$37,800.00/AY
11. Markt, Jeffery C.	Asst. Prof.	SDM Rest. Dent.	July 16, 1995	\$4,625.00/MO \$55,500.00/FY
12. Pearson, Randall	Asst. Prof.	Geography	August 16, 1995	\$4,100.00/MO \$36,900.00/AY
13. Sardinia, Antonio	Asst. Prof.	Sociology and Social Work	August 16, 1995	\$4,500.00/MO \$40,500.00/AY
14. Strackeljahn, C.	Acting Director	Office Information Technology	June 01, 1995	\$5,480.00/MO \$67,760.00/FY
15. Tartasky, Donna	Asst. Prof.	Nursing	August 16, 1995	\$4,890.00/MO \$44,010.00/AY
16. Turay, Abdul M.	Dean/Professor	Graduate Studies & Research	August 01, 1995	\$6,917.00/MO \$83,004.00/FY
17. Weishaar, Mary K.	Asst. Prof.	Special Educ.	August 16, 1995	\$3,611.00/MO \$32,499.00/AY
18. Zatta, Jane D.	Asst. Prof.	English Lang. & Lit.	August 16, 1995	\$3,400.00/MO \$30,600.00/AY

B. Leaves of Absence with Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Dates and Percent of Salary</u>
1. Krishnan, Kuppana	Sabbatical	U.S.E.S.I.	Motivating minority and disadvantaged students to successfully complete college degrees in the math and science areas.	08/16/95 - 12/31/95 100%

C. Awards of Tenure

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>
1. Boyle, Ann M.	Assoc. Professor	SDM-Dept. of Restorative Dentistry	June 1 1995

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

I. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

Name	Title	Department	Effective Date	Salary
1. Goodman, Lloyd E.	Managing Editor	Daily Egyptian	04/18/95	\$ 3,291.67/mo \$ 39,500.04/FY
2. Hagler, Catherine A.	Associate Director of Finance	Plant & Service Operations	05/11/95	\$ 4,312.50/mo \$ 51,750.00/FY
3. Vinson, Rhonda J.	Exec Asst to the Pres for Int'l & Econ Develop	Office of the President	05/01/95	\$ 6,666.67/mo \$ 80,000.04/FY

B. Leaves of Absence With Pay

Name	Type of Leave	Department	Purpose	Date and % of Leave
1. Gribbin, Donald W.	Sabbatical	School of Accountancy	Research	08/16/95 - 12/31/95 100% (Supersedes leave approved previously for 07/01/95 - 06/30/96 at 50%)

II. The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board, B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Dixon, Eugene *, **	Clin Asst Prof	Surgery	07/01/95	-----
2. Gitter, Michael *	Clin Asst Prof	Int Med	05/15/95	-----
3. Jacobs, Daryl *	Clin Asst Prof	Fam and Com	07/01/95	-----
		Med		-----
4. Madison, James*, **	Clin Asst Prof	Surgery	07/01/95	-----
5. Palmer, Gerald*	Clin Asst Prof	Fam and Com	07/01/95	-----
		Med		-----
6. Steen, Mark *	Clin Asst Prof	Int Med	07/01/95	-----

\* This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

\*\*Conversion of term appointment to continuing appointment.

ABOLITION OF THE ALLIED HEALTH CAREERS ASSOCIATE IN  
APPLIED SCIENCE DEGREE, COLLEGE OF TECHNICAL  
CAREERS, SIUC

Summary

This matter proposes abolition of the Associate in Applied Science degree in Allied Health Careers, College of Technical Careers, SIUC.

Rationale for Adoption

Program and department faculty as well as the Dean of the College of Technical Careers agree that SIUC should no longer be responsible for the education of health care professionals at less than registry level. Selected courses in this degree which are required by other programs in CTC and SIUC will be retained; the remaining courses will be eliminated. The two tenured faculty members will be reassigned to the Department of Health Care Professions, and students currently enrolled in the program will be allowed to finish the degrees in a timely fashion.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

This action is supported by the Chairperson of the Department of Health Care Professions, by the Dean of the College of Technical Careers, by the Faculty Senate, by the Vice-President for Academic Affairs and Provost, and by the President of Southern Illinois University at Carbondale.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Associate of Applied Science degree in Allied Health Careers, College of Technical Careers, SIUC, be and is hereby abolished; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement the abolition without further action by this Board.

FY 1995 PRODUCTIVITY REPORT, SOUTHERN ILLINOIS UNIVERSITY  
AT CARBONDALE, SCHOOL OF MEDICINE, AND SOUTHERN ILLINOIS  
UNIVERSITY AT EDWARDSVILLE

Summary

This matter seeks authorization to submit the 1995 Southern Illinois University Productivity Report to the Illinois Board of Higher Education. This report was prepared in accordance with the IBHE Guidelines for Productivity Improvements in Illinois Higher Education. It describes productivity

improvements and programmatic and structural changes that have taken place within the University during the past year which were intended to focus efforts on the University's highest priorities, strengthen the quality of the educational experience, and involve reinvestment of staff and resources to areas which most directly support the missions of SIU and its constituent universities. The report also details the examination by SIUC and SIUE into the nature of faculty roles and responsibilities within the content of PQP.

#### Rationale for Adoption

The productivity improvements described in the 1995 Report are the result of deliberative actions on the part of SIU faculty, staff, and administrators, and have been reviewed, and where appropriate, approved by the Board of Trustees in previous action on individual programmatic and other related matters.

#### Considerations Against Adoption

None are known.

#### Constituency Involvement

The 1995 Productivity Report, as well as the individual items which comprise it, have been considered, and where necessary, approved by the appropriate constituency bodies within SIUC, SIUE, and the School of Medicine.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Chancellor be and is hereby authorized to submit the 1995 Productivity Report to the Illinois Board of Higher Education in accordance with IBHE timelines for submission of the report.

SCHEDULE OF MEETINGS OF THE BOARD OF TRUSTEES FOR 1996

As a traditional practice and for convenience in meeting certain provisions of the Open Meetings Act, Board meetings have been scheduled on an annual basis. Custom has called for scheduling alternate meetings on alternate campuses of the University, and recent practice has identified the second Thursday of each month as the regular meeting date. Approval is requested for the schedule listed below:

February 8, 1996	Southern Illinois University at Edwardsville
March 14, 1996	Southern Illinois University at Carbondale
April 11, 1996	Southern Illinois University at Edwardsville
May 9, 1996	Southern Illinois University School of Medicine, Springfield
June 13, 1996	Southern Illinois University at Edwardsville, School of Dental Medicine, Alton
July 11, 1996	Southern Illinois University at Carbondale
September 12, 1996	Southern Illinois University at Edwardsville
October 10, 1996	Southern Illinois University at Carbondale
November 14, 1996	Southern Illinois University at Edwardsville
December 12, 1996	Southern Illinois University at Carbondale

The following schedule reflects the second Thursday of each month for the meetings of the Board of Trustees for 1996:

<u>Deadline Dates for Chancellor Receipt of Proposed Agenda Items</u> (Due by 4:30 p.m.)	<u>1996 Mailing Dates Agenda and Matters</u>	<u>1996 Meeting Dates Board of Trustees</u> (Thursday)
*Friday, January 12	Friday, January 26	SIUE - February 8
*Friday, February 16	Friday, March 1	SIUC - March 14
Monday, March 18	Friday, March 29	SIUE - April 11
Monday, April 15	Friday, April 26	SIUC - School of Medicine in Springfield - May 9
Monday, May 20	Friday, May 31	SIUE School of Dental Medicine in Alton - June 13
Monday, June 17	Friday, June 28	SIUC - July 11
Monday, August 19	Friday, August 30	SIUE - September 12
Monday, September 16	Friday, September 27	SIUC - October 10
Monday, October 21	Friday, November 1	SIUE - November 14
*Friday, November 15	Wednesday, November 27	SIUC - December 12

\*Due to holidays.

Meetings have not been scheduled for the months of January and August.

REVISED PROJECT DESCRIPTION, INCREASE IN PROJECT BUDGET,  
AND INCREASE IN CONTRACT AWARD: TOWER LAKE RENOVATIONS,  
PHASE II, STAGE I, SIUE

Summary

This matter:

(1) revises the capital project, Tower Lake Housing Renovations, Phase II, to authorize work on 12 rather than 11 residential buildings under Stage I;

(2) increases the Stage I budget by \$25,370, to \$1,225,370; and

(3) authorizes increases in contracts awarded for General and Electrical Work to allow work on the additional building.

Increases in budget and contract awards and the source of funds are detailed in the Rationale section.

#### Rationale for Adoption

On December 9, 1993, the Board authorized the capital project, Tower Lake Housing Renovations, Phase II, budgeted at \$3,047,374, to be completed in stages as funds were available. Phase I renovations were approved as part of the Student Residence Facilities capital project. Phase II, Stage I renovations were budgeted at \$1,200,000, funded by \$800,000 from the Tower Lake Housing operating budget and \$400,000 in Tower Lake Housing Repair and Replacement Reserve funds. FGM, Inc., Belleville, Illinois, was approved to provide architectural and engineering services for Phase II.

On June 9, 1994, the Board: revised the Phase II project description to add Commons Building and ADA compliance work, based on the architect's findings and recommendations; increase the Phase II budget to \$3,531,651 (although the Phase II, Stage I budget was unchanged); approved plans and specifications for Phase II; and, authorized Executive Committee members to award contracts for Phase II, Stage I work.

In August, 1994, members of the Executive Committee approved the award of contracts for Stage I work.

Building 505 was the only one in the 501-505 cluster not renovated under Phase II, Stage I, and the contrast is an eye sore. Thus, Phase II renovations are requested on Building 505 to replace siding, gutters, downspouts, soffit and fascia covering, windows, sliding glass and aluminum doors, and to provide related sealant and caulking.

Renovating Building 505 now would help assure color and finish matches on the buildings in the cluster. Except for minor costs of construction supervision, no architectural or engineering work would be required since plans and specifications would be those previously approved by the Board for Phase II work.

Phase II, Stage I budget and contract award increase amounts and the source of funds for contract increases are detailed below.

#### A. Phase II, Stage I Budget Increase and Source of Funds

Approved budget		\$1,200,000
Budget increase:		
Remaining Student Residence		
Facilities Bond (SRFB) funds	\$ 5,181	
Unobligated SRFB funds, Phase I		
renovations	17,000	
Added University Housing operating		
budget maintenance funds	3,189	25,370
Revised Stage I budget		<u>\$1,225,370</u>

B. Proposed Contract Award Increases, Supervision, and Contingency

Added General Work, Miller & Maack General Contractors, Collinsville	\$58,500	
Added Electrical Work, J. F. Electric, Edwardsville	<u>1,600</u>	\$ 60,100
Total contract award increase		1,000
Construction supervision		<u>3,000</u>
Contingency (5%)		\$ 64,100

C. Funding for Contract Increases, Supervision, and Contingency

Unobligated funds from approved Stage I budget	\$ 38,730
Increase in Stage I budget (see A. above)	<u>25,370</u>
	\$ 64,100

The Phase II total budget does not need to be increased because work proposed for addition to Stage I was already included in the Phase II total.

The contractors for Phase II, Stage I have agreed to honor their bid prices for work on the additional building. University officers recommend that the work on Building 505 be awarded as change orders under the existing contracts. Otherwise, the work on Building 505 would have to be re-bid which would delay completing it.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The description of work to be completed under Stage I of the capital project, Tower Lake Housing Renovations, Phase II, SIUE, be and is hereby approved as presented to the Board this date, with the amended budget for Phase II, Stage I approved in the amount of \$1,225,370, funded from the sources described herein.
- (2) To complete Phase II renovations on Building 505, the contracts for Phase II, Stage I work, previously awarded by the members of the Executive Committee of this Board, are approved to be increased as follows:

- (a) The contract for General Work to Miller and Maack General Contractors, Collinsville, Illinois, to be increased by \$58,500; and
- (b) The contract for Electrical Work to J. F. Electric, Edwardsville, Illinois, to be increased by \$1,600.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take all actions necessary to the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ENGINEERS:  
FY 1995, CAPITAL PROJECTS, SIUC

Summary

This matter seeks project approvals and the approval of professional engineering firms for two capital projects contained in the FY 1995 appropriations.

Rationale for Adoption

At its meeting on September 9, 1993, the Board of Trustees was informed of the several items requested for the Carbondale campus as part of the FY 1995 capital budget. Funding for two of those projects has been appropriated and approved: asbestos abatement in Morris Library at \$250,000 and for fire alarm renovations phase VII at \$405,700.

The Board has been informed of the selection process of professional engineering firms for these projects. The approved selection procedures for the Capital Development Board and of the Board of Trustees have been followed. Prequalified firms responded to public invitations and interviews for these projects were conducted on June 15, 1995. This matter now requests project approval and recommendations of engineering firms for each project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to do asbestos abatement work in Morris Library be and is hereby approved at an estimated cost of \$250,000.

- (2) The following firms, in order of preference, be recommended to the Illinois Capital Development Board as qualified to provide engineering services in connection with the project:

Fitch-Fitzgerald, Inc.  
Springfield, IL

Melotte-Morse-Leonatti, Ltd.  
Springfield, IL

Upchurch & Associates  
Mattoon, IL

- (3) The project to renovate the fire alarm systems phase VII be and is hereby approved at an estimated cost of \$405,700.

- (4) The following firms, in order of preference, be recommended to the Illinois Capital Development Board as qualified to provide engineering services in connection with the project:

Hilfinger, Asbury, Abels and Associates  
Bloomington, IL  
(now known as Shive-Hattery)

Schirmer Engineering Corp.  
Deerfield, IL

- (5) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

REVISED PROJECT DESCRIPTION, INCREASE IN PROJECT BUDGET  
AND RECOMMENDATION OF ENGINEER: EDWARDSVILLE CAMPUS  
INFRASTRUCTURE REPAIRS, PHASE I, SIUE

Summary

This matter would approve a revised project description and related budget increase for the capital project, Edwardsville Campus Infrastructure Repairs, Phase I, SIUE. The budget would increase \$305,000 to a total of \$626,000, funded from Capital Renewal appropriations to the Capital Development Board (CDB) for the University. The matter would also designate the engineering firms to be recommended to CDB as qualified to provide engineering services in connection with the project.

Rationale for Adoption

At its meeting of September 10, 1992, the Board approved the project as part of the University's RAMP 94 Capital Budget at an estimated cost of \$321,000. The Illinois Capital Development Board subsequently received a FY-94 Capital Renewal appropriation for the project.

As originally developed, the project would renovate the lake water return flume which serves the University's chilling systems and begin an on-going power and HVAC capacity upgrade program in major academic buildings. Phase I would have upgraded Lovejoy Library, Peck Classroom, and Science Laboratory Buildings.

The revised project would postpone upgrading Lovejoy Library until Phase II is funded. Phase I now would upgrade the Peck Classroom Communications Buildings and Classroom Building III; extend the height of the exhaust stack on the Science Building; and provide a study of HVAC system problems in the Science Building laboratory wing that would recommend solutions and estimate costs of correcting the problems.

The changes necessitate increasing the project budget \$305,000, to \$626,000 total. The increase would come from a portion of the FY-95 Capital Renewal appropriation for the Door and Window Hardware Repair and Replacement project. Part of the work previously identified for that project would be incorporated in SIUE's regular campus maintenance program. These changes will enable SIUE to meet its most urgent infrastructure needs. This proposal was submitted to the Architecture and Design Committee for comment in May.

The identification of the firms to be considered for retention as engineer for the project conformed with the Architectural, Engineering, and Land Surveying Qualifications Based Selection (QBS) requirements and established University procedures. The process involved: the identification of prequalified firms based on the Illinois Capital Development Board's prequalified list; 14 days' public notice of intent to seek architectural and engineering services; composition of an appropriate review committee; communication with the Architecture and Design Committee about the respondents to the public notice, the members of the review committee, and the project; review of credentials of interested firms; communication with the Architecture and Design Committee about the firms to be interviewed; interviews with selected firms; evaluation of selected firms' qualification based factors and ranking of the finalist firms; recommendation to the Vice-President for Administration of three finalist firms in order of preference; a review of the recommendation by the Vice-President for Administration; and recommendation to the President of three finalist firms in order of preference. Pursuant to new CDB requirements, the recommendation of firms also identifies consulting architects or engineers which a firm would retain, and the estimated maximum that would be paid to such consultant.

Factors weighed in the review process for each firm included CDB prequalification status, quality of the written materials submitted, availability of appropriate disciplines, experience with related projects, size of staff and anticipated workload, willingness and ability to meet time requirements, minority, and female business enterprise status, location of offices, and adequacy of performance for SIUE and other clients.

#### Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter. This matter is recommended for adoption by the Vice-President for Administration and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The revised capital project, Edwardsville Campus Infrastructure Repairs, Phase I, SIUE, be and is hereby approved as presented to the Board this date, with the amended budget for the project approved in the total amount of \$626,000, to be funded from FY-94 Capital Renewal appropriations to CDB for the project and a portion of the FY-95 Capital Renewal appropriation to CDB for the project, Door and Window Hardware Repair and Replacement, SIUE.
- (2) The following firms, in order of preference, be recommended to the Illinois Capital Development Board as qualified to provide engineering services in connection with the project:
  - (a) Ross and Baruzzini of Illinois, Inc.  
Belleville, Illinois
  - (b) Booker and Associates, Inc. of Illinois  
Fairview Heights, Illinois
  - (c) Lester & Buehler, Inc.  
Columbia, Illinois
- (3) The Chancellor of Southern Illinois University is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF ANNEXATION AGREEMENT WITH THE CITY OF  
EDWARDSVILLE, SIUE

Summary

This matter would approve the proposed Annexation Agreement with the City of Edwardsville (Attachment I) which consents to:

- (1) the City's request to annex University property along Poag Road and SIUE's eastern boundary (Exhibit A), and encompassing the Student Residence Hall (Exhibit B) and Tower Lake Housing (Exhibit C);

- (2) the City's request for an option to annex University Park property (Exhibit D);
- (3) the City's request for a sanitary sewer utility easement (Exhibit E) to install a sewer line along Bluff Road and near the Stadium to connect with the line serving the Stadium; and,
- (4) the request to identify a parcel of land for lease to the City to construct a public safety station (Exhibit F).

Figure 1, attached, shows the areas to be annexed, the University Park annexation option, and the location of the utility easement.

#### Rationale for Adoption

For several years the University has engaged in discussions with the City of Edwardsville regarding annexation of portions of the campus. The guiding principles for discussion have consistently focused upon the theme of cooperation and mutual benefit. For the past eight months the Vice-President for Administration, with assistance from Vice-Chancellor Wilson, has worked with the Mayor of Edwardsville to develop the annexation proposal.

Principal elements of the proposal are:

The City of Edwardsville would annex Tower Lake Housing, the Residence Hall, and a 300 foot wide strip along Poag Road and SIUE's eastern boundary.

The City of Edwardsville would provide to the University at no charge fire and ambulance service, saving the University about \$72,000 a year.

The University would retain control of campus lands and police authority, and the City would have no regulatory power over zoning, building, and the like.

The City of Edwardsville would have a seven-year annexation option over University Park. If it annexes the Park, the City must provide, at its expense, police, fire, and ambulance services, and street maintenance, repair, snow removal, and lighting for the Park. If the Park is annexed and the City grants future Park developers tax abatements, the University would offset the adverse effect to the current Park tenant up to four years as provided in Attachment II.

The City of Edwardsville would be granted a utility easement to install a "west interceptor phase 2" sewer line to connect with the existing line serving the Stadium.

Campus land of two acres or less would be identified for future lease to the City to build a fire and ambulance station on campus.

The proposal benefits the City and SIUE both financially and in developing positive relationships and University officers recommend its approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The President reviewed the annexation proposal with constituency leaders. This matter was recommended to the Chancellor by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The Board hereby consents to the annexation of University property by the City of Edwardsville, Illinois, in accordance with the Annexation Agreement appended hereto as Attachment I.
- (2) A utility easement to the City of Edwardsville, Illinois, attached hereto as Exhibit E of Attachment I, be and is hereby granted and approved.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take all actions and to execute all documents as may be required in the execution of this resolution in accordance with established policies and procedures.

## ATTACHMENT I

ANNEXATION AGREEMENT

This agreement made and entered into on the \_\_\_\_ day of \_\_\_\_\_, 1995 by and between THE BOARD OF TRUSTEES OF SOUTHERN ILLINOIS UNIVERSITY, a body politic and corporate of the State of Illinois GOVERNING SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE (hereafter referred to as "SIU") and the CITY OF EDWARDSVILLE, MADISON COUNTY, ILLINOIS, a municipal corporation (hereafter referred to as "the City").

WHEREAS, the Chancellor of Southern Illinois University represents SIU which is the owner of record of the real property described in Exhibit A, Exhibit B, and Exhibit C, attached hereto and made a part hereof; and,

WHEREAS, the City has requested consent from SIU to annex the property described in Exhibit A, Exhibit B, and Exhibit C; and,

WHEREAS, SIU has agreed to permit the City to annex the property described in Exhibit A, Exhibit B, and Exhibit C; and,

WHEREAS, SIU and the City have determined that annexation of the property described in Exhibit A, Exhibit B, and Exhibit C and is in the best interests of the City and SIU; and,

WHEREAS, the City Council of the City of Edwardsville did on the 23rd day of June, 1995 hold and conduct a public hearing pursuant to notice and statute at which time any proponents or opponents of the terms of this annexation agreement were heard in such public hearing; and,

WHEREAS, at its meeting on the 3rd day of July, 1995, the City Council of the City of Edwardsville did, by vote of \_\_\_\_ to \_\_\_\_, authorize its appropriate officials to execute this Annexation Agreement on behalf of the City.

NOW THEREFORE, the parties to this agreement mutually agree as

follows:

1. SIU consents to the annexation of the property described in Exhibit A, Exhibit B, and Exhibit C.
2. The City agrees to extend fire protection and ambulance service to Southern Illinois University at Edwardsville at no cost to SIU, its students, faculty, or staff unless, in the case of ambulance service, the City is reimbursed therefor by private insurance. Immediately following annexation of the property described in Exhibit A, Exhibit B, and Exhibit C, SIU agrees to continue to pay for fire and ambulance service on a monthly basis in the amount of \$6,000.00 per month until the City begins to receive revenue from the State of Illinois arising out of the annexation of the University's property. The City agrees that should any reimbursement from the State apply to periods for which SIU has paid for fire and ambulance service from and after the date of annexation, the City will refund amounts paid by SIU to the University.
3. The City agrees and acknowledges that under Illinois law the City is without regulatory jurisdiction, e.g. zoning, construction permits, and inspections over SIU and Southern Illinois University at Edwardsville. The City further agrees not to exercise regulatory jurisdiction over SIU and Southern Illinois University at Edwardsville, in any event.
4. The parties agree to identify a parcel on the campus of Southern Illinois University at Edwardsville for the possible future construction of a public safety station. At such time the parties identify the parcel, the parties agree to enter

into a separate agreement with regard to the use of the parcel. The parties agree as part of the separate agreement referred to in this paragraph that the City will lease the parcel which is identified from the University at a mutually agreed rental amount.

5. The parties agree that the University Police of Southern Illinois University at Edwardsville will retain responsibility for the provision of police services to all portions of the campus of Southern Illinois University at Edwardsville subject to usual and customary practices for assistance by the City of Edwardsville Police Department.

6. Except as provided in paragraph 8 below and paragraph 2 above, the parties agree that the City shall not be required to nor be responsible for the provision of any other municipal services to Southern Illinois University at Edwardsville.

7. SIU agrees to grant a utility easement to the City for the purpose of installation of a sewer line on the property described in and according to the terms of Exhibit E attached hereto and made a part hereof.

8. With regard to a certain parcel of property owned by SIU and commonly known as University Park and further described in Exhibit D attached hereto and made a part hereof, the parties agree as follows:

- a. SIU grants to the City of Edwardsville an option commencing on the date of the execution of this agreement and terminating seven years from the date of the execution of this agreement to annex University Park upon

July 13, 1995

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the provision to the University of six months' written notice thereof.

b. In the event the City exercises its option to annex University Park, the City agrees to assume responsibility at the City's expense for the provision of the following services at the time of annexation for the parcel known as University Park: police, fire and ambulance; street maintenance and repair including snow removal; and, street light maintenance and street light utility charges.

c. SIU shall retain ownership of and responsibility for the water delivery and sewage disposal systems for University Park.

IN WITNESS WHEREOF, the parties have executed this agreement on the date and year first above written at the City of Edwardsville, Illinois.

BOARD OF TRUSTEES OF SOUTHERN  
ILLINOIS UNIVERSITY GOVERNING  
SOUTHERN ILLINOIS UNIVERSITY  
AT EDWARDSVILLE

By \_\_\_\_\_  
Chancellor, Southern Illinois  
University

RECOMMENDED:

\_\_\_\_\_  
President, Southern Illinois  
University at Edwardsville

CITY OF EDWARDSVILLE

By \_\_\_\_\_  
Gary D. Niebur, Mayor  
City of Edwardsville

ATTEST:

\_\_\_\_\_  
Nina J. Baird, City Clerk  
City of Edwardsville



# M. B. CORLEW & ASSOCIATES, INC.

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707 NORTH MAIN STREET • P. O. BOX 597

EDWARDSVILLE, ILLINOIS 62025

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CIVIL  
TRANSPORTATION  
ENVIRONMENTAL  
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MINE SUBSIDENCE  
SURVEYING

## Description for Territory to be Annexed to the City of Edwardsville

300' Strip

May 10, 1995

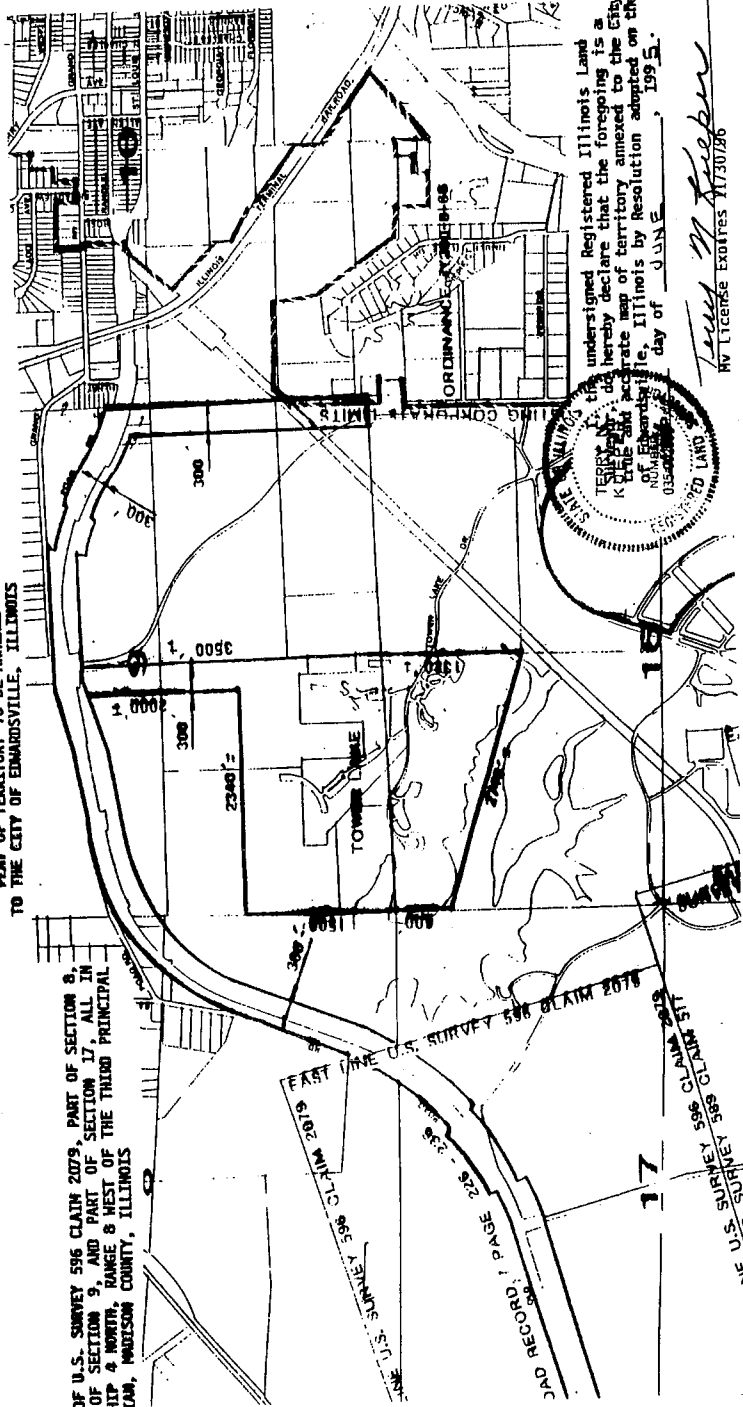
A tract of land 300 feet in width, being part of U.S. Survey 596 Claim 2079, part of Section 8, part of Section 9, and part of Section 17, all in Township 4 North, Range 8 West of the Third Principal Meridian, Madison County, Illinois, described as follows:

A tract of land 300 feet in width lying southerly and easterly of and contiguous with the northerly and westerly right of way line of Poag Road, as shown in Road Record 7 on Pages 226 to 236 in the Recorder's Office of Madison County, Illinois, said strip being bounded on the west by existing corporate limits of the City of Edwardsville by Ordinance No. 4743-8-94 and running northeasterly and easterly to the east line of Section 9, Township 4 North, Range 8 West, and 300 feet in width lying westerly of and contiguous to the east line of said Section 9 from its intersection with the northerly right of way line of Poag Road southerly to the south line of said Section 9.

**M. B. CORLEW & ASSOCIATES, INC.**  
**Engineers & Surveyors**  
**Edwardsville, Illinois**

May, 1995, "A"  
**EXHIBIT**  
**PLAT OF TERRITORY TO BE ANNEXED**  
**TO THE CITY OF EDWARDSVILLE, ILLINOIS**

OF U.S. SURVEY 596 CLAIM 2079, PART OF SECTION 9,  
 OF SECTION 9, AND PART OF SECTION 17, ALL IN  
 T1P & NORTH, RANGE 8 WEST OF THE THIRD PRINCIPAL  
 LAM, MADISON COUNTY, ILLINOIS



undersigned Registered Illinois Land  
 Surveyor, do hereby declare that the foregoing is a  
 true and accurate map of territory annexed to the City  
 of Edwardsville, Illinois by Resolution adopted on the  
 day of JUNE, 1995.

*James M. Keenan*  
 MV LICENSE EX0875 1/730796



# M. B. CORLEW & ASSOCIATES, INC.

ENGINEERS, PLANNERS & SURVEYORS  
707 NORTH MAIN STREET • P. O. BOX 597  
EDWARDSVILLE, ILLINOIS 62025

Telephone: (618) 656-0470 • FAX 618-656-0922

CIVIL  
TRANSPORTATION  
ENVIRONMENTAL  
- PLANNING  
MINE SUBSIDENCE  
SURVEYING

## Description for

Territory to be Annexed  
to the City of Edwardsville

Residence Hall

May 10, 1995

A tract of land in the Southwest Quarter of Section 16 and the Northwest Quarter of Section 21, all in Township 4 North, Range 8 West of the Third Principal Meridian, Madison County, Illinois, described as follows:

Beginning at the northeast corner of the Northwest Quarter of Section 21, Township 4 North, Range 8 West; thence South, along the east line of said Quarter Section, a distance of 850 feet, more or less, to the existing corporate limits of the City of Edwardsville by Ordinance No. 1748-8-78; thence southwesterly, along said corporate limits, to a point located 300 feet west of, as measured perpendicular to, the east line of the Northwest Quarter of said Section 21; thence North, parallel with the east line of said Northwest Quarter, a distance of 1000 feet, more or less, to the north line of said Section 21; thence West, along said north line, a distance of 800 feet; thence North, parallel with the east line of the Southwest Quarter of Section 16, Township 4 North, Range 8 West, a distance of 450 feet; thence Northeasterly a distance of 1128 feet, more or less, to a point on the east line of the Southwest Quarter of said Section 16, said point being 700 feet north of the southeast corner of the Southwest Quarter of said Section 16; thence South, along the east line of said Southwest Quarter, a distance of 700 feet to the point of beginning.

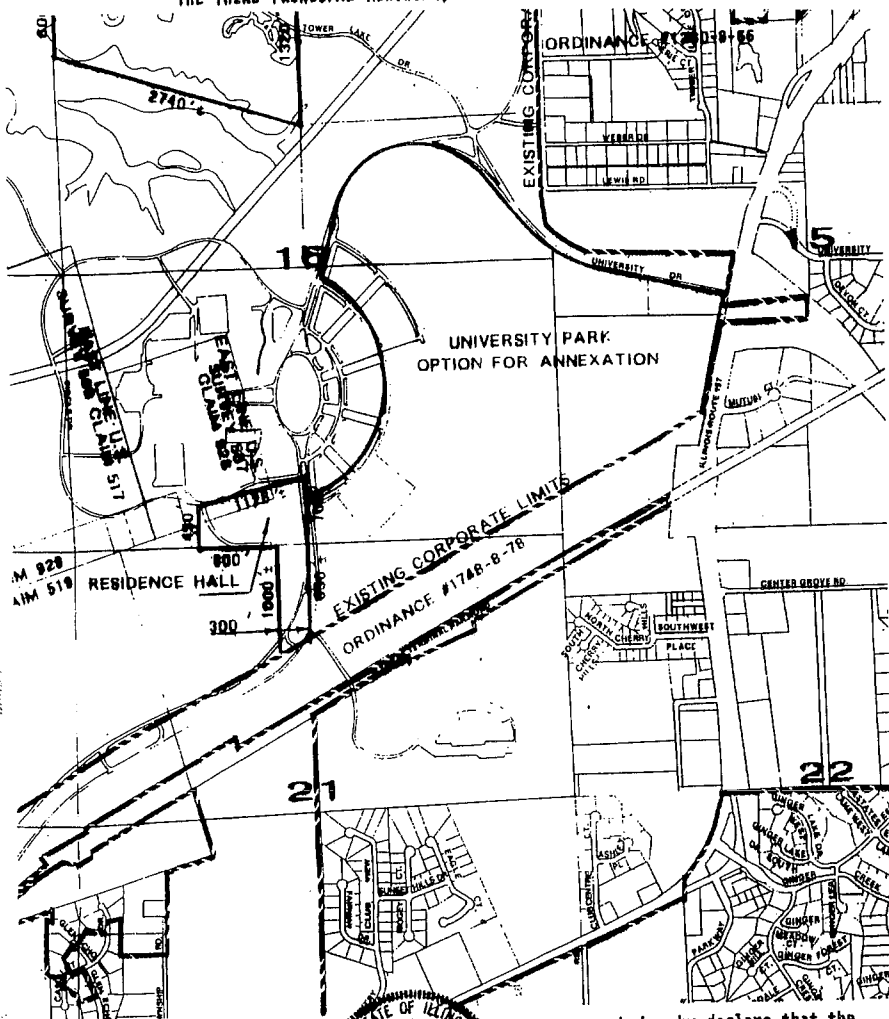
**M. B. CORLEW & ASSOCIATES, INC.**  
Engineers & Surveyors  
Edwardsville, Illinois

May, 1995

EXHIBIT "B"

PLAT OF TERRITORY TO BE ANNEXED  
TO THE CITY OF EDWARDSVILLE, ILLINOIS

PART OF THE SOUTHWEST QUARTER OF SECTION 16,  
AND PART OF THE NORTHWEST QUARTER OF SECTION 21,  
ALL IN TOWNSHIP 4 NORTH, RANGE 8 WEST OF  
THE THIRD PRINCIPAL MERIDIAN, MADISON COUNTY, ILLINOIS



I, the undersigned Register and Surveyor, do hereby declare that the foregoing is a true and accurate map of territory annexed to the City of Edwardsville, Illinois by Resolution adopted on NUMBER 13 day of JUNE, 1995.

STATE OF ILLINOIS  
Circuit Court in and for the County of Cook  
JAMES M. HARRIS, Plaintiff,  
vs.  
JAMES M. HARRIS, Defendant.  
NUMBER  
035-002609



# M. B. CORLEW & ASSOCIATES, INC.

ENGINEERS, PLANNERS AND SURVEYORS

107 NORTH MAIN STREET • P. O. BOX 597

EDWARDSVILLE, ILLINOIS 62025

Telephone: (618) 656-0470 • FAX 618-656-0922

CIVIL  
TRANSPORTATION  
ENVIRONMENTAL  
PLANNING  
MINE SUBSIDENCE  
SURVEYING

## Description for

Territory to be Annexed  
to the City of Edwardsville

Tower Lake Apartments

May 10, 1995

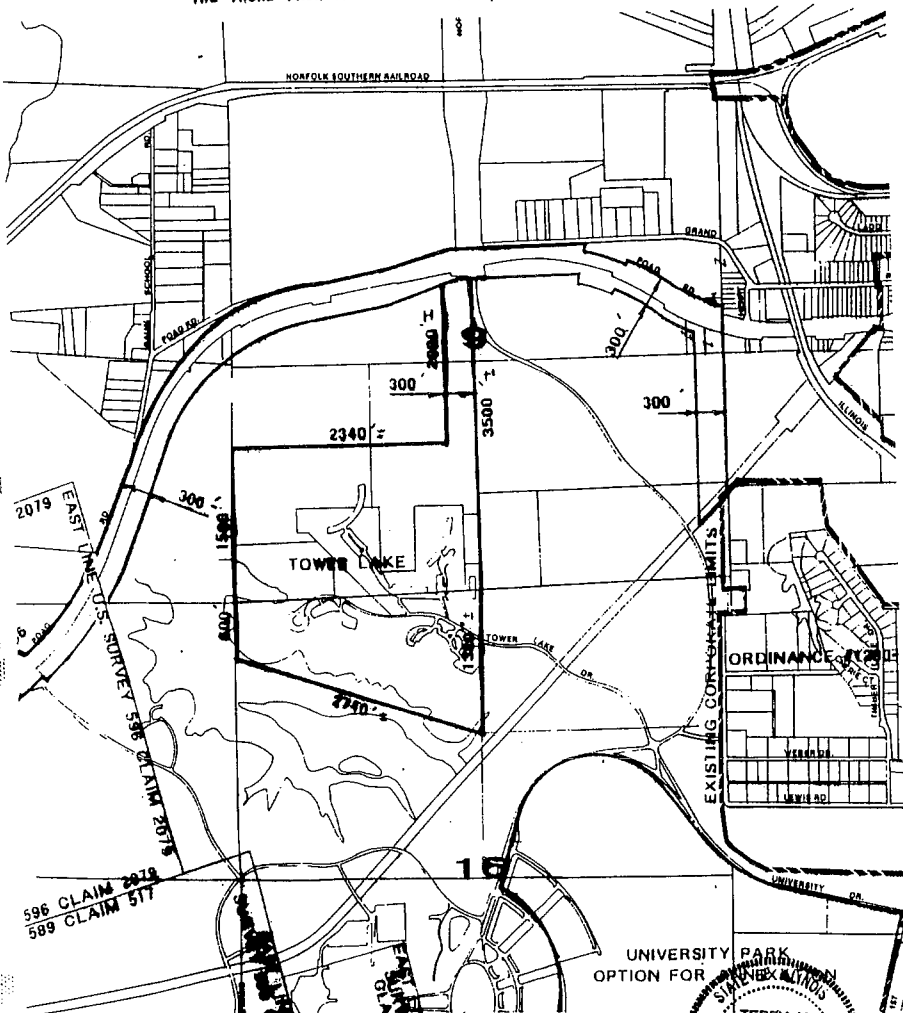
A tract of land in the West Half of Section 9 and in the Northwest Quarter of Section 16, all in Township 4 North, Range 8 West of the Third Principal Meridian, Madison County, Illinois, described as follows:

Beginning at the northeast corner of the Northwest Quarter of Section 16, Township 4 North, Range 8 West; thence South, along the east line of said Northwest Quarter, a distance of 1320 feet, more or less; thence northwesterly a distance of 2740 feet, more or less, to the west line of said Northwest Quarter, said point being 600 feet south of the northwest corner of said Northwest Quarter; thence North, along the west line of said Northwest Quarter, a distance of 600 feet to the southwest corner of the Southwest Quarter of Section 9, Township 4 North, Range 8 West; thence North, along the west line of said Southwest Quarter, a distance of 1500 feet; thence East, parallel with the north line of said Southwest Quarter, a distance of 2340 feet, more or less, to a point 300 feet west of, as measured as right angles to, the east line of said Southwest Quarter; thence North, parallel with said east line and the east line of the Northwest Quarter of said Section 9, a distance of 2000 feet, more or less, to the existing corporate limits of the City of Edwardsville by Ordinance No. \_\_\_\_\_; thence northeasterly and easterly, along said existing corporate limits, to the east line of the Northwest Quarter of said Section 9; thence South, along said east line and the east line of the Southwest Quarter of said Section 9, a distance of 3500 feet, more or less, to the point of beginning.

**M. B. CORLEW & ASSOCIATES, INC.**  
**Engineers & Surveyors**  
**Edwardsville, Illinois**

May, 1995  
**EXHIBIT "C"**  
**PLAT OF TERRITORY TO BE ANNEXED**  
**TO THE CITY OF EDWARDSVILLE, ILLINOIS**

**PART OF THE WEST HALF OF SECTION 9**  
**AND PART OF THE NORTHWEST QUARTER OF SECTION 16,**  
**ALL IN TOWNSHIP 4 NORTH, RANGE 8 WEST OF**  
**THE THIRD PRINCIPAL MERIDIAN, MADISON COUNTY, ILLINOIS**



I, the undersigned Registered Illinois Land Surveyor, do hereby declare that the foregoing is a true and accurate map of territory annexed to the City of Edwardsville, Illinois by Resolution adopted on the 6 day of May, 1995.

LEGAL DESCRIPTION, UNIVERSITY PARK,  
SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE

Part of the West Half of Section 15, part of Section 16, part of the North Half of Section 21 and part of the Northwest Quarter of Section 22 all being in Township 4 North, Range 8 West of the Third Principal Meridian described as follows:

BEGINNING at the intersection of the line between said Sections 21 and 22 as monumented with the northwesterly right-of-way line of former Illinois Terminal Railroad (line now abandoned); thence South  $62^{\circ}43'34''$  West (SIUE Grid Bearing) along said right-of-way line a distance of 2610.45 feet to a point 30 feet, more or less, Northeasterly from the centerline of SIUE Supporting Services Roadway; thence North  $32^{\circ}06'13''$  West a distance of 289.64 feet to a point of curve; thence on a curve to the left having a radius of 746.16 feet a distance of 242.91 feet to a point of tangency; thence North  $50^{\circ}45'20''$  West a distance of 26.16 feet to a point of curve; thence on a curve to the right having a radius of 32.00 feet a distance of 42.46 feet to a point of reverse curve; thence on a curve to the left having a radius of 1069.44 a distance of 553.35 feet to a point of tangency; thence North  $04^{\circ}19'33''$  West a distance of 678.65 feet; thence on a nontangent curve to the left having a radius of 1231.93 feet, a chord bearing of North  $04^{\circ}49'48''$  East, a chord distance of 2265.02 feet and an arc distance of 2873.59 feet to "Point A"; thence North  $19^{\circ}40'14''$  East a distance of 780.50 feet; thence on a curve to the right having a radius of 834.88 feet a distance of 1799.18 feet to a point of tangency; thence South  $36^{\circ}51'20''$  East a distance of 579.98 feet to a point of curve; thence on a curve to the left having a radius of 1541.62 feet a distance of 1083.36 feet to a point of tangency; thence South  $77^{\circ}07'10''$  East a distance of 1292.10 feet to the westerly right-of-way line of Illinois Route 157; thence South  $13^{\circ}00'50''$  West along said right-of-way line a distance of 1375.38 feet to an offset in said right-of-way line; thence North  $89^{\circ}18'28''$  West along said offset a distance of 230.00 feet; thence South  $08^{\circ}31'03''$  West

July 13, 1995

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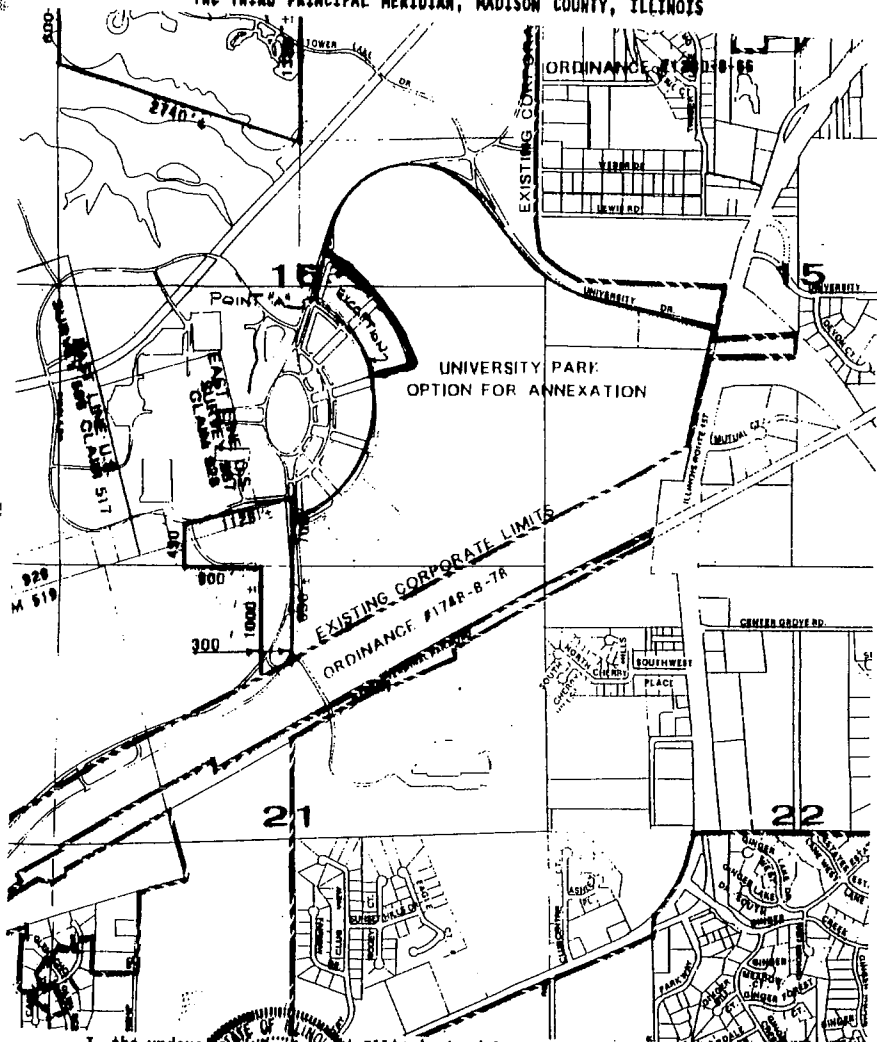
continuing along said right-of-way a distance of 437.23 feet to an intersection with the aforesaid Northerly right-of-way line of Illinois Terminal Railroad; thence South  $62^{\circ}41'40''$  West along said right-of-way line a distance of 1334.05 feet to the POINT OF BEGINNING, EXCEPT the following described tract: Beginning at "Point A", above referenced, thence North  $19^{\circ}40'14''$  East a distance of 461.17 feet; thence around a curve to the right having a radius of 1689.55 feet, chord bearing South  $40^{\circ}53'25''$  East an arc distance of 1378.33 feet; thence South  $71^{\circ}27'47''$  West a distance of 457.72 feet; thence around a curve to the left having a radius of 1231.93 feet, chord bearing North  $39^{\circ}34'02''$  West, an arc distance of 964.37 feet to the point of beginning.

44

May, 1995

May, 1995  
EXHIBIT "D"  
PLAT OF TERRITORY TO BE ANNEXED  
TO THE CITY OF EDWARDSVILLE, ILLINOIS

PART OF SECTION 15, PART OF SECTION 16,  
AND PART OF SECTION 21,  
ALL IN TOWNSHIP 4 NORTH, RANGE 8 WEST OF  
THE THIRD PRINCIPAL MERIDIAN, MADISON COUNTY, ILLINOIS



I, the undersigned Registrar, Illinois Land Surveyor, do hereby declare that the foregoing is a true and accurate map of territory annexed to the City of Edwardsville, Illinois by Resolution adopted on the 6 day of JUNE, 1995.

NUMBER

DATE FILED \_\_\_\_\_  
TIME FILED \_\_\_\_\_  
BOOK \_\_\_\_\_  
FEE \_\_\_\_\_

EXHIBIT E

45

GRANT OF EASEMENT

The undersigned Grantor(s) for and in consideration of TEN DOLLARS (\$10.00) and other good and valuable consideration, in hand and paid to the Grantor(s), receipt of which is hereby acknowledged, respectively hereby grant, bargain, and convey to the Grantee, City of Edwardsville, Madison County, Illinois, upon the terms listed herein, the following easement(s):

- A. The perpetual right and easement to construct, reconstruct, maintain, operate and remove any and all municipal utilities and/or services, in and under a strip of land legally described as follows:

A sanitary sewer easement 25 feet in width over, under, through, across and upon a tract of land in U.S. Survey 591, Claim 519, in Township 4 North, Range 8 West of the Third Principal Meridian, Madison County, Illinois, being 12.5 feet on each side of a centerline described as follows:

Commencing at the intersection of the South Line of U.S. Survey 591 Claim 519 with the westerly right of way line of Bluff Road (40 feet wide), said point being located on the southerly extension of the easterly line of a tract of land conveyed to St. Paul United Church of Christ by deed recorded in Book 2394 on Page 671 of Madison County Records; thence North 74° 40' 42" East, along the south line of said Survey and Claim, a distance of 79.51 feet to the POINT OF BEGINNING of the centerline herein described; thence North 10° 29' 33" West a distance of 371.86 feet; thence North 86° 53' 59" West a distance of 134.92 feet; thence South 76° 46' 27" West a distance of 252.00 feet; thence South 73° 22' 27" West a distance of 400.00 feet; thence South 64° 32' 27" West a distance of 400.00 feet; thence South 73° 42' 27" West a distance of 400.00 feet; thence North 15° 57' 33" West a distance of 680.00 feet; thence North 13° 57' 33" West a distance of 1200.00 feet to the centerline of an existing 25 foot wide sanitary sewer easement, the point of termination.

As indicated by plat attached hereto as EXHIBIT "E" and incorporated herein by reference.

- B. The temporary right to use for initial construction of any municipal utility or service during the time(s) said construction is actually carried on, in and under the above mentioned easement, in an additional construction easement described as:

ALSO temporary construction easement located adjacent and contiguous to the above described easement as shown on the attached plat by M. B. Corlew & Associates, Inc. dated May 8, 1995.

- C. The Permanent right of ingress to and egress from said municipal utility and/or service easement. Grantor(s) reserve the right to use the land within any of the above easements for purposes which will not unreasonably interfere with the maintenance, repair, operation, use or removal of any of said municipal utilities and/or services. Grantor(s) shall not place any permanent structure within any of said easements, nor shall Grantor(s) allow any vegetation to grow within said easement except that which exists at the granting of this easement, excepting sod or grass and/or agricultural crops, if said easement involves active agricultural land at the time of grant.

Each of the above grants of easement shall be subject to the following terms and conditions and duties by which Grantor(s) and Grantee agree to be bound.

- A. Grantee shall repair physical damage caused by Grantee within or without said easement occasioned by Grantee's activity or use of said easement. Grantee's duty to repair shall be limited to reseedling any disturbed top soil with grass seed, filling and grading of disturbed areas to their natural grade, unless same would interfere with Grantee's use, then, to fill and grade as appropriate.
- B. Grantee shall, at its expense, remove any other vegetation, including trees, shrubs or other ornamentation which exists at the time of granting, that interferes with Grantee's use of said easements. Grantee shall also have the right to remove growing agricultural crops within the easement, with costs, or reimbursements to Grantor(s). For any such agricultural crops damaged inside or outside said easement and occasioned by Grantee, Grantee's liability will be limited to the market value of the damaged crop on the date of damage.
- C. Each of said grants are subject to prior rights of others of record.
- D. No lack of use, regardless of the extent, shall be deemed as an abandonment of the easements granted herein.

THE TERMS, CONDITIONS, DUTIES AND PROVISIONS of said grants of easement herein set forth shall be binding upon the heirs, assigns, executors, administration and successors of the parties hereto.

IN WITNESS WHEREOF, the Grantor(s) have hereunto set their hands and seals this \_\_\_\_\_ day of \_\_\_\_\_, 19 \_\_\_\_.

Grantor: BOARD OF TRUSTEES OF SOUTHERN ILLINOIS UNIVERSITY

---

July 13, 1995

State of Illinois)  
                                ) SS  
County of Madison)

I, the undersigned Notary Public, hereby certify that \_\_\_\_\_

appeared before me, in person, known to me, and signed or acknowledged his (her) (their) signature(s), sealed and delivered this instrument as his (her) (their) free and voluntary act.

Given under my hand and Notarial Seal this \_\_\_\_\_ day of \_\_\_\_\_, 19 \_\_\_\_.

Notary Public

(Seal)

Prepared by:  
Southern Illinois University  
Vice President for Administration  
Box 1158  
Edwardsville, IL 62026

Return to:  
City Clerk  
City of Edwardsville  
118 Hillsboro Avenue  
Edwardsville, IL 62025



# M. B. CORLEW & ASSOCIATES, INC.

ENGINEERS, PLANNERS & SURVEYORS

707 NORTH MAIN STREET • P. O. BOX 597

EDWARDSVILLE, ILLINOIS 62025

Telephone: (618) 656-0470 • FAX 618-656-0922

CIVIL  
TRANSPORTATION  
ENVIRONMENTAL  
PLANNING  
MINE SUBSIDENCE  
SURVEYING

## EXHIBIT E

Description for  
Sanitary Sewer Easement  
S.I.U. Property

May 16, 1995

Revised June 19, 1995

A sanitary sewer easement 25 feet in width over, under, through, across and upon a tract of land in U.S. Survey 591, Claim 519, in Township 4 North, Range 8 West of the Third Principal Meridian, Madison County, Illinois, being 12.5 feet on each side of a centerline described as follows:

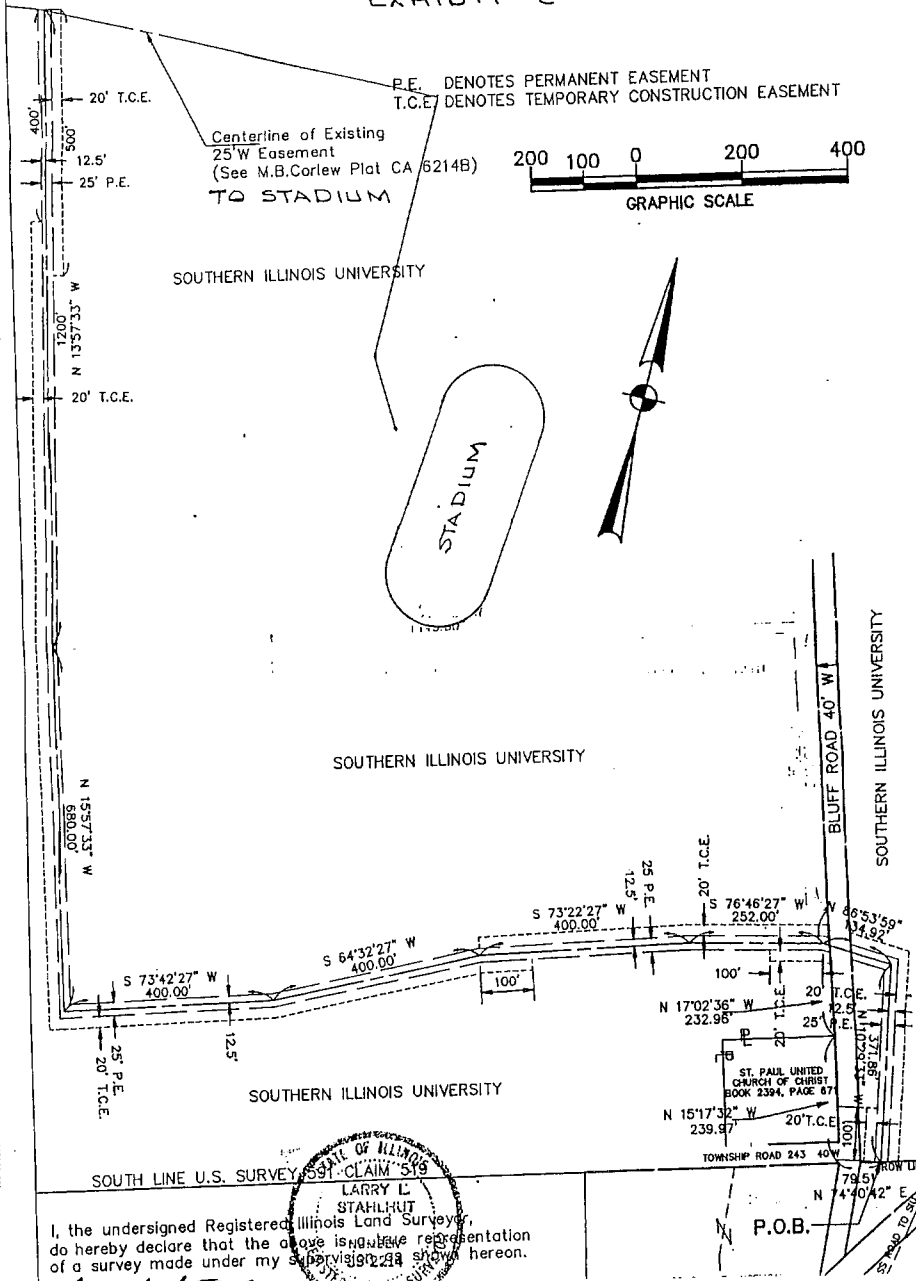
Commencing at the intersection of the South Line of U.S. Survey 591 Claim 519 with the westerly right of way line of Bluff Road (40 feet wide), said point being located on the southerly extension of the easterly line of a tract of land conveyed to St. Paul United Church of Christ by deed recorded in Book 2394 on Page 671 of Madison County Records; thence North 74° 40' 42" East, along the south line of said Survey and Claim, a distance of 79.51 feet to the POINT OF BEGINNING of the centerline herein described; thence North 10° 29' 33" West a distance of 371.86 feet; thence North 86° 53' 59" West a distance of 134.92 feet; thence South 76° 46' 27" West a distance of 252.00 feet; thence South 73° 22' 27" West a distance of 400.00 feet; thence South 64° 32' 27" West a distance of 400.00 feet; thence South 73° 42' 27" West a distance of 400.00 feet; thence North 15° 57' 33" West a distance of 680.00 feet; thence North 13° 57' 33" West a distance of 1200.00 feet to the centerline of an existing 25 foot wide sanitary sewer easement, the point of termination.

ALSO temporary construction easement located adjacent and contiguous to the above described easement as shown on the attached plat by M. B. Corlew & Associates, Inc. dated May 8, 1995.

SURVEY - SANITARY SEWER EASEMENT LOCATED IN U.S. SURVEY 591 CLAIM 519

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EXHIBIT "E"





Southern Illinois University at Edwardsville

*Office of the Vice President for Administration*

The Honorable Gary Niebur  
Mayor of Edwardsville  
118 Hillsboro Avenue  
Edwardsville, Illinois 62025

P R O P O S E D

Re: Annexation Agreement

Dear Mayor Niebur:

Pursuant to our oral agreement, this letter confirms an additional commitment on the part of the University with regard to the subject matter of paragraph 4 of the Annexation Agreement with the City.

Subject to approval of the Board of Trustees of Southern Illinois University, the University is willing to commit to leasing the parcel contemplated at paragraph 4 of the Annexation Agreement to the City for the possible future construction of a public safety station. The University is willing to lease the parcel to the City at the cost of \$1.00 per year plus direct University costs. State law and Board of Trustees' policy prohibit the University from leasing property in a manner which results in a negative cash flow. Therefore, the \$1.00 per year plus direct University costs should assure that the transaction will not result in a negative cash flow to the University and will result in a rental amount for which the City can plan and accommodate.

As we discussed, two other conditions apply: namely, that the parcel will not exceed two acres and that the parcel will be one which provides access to a public roadway.

In addition, in accord with the Policies of the SIU Board of Trustees, the Board will have the right to review and prior approval of the architectural design of any public safety building constructed on the parcel.

If these arrangements are acceptable to the City, please evidence that acceptance by your signature at the bottom of this letter.

Thanks for your continued cooperation.

Sincerely,

Kenneth R. Neher  
Vice President for Administration

ACCEPTED:

---

GARY D. NIEBUR, Mayor  
City of Edwardsville



Southern Illinois University at Edwardsville

*Office of the Vice President for Administration*

P R O P O S E D

Mr. Charles Feldewert  
RTR Joint Venture  
1304 Baur Boulevard  
St. Louis, Missouri 63132

Dear Mr. Feldewert:

This letter confirms the agreement we reached as a result of our meeting and exchange of correspondence, as follows:

Should a competing property obtain a City tax abatement which provides the owner of that property a square foot real estate tax rate burden less than your 200 University Park Drive and 100 North Research Drive buildings, the University will, on a one time basis, reimburse you for the City tax, limited to the equivalent footage of your existing properties to that which the City has abated. This reimbursement would be for a period of no more than four years. The proposed General American Building is specifically excluded from this understanding.

I appreciate your cooperation with the annexation.

Sincerely,

Kenneth R. Neher  
Vice President for Administration

### OPERATING RAMP GUIDELINES FOR FISCAL YEAR 1997

For the past several months, the Board of Trustees have been apprized of the need for new resources to accomplish the mission and goals of the University. The Board has heard about the status of appropriations, maintaining affordability for current and future students, PQP, financial aid, unfunded needs, reallocating funds, doing without, multi-year plans for student charges, and planned uses of tuition increases.

Operating RAMP Guidelines for Fiscal Year 1997 have been developed keeping all the factors listed above in mind. Discussions among the campuses and offices of the University by the Chancellor and his staff and the campus presidents and their staffs have resulted in the following guidelines to be used in developing the Resource Allocation and Management Program (RAMP) operating budget request for Fiscal Year 1997:

1. With respect to regular salary and general price increases, we should document inflation projections using the most reliable data available. Documentation for determining salary and general price requests will come from our analysis of inflation projections made by Wharton Econometrics, and any other reliable projections we can obtain.

2. With respect to library materials and utilities, we should follow the same course, relying more heavily upon demonstrable university experience and written comments from suppliers and local utilities.

3. Any new request for operation and maintenance funds should be based on projected needs.

4. The funding requested for the combination of program and institutional support budget requests and all other special items should be strongly documented and prioritized to reflect institutional needs and missions as well as statewide priorities and initiatives.

#### Salary Increases

Adequate salaries for faculty and staff are a priority of the University. While salaries in many cases are below that of the peer institutions and other governmental units, funds are being requested which would cover only the inflationary increase experienced in the general economy which is projected at 3.5% for FY-97. The increase is calculated on 100% of the current year base.

#### Support Cost Increase

Based on projected inflation and guideline two, the following support cost increases are recommended:

General Price Items	3.5%
Utilities	5.0%
Library Materials	11.0%

July 13, 1995

### Operation and Maintenance

Projected funding needed to operate and maintain new space is as follows:

#### SIUC

Engineering Annex (six months)	\$255,750
Coal Development Park	235,210
Surplus Property	160,740
Power Plant Expansion	169,000
Total	<u>\$820,700</u>

### Program and Institutional Support Budget Requests

The amounts being sought for these areas are \$3,426,300 for SIUC including the School of Medicine, and \$1,550,700 for SIUE. Of the total of \$4,977,000, an amount of \$1,446,000 or 29.1% would come from new tuition revenue and \$3,531,000 or 70.9% from new state resources. These items are shown on Exhibit A.

### Conclusion

The operating budget increase proposed here would result in approximately a 6.01% increase over the University's Fiscal Year 1996 appropriated budget. While this request is above the projected inflation rate it is still conservative when compared to the needs of the University. Furthermore it is slightly less than last year's request of 6.29%.

Table A

SOUTHERN ILLINOIS UNIVERSITY  
FISCAL YEAR 1997 BUDGET REQUEST

	University Administration	SIUC	School of Medicine	SIUE	Total
BASE BUDGET FY 96 (PA 89-0022)	1,874.8	154,580.0	31,613.5	73,932.4	262,000.7
Adjustments to FY 96 Base					
Adjusted FY 96 Base	1,874.8	154,580.0	31,613.5	73,932.4	262,000.7
ADD-OTHER ADJUSTMENTS:					
GENERAL PRICE INCREASES (3.5%)	13.3	830.8	193.0	514.7	1,551.8
UTILITY PRICE INCREASES (5.0%)	0.0	358.4	39.2	150.9	548.5
Salary Increases (3.5%)	51.9	4,167.6	864.6	1,929.9	7,014.0
Social Security Increase	0.5	250.0	0.0	62.5	313.0
Library Materials Increases (11.0%)	0.0	524.3	67.6	99.0	690.9
O and M of Buildings	0.0	820.7	0.0	0.0	820.7
Subtotal	65.7	6,951.8	1,164.4	2,757.0	10,938.9
Add-NEPR's and SAS: (See Exhibit A)	0.0	1,977.2	1,449.1	1,550.7	4,977.0
Total Increase	65.7	8,929.0	2,613.5	4,307.7	15,915.9
Percent Increase	3.50%	5.78%	8.27%	5.83%	6.07%
TOTAL FY 97 OPERATING REQUEST	1,940.5	163,509.0	34,227.0	78,240.1	277,916.6
	0.00%	1.28%	4.58%	2.10%	1.90%

SOUTHERN ILLINOIS UNIVERSITY  
PRO FORMA  
FY 1997

	University Administration	SIUC	School of Medicine	SIUE	Total
Add-NEPR's and SAS:					
Enhancement of Undergraduate Education		615.8 *		180.0 *	795.8
O & M Request		68.4 *			68.4
Aquaculture Research Demo Center		413.8			413.8
M.A. Degree in Interactive Media		238.5			238.5
Information Technology Support - Law Sch.		36.0 *			36.0
B.S. Degree, Aviation Technology		132.0			132.0
B.S. Degree, Primary Care Medicine		472.7			841.4
Minority Student Program			368.7		585.3
Educational Initiatives			585.3		145.8 *
Support for Outreach Programs			349.3		349.3
Support for Distance Learning				300.0	300.0
Diversity Plan				200.0	200.0
Enhancement of Instructional Equipment				100.0 *	100.0
Enhancement of M.S.W. Program				50.0 *	50.0
Enhancement of Retention				150.0 *	150.0
Nurse Practitioner Program				100.0 *	100.0
				470.7	470.7
SUBTOTAL	0.0	1,977.2	1,449.1	1,550.7	4,977.0
New state resources	0.0	1,257.0	1,303.3	970.7	3,531.0
New tuition revenue	0.0	720.2	145.8	580.0	1,446.0

(One program, two sources of funds)

\* Funded from new tuition revenue

PRE-EMPLOYMENT INVESTIGATIONS  
[AMENDMENT TO 2 POLICIES OF THE BOARD F]

Summary

Authorizes and directs the Chancellor and Presidents to create regulations requiring the procurement and consideration of investigative reports in the process of hiring persons in security-sensitive and similar positions.

Rationale for Adoption

This procedure will bring us into compliance with the Illinois Campus Security Act and is intended to protect the campus community from harm and loss. It may also protect the Self-insurance Fund from losses because of negligent-hiring claims.

Considerations Against Adoption

Done incautiously, pre-employment investigations can illegally discriminate against certain classes of persons. Safeguards against such discrimination have been incorporated in the proposal's Section F-4. Also, undertaking investigations beyond those required by law may increase the Board's legal liability if they are not performed with care. The risks which arise from not investigating would, however, appear to be more serious yet.

Constituency Involvement

The constituency groups were not involved as such. The proposal was developed by a committee of legal and personnel officers from SIUC, SIUE, the School of Medicine, and the Office of the Chancellor.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Policies of the Board of Trustees be and are hereby amended by the addition of Section F of Chapter 2, as follows.

F. Pre-employment Investigations Policy

1. The Board of Trustees of Southern Illinois University is committed to full compliance with the Illinois Campus Security Act (P.A. 88-629, codified at 110 ILCS 12) which requires each public institution of higher education to identify security-sensitive positions and make provisions for the completion of criminal background investigations prior to employing individuals in those positions.
2. Each President is hereby authorized and directed to develop regulations for the completion of appropriate criminal background investigations prior to the final selection of any candidate for a security-sensitive

position. Each President is further authorized to develop regulations for the completion of appropriate pre-employment investigations of candidates for other positions of employment.

3. Such regulations and any amendments thereto shall become effective when approved by the Chancellor.
4. Such regulations shall provide for proper adherence to all applicable laws, including the adoption of appropriate precautions against any inquiry into or use of arrest information or criminal history record information other than a valid criminal conviction and appropriate protections against any mandatory disclosure of legally protected personal information such as social security numbers, personal financial records or confidential medical records, as a condition of consideration for employment.
5. Such regulations shall also provide for the identification of security-sensitive positions on an individualized basis, in accordance with the following standards:
  - a. Any position that involves responsibility for the care and supervision of children, under limited supervision.
  - b. Any position that involves responsibility for the safety of students, employees or the general public.
  - c. Any position that does not require licensure through the State of Illinois but does involve regular access to controlled substances.
  - d. Any position that involves significant overall responsibility for the expenditure or control of University fund.
6. Such regulation shall also provide for the identification of other similar positions of employment for which pre-employment investigations may be performed, and provide for determination of the nature and amount of investigation appropriate to each position.
7. Potential applicants for security-sensitive and similar positions shall be notified that they may become subject to a criminal background or other pre-employment investigation, or both. Such notice shall be offered as early in the recruitment process as feasible.
8. Such regulations shall provide criteria for determining the stage of the recruitment process at which an investigation or investigations shall be undertaken. Considerations of privacy and expense shall be paramount.
9. When a pre-employment investigation has been made, the information arising therefrom shall be considered only insofar as it is relevant to performance in the position in question in a manner consonant with the safety of personnel and the security of property.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, May, 1995, SIUC and SIUE and Information Report: Approval of New Programs, Reasonable and Moderate Extensions, Requests for Off-Campus Program Locations, and Academic Program Suspensions, July 1, 1994 through June 30, 1995; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meetings held June 14 and 15, 1995; Abolition of the Allied Health Careers Associate in Applied Science Degree, College of Technical Careers, SIUC; FY 1995 Productivity Report, Southern Illinois University at Carbondale, School of Medicine, and Southern Illinois University at Edwardsville; Schedule of Meetings of the Board of Trustees for 1996; Revised Project Description, Increase in Project Budget, and Increase in Contract Award: Tower Lake Renovations, Phase II, Stage I, SIUE, as revised; Project Approval and Selection of Engineers: FY 1995, Capital Projects, SIUC; Revised Project Description, Increase in Project Budget, and Recommendation of Engineer: Edwardsville Campus Infrastructure Repairs, Phase I, SIUE; Approval of Annexation Agreement with the City of Edwardsville, SIUE; Operating RAMP Guidelines for Fiscal Year 1997; and Pre-Employment Investigations [Amendment to 2 Policies of the Board F]. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Jason Ervin, Sarahjini Nunn; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

The report further recommends that increases be made to the prices of all decals and to metered parking in order to finance the needed improvements. Blue decals will be increased from \$20/\$30 up to \$40/\$60, red decals and green decals will increase from \$10 up to \$30, metered parking will increase from \$.25/hour up to \$.50/hour, and fines for metered parking will increase from \$2.00 up to \$4.00. These raised prices will increase total annual revenue into the Traffic and Parking Revenue Fund from \$900,000 up to \$1,400,000, for an increase of \$500,000, or 55%.

The two new lots near Pulliam Hall and east of McAndrew Stadium are defined as noninstructional capital improvements, and the approval of the Illinois Board of Higher Education will thereby be required at the appropriate time.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

All parts of this project have been reviewed by and have the recommendation of the campus Traffic and Parking Committee which has constituency representation.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to expand and improve the campus parking system be and is hereby approved at an estimated total cost of \$2,131,500.
- (2) Funding for all parts of this project shall be from traffic and parking revenues.
- (3) Upon recommendation of the Architecture and Design Committee, authorization be and is hereby granted for the plans and specifications for the expansion of and the new construction of parking lots to be prepared by Physical Plant Engineering Services.
- (4) This project be and is hereby recommended to the Illinois Board of Higher Education as a noninstructional capital improvement.
- (5) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Ervin mentioned that in reviewing this matter there's a 200% increase in costs to students and staff here on campus for approximately 10% in

PROJECT APPROVAL, SELECTION OF ENGINEERS: PARKING LOT  
IMPROVEMENTS AND EXPANSION, FOUR-YEAR PLAN, SIUC

Summary

This matter seeks project approval and budget approval to implement a four-year plan to make substantial improvements to the campus parking system.

Preliminary estimates of the total cost are approximately \$2,131,500. All funding for this work will come from traffic and parking revenue.

Because two parts of this project are defined as noninstructional capital improvements, authorization is requested to seek the approval of the Illinois Board of Higher Education.

Finally, this matter requests permission to use the Physical Plant Engineering Services for the preparation of plans and specifications on most parts of the project, but a professional engineering firm will be selected for the renovations to the parking garage.

Rationale for Adoption

At its meeting on April 27, 1993, the campus Traffic and Parking Committee, which has constituency representation, first received a recommendation to hire a professional parking consultant to evaluate the parking and traffic needs, both long-term and short-term, of the campus. Interviews of interested firms were conducted on campus by the Committee at its subsequent meetings. The firm of Barton-Aschman, Evanston, Illinois, was then selected to conduct a survey of the current situation and to make recommendations for improvements. The final report was received from the consultant on March 2, 1995.

The report makes nine specific recommendations: expanding parking lots 48, 58, 59, 100, and at University Courts; new lots near Pulliam Hall and east of McAndrew Stadium; night lighting, signage, and safety matters; and, major renovations to the parking garage. When these improvements have all been completed, there will be additional parking places for 34 cars having blue decals, 706 cars having red decals, and 484 places for metered parking for visitors to the campus. Metered parking for blue and red decals will be reduced by 177 places. Overall, regulated parking places will be increased from 10,901 up to 11,920, for an increase of 1,019 places, or 9.3%. The estimated cost of this entire project is \$2,231,500.

The single greatest cost will be for the renovations to the parking garage at \$500,000. This part of the total project has the highest priority over the other parts, and the work will be done as soon as possible as phase I. A professional engineering firm will be selected for this part of the project. The approved selection process will be followed and a recommendation will be submitted to the Board of Trustees at a later meeting.

parking space. He explained that he felt that this was unacceptable and with the mass transit issue there are alternative ways for students and staff to come to campus. He stated everyone should try and use the mass transit system first before we spend \$2.2 million for parking and traffic modifications.

Dr. Wilkins moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, none; nay, Jason Ervin, Sarahjini Nunn. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

FOUR-YEAR PLAN (FY 1997-FY 2000) AND FY 1997  
RATES FOR TUITION, FEES, AND HOUSING  
[ADDITION TO 4 POLICIES OF THE BOARD A AND  
AMENDMENTS TO 4 POLICIES OF THE BOARD B AND C]

Summary

This matter requests the Board of Trustees of Southern Illinois University approve a four-year plan and FY 1997 rates for tuition, fees, and housing as proposed in the accompanying Tables 1 and 2. Updates to add an additional year to the plan and requests for approval of rates for each subsequent fiscal year will be presented to the Board annually.

Rationale for Adoption

This plan responds to the recommendations of the IBHE Committee to Study Affordability that public universities in the state establish four-year plans for tuition and fees, and that annual tuition and fee actions by university governing boards take place in time for them to be incorporated in the annual RAMP budgeting process.

This plan will provide students and their families with the opportunity to plan for the costs of a four-year education.

The attached Table 1 indicates the planned tuition rates for all major components of the University under the four-year plan. Undergraduate tuition rates at SIUC would increase annually by \$5 per semester credit hour for each of the next four years. For a student taking 15 hours per semester, this would amount to a \$150 increase per academic year. The percentages of increase for the four years would be 6.2%, 5.9%, 5.6%, and 5.3% respectively. Graduate tuition rates at SIUC would increase in the same manner as

undergraduate rates. Comparative estimates indicate that SIUC's proposed tuition in FY 2000 would be \$87 to \$270 below NIU and ISU, and \$664 to \$881 below Urbana/Champaign (Table 3).

Undergraduate tuition rates for an SIUE student taking 12-18 semester hours would increase by 4.7% per academic year, which amounts to increases for the four years of \$86.40, \$91.20, \$94.80, and \$99.60 respectively. Graduate tuition rates at SIUE would be increased in the same manner as undergraduate rates. In FY 2000, SIUE's academic year tuition would be \$44 to \$178 below that at Eastern and Western Illinois Universities (Table 3).

The tuition plan for the School of Law provides for increasing the maximum number of hours for which tuition is charged by one, for each of the first three years, so that by FY-99 students would be paying for a maximum of 15 hours per semester. In the year 2000, the plan provides for only an inflationary increase.

The School of Medicine plans to increase its rate by \$295/semester (8.8%) in FY-97, \$306 (8.4%) in FY-98, \$316 (8%) in FY-99, and \$327 (7.7%) in the year 2000.

The School of Dental Medicine plans to increase its rate by \$241/semester (9.27%) in FY-97, \$363.50 (9.27%) in FY-98, \$280.50 (9.26%) in FY-99, and \$314.50 (9.27%) in the year 2000.

In each instance, SIU professional school tuition rates will be below the projected tuition rates for their Illinois counterparts.

Both SIUE and SIUC continue to attempt to provide quality fee-supported services, activities, and room and board to their students at very reasonable rates. The four-year plan for fee and housing rates, as displayed on Table 2, provides for increases which essentially mirror the projected annual inflation rate of 3.5%. Under this plan, in FY 2000 students at SIUE would be paying a projected \$625.10 in fees and \$4,190.00 for a typical room and board rate per academic year. Students at SIUC would be paying a projected fee rate of \$1,081.30 and a typical room and board rate of \$3,867.00 per academic year. Only approximately 25% of SIU students live in University housing.

Table 3 provides comparative tuition, fee, and housing rates. SIUE and SIUC will continue to provide quality education and services to their students at very favorable rates compared to their counterparts.

The revenue generated (Table 4) by these tuition increases will be used to support only our most critical needs, as detailed in the Executive Summary of the RAMP Planning Documents. July Board action on a four-year plan and specific rate increases for FY-97 will allow us to comply with the IBHE recommendation for including our plans in the RAMP budgeting process. It will also allow us to provide students and their families information needed to plan for the cost of a four-year education.

Considerations Against Adoption

We continue to be concerned about the increasing costs of education. But, given the many needs which have been previously identified and the comparative tuition, fee, and housing rates for comparable Illinois public universities, the recommendations contained in the four-year plan are very reasonable.

Constituency Involvement

Campus planning processes have involved numerous individuals and constituency groups in the development of this four-year plan. Additionally, presentations have been made to the Finance Committee of the Board of Trustees in each of the last four months, thus providing ample opportunity for input from interested parties.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the four-year plan and FY 1997 rates for tuition, fees, and housing, as outlined in Tables 1 and 2, be and are hereby approved. The Chancellor is authorized to take whatever actions are necessary to implement the plan and to incorporate the FY 1997 rates into Board policy.

Table 1

# Multi-Year Tuition Plan

Tuition Rates, Percentages of Increase, and Net New Revenue  
(revenue in thousands)

	Base Year FY 1996	FY 1997	Four-Year Plan		FY 1999	FY 2000
Southern Illinois University at Carbondale						
Undergraduate and Graduate						
Per Hour Tuition	\$80.00	\$85.00	\$90.00	\$95.00	\$100.00	
Academic Year Tuition	\$2,400.00	\$2,550.00	\$2,700.00	\$2,850.00	\$3,000.00	
% Increase		6.25%	5.88%	5.56%	5.26%	
Net New Revenue Generated		2,218.7	2,565.7	2,783.4	2,551.5	
School of Law						
Per Hour Tuition	\$154.00	\$154.00	\$154.00	\$154.00	\$160.00	
Academic Year Tuition *	\$3,696.00	\$4,004.00	\$4,312.00	\$4,620.00	\$4,800.00	
% Increase		8.33%	7.69%	7.14%	3.90%	
Net New Revenue Generated		72.0	85.9	87.7	80.8	
School of Medicine						
11 Semester Rate	\$3,345.00	\$3,640.00	\$3,946.00	\$4,262.00	\$4,589.00	
9 Semester Rate	\$4,088.00	\$4,449.00		Not Applicable		
% Increase		8.82%	8.41%	8.01%	7.67%	
Net New Revenue Generated **		39.5	647.9	202.3	208.6	
Net New Revenue Generated SIUC		2,330.2	3,299.5	3,073.4	2,840.9	
Southern Illinois University at Edwardsville						
Undergraduate						
Per Hour Tuition	\$76.75	\$80.35	\$84.15	\$88.10	\$92.25	
Academic Year Tuition	\$1,842.00	\$1,928.40	\$2,019.60	\$2,114.40	\$2,214.00	
% Increase		4.69%	4.73%	4.69%	4.71%	
Graduate						
Per Hour Tuition	\$82.25	\$86.10	\$90.15	\$94.40	\$98.85	
Academic Year Tuition	\$1,974.00	\$2,066.40	\$2,163.60	\$2,265.60	\$2,372.40	
% Increase		4.68%	4.70%	4.71%	4.71%	
Net New Revenue Generated		862.7	1,053.5	1,000.7	993.4	
School of Dental Medicine						
Semester Rate	\$2,600.00	\$2,841.00	\$3,104.50	\$3,392.00	\$3,706.50	
Annual Rate	\$5,200.00	\$5,682.00	\$6,209.00	\$6,784.00	\$7,413.00	
% Increase		9.27%	9.27%	9.26%	9.27%	
Net New Revenue Generated		103.7	113.2	123.8	135.3	
Net New Revenue Generated SIUE		966.4	1,166.7	1,124.5	1,128.7	

\* School of Law maximum hours charged is 12/sem. for FY96; 13/sem. for FY97; 14/sem. for FY98; and capping in FY99 at 15/sem.

\*\* Revenue for FY96, FY97, and FY98 Impacted by tuition payment conversion from 9 semester rate to 11 semester rate.

July 13, 1995

Table 2  
Exhibit A

**Multi-Year Fees and Housing Rate Plan**  
Southern Illinois University at Carbondale

	Base Year	Four-Year Plan			
	FY 1996	FY 1997	FY 1998	FY 1999	FY 2000
<b>FEES (Academic Year)</b>					
Student Recreation*	114.00	120.00	126.00	132.00	136.00
Campus Recreation*	4.00	4.00	4.00	4.00	4.00
Student Activity*	37.50	37.50	37.50	37.50	37.50
Student Center*	79.50	88.00	96.00	100.00	104.00
Athletic*	92.00	106.00	116.00	116.00	118.00
Student-to-Student Grant**	6.00	6.00	6.00	6.00	6.00
Revenue Bond*	118.80	118.80	118.80	118.80	118.80
Students' Attorney**	6.00	6.00	6.00	6.00	7.00
Mass Transit (new in FY 96)*	50.00	50.00	52.00	54.00	56.00
Student Medical Benefit-Primary**	162.00	168.00	174.00	180.00	184.00
Student Medical Benefit-Extended**	268.00	268.00	282.00	296.00	310.00
<b>Total Fees</b>	<b>937.80</b>	<b>972.30</b>	<b>1,018.30</b>	<b>1,050.30</b>	<b>1,081.30</b>
<b>Total Annual Percent Increase</b>		<b>3.68%</b>	<b>4.73%</b>	<b>3.14%</b>	<b>2.95%</b>

\* Prorated over 12 hrs/semester

\*\* Flat Fee. Summer rates proposed for FY 97 are SMB-P: \$50.40, SMB-E: \$80.40.

**UNIVERSITY HOUSING**

Residence Halls (Academic Year)	3,352.00	3,472.00	3,594.00	3,720.00	3,850.00
Double Occupancy/19-Meal Plan	17.00	17.00	17.00	17.00	17.00
Campus Housing Activity Fee	3,369.00	3,489.00	3,611.00	3,737.00	3,867.00
<b>Total - Most common room &amp; board rate</b>		<b>3.56%</b>	<b>3.50%</b>	<b>3.49%</b>	<b>3.48%</b>
<b>Total Annual Percent Increase</b>					

Other Housing Options and Rates are attached.

Table 2  
Exhibit A (Cont)**Multi-Year Fees and Housing Rate Plan**  
Southern Illinois University at Carbondale

	Base Year FY 1996	FY 1997	Four-Year Plan FY 1998	FY 1999	FY 2000
<b>UNIVERSITY HOUSING (Options)</b>					
Double Occupancy plus: (Academic Year)					
Any 15-Meal Plan	3,300.00	3,418.00	3,538.00	3,662.00	3,790.00
12 Meals plus Credit*	3,352.00	3,368.00	3,486.00	3,608.00	3,734.00
* Credit	45.00	50.00	52.00	54.00	56.00
Any 10-Meal Plan	3,252.00	3,368.00	3,486.00	3,608.00	3,734.00
Any 7-Meal Plan (Grad and over 21 only)	3,096.00	3,238.00	3,351.00	3,468.00	3,589.00
Break Housing (per night)	8.00	8.25	8.55	8.55	9.15
Single Room Increment	976.00	1,010.00	1,046.00	1,082.00	1,120.00
Northwest Annex and Greek Row Professional Housing (Room Only)	Not Available	2,048.00	2,120.00	2,194.00	2,271.00
Board Only (Academic Year)					
19-Meal Plan	1,612.00	1,853.00	1,916.00	1,984.00	2,054.00
Any 15-Meal Plan	1,556.00	1,798.00	1,860.00	1,926.00	1,994.00
12 Meals plus \$45.00 Credit	1,612.00		Not Available		
Any 10-Meal Plan	1,512.00	1,748.00	1,809.00	1,872.00	1,938.00
Any 7-Meal Plan	1,120.00		Not Available		
<b>Summer Session Rates</b>					
Double Occupancy					
Room Only	483.00	500.00	518.00	536.00	555.00
Room and Board	793.00	810.00	838.00	867.00	897.00
Single Room Increment	113.00	117.00	121.00	125.00	129.00
<b>Family Housing (Monthly)</b>					
Southern Hills (utilities included)					
Efficiency*	301.00	311.00	322.00	333.00	345.00
One Bedroom*	326.00	337.00	349.00	361.00	374.00
Two Bedroom*	349.00	361.00	374.00	387.00	401.00
Evergreen Terrace (utilities not included)					
Two Bedroom**	288.00	298.00	308.00	319.00	330.00
Three Bedroom**	311.00	321.00	332.00	344.00	356.00
Average Apartment Rental	315.00	325.60	337.00	348.80	361.20
Average Annual Percent Increase		3.37%	3.50%	3.50%	3.56%
<b>Building Leases:</b>					
Fraternities and Sororities					
Academic Year	41,736.00	43,197.00	44,709.00	46,274.00	47,894.00
Summer Session	1,244.00	1,288.00	1,333.00	1,380.00	1,428.00
SIUC Leased Office Space (FY)	20,300.00	20,300.00	20,300.00	20,300.00	20,300.00
<b>Furnished Apartments with Utilities (Monthly)</b>					
Elizabeth Street Apartments: Efficiency	321.00	332.00	344.00	356.00	368.00
University Courts: One Bedroom	383.00	396.00	410.00	424.00	439.00
Average Apartment Rental	352.00	364.00	377.00	390.00	403.50
Average Annual Percent Increase		3.41%	3.57%	3.45%	3.46%

\* Campus Housing Activity Fee is an additional \$1.00 per month at Southern Hills

\*\* Campus Housing Activity Fee is an additional \$2.00 per month at Evergreen Terrace

**Multi-Year Fees and Housing Rate Plan**  
Southern Illinois University at Edwardsville

	Base Year FY 1996	FY 1997	FY 1998	FY 1999	FY 2000
<b>FEES (Academic Year)*</b>					
Intercollegiate Athletics (1)	70.10	75.10	80.10	85.10	87.60
Student Fitness Center (2)	85.50	85.50	88.50	93.00	98.50
Student-to-Student Grant (3)	4.50	4.50	4.50	4.50	4.50
Student Welfare and Activity Fee (4)	84.20	96.90	106.80	114.30	122.50
Textbook Service (5)	115.00	118.00	121.00	125.00	130.00
University Center (6)	152.00	161.00	168.00	175.00	182.00
<b>Total Fees</b>	511.30	541.00	568.90	596.90	625.10
<b>Total Annual Percent Increase</b>		5.81%	5.16%	4.92%	4.72%

\* Summer fees are about 67% of regular semester fees.

- (1) Per hour prorate for the first 9 hours; flat fee for 10 or more hours per semester.  
 (2) Flat fee  
 (3) No charge first 5 hours per semester, flat fee for 6 or more hours per semester.  
 (4) Basic fee for the first hour, plus prorated per hour from 2 to 5 hours, flat fee for 6 hours or more per semester.  
 (5) Per hour prorate for the first 10 hours; flat fee for 11 hours or more per semester.  
 (6) Per hour prorate for the first 4 hours; flat fee for 5 or more hours per semester.

**UNIVERSITY HOUSING**

Residence Hall (academic year)	2,190.00	2,344.00	2,414.00	2,486.00	2,560.00
Shared Room (room only)	1,470.00	1,470.00	1,514.00	1,560.00	1,606.00
Board Plan B	24.00	24.00	24.00	24.00	24.00
Campus Housing Activity Fee *	3,684.00	3,838.00	3,952.00	4,070.00	4,190.00
<b>Total Typical Housing Plan</b>		4.18%	2.97%	2.99%	2.95%

Other Housing Options and Rates are attached.

\* Campus Housing Activity Fee is charged to all contracts for University Housing. The summer fee is \$7.00

**Multi-Year Fees and Housing Rate Plan**  
Southern Illinois University at Edwardsville

	Base Year FY 1996	FY 1997	Four-Year Plan		
			FY 1998	FY 1999	FY 2000
<b>UNIVERSITY HOUSING (Options)</b>					
Residence Hall (academic year)					
Shared Room (room only)	2,190.00	<b>2,344.00</b>	2,414.00	2,486.00	2,560.00
Deluxe Single (room only)	4,292.00	<b>4,592.00</b>	4,730.00	4,872.00	5,018.00
Percent Increase		7.00%	3.00%	3.00%	2.99%
Campus Housing Activity Fee	24.00	24.00	24.00	24.00	24.00
Board Plan (Academic Year)					
Plan A	1,270.00	1,270.00	1,308.00	1,348.00	1,388.00
Plan B	1,470.00	1,470.00	1,514.00	1,560.00	1,606.00
Plan C	1,770.00	1,770.00	1,824.00	1,878.00	1,934.00
Tower Lake Apartments - Single					
Student Housing (Academic Year)					
Shared Room	1,702.00	<b>1,786.00</b>	1,876.00	1,970.00	2,068.00
Single Room	2,528.00	<b>2,654.00</b>	2,788.00	2,926.00	3,074.00
Deluxe Single Room	3,346.00	<b>3,512.00</b>	3,688.00	3,872.00	4,066.00
Average Percent Increase		4.96%	5.03%	4.98%	5.02%
Tower Lake Apartments - Family Housing (Monthly)					
2-Bedroom Unfurnished	421.00	<b>442.00</b>	464.00	488.00	512.00
2-Bedroom Furnished	493.00	<b>516.00</b>	544.00	571.00	600.00
3-Bedroom Unfurnished	474.00	<b>497.00</b>	522.00	548.00	576.00
3-Bedroom Furnished	551.00	<b>579.00</b>	608.00	639.00	671.00
Average Percent Increase		5.00%	5.01%	5.05%	5.03%

\* Campus Housing Activity Fee is charged to all contracts for University Housing. The summer fee is \$7.00

Academic Year Student Charges at Selected Universities  
FY 1996 to FY 2000

Southern Illinois University at Carbondale

Based on Projected Increase of 3.5%

	FY 96	FY 97	FY 98	FY 99	FY 00
	SIUC	NIU *	SIUC	NIU *	SIUC
Tuition	2,400.00	2,650.00	2,700.00	2,860.00	3,000.00
Fees	937.80	972.30	1,013.30	1,050.30	1,081.30
Subtotal	3,337.80	3,622.30	3,713.30	3,910.30	4,081.30
Room & Board	3,363.00	3,489.00	3,611.00	3,737.00	3,867.00
Total	6,706.80	7,113.30	7,323.30	7,647.30	7,948.30

Based on Projected Increase of 6.0%

	FY 96	FY 97	FY 98	FY 99	FY 00
	SIUC	NIU *	SIUC	NIU *	SIUC
Tuition	2,400.00	2,650.00	2,700.00	2,850.00	3,000.00
Fees	937.80	972.30	1,013.30	1,050.30	1,081.30
Subtotal	3,337.80	3,622.30	3,713.30	3,900.30	4,081.30
Room & Board	3,363.00	3,489.00	3,611.00	3,737.00	3,867.00
Total	6,706.80	7,113.30	7,323.30	7,637.30	7,948.30

Southern Illinois University at Edwardsville

Based on Projected Increase of 3.5%

	FY 96	FY 97	FY 98	FY 99	FY 00
	SIUE	SIUE	SIUE	SIUE	SIUE
Tuition	1,842.00	1,928.40	2,019.60	2,114.40	2,214.00
Fees	511.30	541.00	568.90	596.80	625.10
Subtotal	2,353.30	2,469.40	2,588.50	2,711.30	2,839.10
Room & Board	3,684.00	3,838.00	3,982.00	4,070.00	4,190.00
Total	6,037.30	6,307.40	6,570.50	6,781.30	7,029.10

Based on Projected Increase of 5.0%

	FY 96	FY 97	FY 98	FY 99	FY 00
	SIUE	SIUE	SIUE	SIUE	SIUE
Tuition	1,842.00	1,928.40	2,019.60	2,114.40	2,214.00
Fees	511.30	541.00	568.90	596.80	625.10
Subtotal	2,353.30	2,469.40	2,588.50	2,711.30	2,839.10
Room & Board	3,684.00	3,838.00	3,982.00	4,070.00	4,190.00
Total	6,037.30	6,307.40	6,570.50	6,781.30	7,029.10

\* Calculations base on an annual inflationary increase as indicated for tuition, Mandatory Fees, and room and board.

**Revenue Increase Projections  
FY 1997 to FY 2000**

	<u>FY 1997</u>	<u>FY 1998</u>	<u>FY 1999</u>	<u>FY 2000</u>
<b>Southern Illinois University at Carbondale</b>				
<b>Undergraduate and Graduate</b>				
Total Additional Revenue				
from Tuition Increase	2,494.5	2,943.9	3,207.7	2,843.4
MAP Offset	(275.8)	(378.2)	(424.3)	(291.9)
Net Revenue Available	2,218.7	2,565.7	2,783.4	2,551.5
<b>Source of Revenue</b>				
Enrollment Change	(150.1)	569.3	518.9	423.1
3.5% Tuition Increase	1,534.5	1,501.0	1,604.1	1,716.3
Tuition above 3.5%	834.3	495.4	660.4	412.1
<b>School of Law</b>				
Total Additional Revenue				
from Tuition Increase	72.0	85.9	87.7	80.8
MAP Offset	0.0	0.0	0.0	0.0
Net Revenue Available	72.0	85.9	87.7	80.8
<b>Source of Revenue</b>				
Enrollment Change	0.0	14.7	15.8	16.9
3.5% Tuition Increase	35.1	37.5	38.0	41.2
Tuition above 3.5%	36.9	33.7	33.9	22.7
<b>School of Medicine</b>				
Total Additional Revenue				
from Tuition Increase	39.5	647.9	202.3	208.6
MAP Offset	0.0	0.0	0.0	0.0
Net Revenue Available	39.5	647.9	202.3	208.6
<b>Source of Revenue</b>				
Tuition Payment Conversion	(147.3)	450.8	0.0	0.0
3.5% Tuition Increase	41.0	78.0	80.5	82.5
Tuition above 3.5%	145.8	119.1	121.8	126.1
<b>Total Net Additional Revenue SIUC</b>	<b>2,330.2</b>	<b>3,299.5</b>	<b>3,073.4</b>	<b>2,840.9</b>
<b>Southern Illinois University at Edwardsville</b>				
<b>Undergraduate and Graduate</b>				
Total Additional Revenue				
from Tuition Increase	918.0	1,115.7	1,069.3	1,068.5
MAP Offset	(55.3)	(62.2)	(68.6)	(75.1)
Net Revenue Available	862.7	1,053.5	1,000.7	993.4
<b>Source of Revenue</b>				
Enrollment Change	133.1	280.0	185.5	136.9
3.5% Tuition Increase	587.0	617.3	645.3	672.5
Tuition above 3.5%	142.6	156.2	169.9	184.0
<b>School of Dental Medicine</b>				
Total Additional Revenue				
from Tuition Increase	103.7	113.2	123.8	135.3
MAP Offset	0.0	0.0	0.0	0.0
Net Revenue Available	103.7	113.2	123.8	135.3
<b>Source of Revenue</b>				
Enrollment Change	0.0	0.0	0.0	0.0
3.5% Tuition Increase	39.1	42.7	46.7	51.1
Tuition above 3.5%	64.6	70.5	77.1	84.2
<b>Total Net Additional Revenue SIUE</b>	<b>966.4</b>	<b>1,166.7</b>	<b>1,124.5</b>	<b>1,128.7</b>

Mr. Ervin stated that we are looking at a 23% increase for undergraduates over 4 years; a 33% increase for medical students over four years; a 37% increase for dental students over four years; and also a 27% increase for law students over 4 years. He stated that in looking at the numbers and percentages it seems as if it was the Board's plan to keep up with the purchasing power and the pricing indexes of producers and consumers. He explained that he has never personally seen an increase in prices beyond 3.5% in the past 10 years. He said he was just trying to understand where the extra 2% is going and why it is necessary to increase beyond the inflationary rate.

Mr. Norwood explained that when looking at these tuition and parking fees, we must look at them in comparison to other universities. He continued that you will see that our tuition and parking fees are a lot lower than other universities in the state. He said that this Board many years ago kept the fees and tuition lower than other universities and it has put us behind the power curve; so this increase is trying to get some necessary money that we need that other universities have had all along.

Mr. VanMeter stated that these fees have to come to us each year, and this is just a way for parents and students to plan. He explained that this Board is as interested as anybody in keeping these fees as reasonable as possible and this Board has a history of being committed to accessibility. He continued that accessibility to this University is certainly one of the major things. He stated that what we are trying to do here is to reply to the Board of Higher Education in a very intelligent way and say that looking down the road this is sort of our best estimate of what these fees may be. He explained that we are not today voting on those and saying that this is what they will be; they will be back each year for consideration. He said he thought this was

a reasonable position to take in reply to the request from the IBHE and also to inform parents and students on what the costs may be.

Mr. Brewster stated he was opposed to these increases on a philosophical basis, but on the other hand there are needs of these universities and desires of these particular professional school programs and the money has to come from somewhere. He said this was not like the federal government; we can't just print our own money; we have to pay for the things we want and use and these professional school programs are much more expensive. He commented that this is not an approval of these increases, but gives some guidance to incoming students and to the system itself that these are what we think our revenue sources are going to be and where they're coming from. He stated he didn't like it either that the costs have to increase, but on the other hand we have to pay our bills.

Mr. Adam Kantrovich, President, Graduate and Professional Student Council, SIUC, stated that it didn't look as if the graduate and professional students will be able to get subsidized loans, which is a concern with some of the tuition raises. He said that the Law School had taken a huge increase within the last 5 to 6 years, somewhere around 41%. He reported that the Graduate Council had spoken to this last night when the 6.25% all the way down to 5.26% up to the year 2000 doesn't even come close to any of the indexes shown on any of the markets. He stated we are Southern Illinois University, not Northern Illinois University, not the University of Illinois. He commented we didn't have to follow their increases. He said one of the things he thought we pride ourselves in is being able to offer a higher education at a lower rate.

Mr. Duane Sherman, President, Undergraduate Student Government, SIUC, commented that this was just a plan and as we look at the plan to not forget the constituency involvement. He stated with the possible cuts at the federal level and assumed cuts in financial aid and with the burden of rising tuition students are really taking a hit. He asked the Board to consider that.

Mrs. D'Esposito moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, none; nay, Jason Ervin, Sarahjini Nunn. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

#### SALARY INCREASE PLANS FOR FISCAL YEAR 1996

##### Summary

This matter presents for Board approval salary increase plans for Fiscal Year 1996. These plans do not intend to establish specific salary recommendations for each employee, but rather to set forth general policies and parameters within which employee salary increases can be made.

##### Rationale for Adoption

Board policy requires the annual approval of salary increase plans which establish the general parameters for the distribution of salary increase funds. The plans do not address changes in salaries established through collective bargaining.

Adequate salaries for our faculty and staff remain a high priority for the University. This year Southern Illinois University at Carbondale (including the School of Medicine), Southern Illinois University at Edwardsville, and the Office of the Chancellor plan to distribute an average salary increase of approximately 3.3% (the level appropriated by the State for FY-96) based on merit and related considerations (academic promotions, market adjustments, equity adjustments, and matching offers). These increases would be effective July 1, 1995.

##### Considerations Against Adoption

The current budgetary situation of the State and the University makes it impossible to address the many needs that exist. In addition, the future budgetary situation remains unclear.

Constituency Involvement

The Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville plans are consistent with previous plans and discussions the Presidents have had with their constituencies.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Southern Illinois University at Carbondale, Southern Illinois University at Edwardsville, and the Office of the Chancellor are hereby authorized to grant an average salary increase of 3.3% to faculty, administrative and professional staff, and civil service range employees based on merit and related considerations;

BE IT FURTHER RESOLVED, That these increases will be effective July 1, 1995; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this Resolution in accordance with established policies and procedures.

Mrs. D'Esposito stated that at the Finance Committee meeting this morning the salary increase matter had been amended to include a 3.3% increase for the two Presidents. She explained that these increases would be effective July 1, 1995. She moved approval of the resolution as amended to include the increases for the two Presidents. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Sarahjini Nunn; nay, none; present, Jason Ervin. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

REVISION OF REFUND POLICY  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-5 AND C-4]

Summary

This matter will adjust the University's policy on refund of tuition and fees for students who withdraw from the University to conform to state law and federal law and regulation.

Rationale for Adoption

Illinois Public Act 88-518 (330 ILCS 60/5.2) requires that "Any person in military service with the State of Illinois pursuant to the orders of the Governor has the right to receive a full monetary credit or refund for funds paid to any Illinois public university, college or community college if the person is placed into a period of military service with the State of Illinois pursuant to the orders of the Governor and is unable to attend the university or college for a period of 7 or more days." The revised policy would allow refund of tuition and fees for such students by authorizing refunds in compliance with State law.

The Higher Education Act of 1992 requires a pro rata refund of university charges for the first term of enrollment at the University for students receiving federal financial aid and who withdraw from the University during the initial 60% of their first term. Implementing federal regulations published April 29, 1994 require a pro rata refund for all other federal financial aid recipients who withdraw. The provisions require that student withdrawing from the University receive a pro rata refund between the date for a full refund as indicated in the current schedule and the 60% point in time of his/her courses. The percent of the pro rata refund will be calculated using the beginning date of the course and the last day of the student's attendance (i.e., the date of official withdrawal from the University), rounded downward to the nearest 10% of that period. Under the federal guidelines, an administrative fee not to exceed the lesser of 5% of the assessed charges or \$100.00 may be assessed to the eligible student.

The Higher Education Act and federal regulations specifically require the University to make a pro rata refund to students receiving federal financial aid. By also setting standards for general institutional refund policies, the regulations effectively extend the pro rata provisions to all students.

The federal guidelines permit the University to apply a pro rata refund formula on a weekly basis from the first day of classes through the 60% period of time. Since all other students receive a full refund of tuition and fees through a prescribed point of time in the existing schedule of refunds, this proposal would retain the full refund period for all students. University charges other than tuition and general student fees would be prorated on a weekly basis beginning with the first day of classes.

### Considerations Against Adoption

Federal law does not require the University to refund 100% of tuition and fees for students who withdraw during the first two weeks (two weeks or less for summer and shorter sessions).

### Constituency Involvement

Constituency review was not deemed necessary because the proposal was developed to comply with state and federal law and does not diminish options available to students.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-5 and C-4 are hereby revised, effective Fall Semester, 1995:

Tuition and all general student fees shall be refunded to students who officially withdraw from the University by the following deadlines:

<u>Duration of Course</u>	<u>Last Date to Withdraw to Receive a Full Refund</u>
8-16 weeks	Last day of 2nd week
4-7 weeks	Last day of 1st week
less than 4 weeks	Day of First Class Meeting

Tuition and general student fees shall be refunded on a pro rata basis beginning after the 100% refund period above and continuing through 60% of the duration of the term for students who officially withdraw from the University during the first 60% of the term. The percent of the refund will be calculated using the beginning date of the course and the last day of the student's attendance (i.e., the date the student officially withdraws from the University), rounded downward to the nearest 10% of that period. All students who receive a pro rata refund beyond the full refund period shall be assessed an administrative fee not to exceed the lesser of the 5% of the assessed charges or \$100.00.

No tuition or general student fees shall be refunded after the deadlines stated above except for students entering military service for six months or longer and students in grave circumstances who demonstrate to the President's satisfaction that, for reasons beyond their control, they are unable to continue their educational program. Nothing in this policy shall preclude the President from complying with any applicable state or federal law or regulation. The tuition and general student fees shall be refunded on the basis of criteria and procedures established by the President and approved by the Chancellor.

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

July 13, 1995

Mr. Ervin expressed his concern for changing the timeframe for refunds.

Dr. Wilkins moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, none; nay, Jason Ervin, Sarahjini Nunn. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair asked the Board to consider a current and pending matter, Award of Title. Mr. Norwood moved that the Board consider the matter. The motion was duly seconded, and after a voice vote the Chair declared that the motion to consider had passed unanimously.

The following matter was presented:

#### AWARD OF TITLE

##### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Dr. James M. Brown be and is hereby awarded the title of Chancellor Emeritus effective July 1, 1995.

Mr. Norwood moved approval of the resolution. The motion was duly seconded and after a voice vote the Chair declared the motion to have passed unanimously.

Dr. Brown came forward and received congratulations. He stated that this University had been a way of living and a goal to be supported and implemented with the aid of a Board which had been, most of the time, very sensitive and an administration at the two universities, which has to the credit of those people who have selected them, been really remarkable. I appreciate the Chancellor Emeritus distinction.

Dr. Brown offered the following:

About one thing I haven't a clue  
What does a Chancellor Emeritus do?  
I've not been instructed, even a little bit.  
No one has said, When they sit down, This is where you sit.  
I've not been introduced to an enormous staff  
When I ask, everyone seems inclined to laugh.  
My schedule looks alarmingly clear  
I can lunch with anyone, anytime, either there or here.  
So I'll patiently wait--serene and steady--  
If a chore comes along, I'll be willing and ready.  
But mostly I'm curious to see what patience gleams--  
I may even find out what Emeritus means.

The Chair stated that a news conference would be held in the Video Lounge immediately following this meeting.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:00 noon.



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Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
SEPTEMBER 14, 1995

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, September 14, 1995, at 11:00 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville, Edwardsville, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

John Brewster  
Molly D'Esposito, Vice-Chair  
Jason Ervin  
William R. Norwood  
Sarahjini Nunn  
Harris Rowe  
A. D. VanMeter, Jr., Chairman  
George T. Wilkins, Jr., Secretary

The following member was absent:

Celeste M. Stiehl

Executive Officers present were:

Ted Sanders, Chancellor, Southern Illinois University  
Nancy Belck, President, SIUE  
John C. Guyon, President, SIUC

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, Board Legal Counsel, and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair introduced Mr. Bill Karrow, President of the SIUC Graduate and Professional Student Council. He reported that pursuant to notice members

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of the Board had attended a laptop computer demonstration on Wednesday, September 13, 1995, at 2:00 p.m. in the Mississippi-Illinois Room of the University Center. He stated that a refresher course is going to be scheduled before next month's meeting. He said that the demonstration was most helpful and useful for both the Chancellor's office and for the Trustees to be able to use these laptop computers.

The Chairman stated that pursuant to notice members of the Board had attended a dinner hosted by Dr. Wilkins on Wednesday, September 13, 1995. He explained that the gathering was social in nature and no action had been taken.

The Chairman reported that members of the Board had had breakfast with Larry Hengehold and Mike Williams in the Board Room of the University Center at 7:30 a.m. this morning. He said that it was an exceptional presentation of the work being done in the area of computing.

Under Trustee Reports, Mr. Norwood reported that he had attended the SIUC Black Alumni meetings on July 21 and 22. He stated that it was a most enjoyable weekend and he appreciated the support of Drs. Guyon and Sanders.

Mrs. D'Esposito reported that she had attended the SIUE convocation held on August 30. She stated that Dr. Belck had referred to the vision statement and then talked about values and challenges.

Mrs. D'Esposito also reported that she had attended the Illinois Board of Higher Education meeting at Richland Community College in Decatur on September 6. She stated that progress had been made in the area of intercollegiate athletics and that each University will be asked to present a review of their athletic activity and funding for same by next year. She said that the IBHE had received priority statements from all the colleges and universities and that she hoped in the future the priority statements could be

a little more concrete, having definite people, areas, and dates, so they can be evaluated. She announced that Senate Bill 549, the Community College Act, had been vetoed by the Governor, and that it might be a difficult battle to uphold that veto during the fall session. She stated that there had been a report on workforce preparation. She explained that Dr. Sanders would be forwarding a copy of a report entitled "Public University Baccalaureate Follow-Up Surveys of the 1984, 1988, and 1991 Graduates to members of the Board. She explained that the IBHE had been asked to approve a program in the private area, the Jacqueline B. Vaughn Graduate School for Teachers. She reported that she had voted against that program, but that it had in fact received approval.

Mr. Brewster reported that he had attended the September 8 meeting of the Administrative Advisory Committee of the State Universities Civil Service System. He explained that as Chair of the Merit Board he also chaired this committee. He stated that there had been a report from Ed Harrick, School of Business, SIUE, who is reviewing and updating exam classifications and computerization of exams. He reported on the results of testing and the surveys that were sent out. He noted that the SIU institutions had the highest response rate. Mr. Brewster stated that that process was now completed and there was a commitment to recommend that funding continue after the breakup of the two other systems in December. He continued that that commitment would require approval of the individual institutions. He reported that the next meeting of that committee will be after January when the boards have been reorganized and representatives appointed. Mr. Brewster stated that the Director reported that audit results had been received with no findings. He announced that there would be a Merit Board meeting next week at which three pending discharge cases will be heard.

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Mr. VanMeter noted that Mr. Brewster, Mrs. D'Esposito, Mr. Ervin, Mr. Norwood, and Ms. Nunn had attended the activities related to President Clinton's visit. He stated that Mr. Ervin had done a very great and gracious job of introducing the President.

Mr. Brewster echoed Mr. VanMeter's comments concerning Jason's performance. He continued that not only were they proud of Jason's performance, but the University had gone all out in presenting the program.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in the Mississippi-Illinois Room of the University Center. She gave the following report:

We would like to recommend for approval on the omnibus motion the following matters: Item M, Annual Operating Budget, Fiscal Year 1996; Item O, Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1997; Operating Budget Request; and Item P, Family and Medical Leave Policy. In addition we also discussed a notice of a proposed rate for the creation of a group housing rate at Tower Lake Apartments. We received an SIU Computing and Information Technology Plan for FY 96-99. We had a discussion of the risk management and self-insurance report.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

We ask that Board agenda item L, Project Approval and Selection of Engineer: Removal of Underground Fuel Storage Tanks, University Housing, SIUC; and Board agenda item N, Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1997: Capital Budget Priorities, be placed on the omnibus motion.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee meeting. He gave the following report:

We had one notice item on new program request, Center for Disorders in Development and Learning, SIUC, School of Medicine. We received the Ninth Annual Report on Goals and Plans to Improve the Participation and Success of Minority, Women, and Disabled Students in Academic Programs; and the Recruitment and Retention of Minority, Women, and Disabled Faculty and Staff. We had presentations by Dr. Martha Ellert, Mr. Ronald Banks, and Dr. Harold

Bardo. We also had an information report on retention and the special services program. Dr. Werner, Ms. Patterson, and two students, Angela Scott and Eric Norwood, demonstrated what help and assistance can do for students. He stated he thought it was adding a lot of value to these young people.

Under Executive Officer Reports, President Guyon stated that President Clinton's visit to SIUC was one of the most exciting things that has happened in Carbondale in a long time, and that it was a distinct honor and a privilege. He stated that there were three most common questions being asked concerning the activity: 1) what did it cost; 2) how in the world, of all of the 3,300 post-secondary education institutions in the United States, did the President end up in Carbondale; and 3) was it all worth it? Related to the cost, he stated he didn't have the number, but that it was a bargain at twice the cost. He continued that due to the efforts of Mr. Bill Karrow, GPSC, and Mr. Duane Sherman, USG, the University's credentials were made known to the individuals making the decision on location. He stated he thought credit should go to the student population. He continued that SIUC also has a high percentage of students receiving financial aid, administering more than \$115 million worth of student financial aid, and through the Office of Student Financial Aid, under the leadership of Pam Britton, we have the direct student loan program up and running, and it works. He also explained that Senator Simon has been given credit for the concept of direct student loans. He also said that President Clinton has been on this campus previously. He congratulated the office of University Relations and the Physical Plant for putting together the necessary arrangements with nine days' notice. He stated that he thought it was all worth it.

Mr. Norwood congratulated Dr. Sanders, Dr. Guyon, and staff for an outstanding job. He stated that he was very excited to be a part of it.

President Belck added her congratulations to SIUC. She reported that enrollment at SIUE is up about 100 students, who tended to be primarily new freshmen. She said SIUE was delighted that both the residence halls and Tower Lake are full to capacity, and it is changing the character of its student body with housing and attracting students with higher ACT scores. She introduced the following: Angelo Monaco, Director of Human Resources; Mary Robinson, Director of the University Center; and Abdul Turay, Dean of the Graduate School. She also introduced Bob Carver, Dean of the School of Business. She also reported that one SIUE student, who had graduated in May, had won first place in the 1995 International Student Paper Award in construction engineering.

Dr. Sanders reported on the Application for Appeal of Richard G. Reilly, SIUE. He stated that this was the first meeting held ten days or more after his recommendation to the Board on this appeal. He explained that his recommendation in this instance was that the application for appeal be refused. He continued that no action by the Board is required in order to implement that recommendation and if the Board takes no action today the effect is to refuse the appeal. He stated that if any member of the Board desires to grant the Application for Appeal of Richard Reilly in spite of the absence of a positive recommendation by the Chancellor, this is the meeting at which that motion must be made.

The Chairman asked if there was such a motion; hearing none, the Chairman declared that the Application for Appeal of Richard Reilly, SIUE, shall be deemed to have been refused and the action which is the subject of the grievance shall stand.

Chancellor Sanders stated that attention had been drawn to SIU around the country because of President Clinton's visit. He extended the highest of

compliments to President Belck, Brad Hewitt, and Mike Schultz, the strike force assembled to deal with the issue of housing occupancy at SIUE. He stated that full occupancy had been achieved and in fact on opening day of school there was actually a waiting list. He said that he had asked President Belck about the cost to accomplish that. He stated that a core part of the strike force strategy was to create a campus residence honors scholarship program to help some 236 students live in residence housing. He explained that that will cost us as much as \$185,000; the amount might not be that high, but it could run that high. He continued that the returns for that \$185,000 in scholarships is \$1 million in revenues and he thought that was a very good trade to make to achieve full housing. He also stated that there were some spin-off benefits to this. First, enrollments are up and the average ACT scores for these honors students is 24.65 compared to the average campus ACT of 19.41. He explained that this directly supports holding or retaining students to graduation. He sang the highest praises to President Belck and her staff in what has been accomplished.

President Belck added that in addition to the strike force there were many other units who had helped.

With regard to the meeting of the Illinois Board of Higher Education, Chancellor Sanders pointed out that the paper prepared on workforce preparedness is a very important contemporary public policy issue. He complimented the Board of Higher Education, not only for focusing on this area, but for the quality of the position paper that had been drafted by the staff. He explained that he could not sense a clear set of priorities and no accountability dimension in the report itself. He stated he had commented on the role of the joint education committee and the newly created Governor's Human Resources Investment Committee. He explained that the joint education

committee right now is a committee made up of three members of the BHE and three members of the State Board of Education. He continued that there was discussion about expanding the membership to the community college board which he thought was a very good move. He explained that the realities are that workforce preparedness is something that is much bigger than education; education is at the core and it's important that education groups be involved, but the realities are that a broader representation at the table is necessary, and that representation is most likely found on the Governor's Human Resources Investment Committee.

Chancellor Sanders highlighted some legislative issues. He stated that the Governor had vetoed Senate Bill 549, the separation of the community college board from the IBHE. He believed that the separation of those two policy bodies was not in the best interest of higher education in the state and that we should do all that is within our power to voice that belief. He reported that the subcommittee of the Senate Executive Committee had held two hearings on equal opportunity. He continued that the House Committee held hearings at SIUC on elementary and secondary education funding and that the House Education Appropriations Committee Chair wants to hold hearings next on higher education funding. He announced that Senator Ralph Dunn will be retiring from the Senate and noted that SIU will be losing a friend in the state house. Chancellor Sanders gave an update on the federal scene including the budget bill. He stated that it was clear that there would not be a budget bill acceptable to all three parties by the start of the next federal fiscal year, October 1. He reported that the Pell Grant dollar level would increase by \$100 to \$2,440. The Chancellor continued that the really divisive issue is the direct student loan program and from a campus viewpoint we can clearly demonstrate the benefits to the institution and students.

The Chairman explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
JUNE AND JULY, 1995, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of June and July, 1995, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

I. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Bean, Jonathan J.	Assistant Professor	History	08/16/95	\$3,500.00/mo
2. Behrmann, Michael B.	Assistant Professor	CTC - Applied Technologies/Automotive Technology	08/16/95	\$3,675.00/mo
3. Bell, Bobby G.	Producer	Univ Photocommunications	07/01/95	\$2,255.31/mo
4. Benyas, Edward M.	Assistant Professor	School of Music	08/16/95	\$3,500.00/mo
5. Berenbaum, Sheri A.	Professor	Behavioral & Social Sciences	07/01/95	\$6,166.67/mo
6. Blackburn, James W.	Associate Professor	Mech Engr & Energy Process	08/16/95	\$6,150.00/mo
7. Campbell, Lana A.	Conference Coord	Division of Continuing Ed	07/01/95	\$2,761.04/mo
8. Carter, Curtis J.	Field Representative	Touch of Nature	05/29/95	\$2,250.00/mo
9. Chen, Jian	Associate Professor	History	08/16/95	\$4,445.00/mo
10. Chevalier, Lizette R.	Assistant Professor	Civil Engr & Mechanics	08/16/95	\$5,125.00/mo
11. Collins, Susan D.	Assistant Professor	Political Science	08/16/95	\$3,673.00/mo
12. Davenport, Paula J.	Assistant Director	University Relations	07/01/95	\$2,439.47/mo
13. Davis, Paula K.	Associate Professor	Rehabilitation Institute	08/16/95	\$4,300.00/mo
14. Delec, Lori J.	Assistant University Programming Coord	Student Center	06/26/95	\$2,792.00/mo
15. Dobbins, John K.	Assistant Professor	CTC - Applied Arts/Architectural Technology	08/16/95	\$3,678.00/mo
16. Edgren, Susan C.	Instruct Developer	Division of Continuing Ed	07/01/95	\$2,739.69/mo
17. Geyh, Paula E.	Assistant Professor	English	08/16/95	\$3,889.00/mo
18. Hart, Beth L.	News & Public Affairs Director	Broadcasting Service	07/01/95	\$2,796.63/mo
				\$33,500.00/AY
				\$33,075.00/AY
				\$27,063.72/FY
				\$31,500.00/AY
				\$74,000.04/FY
				\$55,350.00/AY
				\$33,132.48/FY
				\$27,000.00/FY
				\$40,005.00/AY
				\$46,125.00/AY
				\$33,057.00/AY
				\$29,273.64/FY
				\$38,700.00/AY
				\$33,504.00/FY
				\$33,102.00/AY
				\$32,876.28/FY
				\$35,001.00/AY
				\$33,559.56/FY

A. Continuing Appointments (cont'd.)

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
19. Hayes, Michael J.	Assistant Professor	School of Law	08/16/95	\$6,389.00/mo
20. Henderson, Kenneth	Assistant Coach (Baseball)	Intercollegiate Athletics	07/01/95	\$2,660.62/mo
21. Hetherington, Laureal	Assistant Professor	Speech Communications	08/16/95	\$3,667.00/mo
22. Kim, Henry H.	Assistant Professor	Mathematics	08/16/95	\$4,050.00/mo
23. Klumper, Mark J.	Coach (Swim)	Intercollegiate Athletics-Women's	07/01/95	\$3,191.00/mo
24. Krasner, David	Assistant Professor	Theater	08/16/95	\$3,723.00/mo
25. Lambert, Zarrel V.	Chair (100%) Professor	Marketing	07/01/95	\$8,750.00/mo
26. Lang, Susan M.	Assistant Professor	English	08/16/95	\$3,889.00/mo
27. McCall, John C.	Assistant Professor	Anthropology	08/16/95	\$3,778.00/mo
28. McCallister, Sarah G.	Assistant Professor	Physical Education	08/16/95	\$3,900.00/mo
29. McQuarrie, Keith M.	Academic Advisor	CTC - Info Mgmt Systems	07/01/95	\$2,042.00/mo
30. Mochnick, Beth R.	Field Rep (75%)	Int'l Prog & Services	07/01/95	\$1,619.06/mo
31. Nawrot, Robynn R.	Field Representative	Off of Econ & Reg Develop	07/01/95	\$2,987.80/mo
32. Noble-Allgire, Alice M.	Assistant Professor	School of Law	08/16/95	\$6,389.00/mo
33. O'Bryhim, Shawn D.	Associate Professor	Foreign Lang & Lit	12/01/95	\$4,334.00/mo
34. O'Dell, Irma	Assistant Professor	Health Education & Rec Sociology	08/16/95	\$3,950.00/mo
35. Pryor, Douglas W.	Assistant Professor	Sociology	08/16/95	\$4,000.00/mo
36. Robinson, Kenneth L.	Conference Coord	Division of Cont Ed	07/01/95	\$2,890.52/mo
37. Simerly, Gregory D.	Director of Debate	Speech Communications	08/16/95	\$3,667.00/mo
38. Steinbock, Anthony J.	Associate Professor	Philosophy	08/16/95	\$4,112.00/mo
39. Unger, Gotz W.	Associate Professor	School of Art & Design	08/16/95	\$5,223.00/mo
40. Zhang, Xuesong	Researcher II	Physics	06/01/95	\$2,500.00/mo
41. Zivkovich, Kay M.	Assistant Professor	School of Art & Design	08/16/95	\$3,889.00/mo

\*Eleven month fiscal appointment.

B. Award of Tenure

<u>Name</u>	<u>Title on Effective Date of Tenure</u>	<u>Department</u>	<u>Effective Date</u>
1. Lambert, Zarrel V.	Professor	Marketing	08/16/95
<u>C. Leaves of Absence With Pay</u>			
<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Date and % of Leave</u>
1. Clarke, Ingrid G.	Professional Develop	University Ombudsman	08/16/95 - 05/15/96 50%
2. Dollinger, Stephanie	Sabbatical	Psychology	08/16/95 - 08/15/96 50% (Supersedes leave approved previously for 08/16/95 - 05/15/96 at 50%)
3. Rivers, Richard A.	Sabbatical	School of Accountancy	08/16/96 - 08/15/97 50% (Supersedes leave approved previously for 08/16/95 - 08/15/96 at 50%)

II. The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Bauer, Carol	Asst Prof	Surgery	07/01/95	\$4,500/mo \$54,000/FY-90% (\$5,000/mo \$60,000/FY-100%) Additional compensation may be derived through the Medical Service and Research Plan

## A. Continuing Appointments (cont'd.)

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
2. Brandt, Gregory	Asst Prof of Peds	Pediatrics	07/01/95	\$6,562.50/mo \$78,750/FY - .7875% (\$8,333.34/mo \$100,000.00/FY-100%) Additional compensation may be derived through the Medical Service and Research Plan -----
3. Boivin, James**	Clin Asst Prof	Fam and Comm Med	07/01/95	-----
4. Cahill, Thomas**	Clin Asst Prof	Fam and Comm Med	07/01/95	-----
5. Chodash, Howard	Asst Prof	Int Med	07/15/95	\$2,917.00/mo \$35,004.00 - 60% (\$4,834.00/mo \$58,008.00/FY-100%) Additional compensation may be derived through the Medical Service and Research Plan -----
6. Coakley, Kevin**	Clin Asst Prof	Fam and Comm Med	07/01/95	-----
7. Critchlow, Michael**	Clin Asst Prof	Fam and Comm Med	07/01/95	-----
8. Discher, Thomas**	Clin Asst Prof	Int Med	07/01/95	-----
9. Elamin, Elamin	Asst Prof	Int Med	08/01/95	\$5,834.00/mo \$70,008.00/FY--.752% (\$7,750.00/mo \$93,000.00/FY-100%) Additional compensation may be derived through the Medical Service and Research Plan -----
10. Heffner, Chris**	Clin Asst Prof	Fam and Comm Med	07/01/95	-----
11. Holdener, Gregory**	Clin Asst Prof	Fam and Comm Med	07/01/95	-----
12. Jennison, Stephen**	Clin Assoc Prof	Int Med	07/01/95	-----
13. Lal, Roop**	Clin Asst Prof	Fam and Comm Med	07/01/95	-----
14. MacGillivray, Scott	Asst Prof of Clin Peds	Pediatrics	07/01/95	\$9,166.67/mo \$110,000.04/FY-68.75% (\$13,333.34/mo \$160,000.00/FY-100%) Additional compensation may be derived through the Medical Service and Research Plan -----
15. Nester, John**	Clin Asst Prof	Fam and Comm Med	07/01/95	-----

\*\*This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

A. Continuing Appointments (cont'd.)

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
16. O'Connor, Timothy	Asst Prof	Surgery	07/01/95	\$8,333.34/mo \$100,000.08/FY-99% (\$8,417.51/mo \$101,010.12/FY-100%) Additional compensation may be derived through the Medical Service and Research Plan
17. Pritchett, Kevin**	Clin Asst Prof	Fam and Comm Med	07/01/95	-----
18. Ravi, Latha**	Clin Asst Prof	Fam and Comm Med	07/01/95	-----
19. Reichert, Kim**	Clin Asst Prof	Fam and Comm Med	07/01/95	-----
20. Ross, Theodore**	Clin Asst Prof	Fam and Comm Med	07/01/95	-----
21. Sanchez, Joseph**	Clin Asst Prof	Fam and Comm Med	07/01/95	-----
22. Schlepphorst, Richard**	Clin Asst Prof	Fam and Comm Med	07/01/95	-----
23. Schwarz, Jacalyn**	Clin Asst Prof	Fam and Comm Med	07/01/95	-----
24. Shah, Anil**	Clin Asst Prof	Fam and Comm Med	07/01/95	-----
25. Southworth, William**	Clin Asst Prof	Fam and Comm Med	07/01/95	-----
26. Stewart, Katherine	Asst Prof of Clin Fam and Comm Med	Fam and Comm Med	07/01/95	\$11,667.17/mo \$140,006.04/FY-80% (\$14,584.00/mo \$175,000.00/FY-100%) Additional compensation may be derived through the Medical Service and Research Plan
27. Stock, Mark	Assoc Prof of Clin Fam and Comm Med	Fam and Comm Med	07/01/95	\$9,167.50/mo \$110,004.00/FY-63% (\$14,584.00/mo \$175,008.00/FY-100%) Additional compensation may be derived through the Medical Service and Research Plan
28. Sudholt, Barbara**	Clin Asst Prof	Fam and Comm Med	07/01/95	-----
29. Vasconcelles, Cara	Asst Prof of Peds	Pediatrics	07/01/95	\$8,003.34/mo \$60,040.08/FY-.6455% (\$7,750.00/mo \$93,000.00/FY-100%) Additional compensation may be derived through the Medical Service and Research Plan

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\*\*This appointment carries faculty privileges except that time in this appointment does not count toward tenure.



CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

I. The following change in faculty-administrative payroll is submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Anderson, James R.	Assoc Dir	University Housing	07/01/95	\$3,175.00/mo
2. Barber, Nancy	Acad Adviser	Acad Counseling & Advising	08/07/95	\$1,967.00/mo
3. Barr, Mary Angela	Coordinator	Continuing Education	06/12/95	\$2,400.00/mo
4. Bennett, Larry A.	Asst to the Director	Student Fitness Center	07/01/95	\$1,852.00/mo
5. Bodapati, S. N.	Assoc Prof	Construction Engr.	08/16/95	\$5,850.00/mo
6. Bush, Cynthia Ann	Asst to the Director	University Housing	07/01/95	\$2,783.00/mo
7. Cataldi, Suzanne L.	Asst Prof	Philosophical Studies	08/16/95	\$3,600.00/mo
8. Carver, Robert M.	Dean	School of Business	08/16/95	\$8,400.00/mo
9. Cha-Jua, Sundiata	Assoc Prof	History	08/16/95	\$5,560.00/mo
10. Deakin, Carol S.	Asst Prof	Speech Path & Audio	08/16/95	\$3,889.00/mo
11. Dixon, Robert P.	Asst Prof	Chemistry	08/16/95	\$4,300.00/mo
12. Dunne Jr., James T.	Asst Prof	SDM-Restorative Dent	08/01/95	\$4,542.00/mo
13. Engelman, Dixie A.	Assoc Dean	College of Arts & Sciences	07/01/95	\$5,900.00/mo
14. Fearing, Arleen D.	Asst Prof	School of Nursing	08/16/95	\$4,149.00/mo
15. Fields, Gregory P.	Asst Prof	Philosophical Studies	08/16/95	\$3,300.00/mo
16. Frick, Carole C.	Asst Prof	Historical Studies	08/16/95	\$3,856.00/mo
17. Jones, Earnestine	Proj Spec/Teacher Aide	Child Development/ Wrap Around	07/05/95	\$1,000.00/mo
18. Korak III, John	Asst Prof	Music	08/16/95	\$3,334.00/mo
19. Hayes, Rhoda A.	Asst to the Counselor-E.O.C.	U.S.E.S.L.	07/01/95	\$1,461.00/mo

## A. Continuing Appointments (cont'd.)

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
20. Hewitt, Bradley L.	Asst to the VP	VP for Development and Public Affairs	07/01/95	\$ 3,616.00/mo \$ 43,392.00/FY
21. Kissman, Kris	Assoc Prof	Soc & Soc Work	08/16/95	\$5,000.00/mo \$ 45,000.00/FY
22. Klein, Nicole	Asst Prof	Health, Recreation, and Physical Education	08/16/95	\$3,556.00/mo \$ 32,004.00/FY
23. Kutterer-Sibert, S.	Asst Director	Kimmel Leadership Ctr	07/01/95	\$2,674.00/mo \$ 32,088.00/FY
24. Lamothe, Alison F.	Asst Prof	Foreign Lang & Lit	08/16/95	\$3,400.00/mo \$ 30,600.00/FY
25. McKirgan, Lisa	Coordinator	University Housing	07/01/95	\$2,084.00/mo \$ 25,008.00/FY
26. Monaco, A. G.	Director	Human Resources	08/01/95	\$5,625.00/mo \$ 67,500.00/FY
27. Murdick, Nikki L.	Professor	Special Education	08/01/95	\$5,000.00/mo \$ 60,000.00/FY
28. Pannirselvam, G. P.	Asst Prof	Management Dept	08/16/95	\$6,350.00/mo \$ 77,150.00/FY
29. Parashak, Sharyl T.	Asst Prof	Art and Design	08/16/95	\$3,556.00/mo \$ 32,004.00/FY
30. Pearson, Randall S.	Asst Prof	Geography	08/16/95	\$4,100.00/mo \$ 36,900.00/FY
31. Petry, Alice H.	Professor	English Lang & Lit	07/15/95	\$6,550.00/mo \$ 78,600.00/FY
32. Pillsbury, Lisa M.	Asst Director	University Housing	08/07/95	\$2,334.00/mo \$ 28,008.00/FY
33. Rapp, Randy R.	Asst Prof	Construction Engr	08/16/95	\$4,500.00/mo \$ 40,500.00/FY
34. Reed, Bradford J.	Asst Prof	Accounting (Acad)	08/16/95	\$7,150.00/mo \$ 64,350.00/FY
35. Robinson, Mary E.	Director	University Center	08/07/95	\$5,000.00/mo \$ 60,000.00/FY
36. Signorello, Kristie	Coordinator-Sexual Assault Prevention Educ	Counseling Services	07/01/95	\$2,633.00/mo \$ 31,596.00/FY
37. Smith, Deborah A.	Assoc Prof	Music	08/16/95	\$4,800.00/mo \$ 43,200.00/FY
38. Smith, Gary L.	Exec Asst to the Dean	SDM-Adminsitration	10/10/95	\$5,050.05/mo \$ 60,600.60/FY
39. Smith, Jacky-Joe A.	Asst Prof	Theater & Dance	08/16/95	\$2,700.00/mo \$ 24,300.00/FY
40. Stewart, Stephen M.	Research Assoc	Construction Engr	07/01/95	\$2,000.00/mo \$ 24,000.00/FY
41. Strand, Laura	Asst Prof	Art & Design	08/16/95	\$3,556.00/mo \$ 32,004.00/FY
42. Tartasky, Donna S.	Asst Prof	School of Nursing	08/16/95	\$4,890.00/mo \$ 44,010.00/FY
43. Tegmeier, Delores	Asst Prof	School of Nursing	08/16/95	\$4,780.00/mo \$ 43,020.00/FY
44. Tucker-Loewe, C. J.	Coordinator	University Housing	06/19/95	\$1,600.00/mo \$ 19,200.00/FY

A. Continuing Appointments (cont'd.)

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
45. Voss, Pamela S.	Coordinator	Acad Mktg. Services	07/01/95	\$2,250.00/mo \$ 27,000.00/FY
46. Zatta, Jane D.	Asst Prof	English Lang & Lit	08/16/95	\$3,400.00/mo \$ 30,600.00/AY

B. Leaves of Absence With Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Dates and Percent of Salary</u>
1. Jacobitti, Suzanne	Sabbatical	Political Science	Research on religion and liberal politics	08/16/95 - 12/31/95 50% (originally scheduled and approved for 01/01/96 - 05/15/96)

C. Awards of Tenure

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>
1. Hansen, Stephen L.	Associate Professor	Historical Studies	07/01/95
2. Murdick, Nikki L.	Professor	Special Education	08/01/95
3. Petry, Alice H.	Professor	English Lang & Lit	07/15/95
4. Turay, Abdul M.	Professor	Economics	08/01/95

CHANGE IN FACULTY-ADMINISTRATIVE PAYROLL - OFFICE OF THE CHANCELLOR

I. The following change in faculty-administrative payroll is submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor.

A. Continuing Appointment

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Bame, Kevin	Director of Tax Management and Compliance*	Office of the Chancellor	7/16/95	\$4,000/mo \$48,000/FY
2. Bradford, Corey	Budget Coordinator	Office of the Chancellor	7/01/95	\$3,750/mo \$45,000/FY
3. Butler, Rance	Assistant Director of Risk Management	Office of the Chancellor	6/01/95	\$3,750/mo \$45,000/FY

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\*This position was established as part of our cooperative efforts to address University-wide needs. The appointee will work under the direction of Assistant Treasurer David W. Oehmke. The salary is pro-rated among SIUC, SIUE, and the School of Medicine.

PROJECT APPROVAL AND SELECTION OF ENGINEER: REMOVAL  
OF UNDERGROUND FUEL STORAGE TANKS, UNIVERSITY  
HOUSING, SIUC

Summary

This matter seeks project and budget approval to remove nine underground fuel storage tanks from housing areas.

Preliminary estimates of cost are approximately \$200,000. All funding for this work will come from student housing fees.

Further, this matter requests approval to use the same engineering firm that was commissioned by the Illinois Capital Development Board (CDB) to survey the entire campus.

Rationale for Adoption

In 1992, the CDB developed a plan to remove underground fuel storage tanks from all state-supported facilities. Funding was provided through the Underground Fuel Storage Tank Fund which is administered by the Illinois State Fire Marshal's Office. The CDB selected the engineering firm of Upchurch and Associates of Mattoon, Illinois, to survey the entire Carbondale campus to determine the locations of all such tanks.

After the survey was completed, CDB then elected to use the Upchurch firm to develop the plans and specifications to remove all of the tanks from state-supported facilities. The project was divided into six groups of buildings, with the estimated cost of \$900,000. At this present time, bids have been opened on five of the groups, and the final group involving the central campus will be bid within the near future.

The University Housing Office has now developed its own plan to remove tanks from nine of its facilities: Scott, Crawford, Stein, Caldwell, Fulkerson, Barber, Thalman, Kaplan, and Neely Halls. The estimated cost for this work is \$200,000.

The Upchurch firm is familiar with the entire campus, and its work on the state-supported facilities was very satisfactory. For those reasons, it is requested herein that this firm may also be used for the above housing areas.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to remove underground fuel storage tanks from nine dormitory facilities be and is hereby approved at an estimated cost of \$200,000.
- (2) Funding for this work will come from student housing fees.
- (3) Upon recommendation of the Architecture and Design Committee, authorization be and is hereby granted for the plans and specifications for this project to be prepared by Upchurch and Associates, Mattoon, Illinois.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

### ANNUAL OPERATING BUDGET, FISCAL YEAR 1996

#### Summary

This matter submits for approval the Annual Operating Budget, Fiscal Year 1996. The document includes estimates of all funds expected to be available during the fiscal year for Southern Illinois University and makes allocations for the use of these funds. A review describing the contents of the document in some detail is attached.

Submission of the Annual Operating Budget, Fiscal Year 1996, at this meeting is in accordance with the Board of Trustees schedule for budget matters. A printed and bound copy of the document was mailed to each member of the Board of Trustees in advance of this meeting and, upon approval by the Board, a copy will be placed on file in the Office of the Board of Trustees.

#### Rationale for Adoption

The Board of Trustees is the legal custodian for all funds belonging to and under the control of the University and its constituent institutions and offices. As such, and in accordance with the Statutes of the Board of Trustees, approval of the Annual Operating Budget is a Board action necessary to meet established responsibilities.

#### Considerations Against Adoption

None is known to exist.

Constituency Involvement

Campus recommendations, as they were prepared for submission to the Office of the Chancellor for approval, were developed in accordance with the intent of the appropriation act and the applicable policies of the Board of Trustees, as was the section for University Administration which includes the Office of the Board of Trustees, the Office of the Chancellor, Internal Auditing, and University Risk Management. In addition, SIUC reviewed its proposed budget recommendations with the President's Budget Advisory Committee, and SIUE developed its budget recommendations with the participation of the University Planning and Budget Council.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Southern Illinois University Annual Operating Budget, Fiscal Year 1996, as presented and described in the printed copy of the Internal Budget document in Schedules A-1 through A-5, be approved.

REVIEW OF ANNUAL OPERATING BUDGET, FISCAL YEAR 1996

The Annual Operating Budget describes the estimated total revenue sources and the spending plans of Southern Illinois University by major functions and activities for Fiscal Year 1996. Appropriations from the State of Illinois account for about 52.3% of the total operating budget. State appropriated funds consist of general funds (General Revenue Fund and Education Assistance Fund, both of which come from tax dollars) and income fund collections (derived primarily from tuition and fees). General Revenue Fund dollars will support about 33.9% of the projected Fiscal Year 1996 budget, Education Assistance Fund dollars about 3.6%, thus tax dollars will support only 37.5% of the University's FY 1996 operating budget. Income Fund collections are expected to support about 14.8%. The remaining 47.7% of expected revenue comes from nonappropriated funds. These funds include revenues received in support of research and other programs sponsored by governmental entities and private foundations and corporations; revenues received from operation of revenue bond financed auxiliary enterprises, principally housing and student and university center operations and revenues received from other self-supporting auxiliary enterprises and activities which were funded primarily by student fees and operating charges.

The Southern Illinois University Operating Budget for Fiscal Year 1996 estimates revenue from all sources, to be \$501,618,197. The following is information for each campus and the University Administration which summarizes changes in budget levels for appropriated and nonappropriated funds between FY-95 and FY-96, and FY-90 and FY-96:

	University Administration	SIUC	SIUE	Total
State Appropriated Operating Funds				
FY 96	1,874,800	186,370,500	73,920,400	262,165,700
FY 95	1,829,900	180,453,800	70,843,900	253,127,600
Change	44,900	5,916,700	3,076,500	9,038,100
% Change	2.45%	3.28%	4.34%	3.57%
Nonappropriated Funds*				
FY 96	0	177,925,816	61,526,681	239,452,497
FY 95	0	171,809,110	57,777,136	229,586,246
Change	0	6,116,706	3,749,545	9,866,251
% Change	0.00%	3.56%	6.49%	4.30%
Total Funds				
FY 96	1,874,800	364,296,316	135,447,081	501,618,197
FY 95	1,829,900	352,262,910	128,621,036	482,713,846
Change	44,900	12,033,406	6,826,045	18,904,351
% Change	2.45%	3.42%	5.31%	3.92%
State Appropriated Operating Funds				
FY 96	1,874,800	186,370,500	73,920,400	262,165,700
FY 90	2,009,300	164,872,300	66,011,000	232,892,600
Change	(134,500)	21,498,200	7,909,400	29,273,100
% Change	-6.69%	13.04%	11.98%	12.57%
Nonappropriated Funds*				
FY 96	0	177,925,816	61,526,681	239,452,497
FY 90	0	123,748,456	32,007,342	155,755,798
Change	0	54,177,360	29,519,339	83,696,699
% Change	0.00%	43.78%	92.23%	53.74%
Total Funds				
FY 96	1,874,800	364,296,316	135,447,081	501,618,197
FY 90	2,009,300	288,620,756	98,018,342	388,648,398
Change	(134,500)	75,675,560	37,428,739	112,969,799
% Change	-6.69%	26.22%	38.19%	29.07%

\*Includes Funds for University Risk Management activities. These funds are under the fiscal officership of the Board Treasurer for support of SIUC (82.69%) and SIUE (17.31%) self-insurance needs.

#### Appropriated Funds

Schedule A-1 of the 1995-1996 Operating Budget presents the income budget allocations of the state appropriations among University Administration, SIUC, and SIUE. A comparison of the FY-95 with FY-96 state funding by entity and funds is provided. Also, a comparison of the FY-90 with FY-96 funding by entity and funds shows the following:

Appropriations by Fund	University Administration	SIUC	SIUE	Total
General Revenue				
FY 96	1,818,100	119,407,100	48,613,700	169,838,900
FY 95	1,775,600	112,713,000	46,807,400	161,296,000
Change	42,500	6,694,100	1,806,300	8,542,900
% Change	2.39%	5.94%	3.86%	5.30%
Education Assistance				
FY 96	56,700	12,018,000	5,839,900	17,914,600
FY 95	54,300	11,511,500	5,593,800	17,159,600
Change	2,400	506,500	246,100	755,000
% Change	4.42%	4.40%	4.40%	4.40%
Income Fund				
FY 96	0	54,945,400	19,466,800	74,412,200
FY 95	0	56,229,300	18,442,700	74,672,000
Change	0	(1,283,900)	1,024,100	(259,800)
% Change	0.00%	-2.28%	5.55%	-0.35%
Total*				
FY 96	1,874,800	186,370,500	73,920,400	262,165,700
FY 95	1,829,900	180,453,800	70,843,900	253,127,600
Change	44,900	5,916,700	3,076,500	9,038,100
% Change	2.45%	3.28%	4.34%	3.57%
Appropriations by Fund	University Administration	SIUC	SIUE	Total
General Revenue				
FY 96	1,818,100	119,407,100	48,613,700	169,838,900
FY 90	1,895,200	113,529,500	47,287,800	162,712,500
Change	(77,100)	5,877,600	1,325,900	7,126,400
% Change	-4.07%	5.18%	2.80%	4.38%
Education Assistance				
FY 96	56,700	12,018,000	5,839,900	17,914,600
FY 90	114,100	7,506,400	3,225,100	10,845,600
Change	(57,400)	4,511,600	2,614,800	7,069,000
% Change	-50.31%	60.10%	81.08%	65.18%
Income Fund				
FY 96	0	54,945,400	19,466,800	74,412,200
FY 90	0	43,836,400	15,498,100	59,334,500
Change	0	11,109,000	3,968,700	15,077,700
% Change	0.00%	25.34%	25.61%	25.41%
Total*				
FY 96	1,874,800	186,370,500	73,920,400	262,165,700
FY 90	2,009,300	164,872,300	66,011,000	232,892,600
Change	(134,500)	21,498,200	7,909,400	29,273,100
% Change	-6.69%	13.04%	11.98%	12.57%

\*Does not include Retirement.

## ADJUSTMENTS TO THE FY 1995 APPROPRIATION BASE

### Implementation of Financial Guidelines

These adjustments reflect changes in the scope of certain self-supporting University activities, such as instructional programs purchased by a corporation or offered on a military base. Since Fiscal Year 1980, such activities have been included in the appropriation process in order to implement the Financial Guidelines of the Legislative Audit Committee. Revenues from these activities are deposited into the appropriate University Income Fund and expenditures are made from appropriations passed by the General Assembly. Adjustment to the appropriations base and to the estimated revenues to be deposited into the Income Fund are frequently required when these programs become larger or smaller. SIUC was recommended for a positive adjustment of \$177,800.

### Tuition Waiver Adjustment

A Board of Higher Education policy adopted in 1971, and amended in 1989, limits the amount of undergraduate institutional waivers a campus may grant to 3% of undergraduate enrollment. Statutory waivers and waivers for Civil Service staff are excluded from this limitation. This budget includes a positive adjustment of \$3,300 for SIUC and \$179,300 for SIUE to restore resources for progress made toward compliance with the 3% limit.

### Tuition Related Adjustments

A negative tuition revenue adjustment for SIUC of \$544,700 is included in this budget due to projected enrollment declines, the amount of tuition revenue is projected to decrease in fiscal year 1996 compared with fiscal year 1995.

A negative tuition revenue adjustment for SIUE of \$443,700 is included in this budget due to projected enrollment declines, the amount of tuition revenue is projected to decrease (excluding the FY 1996 tuition increase) in Fiscal Year 1996 compared with Fiscal Year 1995.

A negative carryover adjustment for SIUC of \$135,400 is included due to Fiscal Year 1995 Income Fund revenues falling below budgeted amounts.

A positive carryover adjustment for SIUE of \$579,600 is included due to Fiscal Year 1995 Income Fund revenues exceeding budget amounts. This adjustment provides SIUE the appropriation authority to spend the additional revenue.

### Other Adjustments

A negative cost recovery adjustment for SIUE of \$120,700 is included in this budget due to income fund revenues falling below appropriated amounts.

A negative adjustment for SIUC of \$165,000 is included in this budget to cover the appropriated funds to the Department of Agriculture for distribution of institutional agricultural research grants to public universities authorized by the Food and Agriculture Research Act.

## VARIOUS RECOMMENDED INCREASES TO THE FY 1995 APPROPRIATION BASE

The appropriation for the University included salary compensation increases totaling \$5,920,500, based on a 3.3% increase in the personal service base; operation and maintenance of new building funds of \$759,000; library cost increases of \$374,700, and utility cost increases of \$324,400.

The University also received a portion of the funds identified by the IBHE for Statewide Initiatives--\$550,000 for Improvement of Undergraduate Education, \$909,000 for Program Priorities, and \$670,000 for Academic Technology/Distance Learning Initiatives.

## Nonappropriated Funds

Nonappropriated funds estimated to be available in Fiscal Year 1996 amount to \$239,452,497, an increase of \$9,866,251 (4.3%) over such revenues budgeted in Fiscal Year 1995. Nonappropriated funds consist of the fund groups, the budgets for which are contained in Schedules A-2 through A-5 of the 1995-1996 Internal Budget for Operations. Schedule A-2 (Restricted Nonappropriated Funds) contains an estimate of revenues expected from governmental entities and private foundations and corporations for the support of various research, instructional, and other programs. The specific use of these funds is restricted by contractual agreement with the sponsoring agency. Schedule A-3 (Unrestricted Nonappropriated Funds) includes revenues received by the University for which no specific use is intended. Primarily, these revenues represent reimbursement of indirect costs of sponsored programs included in Schedule A-2. Schedule A-4 (Revenue Bond Auxiliary Enterprises) identifies estimated revenues from operation of revenue bond financed facilities, primarily housing, student/university center operations, and student recreation operations. Schedule A-5 (Other Auxiliary Enterprises and Activities) includes estimated revenues from other self-supporting auxiliary enterprises and activities which were funded primarily from student fees and/or operating charges. A summary of these funds by Schedule and by campus, along with comparison of budgets of the previous year, is shown below.

SIUC	Budgeted FY 1996	Budgeted FY 1995	Change	Percent of Change
Restricted Nonappropriated Funds (Schedule A-2)	52,493,000	50,739,000	1,754,000	3.46%
Unrestricted Nonappropriated Funds (Schedule A-3)	34,441,900	33,149,400	1,292,500	3.90%
Revenue Bond Auxiliary Enterprises (Schedule A-4)	33,389,390	31,088,080	2,301,310	7.40%
Other Auxiliary Enterprises and Activities (Schedule A-5)*	57,601,526	56,832,630	768,896	1.35%
Total - SIUC	177,925,816	171,809,100	6,116,706	3.56%

\*Includes Funds for University Risk Management activities. These funds are under the fiscal officership of the Board Treasurer for support of SIUC and SIUE self-insurance needs.

SIUE	Budgeted FY 1996	Budgeted FY 1995	Change	Percent of Change
Restricted Nonappropriated Funds (Schedule A-2)	31,460,000	29,700,000	1,760,000	5.93%
Unrestricted Nonappropriated Funds (Schedule A-3)	1,701,750	1,787,143	(85,393)	-4.78%
Revenue Bond Auxiliary Enterprises (Schedule A-4)	12,917,336	12,614,017	303,319	2.40%
Other Auxiliary Enterprises and Activities (Schedule A-5)*	15,447,595	13,675,976	1,771,619	12.95%
Total - SIUE	61,526,681	57,777,136	3,749,545	6.49%
Total - University	239,452,497	229,586,246	9,866,251	4.30%

\*Includes Funds for University Risk Management activities. These funds are under the fiscal officership of the Board Treasurer for support of SIUC and SIUE self-insurance needs.

Funds in Schedules A-3, A-4, and A-5 are those most affected by the Financial Guidelines of the Legislative Audit Commission. The guidelines include the requirement that these funds be budgeted in entities that are similar and rationally related; that funding of nonindentured reserves for equipment replacement and development be by plan and incorporated in each entity's budget; and that excess funds resulting from the operation of any auxiliary enterprise or activity shall be deposited in the SIU Income Fund in the State Treasury. Schedule A-5 was developed and first used in the Fiscal Year 1978 Internal Budget for Operations. The Schedule includes footnotes that describe all reserves for which a current allocation of revenue is proposed. The beginning balance of each entity reported in Schedule A-5, when such balance exists, has been examined by the campus to which it belongs for the existence of excess funds and for compliance with other guidelines. On the basis of this examination, these balances represent funds that may appropriately be rebudgeted.

Table 1

SUMMARY OF FY-96 STATE APPROPRIATED OPERATING BUDGET  
FOR SOUTHERN ILLINOIS UNIVERSITY\*

(in thousands of dollars)	University Administration	SIUC	SIUE	Total
FY-95 Budget Base	\$1,829.9	\$180,453.8	\$70,843.9	\$253,127.6
Base Adjustments				
Financial Guidelines				
Adjustment	--	177.8	0.0	177.8
Tuition Waiver Adjustment	--	3.3	179.3	182.6
Cost Recovery Instruction	--	0.0	(120.7)	(120.7)
Projected Enrollment/ Tuition Revenue Loss	--	(544.7)	(443.7)	(988.4)
Carryover Adjustment	--	(135.4)	579.6	444.2
Other Adjustment (Food & Agri. Research Act)	--	(165.0)	0.0	(165.0)
Total Adjustments	0.0	(664.0)	194.5	(469.5)
Percent of Adjustments	0.00%	-0.37%	0.27%	-0.19%
Adjusted Base FY-95	\$1,829.9	\$179,789.8	\$71,938.4	\$252,658.1
Statewide Initiatives				
Improvement in Under- graduate Education	--	360.0	190.0	550.0
Program Priority Initiatives	--	400.0	509.0	909.0
Academic Technology/ Distance Learning	--	440.0	230.0	670.0
Other Increases				
Salary	44.9	4,208.7	1,666.9	5,920.5
O & M Needs	--	597.5	161.5	759.0
Library Cost Increase	--	323.7	51.0	374.7
Utility Cost Increase	--	238.8	85.6	324.4
Total Increases	44.9	6,568.7	2,894.0	9,507.6
Total Change	44.9	5,094.7	3,088.5	9,038.1
Percent Change	2.45%	3.27%	4.36%	3.57%
Total FY-96 Operating Budget	\$1,874.8	\$186,358.5	\$73,932.4	\$262,165.7

\*Does not include Retirement funding.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP)  
SUBMISSIONS, FISCAL YEAR 1997: CAPITAL BUDGET  
PRIORITIES

Summary

The following capital projects for FY 1997 have been prioritized into a University-wide list presented for the consideration and approval of the Board.

Rationale for Adoption

After careful review, the campus requests were reduced to concentrate only on items previously approved by this Board, the IBHE, and the Governor, and on renovation needs and capital renewal projects.

In reformulating the campus requests into priority listings by categories, the following project priority considerations were recognized:

A. Projects to prevent future potential disruption in routine operations.

B. Projects for which planning funds have previously been appropriated.

C. Projects to provide equipment to complete state funded facilities.

D. Projects to make remodeling and infrastructure improvements that maintain and protect the State's investment in educational facilities.

E. Projects providing for accessibility for the handicapped and for rehabilitation, remodeling, and realignment of existing facilities, with special consideration given when preservation of the facility is a factor.

Considerations Against Adoption

None is known.

Constituency Involvement

Each campus administration has worked with appropriate groups to develop its request for capital budget projects.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to minor technical changes as may be deemed necessary by the Chancellor, the attached lists of Capital Projects consisting of:

New Buildings & Equipment for New Buildings	\$25,866.8
Major Renovations	18,834.1
Capital Renewal	9,205.6
Total Capital Projects	<u>\$53,906.5</u>

be approved as the University-wide Priority List for Southern Illinois University for Fiscal Year 1997.

Southern Illinois University  
University-wide Capital Budget Priority List

NEW BUILDINGS & EQUIPMENT FOR NEW BUILDINGS  
Fiscal Year 1997

Priority University- wide	Project Description	(Thousands)	
		<u>SIUC</u>	<u>SIUE</u>
1	<u>Engineering Facility Planning and Construction</u>		\$22,519.8 <sup>1</sup>
	Funding for this project will provide for the completion of planning, and for the construction of a facility to house laboratories, classrooms, and offices of the School of Engineering. Detailed plans and specifications are complete, funded by a FY-90 appropriation of \$843,500 for planning. Cost of the total project, including planning, construction, and equipment is estimated to be \$28,208,200.		
2	<u>Engineering Building - Equipment</u>	\$2,247.0	
	Construction of the addition to the Engineering Building has started and it will be ready for occupancy during the late Spring 1997. Based upon that schedule it is appropriate to request funds for movable equipment as a part of the FY 1997 capital requests. This request is for furniture and scientific equipment.		

<sup>1</sup>IBHE and Governor approved \$2,760,000 for SIU Capital Renewal Projects and a new Engineering Building at SIUE for FY 1996; however, the legislature has not authorized bond sale to fund projects.

Priority  
University-  
wide

(Thousands)

Project Description

SIUC

SIUE

10

Morris Library Annex - Planning

\$1,100.0

Funding is requested for planning for a major addition and renovation of Morris Library. The project will be completed in three phases spread over five to seven years. The improvements will enable the Library to provide additional space for its growing collection and help transform it into a state-of-the-art Library and Information Technology Center. Phase I would include the addition of a new wing, approximately 222,000 gross square feet, to increase library space and allow for the relocation of the University's main computing center. Phase II would include additional new construction for the Library addition and renovation and asbestos removal for the existing building. Phase III provides for further construction in the new wing, renovations in the existing building, and new movable equipment and furniture for the new facility. Funding for construction of the first phase would be requested in FY 1998 with final completion of the total project in FY 2003. The estimated total cost for the project is \$77,000,000. Funding for the first phase is estimated at \$24,000,000. The University would energize a major private fund-raising campaign to supplement State appropriations.

NEW BUILDINGS & EQUIPMENT FOR NEW  
BUILDINGS

\$3,347.0

\$22,519.8

TOTAL

\$25,866.8

MAJOR RENOVATIONS  
Fiscal Year 1997

<u>Priority University- wide</u>	<u>Project Description</u>	<u>(Thousands)</u>	
		<u>SIUC</u>	<u>SIUE</u>
3	<u>Altgeld Hall Renovations - Planning, Remodeling, and Asbestos Removal</u>	\$5,749.1 <sup>2</sup>	

Altgeld is one of seven buildings that comprise the "old campus," all in a range of 65 to 98 years old. With the recent completion of the renovations to Wheeler Hall, six of the seven buildings have now undergone major renovations that include new roofs, tuck-pointing, complete overhauls of all the utility systems, asbestos removal, elevator installations, window replacements, requirements for fire, safety and accessibility code compliance, and major architectural changes to accommodate required stairways, elevators, and mechanical equipment rooms. Altgeld is the only building that remains to be renovated, and funds are now being requested to accomplish this renovation during its 100th year of use. The total cost of the project will be approximately \$6,112,300. The FY-97 request includes planning funds of \$376,100, asbestos abatement funds of \$197,900, and construction funds of \$5,175,100. \$363,200 will be requested in FY 1999 for movable equipment. The building presently contains 36,200 gross sq. ft. and 22,300 net sq. ft. Architectural additions will contain approximately 2,500 gross sq. ft.

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<sup>2</sup>Planning money approved by IBHE and Governor for FY 1996; however, the legislature has not authorized bond sale to fund projects.

<u>Priority University- wide</u>	<u>Project Description</u>	(Thousands)	
		<u>SIUC</u>	<u>SIUE</u>
4	<u>Chilled Water Unit Replacement</u>		\$ 4,108.1 <sup>3</sup>
	<p>This project involves the replacement of six obsolescent chiller units and the installation of thermal storage in the Edwardsville campus Heating and Refrigeration Plant. Four of the units to be replaced were installed in 1965. They are 750 ton-per-hour, single-stage lithium bromide units. Two of the units to be replaced were installed in 1976. They are 2,400 ton-per-hour, electrically-powered centrifugal chillers. All of the units will be replaced by similar capacity, two-stage units. The new chillers are expected to operate with at least 30% greater energy efficiency than the equipment being replaced. The capacity of the absorption units is critical in maintaining comfortable conditions in the campus buildings during the cooling season. The units are past the end of their economic life, are not reliable, require excessive maintenance, and are not energy efficient.</p>		
5	<u>Americans With Disabilities Act (ADA) Compliance Renovations-SIUC</u>	\$3,500.0 <sup>4</sup>	
	<p>This project provides for ongoing modifications necessary to bring facilities into compliance with the Americans With Disabilities Act. Work will include modification of sidewalks, doors, ramps, elevators, drinking fountains, and restrooms.</p>		

<sup>3</sup>Approved by IBHE, but not forwarded by the Governor for FY 1996.

<sup>4</sup>Approved by IBHE, but not forwarded by the Governor for FY 1996.

<u>Priority University- wide</u>	<u>Project Description</u>	(Thousands)	
		<u>SIUC</u>	<u>SIUE</u>
6	<u>Americans with Disabilities Act (ADA) Compliance Renovations-SIUE</u>		\$ 2,989.5 <sup>5</sup>
	Funding for this project will provide for completion of work included in the ADA Compliance Plans for the Alton and Edwardsville campuses and the East St. Louis Center. Work would involve correcting deficiencies in entrances, upgrading alarm systems, and upgrading elevators.		
7	<u>Science Laboratory Building Renovation (Planning)</u>		\$ 662.0
	This project provides for planning for the renovation of the Science Laboratory Building which was constructed in 1966. Renovation is necessary in order to accommodate the present needs of the University's programs in the sciences and mathematics, as well as to support programs in engineering, education, business, and general education. Renovation of approximately 88,000 NASF will involve replacement of HVAC, mechanical, plumbing, and electrical systems in the laboratory wing of the building, replacement of approximately 12,000 square feet of single pane glass surrounding the auditorium wing, address code deficiencies in the building, and convert a portion of the current office wing to additional classroom space. The total estimated cost of the project, excluding equipment is \$18,175,200. Construction and equipment funds will be requested at a future date.		

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<sup>5</sup>Approved by IBHE, but not forwarded by the Governor for FY 1996.

Priority  
University-  
wide

(Thousands)

	<u>Project Description</u>	<u>SIUC</u>	<u>SIUE</u>
8	<u>East St. Louis Center Renovation (Planning)</u>	\$	607.6

The East St. Louis Center is located in the former Broadview Hotel on the corner of Broadway and 4th Street in East St. Louis, Illinois. Most of the programs in the Center operate in divided spaces which were originally designed as hotel guest rooms. The spaces allotted in the guest rooms are too large and inefficient for private offices, are confining, and awkward for functions which require direct communication or shared resources. The design of the building's structural system locates columns at irregular spacings, and some programs require special mechanical considerations which are extremely difficult to address without an intensive renovation program. This project provides for planning for renovation, or replacement if more cost effective, of the East St. Louis Center. The renovation would include upgrade of all infrastructure systems and would occur in all areas of the building except those recently renovated. The total estimated project cost is \$10,601,428.

9	<u>Rutledge Manor Renovation Phase III</u>	\$1,217.8
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Funds are requested to support completion of laboratory development on the second floor of 911 North Rutledge. Earlier projects have completed the laboratories on the lower level and have added the major portion of mechanical equipment to support construction of laboratories on the second level. Development of this facility will permit expansion of grant supported research and facilitate the recruitment of high-quality, research-oriented faculty.

MAJOR RENOVATIONS

\$10,466.9    \$ 8,367.2

TOTAL

\$18,834.1

CAPITAL RENEWAL PROJECTS<sup>6</sup>  
Fiscal Year 1997

<u>SIUC</u>	<u>Project Descriptions</u>	(Thousands)
	<u>Morris Library Asbestos Abatement Phase II</u>	\$ 750.0

This project provides for removal of asbestos insulation from a portion of the public areas on the first and second floors of Morris Library. This project was recommended for funding in Fiscal Year 1995, but funds allocated for the project were redirected, with the concurrence of the Capital Development Board, to match a National Science Foundation Grant for remodeling of the Neckers Building.

	<u>Air Conditioning Renovations - Faner Hall</u>	\$ 213.5
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The current heating and cooling system in Faner Hall utilizes induction units, unit ventilators, and fan coils as its primary source for environmental controls in this building. The 850 room induction units collect condensation in a small evaporation tray that is not currently piped to any drain lines. The condensation does not evaporate quickly enough resulting in water spills and runovers. It ruins the carpet around the induction units and often times the ceilings and contents below. This project will connect the induction units to a building drainage system, thus eliminating the spills and leaks created by these units.

	<u>Underground Electric Feeder Renovations - Feeders 1 and 2</u>	\$1,423.5
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This project will replace Main Line Feeder 1 and Main Line Feeder 2 running from the CIPS/SIU electrical substation to the main campus switch gear located in the Steam Plant. These two main lines are then split to provide nine 4160 volt campus branch feeds to all campus buildings. This project will replace approximately 1,000 lineal feet of duct and 32,000 lineal feet of electrical cable.

	<u>Underground and Overhead Electric Feeder Renovations Feeders 10, 11, and 12</u>	\$1,849.4
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Southern Hills receives its electric power from feeder #10, a large portion of which is overhead. Both the overhead and underground portions are deteriorated. The estimated total cost to replace the cable and to install a loop feed to Southern Hills is \$482,500. The Recreation Building, east campus housing, and the nearby metal classroom buildings

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<sup>6</sup>IBHE and Governor approved \$2,760,000 for SIU Capital Renewal Projects and a new Engineering Building at SIUE for FY 1996; however, the legislature has not authorized bond sale to fund projects.

SIUCProject Descriptions

(Thousands)

receive their power from feeders #11 and #12. Both feeders have common ducts and manholes, and both have deteriorated significantly. The estimated cost to replace both feeders simultaneously is \$1,366,900.

Roof Renovations - Quigley, Lesar, Altgeld

\$ 783.0

This project will replace the 12-15 year old single ply roof membrane on all roof levels of Quigley Hall except the fourth floor which was replaced in 1994. The fourteen-year-old built-up roof systems on the Lesar Law Building and Altgeld Hall will also be replaced with a single-ply EPDM roof system. The old systems have become brittle and worn out and often crack and tear causing water damage to the roof deck, building structural system, and building contents. The new tapered, single-ply system will remove water from the roof areas and protect the building systems and contents from the elements.

Electrical and Communication Wiring Improvements - Springfield

\$ 514.3

Funding is requested to replace the main electrical feed for the Medical Instructional Facility. Age has caused the wiring to deteriorate to a point where it is suspect and needs to be replaced. Electrical wiring changes will also be made to provide more appropriate and efficient lighting in the auditoriums and to add energy efficient, variable speed drives to three air-handling units that service the building. In addition, the data and voice communication wiring system will be upgraded to permit high speed transmission of data to all areas of the building for both educational and administrative needs.

Fire Alarm/Detection Replacement - Springfield

\$ 534.8

Funds are requested to replace the twenty-year-old fire alarm/detection system at the Medical Instructional Facility. This new system will meet the requirements of the new National Fire Prevention Association (NFPA) code for the year 2000 and the Americans With Disabilities Act (ADA) to have audible and visual alarms for each occupiable area. This addressable system will allow quicker, more reliable responses to any fire and smoke condition sensed. This is very important as the building, which is intensely occupied with a variety of functions including classroom, office, basic and clinical research laboratories, and large meeting areas, is not protected by fire sprinklers.

TOTAL - SIUC

\$6,068.5

<u>SIUE</u>	<u>Project Descriptions</u>	(Thousands)
<u>Mechanical Systems Renovation</u>		\$1,382.4
Mechanical systems in many facilities at both University campuses and the East St. Louis Center are obsolescent or becoming increasingly unreliable because of wear. Funding for this project will provide for upgrades or replacements of air compressors, heat exchangers, generators, motors, supply and return fans, and HVAC systems.		
<u>Edwardsville Campus Infrastructure Repairs, Phase II</u>		\$ 829.3
The University received \$321,000 in FY-94, to fund the first phase in a multi-phase infrastructure modernization effort. The current project will extend this initiative to upgrade power circuits in several central Edwardsville campus facilities.		
<u>Northwest Road Upgrade</u>		\$ 925.4
With the extension of Interstate 255 past Poag Road within the next year, there will be a significant increase in vehicles using the entrance to campus from Poag Road along Northwest Road. Northwest Road is not presently designed to handle the additional traffic. This project will provide for an upgrade to the intersections with Northwest Road at Poag Road and Circle Drive. Turn lanes will be installed on Poag Road to allow traffic to turn safely on to Northwest Road, and the intersections of Northwest Road and Circle Drive will be reconfigured to handle the additional traffic. A west campus entrance sign will also be installed as well as the necessary site lighting.		
TOTAL - SIUE		<u>\$3,137.1</u>
CAPITAL RENEWAL PROJECTS TOTAL		<u>\$9,205.6</u>

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP)  
SUBMISSIONS, FISCAL YEAR 1997: OPERATING BUDGET REQUEST

Summary

This matter requests the SIU Board of Trustees approval of the Fiscal Year 1997 Operating Budget Request.

The Fiscal Year 1997 operating budget request is for a 6.06% increase over the University's Fiscal Year 1996 appropriated budget. The FY-97 guidelines adopted in July 1995 by the SIU Board of Trustees reflected what was necessary to maintain and to improve the quality of education and service. Southern Illinois University is dedicated and committed to providing the best

education it can to its students and to fulfilling its mission to the region by providing services to improve the quality of life for the citizens of the State of Illinois.

Assessments of the state's fiscal condition suggest that higher education funding could be limited to incremental inflationary increases and that university priorities must continue to be funded through a combination of internal reallocation and self-help measures, such as increased external funding and tuition increases.

The FY 1997 funding request of \$15.9 million will cover needed increases in salary (3.5%), general price (3.5%), utilities (5%), O & M projects, programmatic enhancements, medicare, and library materials (11%).

Providing adequate salaries for faculty and staff are a high priority of the University. While salaries in many cases are below that of peer institutions and other governmental units, funds are being requested which would cover only the inflationary increase experienced in the general economy which is projected at 3.5% for FY-97.

In addition to salary increases, the productivity of the University is dependent upon effective and efficient maintenance of its support dollars. Continued loss of purchasing power with respect to goods and services will eventually erode the quality of education and service provided. Funds are being requested which would cover only inflationary increases projected in the general economy for FY-97. The following support cost increases are recommended:

General Price Items	3.5%
Utilities	5.0%
Library Materials	11.0%

The other request is for funds for operation and maintenance of new space totaling \$820,700. This will allow the University to operate and maintain new space without having to reallocate other funds.

Also, this request provides funds for programmatic enhancement. Details relating to the Programmatic and Other Requests were set forth in back-up materials to Item U on the July 1995 Board agenda.

#### Rationale for Adoption

The RAMP Operating Budget submission is the document required by the IBHE for communicating the University's planning decisions and resource requirements for Fiscal Year 1997. One condition of this acceptance by the IBHE is its approval by the SIU Board of Trustees.

#### Considerations Against Adoption

None are known to exist.

Constituency Involvement

The University request was developed using the guidelines approved by the Board of Trustees at the July 13, 1995, meeting. These guidelines have been reviewed by various constituency groups from both SIUC and SIUE.

Resolution

WHEREAS, The Illinois Board of Higher Education requires the annual submission of the Resource Allocation and Management Program (RAMP) Operating Budget Request;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Resource Allocation and Management Program (RAMP) Operating Budget Request of Southern Illinois University for Fiscal Year 1997 is hereby approved and is to be transmitted to the Illinois Board of Higher Education; and

BE IT FURTHER RESOLVED, That the Chancellor is hereby authorized to adjust this Budget Request to make such adjustments that are necessary for Financial Guidelines Programs as per Illinois Board of Higher Education guidelines, and to make such other adjustments as are necessary to reflect actions of this Board, the Illinois Board of Higher Education, the General Assembly, and the Governor of the State of Illinois.

Table A

SOUTHERN ILLINOIS UNIVERSITY  
FISCAL YEAR 1997 BUDGET REQUEST

	University Administration	SIUC	School of Medicine	SIUE	Total
BASE BUDGET FY-96 (P.A. 89-0022)	1,874.8	154,769.0	31,601.5	73,920.4	262,165.7
Adjustments to FY-95 Base					
Adjusted FY-96 Base	1,874.8	154,769.0	31,601.5	73,920.4	262,165.7
Add-Other Adjustments:					
General Price					
Increases (3.5%)	13.3	830.8	193.0	514.7	1,551.8
Utility Price					
Increases (5.0%)	0.0	358.4	39.2	150.9	548.5
Salary Increases (3.5%)	52.0	4,168.5	864.2	1,929.4	7,014.1
Social Security Increase	0.5	250.0	0.0	62.5	313.0
Library Materials Increases (11.0%)	0.0	524.3	67.6	99.0	690.9
O and M of Buildings	0.0	820.7	0.0	0.0	820.7
Subtotal	65.8	6,952.7	1,164.0	2,756.5	10,939.0
Add-NEPR's and SAS	0.0	1,953.2	1,449.1	1,550.7	4,953.0
Total Increase	65.8	8,905.9	2,613.1	4,307.2	15,892.0
Percent Increase	3.51%	5.75%	8.27%	5.83%	6.06%
TOTAL FY-97 OPERATING REQUEST	1,940.6	163,674.9	34,214.6	78,227.6	278,057.7
Add-NEPR's to FY-96 Base	0.00%	1.26%	4.59%	2.10%	1.89%

FAMILY AND MEDICAL LEAVE POLICY  
[AMENDMENT TO 2 POLICIES OF THE BOARD C-3]

Summary

The federal Family and Medical Leave Act of 1993 requires covered employers to grant unpaid family and medical leave benefits to eligible employees. This legislation authorizes the Presidents to promulgate personnel policies which comply with the Act. Such policies must be approved by the Chancellor pursuant to 2 Policies of the Board C-1 (a, c, and d).

Rationale for Adoption

To comply with the federal Statute.

Considerations Against Adoption

Since there is no recommendation that we exceed the requirements of the Act, no considerations against adoption are relevant.

Constituency Involvement

None.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Policies of the Board be and are hereby amended by the addition of subsection j to Chapter 2, Section C-3, as follows:

- j. Such policies will provide for Family and Medical Leave which shall meet the minimum standards of applicable statutes or rules having the force of law.

Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, June and July, 1995, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC, SIUE, and the Office of the Chancellor; and the approval of the Minutes of the Meetings held July 12 and 13, 1995; Project Approval and Selection of Engineer: Remove Underground Fuel Storage Tanks, University Housing, SIUC; Annual Operating Budget, Fiscal Year 1996; Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1997: Capital Budget Priorities; Resource Allocation and Management Program

(RAMP) Submissions, Fiscal Year 1997: Operating Budget Request; and Family and Medical Leave Policy [Amendment to 2 Policies of the Board C-3]. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Jason Ervin, Sarahjini Nunn; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented for notice only:

NOTICE OF PROPOSED RATE: CREATION OF GROUP HOUSING RATE,  
TOWER LAKE APARTMENTS, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-12]

Summary

This matter approves a group housing lease rate for SIUE's Tower Lake Apartments, effective Fall 1995. The rate would be \$49,728 per building per 12-month lease.

The matter also authorizes the Chancellor to modify SIUE's housing charges in the Four-Year Plan for Tuition, Fees, and Housing to reflect the group rate.

Rationale for Adoption

The rate proposed will enable recognized student groups, such as sororities and fraternities, to live on-campus. This will help maintain housing occupancy rates and enhance student life by fostering greater community spirit.

The group housing rate was proposed during the summer and was noted during discussion of the Four-Year Plan at the July Board meeting. Four-Year Plan group housing rates for Fiscal Years 1998-2000 are escalated 5% a year as other Tower Lake rates.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Establishing group housing arrangements at Tower Lake Apartments has been discussed with constituency leaders.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Effective Fall 1995, 4 Policies of the Board C-12 be and is amended to add the following after the section, Single Student Housing I, Tower Lake Apartments:

GROUP HOUSING, TOWER LAKE APARTMENTS

Per building, 12-month lease rate,  
including utilities \$49,728

- (2) The Chancellor of Southern Illinois University be and is hereby authorized to modify SIUE's housing charges in the Four-Year Plan for Tuition, Fees, and Housing to incorporate the Group Housing rate as follows:

Fiscal Year 1997	\$49,728
Fiscal Year 1998	\$52,215
Fiscal Year 1999	\$54,825
Fiscal Year 2000	\$57,565

- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be necessary to execute this resolution in accordance with established policies and procedures.

The Chairman announced that a news conference would be held in the International Room immediately following and that there will be a dedication of the Music Facility Addition at approximately 12:00 noon.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chairman declared the motion to have passed unanimously.

The meeting adjourned at 11:50 a.m.



Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
OCTOBER 12, 1995

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, October 12, 1995, at 10:00 a.m., in Ballroom "D" of the Student Center, Southern Illinois University at Carbondale, Carbondale, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

John Brewster  
Molly D'Esposito, Vice-Chair  
Jason Ervin  
William R. Norwood  
Sarahjini Nunn  
Harris Rowe  
Celeste M. Stiehl  
A. D. VanMeter, Jr., Chairman  
George T. Wilkins, Jr., Secretary

Executive Officers present were:

Ted Sanders, Chancellor, Southern Illinois University  
Nancy Belck, President, SIUE  
John C. Guyon, President, SIUC

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, Board Legal Counsel, and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Brewster reported that he had attended the meeting of the Merit Board of the State Universities Civil Service System on September 19. He announced that the Merit Board had reviewed three cases, a demotion and two discharge cases. He reported that the Board had approved the demotion, had found in favor of the employee in one discharge case, and had

found in favor of the employer on the other discharge case. He stated that the Board had approved the budget and had heard various reports from its officers. He said that the next meeting will be in late February because of the reorganization. In response to a question from Mr. VanMeter, Mr. Brewster stated that membership on the Merit Board will increase due to the reorganization.

Mr. Rowe reported that he had attended the awards ceremony at the School of Medicine in Springfield on September 30. He stated he was pleased to attend the fourth annual excellence in teaching recognition program. He explained that the awards ceremony had been preceded by a lecture on knowledge organization and diagnostic reasoning, which did not qualify him to make a diagnosis on any medical condition. He assured the Board it had been well received by those in audience who could absorb it. He reported that nine MDs and two RNS had been recognized.

Mrs. D'Esposito reported that she had attended the meeting of the Illinois Board of Higher Education on October 3 and its retreat on October 2. She explained that the retreat was held for current IBHE members and Dr. Kenneth Shaw, SIU's former Chancellor, was the facilitator. She stated that the changes in governance that become effective January 1 will have significant impact upon the IBHE not only in composition of its members, but also in the way that schools will interact with each other, the state legislature, and the coordinating board of higher education.

Mrs. D'Esposito explained that the October 3 meeting had been specifically organized to receive the PQP reports from the various universities; both public, community college, private, and proprietary. She said there was also a subset of the PQP report which was the faculty roles and responsibilities. She reported that SIU had done a very good job of talking

about the issue at hand. She stated that PQP has had a significant impact, it's still alive and well, and will be visited upon us in future months and years.

Mr. VanMeter reported that he had been an observer at the IBHE meeting and thought that some of the presentations were being made to recruits students rather than answering the important questions. He stated he was very pleased with Dr. Sanders' presentation and the two Presidents' comments. He continued that he thought SIU had made one of the best reports on the subject that had been made that day.

Under Committee Reports, Dr. Wilkins, member of the Executive Committee, stated that the Committee had met this morning in Ballroom "D" of the Student Center. He gave the following report:

The Executive Committee discussed the proposed changes in the Bylaws, Statutes, and Policies of the Board, which we had directed our Chancellor to review. He encouraged other members of the Board, constituencies, or anyone else to communicate any concerns to Mr. VanMeter in the next week to ten days. This matter will be brought back to the Board for action at the November meeting.

Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met following the Executive Committee meeting. She gave the following report:

The Committee has one action item for recommendation on the omnibus motion, Creation of Group Housing Rate, Tower Lake Apartment, SIUE. We discussed a notice item concerning a Proposed Tuition Rate for the Physician Assistant Program. There was a great deal of discussion, both about the importance of the program itself and the structure of the resident and non-resident tuition rates. That led us to a request to Mr. Wilson and his staff to bring forward next month some information concerning the various components of tuition waivers and their impact on the IBHE tuition waiver limits and the consequences of that to our overall budget. Mr. VanMeter brought us up to date on a compensation issue concerning Dr. Sanders.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

We ask that Board agenda Items L and M, Project Approval and Selection of Architect: Roof Replacement, Mae Smith Hall, SIUC; and Project Approval, Selection of Architect, and Authority for Executive Committee to Approve Plans and Specifications and to Award Contract: Renovations to Industrial Park Buildings, SIUC, be placed on the omnibus motion.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee meeting. He gave the following report:

We had one item we ask be placed on the omnibus motion: New Program Request: Center for Disorders in Development and Learning, SIUC, School of Medicine. We had a very good information report, College of Agriculture Ambassadors Recruiting Program. I would say that the nine young people, led by the Dean and Ms. Sefton, did an outstanding job of showing what a great group these representatives are for our University. We thank them for the learning experience.

Under Executive Officer Reports, President Guyon noted that Dr. Jim Tweedy, presently the Vice-President for Administration, had initiated the efforts for the ambassadors program which was presented at the Academic Matters Committee meeting. He stated that Dr. Tweedy is past President of the American Association of State Colleges of Agriculture and Renewable Resources and has just been awarded the Charles Smallwood Award. He reported that last Friday there had been a technical dedication, with a symposium, of the Life Science facility. Dr. Guyon explained that SIUC has been trying to build a program in Irish Studies for about 4 or 5 years within the English Department. He continued that SIUC has just received a major grant from the Fund for Improving Post-Secondary Education awarded to Professor Fanning and Professor Peterson. He stated that a distinguished speaker had been asked to join SIUC at the occasion of this event in the spring, and this distinguished speaker, Seamus

Heaney, has just been awarded the Nobel Prize for Literature. He announced that the Radio-TV Department has produced a documentary called "Mississippi America," and it has been accepted for full presentation of a one-hour showing on public broadcasting after the first of the year. He continued that the context of the documentary is a story of how America's attorneys volunteered their time and services in the summer of 1964 to assist blacks in Mississippi in their fight against racial injustice and disenfranchisement. He stated it is an impressive piece and copies will be available for viewing.

Dr. Wilkins reported that SIUC is developing a new literary journal, entitled Crab Orchard Review.

Dr. Belck reported that SIUE was continuing what it had started last year in terms of taking a hard look at its priorities and that there have been a series of sessions by collegiate units. She reported that the College of Arts and Sciences had a very good session on Saturday which had involved faculty, staff, and students examining how they wanted to move forward. She stated that one big accomplishment had been getting five separate units under one College of Arts and Sciences. She announced that SIUE was continuing to make progress on its recruitment efforts and had submitted for Board approval a new legal counsel. She explained that the legal counsel was going to be a full-time internal counsel, and she hoped to introduce Kim Kirn to the Board at a future meeting. She reported that SIUE was in the final stages of recruiting a Vice-President for Student Affairs. She continued that three of four candidates have been interviewed and she hoped to bring forward a name to the Chancellor. She announced that grants and contracts activity has been quite active.

Chancellor Sanders gave the following report:

First of all it seems hard to believe that it's happened since you met last, but Presidents Guyon and Belck and myself joined Governor Edgar and Senator Paul Simon not too many feet from where we're meeting today to make the announcement to SIU, to Illinois, and I guess to the world that upon his retirement from the United States Senate that Senator Paul Simon would be joining us here at Southern Illinois University. We were again pleased that for the second Monday in a row SIU was on the national screen, both in the television, print, and other electronic media. We're now prepared to move forward to do the necessary fund-raising to make this a reality. I would, Mr. Chairman, publicly express appreciation for the fact that Governor Edgar took of his time to fly to Carbondale to participate in this event. It notes the significance of the event and the intent that both SIU and Paul Simon have that this be a bi-partisan effort.

Second, I would report what you probably already read in the newspaper about President Clinton's visit. We had no way to estimate exactly what might be the extraordinary costs that the University would incur as a result of a Presidential visit to our campus. We now have cost data. These extraordinary costs amounted to between \$67,000 and \$68,000. Principally going to two things: to both rent and move the staging apparatus that was necessary for such an event from St. Louis to Carbondale and second to pay the overtime necessary to do the physical arrangements. That seems like a lot of money. It is a lot of money, but Jack Dyer did a very nice job in contrasting for me and others what this really meant. If you had sent us out to try to buy the kind of exposure that Southern Illinois University received by virtue of this visit and if you chose to purchase time on, for example, Good Morning America, it would cost something like \$30,000 for a 30-second segment or on Peter Jennings, \$60,000. We got that coverage and a whole lot more. From a marketing standpoint, I think the President's visit was well worth the expenditure, not to speak of the advantages to our students, to our faculty, and in fact, not just Southern Illinois, but to other regions of other states that surround us for people to have the opportunity to come and to see and to hear a sitting President give a major public policy address.

Third, I'd like to report to you about an event that President Guyon, Dean Getto, and I hosted at the School of Medicine. We invited a number of our state legislators to attend a briefing on the SIU School of Medicine. Many of the legislators that I've made calls on knew something about the School of Medicine, but had never had the opportunity to see the many distinctive aspects of the School of Medicine. Among the things that makes SIU's School of Medicine distinctive is its development and use of problem-based learning. One of the legislators donned a white coat and with a stethoscope hanging about his neck, proceeded into one of the rooms to practice "simulated" medicine. Thank goodness, Dean Getto was present with the legislator. We can report at least that the patient didn't die. We're going to schedule something like this also at the East St. Louis Center. Garrett and I have found that many legislators don't know that the center exists and of those that do, few of them had ever been on site.

Also, we were able to announce just this last week that we had been selected for the Robert Wood Johnson Foundation grant, a bi-state project with Indiana, to pursue activities that are targeted towards addressing the health care needs of Southern and Central Illinois. This region of the state is

disproportionately underserved. We have been encouraged to pursue this grant by the Illinois Board of Higher Education. It is related to the Physician Assistant program matter on the Board's agenda. It will expand our capability to allow us to bring training across southern Illinois to placebound individuals that we would not otherwise be able to reach. We also are dedicated to the proposition that we're going to be so successful in the planning and implementation of this grant that the foundation will make a decision to provide a more substantial financial contribution to the University in a couple of years.

I won't repeat the entire PQP report that we presented to the Board of Higher Education. We've provided it to you in writing. Some of the presentations were really very highly focused and used multi-media to their advantage in conveying their message. If we are required to report again next year, we will use this experience to improve our reporting to the Board of Higher Education on the important issues resulting from PQP.

I would also report that there appears to be an agreement that has been reached relative to the veto of Senate Bill 549. This bill deals with a change in state higher education governance which would separate the community college board from the Board of Higher Education. This agreement between the Governor's Office and the leadership of the community college board should assure that any attempt at a veto override will be unsuccessful, although I don't think we should sit back and assume that is going to be the case. We need to watch very, very closely because an override of the veto is not good public policy. This agreement has a rather dramatic impact on current arrangements and potentially on state law in the future. A couple of these changes are positive. One deals with an agreement to seek legislation which would transfer the governance of adult education from the State Board of Education to the community college board. In my judgment this is good public policy. Another agreement is to expand the membership of the Joint Education Committee. This is a legislatively created linking mechanism between the State Board of Education and the Board of Higher Education. The agreement would expand the joint education committee membership to include three members of the community college board. That is good public policy. Left unresolved in the agreement, but directly related to this decision about the joint education council, is still the issue about who's really in control of workforce preparedness issues. This is going to continue to be an issue that begs for some sort of resolution because there are so many overlapping policy issues across each of those statewide education governance structures with no means of really resolving any policy and boundary disputes. The disturbing aspect of this agreement is the weakening of the Board of Higher Education. No longer will they have the authority to set priorities for capital projects submitted by the community college board. Nor will they, or in cases where there are program duplication, be able to put their imprint on budget allocations for the community college sector. All in all, however, if this agreement assures that the veto is not overridden it is clearly worth the cost.

Next I would report to you about legislative activity at the national scene. There's not much going on at the state level until the override session in November in Springfield. We do have a lot riding though on the budget resolution debate going on in Washington today. We are impacted in several ways by the general policies on higher education student financial aid.

particularly that part of the discussion that is focused on the direct student lending program. The House version eliminates direct lending. The Senate version caps direct lending. Even capping at the 20% level will impact a number of institutions of higher education. Both of our campuses participate in the program and therefore could be impacted if the capping indeed takes place. The Senate committee has to meet budget target to reduce the budget deficit. The Senate version imposes a tax equal to 85/100 of 1% of the federal student and parent loans that are made available to students at each institution. This would cost us about one-half a million dollars a year. It is conceivable that we would be able to pass this cost along to students. Either way this is not very positive. Whether we have to figure out how to deal with it institutionally or whether families and students have to figure out how to deal with it, both of those are undesirable. I participated last weekend in a small group meeting in South Carolina. Richard Riley, the Secretary of Education, South Carolina, and Senator Nancy Kassebaum convened a small group of people to talk about the best ways to set federal policy in funding higher education. And while the discussion was intended to be more forward you can be sure that we took the opportunity to talk about our immediate concerns with Senator Kassebaum. Hopefully we will see some effect from same. We also have a number of very personal issues that are riding on this reconciliation process. The conference report for the Department of Agriculture's appropriation bill contains about \$500,000 that is earmarked for the Illinois Groundwater Consortium of which we are the lead agency here on the Carbondale campus and as well another \$1.4 million that are earmarked for the Illinois-Missouri Alliance for Biotechnology of which both campuses are a part.

Dr. Sanders reported on the Application for Appeal of Marco Wright here on the Carbondale campus. He stated that this is the first meeting held ten days following his recommendation that this Application for Appeal be granted and the matter be considered by the Board. He continued that that recommendation implies neither agreement nor disagreement with either of the parties' positions, but instead an indication that he believed that the matter was appropriate for consideration by the Board. He said that on the other hand, though, after careful review of the case, he also recommended that the substantive appeal itself be denied and that the administrative action which was the subject of the appeal be allowed to stand. He stated that he presented this to the Board for its opportunity to consider and if the Board judges to take an action in the matter, if it takes no action then this recommendation will stand and the administrative action which was the subject of the appeal will in turn stand.

Mr. VanMeter stated that the matter before the Board now is a question of whether to grant or deny the application for the appeal of Marco Wright, SIUC. He explained that the Bylaws provide that the granting of the application shall be by a majority vote. He said that if the application is denied the administrative action which is the subject of the grievance shall stand; if the application is granted, then the substantive appeal will be considered. He stated that a motion to grant the application may include a motion to dispose of the substantive issue.

The Chairman asked if there was such a motion. Dr. Wilkins moved that the Application for Appeal of Marco Wright be granted, but that the underlying substantive appeal be denied and the administrative action which was the subject of the appeal shall stand. Dr. Wilkins asked for a roll call vote on the Application for Appeal. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Jason Ervin, Sarahjini Nunn; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chairman announced that pursuant to notice members of the Board had attended a laptop computer demonstration on Wednesday, October 11, at 2:00 p.m. in the Missouri Room of the Student Center. He also announced that pursuant to notice members of the Board had attended a dinner hosted by Dr. and Mrs. Ted Sanders on Wednesday, October 11. He stated that the gathering was social in nature and most enjoyable.

The Chairman explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
AUGUST, 1995, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies o the Board C, summary reports of purchase orders and contracts awarded during the month of August, 1995, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

I. The following change in faculty-administrative payroll is submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Bommer, William H.	Asst Professor	Management	08/16/95	\$6,450.00/mo \$58,050.00/AY
2. Crooks, Steven M.	Asst Professor	Instructional Tech	08/16/95	\$3,778.00/mo \$34,002.00/AY
3. Maurer, Lynn M.	Asst Professor	Political Science	08/16/95	\$3,900.00/mo \$35,100.00/AY
4. Nielsen, C. J.	Asst Professor	School of Dental Medicine	11/01/95	\$5,209.00/mo \$62,508.00/FY
5. Thomas, Susan L.	Asst Professor	Psychology	08/16/95	\$3,681.00/mo \$33,129.00/AY

B. Leave of Absence with Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Dates and Percent of Salary</u>
1. Mitchell, Sylvia T.	Professional Development	Nursing	Attend the Women's Health Nurse Practitioner Program at the Planned Parenthood of Wisconsin, Inc. of Milwaukee, WI	08/16/95 - 05/15/96 100%

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

I. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Abrate, Serge	Associate Professor	Technology	08/16/95	\$5,200.00/mo
2. Banz, William J.	Assistant Professor	Animal Science, Food & Nutrition	08/16/95	\$4,578.00/mo
3. Boushey, Carol J.	Assistant Professor	Animal Science, Food & Nutrition	07/21/95	\$3,600.00/mo
4. Bratton, Letitia B.	Assistant Professor	Social Work	08/16/95	\$3,888.00/mo
5. Chau, Nancy H.	Assistant Professor	Economics	08/16/95	\$5,223.00/mo
6. Dawson, Nancy J.	Assistant Professor	Black American Studies	08/16/95	\$3,778.00/mo
7. Dunn, Randy J.	Associate Professor	Educ Admin & Higher Ed	08/16/95	\$4,500.00/mo
8. Greer, Heidi L.	Distance Learning Coordinator	Library Affairs	08/21/95	\$2,917.00/mo
9. Jaross, Robert L.	Newspaper Gen Mgr	Journalism	08/21/95	\$3,334.00/mo
10. Kagaris, Dimitrios N.	Assistant Professor	Electrical Engineering	08/16/95	\$5,100.00/mo
11. Lautar, Charla J.	Assistant Professor	College of Tech Careers	08/16/95	\$3,700.00/mo
12. Logan, Fern	Assistant Professor	Cinema & Photography	08/16/95	\$4,723.00/mo
13. Logue, Susan	Assistant Professor	Library Affairs	08/01/95	\$3,084.00/mo
14. McCadden, Brian M.	Assistant Professor	Educ Admin & Higher Ed	08/16/95	\$3,900.00/mo
15. Raske, Martha	Assistant Professor	Social Work	08/16/95	\$3,903.86/mo
16. Ruiz, Jose R.	Assistant Professor	College of Tech Careers	08/16/95	\$3,550.00/mo
17. Schmidt, Michael E.	Assistant Professor	Plant & Soil Science	08/21/95	\$3,850.00/mo
18. Shaw, Thomas A.	Assistant Professor	College of Tech Careers	08/16/95	\$3,550.00/mo
19. Simpson, Kenneth O.	Assistant Professor	Rehabilitation Institute	08/16/95	\$3,865.00/mo
				\$34,785.00/AY
				\$35,004.00/FY
				\$40,008.00/FY
				\$45,900.00/AY
				\$33,300.00/AY
				\$42,507.00/AY
				\$37,008.00/FY
				\$35,100.00/AY
				\$35,134.74/AY
				\$31,950.00/AY
				\$46,200.00/FY
				\$31,950.00/AY
				\$38,855.00/mo

A. Continuing Appointments (cont'd.)

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
20. Sporre, Julie K.	Assistant Professor	Technology	08/16/95	\$4,500.00/mo \$40,500.00/AY
21. Stephens, John E.	Assistant Director	Financial Aid Office	08/14/95	\$2,922.00/mo \$35,064.00/FY
22. York-Anderson, D.	Counseling Psychologist	Counseling Center	08/21/95	\$3,917.00/mo \$47,004.00/FY
23. Worrells, David S.	Assistant Professor	College of Tech Careers	08/16/95	\$3,550.00/mo \$31,950.00/AY
<u>B. Award of Tenure</u>				
<u>Name</u>	<u>Title on Effective Date of Tenure</u>	<u>Department</u>	<u>Effective Date</u>	
1. Berenbaum, Sheri A.	Professor	Behavioral & Soc Sci	07/01/95	

II. The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Andrews, Gregory*	Clin Asst Prof	Fam and Comm Med	07/01/95	----
2. Elamin, Elamin	Asst Prof	Int Med	08/01/95	\$5,834.00/mo \$70,008.00/FY-75% (\$7,750.00/mo \$93,000.00/FY-100%) Additional compenction may be derived through the Medical Service and Research Plan
3. Karpen, Charles**	Clin Asst Prof	Int Med	08/01/95	----
4. Kogler, Geza*	Asst Prof of Clin Surgery	Surgery	07/01/95	\$2,848.50/mo \$34,182.00/FY-75% (\$3,798.00/mo \$45,576.00/FY-100%) Additional compensation may be derived through the Medical Service and Research Plan

A. Continuing Appointments (cont'd.)

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
5. Modert, Chris**	Clin Asst Prof	Fam and Comm Med	08/15/95	----
6. Modert, Sara**	Clin Asst Prof	Fam and Comm Med	08/15/95	----
7. Nichols, Alan**	Clin Asst Prof	Fam and Comm Med	08/15/95	----
8. Smith, Lawrence**	Clin Asst Prof	Int Med	08/01/95	----
9. Stephens, Kendall**	Clin Asst Prof	Fam and Comm Med	08/01/95	----

\*Conversion of a term appointment to a continuing appointment.

\*\*This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

NEW PROGRAM REQUEST: CENTER FOR DISORDERS IN DEVELOPMENT  
AND LEARNING, SIUC, SCHOOL OF MEDICINE

Summary

This matter proposes approval of a Reasonable and Moderate Extension for the Center for Disorders in Development and Learning.

Rationale for Adoption

The proposed center provides a unified structure for the provision of research, professional and lay education, innovative clinical programs, and learning, attention or related disorders. The purpose of the Center is to bring together a critical mass of individuals who have overlapping interests in enhancing the welfare of persons with developmental and learning disabilities through research into causes and treatments, education of professionals and the general public, and provision of specialized, state-of-the-art services and programs. The program addresses what has been an ongoing School of Medicine focus to augment interdepartmental research, particularly between clinical and basic science departments, and involves individuals from the Departments of Pediatrics, Psychiatry, Behavioral and Social Sciences, and Medical Education.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The proposed Center has been approved by the Executive Committee of the School of Medicine. This proposal has the support of the Dean and Provost and the President of Southern Illinois University at Carbondale.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That approval be sought for a Center for Disorders in Development and Learning; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to seek approval for the Center without further action by this Board.

# **NEW ACADEMIC PROGRAM REQUEST**

**Institution:**

**SOUTHERN ILLINOIS UNIVERSITY**

**SCHOOL OF MEDICINE**

**Title of Proposed Program:**

**CENTER FOR DISORDERS IN  
DEVELOPMENT & LEARNING**

**Proposed Date for Initiation of Program:**

**NOVEMBER 1, 1995**

**Site:**

**SIU SCHOOL OF MEDICINE**

**SPRINGFIELD, IL**

**CENTER FOR DISORDERS IN DEVELOPMENT & LEARNING****MISSION:**

The mission of the Center for Disorders in Development & Learning is to enhance the welfare of persons with developmental and learning disabilities in Central and Southern Illinois through research into causes and treatment, education of professionals and the general public, and provision of specialized, state-of-the-art services and programs. This mission is to be accomplished by collaboration between departments, campuses, and universities.

**SPECIFIC AIMS:**

The Southern Illinois University School of Medicine Center for Disorders in Development & Learning (CDDL) is a new, unified structure for the provision of research, professional and lay education, innovative clinical programs, and consultation for individuals at risk or having established developmental, learning, attention or related disorders. The purpose of the Center is to bring together a critical mass of individuals who have overlapping interests, so as to enhance collaborative efforts in the areas listed above. These individuals will be drawn from the departments of Pediatrics, Psychiatry, Behavioral and Social Sciences, and Medical Education (Division of Statistics and Research Design) in the School of Medicine, and other schools within the University. In addition, collaborative endeavors with faculty and staff from other universities (e.g., Illinois State University, Northwestern, Vanderbilt, SUNY at Syracuse, Sangamon State), institutions (Illinois School for the Deaf, St. John's Hospital), and school systems (Sangamon Area Special Education District, School District 186) will be undertaken. The CDDL has the following specific aims and functions:

1. Research: The CDDL will provide research programs to enhance the understanding of etiologies, diagnosis and treatment of developmental, learning, attention and related disorders across the lifespan, in individuals who reside in Central and Southern Illinois.

2. Education: The CDDL will educate students, residents, physicians, allied health and mental health professionals, school personnel, and the lay public in the assessment and treatment of problems in development, learning, attention and related disorders. In so doing, these professionals will be better equipped to provide such services in primary care, educational and other settings, thereby improving the quality of total health care for residents of Central and Southern Illinois.

3. Service: The CDDL will provide new, innovative, state-of-the-art diagnostic, intervention, and educational programs for infants, children, adolescents, and adults with developmental or learning disorders, and for the professionals who work with these persons. The CDDL will also facilitate identification of service needs for individuals with these disorders and develop programs to meet these needs.

4. The Center will bring together a critical mass of individuals who have overlapping interests, so as to enhance collaborative efforts in the areas listed above. Development of such a unit will enable these individuals to:

- a) collaborate and be competitive for external research, education, and service grants and contracts (e.g., Program Projects),
- b) be able to implement innovative programs,
- c) be more responsive to the special needs of individuals living in Central and Southern Illinois,
- d) bridge the SIU School of Medicine campuses,
- e) collaborate with individuals from other universities and institutions.
- f) enhance the stature of the School both state-wide, nationally and internationally.

#### BACKGROUND:

There is a substantial number of faculty and staff at Southern Illinois University School of Medicine who are working intensively in the fields of developmental disabilities and learning and attention problems, clinically, educationally, and in research. The Department of Pediatrics has a long history of providing diagnostic and intervention services to disabled children through established programs such as the Children's Diagnostic Clinic, the Myelomeningocele Specialty Clinic, and the St John's Hospital/ SIU Developmental Continuity Clinic. In addition, faculty members also provide programs and services in psychology, developmental pediatric, learning and attention problems, neurology, and social skills. Faculty members in Pediatrics have developed regional and national recognition in attention deficit hyperactivity disorders (ADHD), autism and other pervasive developmental disorders, deafness and ADHD, developmental assessment, developmental neuropsychology, social skills assessment and training, evaluation of high-risk nursery graduates, and innovative teaching modules for early intervention workers, teachers, and physicians.

The Department of Psychiatry has developed a nationally and internationally recognized program of evaluation and treatment of persons with developmental disorders and mental illness, especially for individuals with self-injurious behavior or aggression toward others. The Department, through its Division of Developmental Disabilities, has gained national recognition for expertise in Down Syndrome, individual and group psychotherapy for persons with mental retardation, and use of psychopharmacologic interventions for persons with mental retardation and mental illness. Faculty members also share expertise in geriatric psychiatry, behavioral analysis, and neurologic bases for attention and related learning disorders.

The Department of Psychiatry provides educational activities to physicians, allied health professionals, and other disciplines. The faculty has expertise in the Problem Based Learning Curriculum and uses these concepts within their educational and training activities. The Department of Psychiatry has served the Central and Southern Illinois area for 13 years, assigning faculty to rural mental health centers and annually serves a substantial number of patients in the Department's outpatient setting. In more recent years, the Department of Psychiatry has been identified as the educational entity for the Illinois DMHDD to its Central and Southern Illinois providers.

The Department of Behavioral and Social Sciences faculty members have received national recognition in the area of electrophysiological assessments in infants and young children, developmental neuropsychology, developmental assessment, behavioral genetics and language development. Faculty members have been highly successful in obtaining grant support from federal agencies.

Faculty from the Department of Medical Education, specifically the Division of Statistics and Research Design, have expertise in data analysis techniques, epidemiology, study design, and current state-of-the-art methods such as Receiver Operating Characteristic curves and Growth Curve Analyses. This statistical expertise is augmented by members of the Department of Psychology who also utilize structural equation modeling and other highly sophisticated techniques. In fact, collaboration between the departments has enabled members to develop innovative techniques to deal with problems often found in longitudinal data (e.g., missing data points) via growth curve analyses, group data into theoretical models (structural equation modeling), and by providing better clinical diagnostic techniques to predict later developmental outcome (receiver operating characteristic curves).

Despite this expertise, Southern Illinois University School of Medicine lacks a mechanism to bring together these faculty and their various areas of skill in order to enhance competitiveness for external funding. While several individual members have been successful in receiving funding for specific projects, the clinical departments, as a whole, have not been competitive for large-scale grants and programs, primarily because of small numbers and limited resources. This Center proposal brings together a critical mass of clinicians/scientists to exchange opportunities for competitive proposals by unifying a cohesive unit with a specific purpose. The Center will provide the framework and the mechanism whereby individuals with circumscribed areas of expertise can work together on a larger scale as research and programmatic teams.

## NEEDS

Overall: The Illinois Chapter of the American Association on Mental Retardation (1993) underscored the issue that all citizens have the right to lead productive lives in communities of their own choosing. Individuals with developmental, learning, attention, or other problems deserve interventions that enable them to attain this fundamental human right. Each individual's needs for assistance require an array of diagnostic, therapeutic, and programmatic services.

Determination of the best methods for implementation in each of these areas can be accomplished only by rigorous research and pilot clinical programs. There is a particular need for such programs in the State of Illinois, as the 1993 Illinois Kids Count Report Card gave an overall grade of D- for the state of our children. More specifically, Illinois received a D+ in Education and a D- in regard to Special Needs. Recommended goals included improvement of early childhood education opportunities and increased funding for schools.

The National Health Interview Survey of Child Health (National Center for Health Statistics, 1990) indicated that 2.5 million children had developmental delays, 3.4 million had learning disabilities, and a total of 19.5% of children between the ages of 3 to 17 years (10.2 million) had one or more developmental, learning, or emotional disorders. The most recent data from the NICHD reveal that more than 10 million children or approximately 1 child in 5 have dyslexia. Moreover, the median age for diagnosis of mental retardation was 14 months, although almost 50% of children with mild to moderate mental retardation were not identified before school age. The median age for identification of learning disabilities (LDs) was 6 years, 7 months; however, 16% were not diagnosed until late elementary or secondary school.

As of December, 1992, the Illinois State Board of Education reported the following statistics for citizens with mental retardation who were between the ages of 1 and 21 years: (1) 6,353 individuals were classified as trainable mentally handicapped; (2) 15,801 were classified as educable mentally handicapped; and (3) 3,031 individuals were categorized as having severe/profound mental retardation. In addition, a total of 113,464 children and adolescents met the criteria for learning disabilities, 8,790 had physical, visual, or hearing handicaps, 69,020 were speech/language impaired, 581 were autistic, 87 suffered from traumatic brain injury, and 26,841 displayed behavioral disorders. All said, more than a quarter of a million young citizens of the State of Illinois were identified as having one or more of these disorders; it is quite likely that many more individuals have gone undetected. All of these disorders fall into areas of clinical and research expertise of the members of the Center.

In 1993, with respect to intervention, 31,533 children in the State were enrolled in Head Start, whereas 30,518 were involved in state-wide pre-kindergarten (Early Childhood) programs. Still, less than 1 in 10 children were enrolled in Head Start, despite child poverty rates of greater than 20 percent in counties such as Pike, Schuyler and Williamson. Moreover, of 56,000 children eligible for early intervention services in the State, only 8,000 receive such (0-3 years) services. Given the national estimate that \$1.00 spent in early intervention services saves an estimated \$6.00 in future special education, welfare, or institutional costs, better identification and service programs are essential.

Furthermore, it is estimated that developmental disabilities affect at least 200,000 citizens of all ages within the State, with 2.7% of the Illinois Department of Mental Health and Developmental Disabilities budget being allotted for services; 90% of individuals with disabilities live at home or in their own communities. In Illinois, 1.46% of the 28,519 students with developmental disabilities are in regular classes (the national average is 9.83%). With respect to adults, in 1992, 4,228 resided in state-operated facilities for the developmentally disabled (this number essentially

remaining constant since 1988); more than 6,000 adults are awaiting day services. It is estimated that more than 10,000 developmentally disabled individuals residing in Illinois are in need of services.

In terms of high prevalence/low severity disabilities such as learning, attention, and behavioral disorders, the rate of occurrence is 15% to 20% of the childhood population. Approximately 11% of this population receives special resource services in the schools. In 1987, the NICHD, NINDS, and the Foundation for Children with Learning Disabilities supported a National Conference on Learning Disabilities. The outcome of this conference was the recommendation that there be a systematic effort to conduct research to develop definitions and a classification system so as to provide a theoretic, conceptual, and empirical framework for identification of different types of learning disabilities (LDs), and the distinctions and interrelationships (comorbidities) between these and other childhood disorders. This theme, as evident in the RFA HD95005 (NIH Guide, 23, 37, 10/21/94), underscores the need for development of new knowledge in the areas of definition, classification, epidemiology, prevention, early intervention, diagnosis, and treatment of children who display LDs in language, reading, written expression, mathematics, or combinations of these problems.

Given the estimate that approximately 1 in 5 children in Illinois has some type of learning disability that adversely affects the development of listening, speaking, reading, writing, and mathematics abilities, and at least 1 or 2 children in every elementary classroom has an attention deficit disorder, the need for research and service programs is obvious. Research and clinical interests of members of the Center and interests of the NICHD/NINDS are highly congruent and include: better definitions of LDs (the aptitude/achievement discrepancy method is not useful), better psychometric means, identification of demonstrable differences between children with different types of LDs, outcomes of different types and severities of developmental and learning disorders, relationships to neurobiological data (e.g., auditory evoked potentials), better classification systems for disorders of attention, and the correspondence of LDs and developmental disabilities (DDs) to neurophysiological signatures.

Special Populations: The improvement in survival rates of children at biologic risk (e.g., very low birth weight, extremely low birth weight, asphyxia, intraventricular hemorrhage) and those with established risk (e.g., Down Syndrome) has led to a dramatic increase in the incidence of more subtle, high prevalence/low severity dysfunctions. This occurs in addition to the prevalence rate of 15% for more severe handicaps (severe mental retardation, cerebral palsy, epilepsy). In this at-risk population, attention, learning, and behavior problems occur in 25% to 60% of children, and more than half require special education resources. Given the Center's close association with the St John's Hospital Tertiary Care High Risk Nursery and other institutions such as Carbondale Hospital and Carbondale Clinic, this issue is particularly pertinent. There is also a paucity of research and service delivery for older citizens with DDs, including those with Down Syndrome. Epidemiologic studies have consistently shown an increased prevalence of mental illness among the mentally retarded population that may be two to three times the prevalence in the general population, yet services for this population are almost non-existent in many areas of Illinois. This area is of interest to several Center members as well. Children with Pervasive Developmental

Disorders such as Autistic, Rett's or Asperger's Disorder pose a host of research, educational and diagnostic challenges for which agencies in Central and Southern Illinois are poorly equipped. Again service and research programs are needed.

The CDDL will address these needs via research, educational, and service programs. Whereas some Center foci will initially involve creation of new clinical programs such as a Clinic for Autism and Related Pervasive Developmental Disorders, others will involve multifaceted research programs such as longitudinal prediction of later learning and attention problems. In each case, the goal will be to interface clinical and research endeavors for the betterment of individuals living in Central and Southern Illinois.

FACULTY: Members of the CDDL have received funding or currently have projects under review by the following federal, state, and private agencies:

<u>FACULTY</u>	<u>GRANTING AGENCY</u>	<u>PROJECT</u>
Aylward	National March of Dimes	Neurodevelopmental Assessment Model
	Governor's Planning Council	Development of a Model Follow-up Program
	Children's Miracle Network	Attention Disorders Diagnostic/Consultation Clinic
	NIMH	Research on Longitudinal Methods, Measurement, & Statistical Analysis in Mental Health Research
DiLalla	NIMH	Differential Parent-Sibling Relationships: A Twin Study
	SIU-C	Genetic & Environmental Influences on Aggressive Play Behavior in 5-year-olds
Heatherington	National Forest Service	Environmental Perception Research
	National Park Service	Hierarchical Linear Modeling for Prediction Purposes

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Joost	SIU-SM	Comparison of Intervention Methods For Children with Pervasive Developmental Disorders
Kelly	Illinois State Board of Education	Development of a Regional Medical Diagnostic Center
	Illinois State Board of Education	Curriculum for Early Intervention Providers Regarding Identification of Medical Complications in Children with Developmental Disabilities
	IL Department of Public Health	Curriculum for Training Primary Care Physicians as Participants in the Early Intervention System
Kirchner	Illinois DMHDD	Educational Services including workshops and in vivo training for professionals and development of protocols for emergency mental health services
	Illinois DMHDD	RHO (Medicaid) Certification for Department of Psychiatry
Loschen	SIU School of Medicine	Psychiatry manpower in nonmetropolitan areas
	SIU School of Medicine	Influence of cognitive style on examinees performance on patient management problems
	National Institute of Mental Health (NIMH)	Psychiatry - postgraduate education
	Illinois DMHDD	Resident Training in Community Psychiatry
	NIMH	Psychiatry Curriculum for Family Practice Residents

	NIMH	Clinical Training in Public Psychiatry
	NIMH	Clinical Training/Chronically Mentally Ill
Miner	Illinois Planning Council	Community Building Project for Students Transition from School to Adult Life
Molfese, D.	Kellogg Foundation	Mobile unit testing of rural, at-risk children
	NIH	Neonatal Predictors of Language Performance
	MacArthur Foundation	Encouraging InterDisciplinary Collaboration
	SIU-C	How Infants Learn Their First Words
Molfese, V.	NIH	Neonatal Predictors of Language Performance
	March of Dimes	Predicting Cognitive & Linguistic Development from Measures Taken At Birth
	National Science Foundation	Analysis of Behavioral & Neural Processes
Morales	National March of Dimes	Serial Abbreviated Neuromuscular Evaluation (SANE)
Parker-Fisher	Illinois State Board of Education	Development & Provision of Training to Illinois Teachers Regarding Evaluation & Management of Children with ADD

	U.S. Dept. of Education	Development & Research of a Computer Assisted Interactive Education Program for Teachers Regarding Educational Needs of Children with Medical Problems
Pary	NIMH	Clinical training to Serve the Chronically Mentally Ill
	NIMH	Junior Faculty Development Award
Verhulst	American Lung Association (IL)	Self-Management Program for Asthmatic Children
	CDC	Gestational Diabetes Study

In addition, members of the CDDL also have ongoing research interests and projects. These include:

#### FACULTY

#### RESEARCH

Aylward

- Development of a revised SES-Composite Index
- Subtyping disorders of attention and memory
- Predictive utility of the Bayley Infant  
Neurodevelopmental Screener

DiLalla

- Quantitative data analysis techniques
- Relationship between perinatal risk and behavioral  
problems
- Behavioral genetics and aggressive behavior in children

Heatherington

- Hierarchical linear modeling
- Item response theory
- Critical multipism

Joost

- Language development in Pervasive Developmental  
Disorders

Kelly

- ADHD in deaf children
- Prediction of outcome in at-risk infants

Kirchner

- Group and individual psychotherapy for dually diagnosed individuals

Loschen

- Problem based learning
- Psychopharmacology in dually diagnosed DD patients.
- Anxiety disorders in persons with DD
- Aggression and Self-injurious behavior

Miner

- Behavioral analysis in self-injurious individuals
- Person-centered preliminary planning

Molfese, D.

- Early evoked potentials and later language/cognitive skills
- Neuroelectric correlates of semantic processing in young infants
- ERP correlates of thought processes

Molfese, V.

- Longitudinal evaluation of at-risk infants using latent variable analyses
- Relationship between early neuroelectrical measures and later outcome
- Components of early language development

Morales

- Effects of temporal spike activity on cognitive processing
- Predictive utility of asymmetries in early neuromuscular examinations

Parker-Fisher

- Social skills development in school-age children
- Social skill intervention in children with ADHD
- Social problems in children with epilepsy

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Pary

- Reduction of self-injurious behavior in adults with DD
- Discontinuation of neuroleptics in persons with mental retardation
- Depression in persons with mental retardation

Saliga

- Group psychotherapy for persons with DD
- Anxiety disorders in persons with DD

Sunder

- Right brain function in children with ADHD
- Subtyping of learning disabilities

Verhulst

- Differentiation of problems in attention and memory
- Application of Receiver Operating Characteristic (ROC) curves to longitudinal data sets

Wildrick

- Social interactive problems in children with epilepsy
- Identification of specific fears in children with epilepsy

#### ORGANIZATION AND ADMINISTRATION:

The Executive Committee of Southern Illinois University School of Medicine, recognizing the need for such a program, unanimously approved the creation of the Center for Disorders in Development and Learning and the following General Operating Procedures on its 3 October, 1994 meeting.

The organization chart for the CDDL is appended as Attachment A. The following guidelines are in part derived from the "Model Organizational Structure for a Multidepartment Institute or Center" approved by the Executive Committee on 29 August, 1988.

#### DIRECTOR:

1. The Director of the Center will report directly to the Dean and Provost.
2. The Director will have an administrative component added to their job description.
3. The Director's yearly performance evaluation and salary increase recommendations will be made by the Dean and Provost.
4. The Director will meet with the Dean and Provost at least annually.

5. The Director will be responsible for program development, financial agreements, grant writing, faculty development, and performance evaluations of personnel working primarily in the Center.

#### MEDICAL DIRECTOR:

1. There will be a Medical Director appointed if the Director is not a physician.
2. The Medical Director will consult with the Center Director, or assist when necessary in program development, grant writing, development of medical policies and procedures, and other administrative tasks as necessary.

#### FACULTY RESOURCES PRESENTLY AVAILABLE:

1. Approximately 7 Pediatrics faculty holding the rank of Instructor or higher, as well as several other personnel (Research Technicians, staff for the Developmental Diagnostic Center and other similar programs), are logical participants in the center. In addition, 6 Psychiatry faculty of similar rank will also join the CDDL. At least two members from the Department of Behavioral and Social Sciences, and one faculty member from the Division of Statistics and Research Methodology will participate. Individuals from within other schools of SIU-C (Dept. of Psychology, Graduate School of Arts & Sciences) will also participate, as will individuals from other institutions such as Illinois State University, Northwestern University, and SUNY at Syracuse (See Center Roster, Attachment B).
2. All faculty (including the Director and Medical Director) will continue to be members of their respective departments. These faculty will maintain teaching responsibilities and conduct their clinical practice (if applicable) and non-Center related research activities through their respective departments.
3. Until an external funding base can be established, faculty offices will continue to be maintained in their present geographic locations with no change in secretarial and support services that are provided currently.
4. Faculty will develop job descriptions with their respective Chairs. Duties directly related to the Center will be reviewed by the Center Director as well.
5. Support for faculty salaries, space, secretarial support, educational materials, supplies, administrative assistance, computers, research assistants and similar requirements will be drawn from existing funds, via cost sharing. No new funds are requested at this time. (See Resource Requirements, Attachment C).

#### ADVISORY BOARD:

1. The Advisory Board will be advisory to the Director and the Medical Director.

2. The Dean and Provost will appoint the members of the Advisory Board, based on recommendations from the Director. Chairs of Pediatrics, Psychiatry, and Behavioral and Social Sciences will sit on the Advisory Board.
3. The Director will Chair the Advisory Board.
4. The Advisory Board will meet on a regular basis.

STAFF:

1. Administrative and support staff may be appointed to the CDDL, pending external funding.
2. Administrative staff will report to the Director.

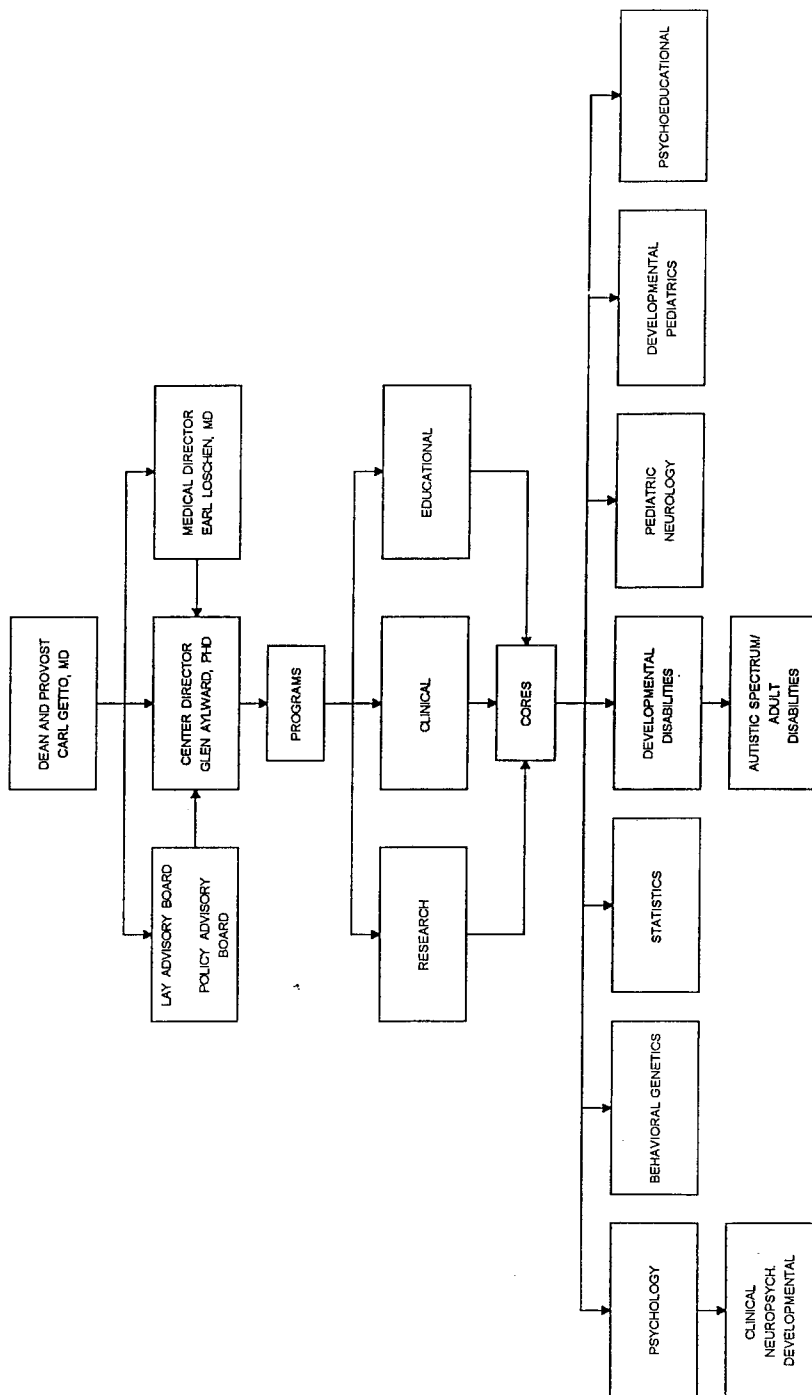
OTHER CONSIDERATIONS:

1. Additional potential collaborators from other Departments from both campuses, and other schools within the University will be identified (e.g., Family Medicine, Neurology, Basic Sciences, Psychology, School of Arts and Science, School of Education).
2. Inter-institutional and inter-agency collaborative research, education, and service efforts will be pursued.
3. Location of a geographic site will be explored. The planned St. John's Maternal/Child Hospital would be a logical base of operations for the Center. Research space in the High Risk Nursery area and Pediatric Rehabilitation in the new Children's Hospital will be available for Center research and programmatic purposes. Additional clinical and laboratory space will be provided by the participating departments.

CHALLENGES:

1. Identify a geographic site for the Center.
2. Procure additional external funds for research and clinical programs.
3. Implement cost effective clinical practice programs.
4. Develop methods to provide significant and visible outreach to more rural areas of Central and Southern Illinois.
5. Cultivate educational and clinical training opportunities (interns, graduate students) within the CDDL research and clinical activities.

# ORGANIZATIONAL CHART CENTER FOR DISORDERS IN DEVELOPMENT AND LEARNING



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ATTACHMENT B

CENTER ROSTER

<u>Name</u>	<u>Title</u>	<u>Department(s)</u>
G.P. Aylward, Ph.D.	Professor Program Director	Pediatrics, Psychiatry, Behavioral & Social Sciences
Lizabeth DiLalla, Ph.D.	Assistant Professor Investigator, Behavioral Genetics Core	Behavioral & Social Sciences, Psychology
John Hetherington, Ph.D.	Assistant Professor Investigator, Statistics Core	Psychology
Jane Joost, M.D.	Assistant Professor Investigator, PDD Program Core	Pediatrics
Desmond Kelly, M.D.	Associate Professor Investigator, Developmental Pediatrics Core	Pediatrics
Lark Kirchner, M.S.W.	Assistant Professor Investigator, Adult DD Core	Psychiatry
Earl Loschen, M.D.	Chairman/Associate Professor, Medical Director	Psychiatry, Medical Education
Craig Miner, Ph.D.	Instructor Investigator, Adult DD Core	Psychiatry
Dennis Molfese, Ph.D.	Chairman/Professor Investigator, Developmental Neuropsychology Core	Behavioral & Social Sciences, Psychology
Victoria Molfese, Ph.D.	Director of Research/Professor Investigator, Developmental Neuropsychology Core	Psychology

Augusto Morales, M.D.	Assistant Professor Investigator, Pediatric Neurology Core	Pediatrics, Neurology
Jane Novotny, M.S.W.	Instructor Investigator, Developmental Pediatrics Core	Pediatrics
Stacy Parker-Fisher, M.S.	Instructor Investigator, Psychoeduca- tional Core	Pediatrics, Medical Education
Robert Pary, M.D.	Associate Professor Investigator, Adult DD Core	Psychiatry
Catherine Saliga, M.A.	Instructor Investigator, Adult DD Core	Psychiatry
Theodore Sunder, M.D.	Professor Investigator, Pediatric Neurology Core	Psychiatry, Pediatrics
Steven Verhulst, Ph.D.	Assistant Professor Investigator, Statistics Core	Medical Education, Statistics & Research Design
Diane Wildrick, B.S.N.	Instructor Investigator, Pediatric Neurology Core	Pediatrics

AFFILIATES:

Susan Berger, Ph.D.	Assistant Professor	Pediatrics, Northwestern Univ.
Michael Gordon, Ph.D.	Professor	Psychiatry, SUNY at Syracuse
John Lowe, M.A.	Adjunct Instructor	Pediatrics, Sangamon Area Special Education District

October 12, 1995

Francis Glascoe Ph.D.

Associate Professor

Department of Pediatrics,  
Vanderbilt University

Kathleen Matula, Ph.D.

Project director

The Psychological  
Corporation

## RESOURCE REQUIREMENTS

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Center for Disorders In Development and Learning  
 FY97 New Academic Program Request  
 Proposed Personnel Salary Distribution

Employee	Total Annual Salary	% to Center	(A)		(B)			(C)		
			Center Salary	Total L2 General Salary	Total Other Ledger Salary	Other Ledger Contribution to Center Salary	Balance: (A) minus (B)	Proposed L2 General Salary Transfer to Other Ledger	Remaining L2 General Center Salary	
Aylward, G.P.	\$81,806	20	\$16,361	\$71,478	\$10,328	\$10,328	\$6,033	\$2,798	\$3,235	
Di Lalla, Elizabeth	\$53,352	5	\$2,668	\$53,352	\$0	\$0	\$2,668	\$1,237	\$1,431	
Hetherington, John *	\$37,008	5	\$1,850	\$37,008	\$0	\$0	\$1,850	\$858	\$992	
Joost, Jane	\$73,365	10	\$7,337	\$52,434	\$20,931	\$7,337	\$0	\$0	\$0	
Kelly, Desmond	\$98,000	10	\$9,800	\$66,215	\$31,785	\$9,800	\$0	\$0	\$0	
Kirchner, Lark	\$43,320	10	\$4,332	\$43,320	\$0	\$0	\$4,332	\$2,009	\$2,323	
Loschen, Earl	\$165,783	5	\$8,289	\$165,783	\$0	\$0	\$8,289	\$3,844	\$4,445	
Miner, Craig	\$35,000	5	\$1,750	\$0	\$35,000	\$1,750	\$0	\$0	\$0	
Molfese, Dennis	\$47,958	5	\$2,398	\$47,958	\$0	\$0	\$2,398	\$1,112	\$1,286	
Molfese, Victoria *	\$79,977	5	\$3,999	\$79,977	\$0	\$0	\$3,999	\$1,854	\$2,144	
Morales, Augusto	\$61,919	10	\$6,192	\$61,919	\$0	\$0	\$6,192	\$2,871	\$3,320	
Novolny, Jane	\$22,566	5	\$1,128	\$0	\$22,566	\$1,128	\$0	\$0	\$0	
Parker-Fisher, Stacy	\$41,243	5	\$2,062	\$36,243	\$5,000	\$2,062	\$0	\$0	\$0	
Pary, Robert	\$77,400	10	\$7,740	\$75,000	\$2,400	\$2,400	\$5,340	\$2,476	\$2,864	
Saliga, Catherine	\$34,000	5	\$1,700	\$0	\$34,000	\$1,700	\$0	\$0	\$0	
Sunder, Theodore	\$153,997	5	\$7,700	\$0	\$153,997	\$7,700	\$0	\$0	\$0	
Verhulst, Steve	\$48,140	10	\$4,814	\$43,096	\$5,044	\$4,814	\$0	\$0	\$0	
Wildrick, Diane	\$34,265	5	\$1,713	\$34,265	\$0	\$0	\$1,713	\$795	\$0	
Total	\$1,189,099		\$91,833	\$868,048	\$321,051	\$49,019	\$42,814	\$19,855	\$919	\$22,959

Percentage Paid off Ledger 2 General Accounts after transfer:

25.00%

(C) Distributed remaining \$19,855 proportionally among staff with balances.  
 \* University employee

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ATTACHMENT D

SOUTHERN ILLINOIS UNIVERSITY SCHOOL OF MEDICINE  
CENTER FOR DISORDERS IN DEVELOPMENT AND LEARNING  
PROPOSED POLICY ADVISORY BOARD

Glen P. Aylward, Ph.D. (Chairman)  
Professor of Pediatrics, Psychiatry & Behavioral and Social Sciences  
Director, Center for Disorders in Development and Learning

Earl Loschen, M.D.  
Professor and Chairman, Department of Psychiatry  
Medical Director, CDDL

Randy Kienstra, M.D.  
Professor and Chairman, Dept. of Pediatrics

Dennis Molfese, Ph.D.  
Professor and Chairman, Department of Behavioral and Social Sciences  
SIU-C

Ted LeBlang, J.D.  
Professor and Chairman, Dept. of Medical Humanities

Rodger Elble, M.D.  
Associate Professor and Acting Chairman, Dept. of Neurology  
Director, Alzheimer Center

Ray Robertson, M.Ed.  
Assistant Provost for External Affairs  
Office of the Executive Associate Dean.

Ed Motika, Ph.D.  
Professor and Associate Dean for Research and Academic Affairs

Pam Speer  
Executive Director, Financial Affairs

PROPOSED MEMBERSHIP FOR THE LAY ADVISORY BOARD  
CENTER FOR DISORDERS IN DEVELOPMENT AND LEARNING

Donna Lynn  
Director of Special Education  
School District 186

Carlissa Puckett  
Executive Director, SPARC

Kaye Scroggin  
Executive Director, Macon County Resources

Ronald Deering, M.D.  
Medical Director, St. John's  
Hospital

Representative Gwen Klingler  
Illinois House of Representatives  
Springfield, IL

Representative Richard J. Durbin  
U.S. House of Representatives  
Springfield IL/Washington, DC

Judy Sunder  
Parent Advocate  
Springfield, IL

Kelly Fahrenbacher  
President, CHADD

Edgar Curtis,  
Chief Operating Officer  
Memorial Medical Center

William Kabish, Ph.D.  
Professor Emeritus SIU School of  
Medicine

Brenda Yarnell,  
Executive Director United Cerebral Palsy  
Springfield, IL

James Hill, Ed.D.  
Associate Dean for Development  
SIU Foundation

Sandra Bilinsky, M.D.  
Pediatrician, Springfield, IL

Joe Kihn M.S.  
Director of Special Services  
School District 186

Billie Meyers,  
Special Education Coordinator  
Sangamon Area Special Education District

Brad and Kelly Fischer  
Autism Society of America  
Springfield Chapter

Michael Steinhäuser  
Executive Director, Epilepsy Association  
of Lincoln Land

Michael Ference  
Parent Advocate

**TABLE IV-5**  
**TOTAL RESOURCE REQUIREMENTS FOR THE NEW PROGRAM REQUEST**

<u>Line Code</u>	<u>Budget Year FY96</u>	<u>2nd Year FY97</u>	<u>3rd Year FY98</u>	<u>4th Year FY99</u>	<u>5th Year FY00</u>
01 Total Resources Required	\$92,833	\$92,833	\$92,833	\$92,833	\$92,833
02 Total Resources Available from Federal Sources	\$0	\$0	\$0	\$0	\$0
03 Total Resources Available from Non-State Sources	\$69,874	\$69,874	\$69,874	\$69,874	\$69,874
04 Existing State Resources	\$22,959	\$22,959	\$22,959	\$22,959	\$22,959
05 State Resources Available Through Internal Reallocation	\$0	\$0	\$0	\$0	\$0
06 New State Resources Required (01 minus the sum of 02 - 05)	\$0	\$0	\$0	\$0	\$0

Breakdown of the figure shown in Line 06 for the budget year:

07 Staff	\$0
08 Equipment & Instructional	\$0
09 Library	\$0
10 Contractual Services	\$0
11 Other Support Services	\$0

- No new state resources are requested for the budget year. During the budget year, support for space, secretarial support, educational materials, supplies, administrative assistance, computers, research assistants, and similar requirements will not be separately identified and will be drawn from existing funds.

PROJECT APPROVAL AND SELECTION OF ARCHITECT: ROOF  
REPLACEMENT, MAE SMITH HALL, SIUC

Summary

This matter seeks project and budget approval to replace the roof on Mae Smith Hall, which is one of the three 17-story dormitories in the east campus residential area.

The estimated cost of this project is \$150,000. Funding for this work will come from student housing revenue. Plans and specifications will be prepared by the Physical Plant Engineering Services.

Rationale for Adoption

The campus housing office has initiated a project to replace the roof on Mae Smith Hall. The work is to be completed during the summer when the building is not in use. The estimated cost of this work is \$150,000. Plans and specifications for the project will be prepared by the Physical Plant Engineering Services.

This project will be similar to the roof replacement of Schneider Hall that was approved by the Board of Trustees at its meeting on June 9, 1994, and to the roof replacement of Neely Hall that was approved on February 9, 1995.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the roof on Mae Smith Hall be and is hereby approved at a total cost of \$150,000.
- (2) Funding for this work will come from student housing revenue.
- (3) Upon recommendation of the Architecture and Design Committee, authorization be and is hereby granted for the plans and specifications to be prepared by Physical Plant Engineering Services.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL, SELECTION OF ARCHITECT, AND AUTHORITY FOR  
EXECUTIVE COMMITTEE TO APPROVE PLANS AND SPECIFICATIONS  
AND TO AWARD CONTRACT: RENOVATIONS TO INDUSTRIAL PARK  
BUILDINGS, SIUC

Summary

This matter seeks project and budget approval to make renovations to both buildings in the Carbondale Industrial Park.

Estimates for this work are approximately \$118,000. All funding for this work will come from service revenues of the General Stores operations.

This matter also requests approval for the plans and specifications to be prepared by the Physical Plant Engineering Services.

Finally, authorization is requested for the members of the Executive Committee to approve the plans and specifications and to award the contract for this project.

Rationale for Adoption

The University acquired real property in the Carbondale Industrial Park on May 8, 1995. All of the space in the west building and much of the space in the east building was then assigned to General Stores in order to provide much needed additional space for long-term stocks of commodities and other merchandise used in day-to-day operations.

In order to make maximum use of these new facilities, a proposal has been developed that calls for the construction and installation of such items as a hydraulic dock, concrete floors and pits, a metal canopy, chain link fence, roof vents, and metal siding that will complete the enclosure of the open-sided shed formerly used for outdoor lumber storage.

A portion of this project will be done under a general contract, some of it will be done under existing time-and-materials (T&M) contracts, and some of it will be done by in-house craft personnel.

The funding for this work will come from the revenues of the General Stores service account.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to make renovations to the Industrial Park buildings be and is hereby approved at an estimated cost of \$118,000.
- (2) Funding for this work will come from service revenues of General Stores operations.
- (3) Upon the recommendation of the Architecture and Design Committee, authorization be and is hereby granted for the plans and specifications to be prepared by Physical Plant Engineering Services.
- (4) Upon the recommendation of the Architecture and Design Committee, authorization is given herein for the plans and specifications to be approved by the members of the Executive Committee and for the contract to be awarded by the members of the Executive Committee.
- (5) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

CREATION OF GROUP HOUSING RATE, TOWER LAKE APARTMENTS, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-12]

Summary

This matter approves a group housing lease rate for SIUE's Tower Lake Apartments, effective Fall 1995. The rate would be \$49,728 per building per 12-month lease.

The matter also authorizes the Chancellor to modify SIUE's housing charges in the Four-Year Plan for Tuition, Fees, and Housing to reflect the group rate.

Rationale for Adoption

The rate proposed will enable recognized student groups, such as sororities and fraternities, to live on-campus. This will help maintain housing occupancy rates and enhance student life by fostering greater community spirit.

The group housing rate was proposed during the summer and was noted during discussion of the Four-Year Plan at the July Board meeting. Four-Year Plan group housing rates for Fiscal Years 1998-2000 are escalated 5% a year as other Tower Lake rates.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Establishing group housing arrangements at Tower Lake Apartments has been discussed with constituency leaders.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Effective Fall 1995, 4 Policies of the Board C-12 be and is amended to add the following after the section, Single Student Housing I, Tower Lake Apartments:

GROUP HOUSING, TOWER LAKE APARTMENTS

Per building, 12-month lease rate,  
including utilities \$49,728

- (2) The Chancellor of Southern Illinois University be and is hereby authorized to modify SIUE's housing charges in the Four-Year Plan for Tuition, Fees, and Housing to incorporate the Group Housing rate as follows:

Fiscal Year 1997	\$49,728
Fiscal Year 1998	\$52,215
Fiscal Year 1999	\$54,825
Fiscal Year 2000	\$57,565

- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be necessary to execute this resolution in accordance with established policies and procedures.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, August, 1995, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held September 14, 1995; New Program Request: Center for Disorders in Development and Learning, SIUC, School of Medicine; Project Approval and Selection of Architect: Roof Replacement, Mae Smith Hall, SIUC; Project Approval, Selection of Architect, and Authority for Executive Committee to Approve Plans and Specifications and to Award Contract: Renovations to Industrial Park Buildings, SIUC; and Creation of Group Housing Rate, Tower Lake

Apartments, SIUE [Amendment to 4 Policies of the Board C-12]. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Jason Ervin, Sarahjini Nunn; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented for notice only:

NOTICE OF PROPOSED TUITION RATE FOR THE ANTICIPATED  
PHYSICIAN ASSISTANT BACHELOR OF SCIENCE DEGREE PROGRAM,  
COLLEGE OF TECHNICAL CAREERS, SOUTHERN ILLINOIS  
UNIVERSITY AT CARBONDALE AND SCHOOL OF MEDICINE  
[AMENDMENT TO 4 POLICIES OF THE BOARD B]

Summary

This matter proposes establishing the tuition rate of \$8,500 for students in the Bachelor of Science Physician Assistant program in the College of Technical Careers, SIUC, and the School of Medicine.

Rationale for Adoption

For 55 Physician Assistant programs in the U.S. in 1994, tuition for first-year students ranged from \$960 to \$17,337 per year. The mean 1993-94 tuition was \$7,235 for residents and \$9,387 for non-residents (Oliver, 1994). The proposed SIUC tuition of \$8,500 for 1996-97 falls below the mid-point of \$9,150 and is highly competitive for a professional degree program at a state university. The tuition proposed is below the national average and comparable with tuition charges at other state universities.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The proposed rate was selected after a thorough review of fiscal requirements of all such similar programs in the United States and subsequent to several discussions by the appropriate deans.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the tuition for the Bachelor of Science in Physician Assistant of \$8,500 be approved; and

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BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement this tuition without further action by this Board.

The Chairman announced that a news conference would be held in the Video Lounge immediately following.

Mr. Rowe moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chairman declared the motion to have passed unanimously.

The meeting adjourned at 10:55 a.m.

A handwritten signature in cursive script, appearing to read "Sharon Holmes", is written over a horizontal line.

Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
NOVEMBER 9, 1995

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, November 9, 1995, at 10:35 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville, Edwardsville, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Molly D'Esposito, Vice-Chair  
Jason Ervin  
Sarahjini Nunn  
Harris Rowe  
Celeste M. Stiehl  
A. D. VanMeter, Jr., Chairman  
George T. Wilkins, Jr., Secretary

The following members were absent:

John Brewster  
William R. Norwood

Executive Officers present were:

Ted Sanders, Chancellor, Southern Illinois University  
Nancy Belck, President, SIUE  
John C. Guyon, President, SIUC

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Grunty, Board Legal Counsel, and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mrs. Stiehl reported on the meeting of the Southern Illinois University at Edwardsville Foundation on October 26. She

stated it was a very successful meeting. She reported that there had been a 21% increase in the President's Council members and also a 131% increase in the faculty/staff support for the Foundation. She continued that there had been a report on the Foundation's officers' strategic planning session and an orientation session for the six new foundation members.

Mrs. D'Esposito reported that she had attended the November 7 meeting of the Illinois Board of Higher Education. She stated that assessment of institutional activities in the area of PQP had been discussed. She said that the IBHE had reviewed the doctoral programs in mathematics and sociology and one of the sub-issues within that review had to do with the balancing of numbers of domestic students with international students. She continued that faculty roles and responsibilities had been reviewed. She read the following comment which was contained in the roles and responsibilities section: "SIUE made perhaps the most significant change in the area of rewards and incentives by establishing 'meritorious teaching as a minimum criteria for tenure'." She continued that SIUE had been mentioned a number of times in a very positive light in the area of faculty roles and responsibilities. She complimented the University. She announced that there had been some progress over a period of four years in the area of articulation and the transition from community colleges to public universities. She continued that there had been a much more positive approach in the last few years both in terms of attitude and actual performance to working to find courses that are accepted by the public institutions from the community colleges for core course requirements. She reported that Tom McGinnis, SIUC, had taken a leadership role in this area and had been recognized for his work. She stated that the 1997 budget had been discussed and Mr. Quern was a bit disappointed in many of the campuses' approaches to the

November 9, 1995

budget. She announced that student fees had been discussed with a special committee being appointed to review student fees. She commented at the IBHE meeting that many times a University might appear to have high fees when often those are the ones that students have asked them to provide because they could not purchase that service at a better price. She cited the health fee at SIUC as a good example. She explained that enrollment figures had been received for the Fall of 1995; that there was a 1-1/2% decline in public universities and about a 1-1/2% increase in private universities.

Under Committee Reports, Dr. Wilkins, member of the Executive Committee, stated that the Committee had met this morning in the Mississippi-Illinois Room of the University Center. He gave the following report:

The Executive Committee asks that Board agenda item O, Revisions to Bylaws, Statutes, and Policies of the Board be placed on the agenda and be acted on by a roll call vote. The Executive Committee is in favor of the revisions.

Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met following the Executive Committee meeting. She gave the following report:

We would like to recommend for approval and to be included on the omnibus motion, Board agenda item K, Tuition Rate for the Physician Assistant Bachelor of Science Degree Program, College of Technical Careers, Southern Illinois University at Carbondale and School of Medicine [Amendment to 4 Policies of the Board B-19]. We reviewed an SIU tuition and fee waiver report and a report concerning consolidated cash and investments for the University.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

We ask that the following items be placed on the omnibus motion: Item J, Approval of Construction-Maintenance Agreement, Mill Street Underpass, SIUC; Item L, Project Approval and Selection of Engineer: Fire Alarm Renovations, Phase IV, University Housing, SIUC; Item M, Approval of Utility Easement: Illinois Power Company, Randolph County, SIUC; and Item N, Project Approval and Authority for Executive Committee to Approve the Selection of an

Architect, Approve the Plans and Specifications, and the Award of Contract: Renovations to the SIU Arena Floor, SIUC. We also have a current and pending matter that needs to be brought up.

Mr. VanMeter chaired the Academic Matters Committee in Mr. Norwood's absence. He stated that the Committee had met following the Architecture and Design Committee and gave the following report:

The Committee had a most interesting report on the student athletic program here at SIUE. It was an exceptionally good report. One thing that impressed me was the personal attention given to the individual athletes, particularly incoming freshmen.

Under Executive Officer Reports, President Guyon reported that a group of broadcasting officials from South Africa had visited the Carbondale campus under the sponsorship of a USIA Grant and the purpose was for our College of Mass Communications and Media Arts to work with South Africa as it develops its new broadcasting system. He continued that this was particularly interesting because it will be the first free and open broadcasting system available over television in the country of South Africa. He stated that SIU was very pleased to have been chosen to play a lead role in this new development. He stated that "Hoop Dreams," a television documentary about basketball, produced, directed, and edited by graduates of SIUC's Radio-TV program will be shown on public broadcasting stations next Wednesday evening at 7:00 p.m. He explained that this was the second month in a row that SIU will be on national television through PBS. He reported that the University faculty was doing extremely well in grant and contract activity. He congratulated the faculty.

Dr. Belck introduced Kim Kirn, SIUE Legal Counsel. She reported that Joseph Starratt will be the new Dean of Lovejoy Library and that Mr. Starratt came to SIUE from SIUC. She reported that SIUE will be hosting "Preview" which is the biggest recruitment effort at SIUE. She stated they were really working

hard to have Tower Lake Apartments as well as the residence halls filled next year. She explained that Preview will attract over 1,000 parents and students to the campus. She outlined the process for Preview and stated that she would mail programs to members of the Board for their review. In response to a question from Mr. VanMeter, Dr. David Werner, Provost, SIUE, stated that about 50% of the students who come to Preview actually enroll at SIUE. Dr. Belck reported that she would be mailing to the Board copies of the new graduate brochures for each of SIUE's graduate programs. She explained that while SIUE's top priority was undergraduate education that it did serve an important group of placement professionals in graduate programs. She stated that SIUE had hosted a very successful faculty roles and responsibilities conference for educators and leaders a week ago.

Chancellor Sanders made the following presentation:

Thank you, Mr. Chairman, members of the Board. There are about seven things that I would like to bring to your attention. Two weeks ago, Drs. Belck, Guyon, and myself, along with the two Vice-Chancellors, were in Springfield for our big picture meeting with the Board of Higher Education staff. That session went some two and a half to three hours. It was a most productive experience. We had spent considerable time preparing for that session and putting together an outline of what we collectively believed ought to be on the table for discussion if we were really going to have a big picture discussion about Southern Illinois University. I will not go into all of the details of that discussion but to say that it was very productive. And we left the meeting encouraged that the staff of the Board of Higher Education had a deeper appreciation of the challenges facing Southern Illinois University and were encouraged that early next year we might well see our Physician Assistant request, the Nurse Practitioner request, presented to the Board of Higher Education for approval. We got very favorable responses to our presentation to re-engineer the College of Technical Careers in Carbondale to a College of Applied Sciences and Arts and to elevate six additional associate degree programs to full baccalaureate level and to make some significant other changes there and to begin posturing ourselves to meet workforce needs throughout the state. You heard earlier this morning in your presentation from Dean of the Graduate School, John Yopp, that Representative David Wirsing was on campus last Friday and Saturday. Representative Wirsing is from Sycamore, Illinois. He chairs our committee on higher education in the House of Representatives, making him a very, very significant player in the setting of higher education policy in our state. I think we probably accomplished more in the few hours time that we had with Representative Wirsing than we could have ever accomplished in a briefing session in Springfield. He was able to see first hand

how distinctive many of our programs, and particularly some of the research that is going on at Southern Illinois University at Carbondale, is to the future of Southern Illinois. For example, in aquaculture, we're developing a new variety of fish that would be profitable and competitive to grow in Southern Illinois. You can appreciate how important that might be to the future of the economy of the state and something that no other institution would do if we were not doing it. That was a very, very productive visit. We're working hard to try to make these kinds of opportunities for people to get better acquainted with the strengths that exist on the campuses of Southern Illinois University. Later in the year Representative Wirsing will spend a like amount of time here on the Edwardsville campus.

Then on Monday of this week, Drs. Guyon, Quatroche, Foote, Jackson, and I were in Washington meeting with Senator Simon and a small group of national and international luminaries, a bi-partisan group by the way, to reflect on what might be an appropriate focus for the Paul Simon Institute. We left believing that we had accomplished more in that meeting than what any of us had expected. It was a very, very profitable discussion. And, in fact, indirectly I believe that meeting will change the attitude of some folk who would not otherwise have had any kind of understanding or connection with Southern Illinois University.

On another front, I had been requested by the National Center for Educational Statistics to make a keynote presentation to an organizational meeting that they were conducting in Washington Tuesday morning. They are organizing what is being called a national post-secondary education cooperative. That cooperative will be a mechanism to produce more reliable data about higher education in this country. A similar effort was undertaken a few years ago with elementary and secondary education that yielded very positive results. I could very readily state from my experience back in Washington about the need for such data as one senses a decision-maker at the federal level, but there is a similar kind of need for decision-making at the state level and even at the trustee and governance levels. I'm sure that you would agree.

A couple of upcoming events that I ought to bring to your attention. The House Appropriations Committee will be on campus in Carbondale on December 5 to hold a full public hearing and we're working with the committee staff in structuring a set of presentations that would give them insight into Southern Illinois University. We're looking forward to that opportunity to provide information to them.

On Monday of next week I'll be in Springfield along with Vice-Chancellor Wilson and Elaine Hyden, our Executive Director of Audits, to appear before the Legislative Audit Commission. We have no serious outstanding problems as we appear before the Legislative Audit Commission. The issues that have been raised in audit reports and by their audit staff have been fully and adequately addressed in my judgment. So this ought to be a very favorable experience for the University. Although one always wonders about appearing before audit commissions, I believe we have a very good story to tell about how we've been responsive in taking action to correct or address any of the problems that have been raised in audits. Also I'm pleased to report to you that we will have visiting several of the campuses of Southern Illinois

University, Assistant Secretary of Education Sharon Robinson, on November 27 and 28. Dr. Robinson is the Assistant Secretary for the Office of Educational Research and Improvement which is the principal arm of the federal government for its investments in educational research. The bulk of educational research dollars flow through that particular office and Sharon will be here learning first hand about Southern Illinois University. We plan to keep her really busy for the two days she is with us and to give her as much as we possibly can believing that it will not only be of benefit to her but that her visit will be of benefit to us downstream as we look toward federal research dollars and how they might impact our University.

The last thing that I would report to you is that, following your meeting today, and extending through tomorrow, we'll be meeting with the senior leadership of the University to start a process that will bring us back to the Board of Trustees sometime late winter or next spring to a process to help us accomplish four basic things. The first is to frame and propose to the trustees a set of priorities for the University so that all of us understand what our niche is and where our energy and our resources ought to be focused across the entire University. Second, to identify risks that we are facing that if we do not address might hinder us from reaching or meeting those priorities and, in fact, in some cases might jeopardize the future of the University itself. Third, to identify opportunities, and there are many, but we need to understand what those opportunities are and which of them are really high leverage opportunities that might accelerate or enhance our chances if we act upon them to meet the priorities that are established. And fourth to develop planning, budget, evaluation, and rewards system that responds to something that I heard pretty directly from the Board during the search process. And that is the need for a better understanding and better data about how resources are deployed across the entire University, particularly against a set of priorities. So I believe that what we are about to begin this afternoon very directly responds to needs that I heard expressed from this Board during the search process. Setting about doing these four things does not in fact suggest that there are not planning activities that have gone on across the University. There indeed have been. We will as we set about this need to understand how we match up the current and past efforts with our needs here so that we do not lose the understandings and the information that have resulted from previous processes and so we will need to think about how we reconcile a number of previous and current efforts within this set of activities. I think it is an exciting and potentially a defining moment for us. We are not going to complete this task tomorrow, and it will not be the exclusive purview of the senior leadership to conclude. In fact, our intent will be to begin engaging the discussion across all of the University community, the various constituencies, so that we can come back to the Board of Trustees in a very thoughtful and purposeful manner, bring to you a very clear statement of what we believe ought to be the priorities, what are the risks, and how we're going to manage them--the opportunities as well as the planning and budgeting process. Eventually for your very careful critique and hopefully your approval. With that, Mr. Chairman, I conclude my report to you today.

The Chair reported on the passing of L. Stuart Robson, Assistant Treasurer, Office of the Chancellor, on November 2, 1995. Mr. VanMeter stated that Stu was a very, very valuable member of the Chancellor's Staff and had assisted the Board for many, many years. He explained that the Board wanted to recognize the service that he had given to the University and also express its condolences to his family. He asked the Secretary, in accordance with a longstanding procedure, to prepare an appropriate resolution acknowledging Mr. Robson's service to the University which will be spread upon the record at the Board's December meeting.

The Chair announced that pursuant to notice members of the Board of Trustees had had breakfast with Dr. John Yopp, Associate Vice-President and Dean of the Graduate School, SIUC. He stated that there had been an outstanding presentation and one which helped the Board focus on the great undertaking by the Chancellor.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
SEPTEMBER, 1995, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of September, 1995, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

1. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Brand, Clinton A.	Assistant Professor	English	08/16/95	\$3,667.00/mo
2. Hinsley, Lori Anne	Clinical Psychologist	Student Health Programs	09/18/95	\$4,167.00/mo
3. Jaynes, David L.	Academic Advisor	CTC - Aviation Mgt & Flight	09/05/95	\$2,002.00/mo
4. Lenzi, Raymond C.	Director	Off of Econ & Reg Develop	09/18/95	\$5,416.66/mo
5. Unger, Daniel R.	Assistant Professor	Forestry	09/16/95	\$4,778.00/mo
6. York-Anderson, D.	Counseling Psychologist	Counseling Center	08/21/95	\$3,917.00/mo

B. Leaves of Absence With Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1. Nowicki, Marvin E.	Professional Develop	Political Science - MPA	Research	10/16/95 - 05/15/96 100%

II. The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Ach, Douglas*	Clin Asst Prof	Fam and Comm Med	09/15/95	----
2. Carr, Susan*	Clin Asst Prof	Fam and Comm Med	09/15/95	----
3. Schmelzel, Mark*	Clin Asst Prof	Fam and Comm Med	09/15/95	----
4. Weber, Raymond*	Clin Asst Prof	Fam and Comm Med	09/15/95	----
5. Wood, John*	Clin Asst Prof	Fam and Comm Med	09/15/95	----

\*This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

I. The following change in faculty-administrative payroll is submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

Name	Title	Department	Effective Date	Salary
1. Bullock, D. Ann	Asst Director	Career Development Ctr	09/18/95	\$2,755.00/mo
2. Cooper, Cynthia A.	Asst Professor	Mass Communication	09/01/95	\$3,889.00/mo
3. Green, James A.	Asst Coordinator	Academic Computing & Labs	09/25/95	\$2,583.00/mo
4. Gregory, Serena J.	Counselor/Tutor	Science Awareness	09/13/95	\$1,500.00/mo <sup>1</sup>
5. Groby, Jeffrey S.	Asst Coordinator	Academic Computing & Labs	09/05/95	\$2,583.00/mo
6. Kirn, Kim L.	Univ Legal Counsel	General Counsel, Office of	10/01/95	\$5,417.00/mo
7. Nielsen, Christen	Asst Professor	SDM-Applied Dent Med	11/01/95	\$5,209.00/mo
8. Schoenecker, Laura	Asst Professor	Management Dept.	10/01/95	\$6,340.00/mo
9. Whipple, Michele M.	Asst Professor	Secondary Education	10/01/95	\$3,889.00/mo
10. Winter Jr., Wm. F.	Spec Asst to the Budget Director	Financial Affairs, Office of	10/16/95	\$3,000.00/mo

B. Leaves of Absence With Pay

There are no leaves of absence to be reported this month.

C. Awards of Tenure

There are no awards of tenure to be reported this month.

<sup>1</sup>Fiscal appointment of less than twelve months.

APPROVAL OF CONSTRUCTION-MAINTENANCE AGREEMENT,  
MILL STREET UNDERPASS, SIUC

Summary

This matter seeks approval to enter into an agreement with the City of Carbondale, the Illinois Central Railroad Company, and the State of Illinois Department of Transportation for the purpose of extending Mill Street eastward under the railroad tracks in such a manner that it will intersect with East Freeman Street.

The University's contribution of funds is to be .25% of the cost of the project, with the City guaranteeing the University's contribution in the absence of state appropriations for such use.

Rationale for Adoption

At its meeting on March 6, 1963, the Board of Trustees received its first report on a major capital project that was to eliminate many of the pedestrian and vehicular traffic problems associated with the railroad tracks being in the midst of the city and the Carbondale campus. At its meeting on January 13, 1966, the Board approved of the concept to relocate and to depress the tracks. At its meeting on July 14, 1977, the Board approved the Memorandum of Understanding for the "Railroad-Highway Crossing Demonstration Project."

In the intervening years, some of the ten parts of that plan have been completed, namely, the Pleasant Hill overpass, the relocation of the passenger depot, and the pedestrian overpass near the campus Physical Plant.

Another of the original parts was to connect Mill Street on the west side of the tracks with Hester Street on the east. However, it was determined that the necessary grade separations for this connection were not eligible for funding under the conditions of the Federal Highway Act. As a consequence, the Mill-Hester connection was removed from the overall project. The Board recognized this change in the form of Addendum #1 at its meeting on April 12, 1979.

During the 1980s, it became increasingly evident that some parts of the original project would not be completed, the most notable being the depression of the tracks through the center of the city and the campus. However, there remained a considerable need for additional crossing(s) for vehicular traffic. A feasibility study was conducted by the project's engineering firm, and eight alternatives were examined. The only practical alternative was the construction of an underpass beginning at the east end of Mill Street and extending eastward to East Freeman Street. This location would serve the needs of the community and the campus, would improve emergency services, would reduce rail/highway conflicts, and could eventually lead to a main east-west traffic artery from Oakland Avenue to Wall Street and further to Giant City Road.

The Carbondale City Council gave its approval to the plan for the Mill Street underpass at its meeting on February 6, 1990, and the approval of the Federal Highway Administration has been received to include the underpass as a part of the project. The University's share of the cost will be identical to its share in the 1977 Memorandum of Understanding at .25%. The City is guaranteeing the University's share in the absence of state appropriations for this use. The Federal Highway Administration will provide 95% of the funds, the city will provide 2.25%, the state 2%, and the railroad .5%. Federal funds totaling \$5.8 million remain available from the original allocation, and they are eligible for this project.

It seems probable that the University will be asked to convey some amounts of land to the project, mostly along the south side of Mill Street. However, those details are not yet known. At some future point in the planning process, the Board will be informed of the details, and it will be asked for its approval to convey the needed land. The fair market value of that land will be used as part of the University's contribution to the project.

This project will have no adverse impact upon any University programs or facilities, and it should provide significant improvements to pedestrian and vehicular traffic, most notably at the Grand Avenue crossing and at the intersection of Mill Street with University and Illinois Avenues.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Approval for participation by the University in a construction-maintenance agreement for an underpass of Mill Street eastward to East Freeman Street be and is hereby given.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

TUITION RATE FOR THE PHYSICIAN ASSISTANT BACHELOR  
OF SCIENCE DEGREE PROGRAM, COLLEGE OF TECHNICAL  
CAREERS, SOUTHERN ILLINOIS UNIVERSITY AT  
CARBONDALE AND SCHOOL OF MEDICINE  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-19]

Summary

The Chancellor and the President are recommending to the Board of Trustees of Southern Illinois University the adoption of a tuition rate schedule for students in the Bachelor of Science Physician Assistant program in the College of Technical Careers, Southern Illinois University at Carbondale, and the School of Medicine. The proposed annual tuition rate, to become effective beginning Summer Semester, 1997, is \$8,500 for Illinois residents.

Rationale for Adoption

A 1994 review of fifty-five Physician Assistant programs indicated that tuition for first-year students ranged from \$960 to \$17,337 per year. The mean 1993-94 tuition was \$7,235 for resident students and \$9,387 for non-resident (Oliver, 1994). The proposed \$8,500 for 1997-1998 is below the mid-point of \$9,150 and is highly competitive for a professional degree program at a state university. The proposed tuition rate is below the national average and comparable with tuition charges at other state universities.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The proposed rate was selected after a thorough review of fiscal requirements of all such similar programs in the United States and subsequent to several discussions by the appropriate academic deans.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the following semester tuition schedule for the Bachelor of Science in Physician Assistant be approved; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement this tuition without further action by this Board.

Table 1  
Academic Year Tuition Rates  
Bachelor of Science in Physician Assistant

	<u>Illinois Resident</u>	<u>Non-Resident</u>
Summer Semester	\$1,700	\$ 5,100
Fall Semester	\$3,400	\$10,200
Spring Semester	\$3,400	\$10,200
Total Per Year	\$8,500	\$25,500

PROJECT APPROVAL AND SELECTION OF ENGINEER: FIRE ALARM  
RENOVATIONS, PHASE IV, UNIVERSITY HOUSING, SIUC

Summary

This matter requests project approval to renovate the fire alarm system in Mae Smith Hall, which is one of the three 17-floor dormitories in the east campus residential area.

The estimated cost of this project is \$500,000. All funding will come from student housing fees.

In addition, this matter requests approval to use a different engineering firm for the preparation of plans and specifications. Three key registered professional engineers are no longer employed by the firm that has provided the plans and specifications for the ten previous fire-alarm projects in both housing and academic facilities. This matter requests approval to regain their collective expertise and familiarity with the campus system by hiring their new firm.

Rationale for Adoption

The University Housing Office has developed plans for a fourth phase of fire alarm system renovations in its dormitories. Mae Smith Hall will be the primary focus of this present project, but additive alternate bids will be requested for specific items of work in the other two high-rise dormitories, Schneider and Neely Halls. These additional items will be fireman's call telephones on all of the elevators, a security system, modifications to the hardware on some of the exterior doors, and a new public address system.

The Board of Trustees has approved similar fire alarm projects in the dormitories at its meetings on May 9, 1991, November 12, 1992, November 11, 1993, and March 10, 1994.

The plans and specifications for all previous ten fire alarm projects have been prepared by personnel in the firm of Buchanan and Bellows, Bloomington, Illinois. However, those personnel, three professional engineers, are now in the firm of Shive-Hattery, also in Bloomington. Their collective familiarity with the campus system and the quality of their work will provide a significant benefit to the University that could not otherwise be achieved within a short period of time. For these reasons, this matter requests the Board's approval to select the Shive-Hattery firm for the preparation of plans and specifications for this project.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to renovate the fire alarm system in Mae Smith Hall be and is hereby approved at an estimated cost of \$500,000.
- (2) Funding for this project will come from student housing revenue.
- (3) Upon recommendation of the Architecture and Design Committee, the firm of Shive-Hattery, Bloomington, Illinois, be and is hereby authorized to prepare the plans and specifications.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

#### APPROVAL OF UTILITY EASEMENT: ILLINOIS POWER COMPANY, RANDOLPH COUNTY, SIUC

#### Summary

This matter proposes the grant of a permanent easement to the Illinois Power Company for the relocation of power lines on University land in Randolph County.

#### Rationale for Adoption

At its meeting on March 9, 1995, the Board of Trustees gave its approval to convey 1.974 acres of land for a highway improvement project on state highway 4 south of Sparta in Randolph County. The University's land is identified as the Krotz Nature Preserve, and it is tract #504.

A necessary part of that same project requires the Illinois Power Company to move its overhead power lines approximately 11 feet westward from their present location. In order to accomplish that movement, the lines will be relocated into the extreme eastern edge of the Preserve's wooded area. In addition to the usual clearance of scrub brush and small trees, it will also be necessary to remove eleven trees ranging in size from 10" to 24" in diameter. Because of the Preserve's large size at 55 acres, it is believed that this easement and the necessary clearance of the .87 acres of involved land will have no impact upon the Preserve nor upon any University programs using the Preserve.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

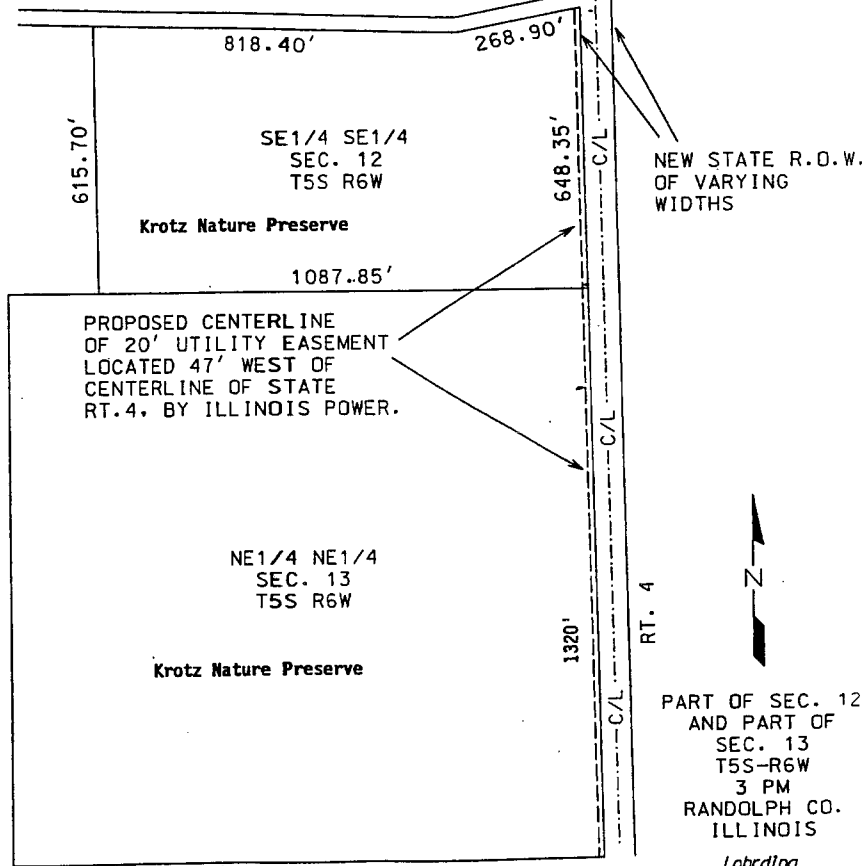
Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The request to grant a permanent easement to the Illinois Power Company for the relocation of power lines in tract #504 in Randolph County be and is hereby approved.
- (2) The easement given to the Illinois Power Company shall be as described in documents on file in the Office of the Board of Trustees in accordance with I Bylaws 9.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROPOSED EASEMENT  
SOUTHERN ILLINOIS UNIVERSITY  
SOUTH OF SPARTA, ILLINOIS.  
WEST OF AND ADJACENT TO  
STATE RT. 4.

NATURE TRAIL RD.



PROJECT APPROVAL AND AUTHORITY FOR EXECUTIVE COMMITTEE  
TO APPROVE THE SELECTION OF AN ARCHITECT, APPROVE THE  
PLANS AND SPECIFICATIONS, AND THE AWARD OF CONTRACT:  
RENOVATIONS TO SIU ARENA FLOOR, SIUC

Summary

This matter requests project and budget approval to make substantial renovations to the main floor in the SIU Arena.

The estimated cost of this project is \$600,000. Funding will come from private donations received for this purpose.

In addition, this matter requests authorization for the members of the Executive Committee to approve the selection of a professional architect for this project, to approve the plans and specifications, and to award the contract.

Because this project is defined as a noninstructional capital improvement, it is appropriate to have the prior approval of the Illinois Board of Higher Education. Authorization is requested to submit this project for that approval.

Rationale for Adoption

The main floor of the SIU Arena was first used for the 1963 Spring Commencement, and it was then used for basketball beginning with the 1964-65 season. Its construction consisted of a concrete base with strips of 3" wooden blocks placed directly on the concrete surface. This type of construction provides an ideal surface for the many entertainment events that are held on the floor. However, it lacks the resiliency that has become such a necessary part of playing surfaces for athletic events, most notably for intercollegiate basketball.

In the intervening years, many improvements have been made in the construction of wooden floors, and products are now available that will provide the desired resiliency but will also retain the necessary load-bearing qualities for entertainment events. This project will remove the original floor and will replace it with a floor that is capable of providing the desired resiliency for all athletic events.

It is believed that the new floor can be in place for the beginning of the 1996-97 basketball season.

The estimated cost of this project is \$600,000. Funds will be provided by private donations.

The selection of a professional firm to prepare the plans and specifications will be conducted in accordance with the Board's approved selection procedures.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to renovate the main floor in the SIU Arena be and is hereby approved at an estimated cost of \$600,000.
- (2) Funding for this project will come from private donations to the University.
- (3) Upon the recommendation of the Architecture and Design Committee, authorization is given herein for the members of the Executive Committee to approve the selection of an architectural firm, to approve the plans and specifications, and to approve the award of contract for this project.
- (4) This project be submitted to the Illinois Board of Higher Education for its approval as a noninstructional capital improvement.
- (5) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, September, 1995, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held October 12, 1995; Approval of Construction-Maintenance Agreement, Mill Street Underpass, SIUC; Tuition Rate for the Physician Assistant Bachelor of Science Degree Program, College of Technical Careers, Southern Illinois University at Carbondale and School of Medicine [Amendment to 4 Policies of the Board B-19]; Project Approval and Selection of Engineer: Fire Alarm Renovations, Phase IV, University Housing, SIUC; Approval of Utility

Easement, Illinois Power Company, Randolph County, SIUC; and Project Approval and Authority for Executive Committee to Approve the Selection of an Architect, Approve the Plans and Specifications, and the Award of Contract: Renovations to SIU Arena Floor, SIUC. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Jason Ervin, Sarahjini Nunn; nay, none. The motion carried by the following recorded vote: Aye, Molly D'Esposito, Harris Rowe, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

REVISIONS TO BYLAWS, STATUTES, AND POLICIES  
OF THE BOARD OF TRUSTEES

Summary

This matter proposes the adoption of the revised Legislation (Bylaws, Statutes, and Policies) of the Board of Trustees as presented to the Board's Executive Committee at its October 12, 1995, meeting and subsequently amended. Changes recommended in the revision were for the purpose of more clearly establishing the Board as the policy-making body, the President (new title) as the Chief Executive Officer, and the Chancellors (new title) as Chief Operating Officers; changing the title of Chancellor and Presidents; redefining the role of legal counsel; removing redundant and overspecific language; deleting procedural matters from the policy relating to the selection of the President and Chancellors; and revising evaluation procedures for the President and Chancellors.

Rationale for Adoption

The Board Legislation had not undergone a full-scale review and revision in more than a decade. Therefore, the Board of Trustees directed the Chancellor to review the Legislation and make suggested changes that would remove redundant language and that would accomplish the changes detailed in the summary above. The revised text retains the policy-making role of the Board and provides clearer definitions of the roles of the President and Chancellors. It reverses the titles of Chancellor and President to provide greater consistency in the system CEO title with state and national counterparts. It expands the duties of Board Legal Counsel to include serving as principal legal adviser to the President and changes the title to General Counsel. Explicates the role of the Finance Committee. It revises the procedures for selection of the President and Chancellors by removing overspecific procedures, yet still assuring involvement of campus constituencies in the search process. It provides for the evaluation of the President and Chancellors based upon previously agreed upon goals and objectives.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

Former Chancellor Brown discussed individually with constituency representatives some of the proposed changes. Further, copies of the proposed revisions were provided to members of the Board, University administrators, constituency representatives, and others. The Board's Executive Committee met in open session in October and received comments from interested parties. Chancellor Sanders was then directed to provide a redraft in view of the comments presented at the meeting and to present the revision to the Executive Committee of the Board at its November 9 meeting.

### Resolution

BE IT RESOLVED, By the Board of Trustees in regular meeting assembled, That, upon the recommendation of the Executive Committee of the Board of Trustees, the revised Legislation (Bylaws, Statutes, and Policies) of the Board of Trustees be and is hereby approved effective January 1, 1996.

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is hereby authorized to take whatever action may be necessary to implement this revised legislation.

Dr. Wilkins moved approval of the resolution as presented. The motion was duly seconded. The Chair called for a roll call vote. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Jason Ervin, Sarahjini Nunn; nay, none. The motion carried by the following recorded vote: Aye, Molly D'Esposito, Harris Rowe, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair stated that pursuant to I Bylaws 5 the Board may consider matters not previously on the agenda by unanimous vote of the Board members present. He continued that there is such a Current and Pending matter.

Dr. Wilkins moved that the Board consent to consider the matter. The motion was duly seconded. The motion to consider carried by the following recorded vote: Aye, Jason Ervin, Sarahjini Nunn, Molly D'Esposito, Harris Rowe, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

REVISED PROJECT SCOPE AND BUDGET APPROVAL, COOLING  
TOWER REPLACEMENT AND CHILLER REFRIGERANT REPLACEMENT,  
SPRINGFIELD MEDICAL CAMPUS, SIUC

Summary

This matter seeks revised project scope and budget approval for refrigerant replacement for the chillers located in 801 and 825 North Rutledge, Springfield, and the replacement of the cooling towers on 801 North Rutledge, Springfield. The estimated cost of the project was originally approved at \$466,300, but the final cost will be \$683,800. Funding for this project will come from monies held by the Capital Development Board plus \$27,000 in non-appropriated University funding.

Rationale for Adoption

At its meeting on September 9, 1993, the Board of Trustees was informed that this project was being requested for the Springfield Medical Campus as a part of the FY-95 Capital Budget. Funding for the project was appropriated and at its February 9, 1995, meeting the Board of Trustees approved the project and architect selection at an estimated cost of \$466,300.

Necessary changes in the project now make the expected cost for the project \$683,800. The original project called for the replacement of refrigerant in three chillers on the Springfield Medical Campus. The manufacturer has indicated that it is not practical to change the refrigerant in one small, 20-year-old chiller and has recommended replacement instead. Recent code changes also require the installation of refrigerant monitoring systems. The chiller replacement and the monitoring systems were not a part of the original project but are now included. Bids have been received by the Capital Development Board for the project, and the CDB has indicated that they will award a contract to the low bidder pending revised project and budget approval by the Board of Trustees.

In addition to the \$466,300 in FY-95 Capital Development Board appropriations originally approved for the project, the CDB has agreed to transfer \$133,338 in unexpended funding remaining from the construction of the Springfield Combined Laboratory Facility to this project. Further, the CDB will provide \$57,218 in funding from the Capital Development Board's CFC fund. The remaining \$27,000 in funding will be provided from non-appropriated University funds derived from the practice of medicine. All work on this project must be completed in time for the beginning of the cooling season, about March 15, 1996. This matter now requests revised project and budget approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

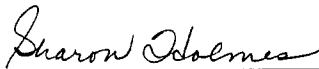
- (1) The revised project to replace a chiller, replace cooling towers, and install a monitoring system in 801 North Rutledge, and to change refrigerant and install a monitoring system for the chillers in 825 North Rutledge on the Springfield Medical Campus be and is hereby approved at a revised cost of \$683,800.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Dr. Wilkins moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The Chair announced that a news conference would be held in the International Room immediately following and there would be a tour of the Music Facilities at 1:00 p.m.

Mrs. Stiehl moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:25 a.m.



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Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
DECEMBER 14, 1995

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, December 14, 1995, at 10:50 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale, Carbondale, Illinois. In the absence of the regular Secretary, the Chair appointed Harris Rowe to serve as Secretary pro tem. The following members of the Board were present:

John Brewster  
Jason Ervin  
William R. Norwood  
Harris Rowe  
A. D. VanMeter, Jr., Chair

The following members were absent:

Molly D'Esposito, Vice-Chair  
Sarahjini Nunn  
Celeste M. Stiehl  
George T. Wilkins, Jr., Secretary

Executive Officers present were:

Ted Sanders, Chancellor, Southern Illinois University  
Nancy Belck, President, SIUE  
John C. Guyon, President, SIUC

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, Board Legal Counsel, and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that Mrs. D'Esposito and Dr. Wilkins were absent due to weather conditions in the northern part of the state and that Mrs. Stiehl was with her daughter who is ill.

The Chair recognized Scott Pfeiffer, representing the SIUC Undergraduate Student Government, and Carolyn Donow, representing the SIUC Administrative and Professional Staff Council.

The Chair stated that pursuant to notice members of the Board of Trustees had gathered as guests of Mr. and Mrs. Norwood last evening. He said that a dinner had followed at Stone Center and both gatherings were social in nature.

The Chair continued that pursuant to notice members of the Board had had breakfast with Thomas Walsh, at approximately 8:00 a.m., this morning in the Vermillion Room of the Student Center. He reported that these sessions are most informative and enjoyable.

Under Committee Reports, Mr. Rowe submitted the following Executive Committee Report:

#### EXECUTIVE COMMITTEE REPORT

By action at its meeting on October 12, 1995, the Board of Trustees authorized the members of its Executive Committee to approve the plans and specifications and to award the contract for a project to make renovations to the buildings in the Industrial Park. The following matter is reported to the Board at this time pursuant to III Bylaws 1:

#### APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT: RENOVATIONS TO INDUSTRIAL PARK BUILDINGS, SIUC

##### Summary

This matter approves the plans and specifications and awards the contract for the project to make renovations to both buildings in the Carbondale Industrial Park.

The budget for this project was approved at \$118,000. The work is not yet completed, but the final cost should be approximately \$108,100. All funding will come from service revenues of the General Stores operations.

### Rationale for Adoption

At its meeting on October 12, 1995, the Board of Trustees gave its approval to a project to renovate both of the recently-acquired buildings in the Carbondale Industrial Park. Part of the work was to be performed under a general construction contract, part of it under existing time-and-materials (T & M) contracts, and part of it by University craft personnel.

Bid opening for the contract was conducted on September 7, 1995, and a purchase order for that work was issued on November 2, 1995, in the amount of \$68,440. A separate purchase order for a hydraulic lift and its installation will be \$20,150, and a chain link fence will be installed by University personnel for approximately \$9,500. Mechanical and electrical work will be done by T & M contractors at an approximate cost of \$10,000.

Mr. Carl Bretscher, the Board's consulting architect, is reviewing the plans and specifications for this project.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

Not pertinent to this matter.

### Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

- (1) A contract (purchase order) has been issued to Robert L. Morgan Builders, Murphysboro, Illinois, in the amount of \$68,440, and that action is hereby ratified.
- (2) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with I Bylaws 9.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

[illegible]

[illegible]

Mr. Rowe, in the absence of Dr. Wilkins, chaired the Architecture and Design Committee. He stated that the Committee had met this morning in Ballroom "B" of the Student Center. He gave the following report:

The Committee recommends for approval and inclusion on the omnibus motion Agenda Items J, Selection of Engineer: Parking Garage Renovations, SIUC; K, Project Approval and Selection of Architect: Pulliam Hall Remodeling, SIUC; and L, Project Approval: Remodeling for Food Service Improvements, Student Center, SIUC.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee meeting. He gave the following report:

We had a very good discussion of the intercollegiate athletics at SIUC. The presenters were Mr. Hart and Dr. West. We were informed of the passing of Nikki Chambers. We also met four academic advisers.

Under Executive Officer Reports, President Belck reported that the Alton Dental School had recently made an arrangement where the Alton Historical Society will lease Loomis Hall for use as a museum. She mentioned that the funding for the arboretum had been matched with a \$50,000 challenge grant of \$50,000 and so \$100,000 will now be available to have a central site on campus. She also reported that this Saturday SIUE will have its first fall commencement in recent years. She explained that SIUE decided to go to a commencement after each semester and summer to celebrate graduates' academic achievement. She stated that it also brought alumni closer to the University. She announced that the projections for attendance at this fall commencement was 400 out of 800 graduates. She stated that at the conclusion of this semester SIUE was rounding out another series of advances that came out of the fall convocation related to vision and challenge statements. She said that the SIU priorities were now on the table for discussion which gives SIUE a good direction for doing a matrix to insure that SIUE is in line with the recruitment, retention, and collaborative partnerships contained in the SIU priorities.

President Guyon reported that grant and contract activity had been particularly successful over the last month to six weeks. He stated nearly \$5 million in external funding had been received. He reported the following: \$1.1 million grant for the Murphysboro School District; a grant to SIUC's Rehab Institute for almost \$900,000; and a grant to support research programs in coal-related activities of nearly \$500,000. He reported that a student in the aviation program had received a \$1000 award from the Pilots Association, a unique award of its kind demonstrating the strength of SIUC's academic program in that area. He announced that Duane Sherman, President of the SIUC Undergraduate Student Government, was leaving SIUC in January for a job with McDonnell-Douglas in the St. Louis area. Dr. Guyon explained that Mr. Sherman is a student in the aviation program and it again points to the quality of the aviation program. He said there would be a smooth transition in administration of student government with Kim Clemens taking over the leadership role with the assistance of Scott Pfeiffer, the USG Chief of Staff.

Chancellor Sanders reported on the Application for Appeal of Kuppanna Krishnan, SIUE. He stated that this is the first meeting held ten days following his recommendation that this Application for Appeal be denied. He continued that no action by the Board is required in order to implement this recommendation and if the Board takes no action today the effect is to refuse the appeal. He stated that if any member of the Board does desire to grant the Application for Appeal of Kuppanna Krishnan, SIUE, in spite of the absence of a positive recommendation from the Chancellor, this is the meeting at which that motion should be made. He continued that if such a motion is duly seconded and approved by a majority of the voting members present the Application for Appeal is granted and the substance of the appeal may be considered by the Board. He

explained that if no such motion is approved the Bylaws provide that the Application for Appeal shall be deemed to have been denied and the action which is the subject of the grievance shall stand.

The Chair asked if there was a motion. Hearing none, the Chair stated that the Application for Appeal of Kuppanna Krishnan, SIUE, shall be deemed to have been denied and the action which is the subject of the grievance shall stand.

Chancellor Sanders gave the following report:

Yesterday we conducted our first press briefing by teleconference linking SIUC, SIUE, and the School of Medicine in Springfield. That was done to put before the University community the draft set of priorities, risks, and opportunities that grew out of work that has been going on over the past several weeks in thinking about the things that are really important for Southern Illinois University. The work reflects very clearly the on-going work across time at both of the campuses that connects it together and synthesizes it and comes up with a sense of what is really important. I'm not prepared to bring them to you other than for discussion purposes at this point. Rather we have placed them out before the entire University community to begin a dialogue between now and mid-February to solicit the very best advice from the various constituencies and individuals that make up Southern Illinois University so that this sense of what is important is not my sense or just your sense, but the collective sense of a critical mass of the University. I also announced that alongside this, we would be developing a new budget and planning process to bring to the Board that would hopefully be used to allocate the financial resources of the University by the Board as we begin the next fiscal year, July 1, 1996. We've asked each of the constituencies to take the draft priorities, risks, and opportunities in their own manner for discussion with their membership. At the same time we have chosen to use the electronic or technological capacity that is now available to us from the SIU Home Page to not only place the information out so that it is readily accessible by anyone through the World-Wide Web, but where they could come to a newly-established bulletin board and make suggestions or comments not only to you and me about these matters, but to the University community. One will be able to read other people's comments, too, unedited on that bulletin board. It's going to be an exciting new experience for all of us using technology to expand the collaborative process. At least I'm excited about what it may bring to help us inform and bring to you for your concurrence and adoption of a set of priorities that will guide the University into the future.

The second item I will report is the legislative hearing held at SIUC a couple of weeks ago. We hosted a joint committee of the House Education and House Appropriations Committee here at SIUC. We are told that the eight legislators who attended the briefing, campus tours, and legislative hearing made up the largest number of legislators attending any of the hearings conducted statewide; in fact, the attendance significantly exceeds what they

experienced on other campuses. I believe that's a tribute to the interest of our local area legislators in SIU, and also the interest on the part of other legislators throughout the state to see and better understand what's happening here at SIU. We did not have time in one day to show the legislators everything we would have liked for them to see; rather we had to substitute trips by video to the School of Medicine and Edwardsville. One of the things that we showcased for them was the Small Business Incubator and within it the effort by some of the Medical School faculty to move problem-based learning to a technology platform. Hurley Meyers gave us a very exciting demonstration. We also received a briefing and took a tour of the new Life Sciences Building at SIUC and saw a presentation from a group of faculty on very practical research dealing with the presence of the cyst nematode and its effect on soybean production in southern Illinois, as well as the sudden death syndrome. We saw the effects of the conduct of very, very important and practical research that only SIU would be or could be conducting today and its impact on the region. I think the legislators left much better informed about Southern Illinois University and hopefully deeper committed to our mission. We also used their visit as an opportunity not just for showcasing the strengths of the University, but to communicate a message of promises kept; this University made a contract with the people of Illinois over a 125 years ago and those promises have been kept. We have delivered. We will continue this commitment into the future. We also identified some of the challenges we are facing and that we need help from the General Assembly, the Governor, and the Board of Higher Education. I talked to them about four very important items. The first of those, deferred maintenance, is an issue with which the Board is familiar. We have some \$125 million in deferred maintenance needs here in Carbondale and another \$50 million on the Edwardsville campus. It seems to me as I think about what is important in meeting our priorities, the people who constitute the University are important. Secondly, the place in which they work and carry out their respective missions, the bricks and mortar, are also important. There is growing evidence of the effects of deferred maintenance and the downstream costs will grow dramatically if we do not see them addressed. We also talked to them about the importance of information technology. We're really in the information business and our campuses are not wired today in the way that they should if we were to be carrying out our mission in the way that we ought. We have new infrastructure needs to position us for building into the future and that requires new investments in the area of technology. First of all, to be connected to every nook and cranny of this place, but also to put in place state of the art technology that can be used by our faculty, staff, and students. The third item I talked to them about was the issue of unfunded mandates. The last item that I talked to them about goes back to the combination of the people and the place. It was important that we point out that we are losing ground when looking at our salaries vis-a-vis other Illinois institutions or against our comparison groups nationally. This Board has been very, very responsible in its past activities. It has not reallocated in ways that would harm programs to deal with the salary issue. We do need help from the General Assembly and we need help from ourselves in looking at this particular issue. I think both in looking to Springfield and in looking at what we might be able to do through the study of roles and responsibilities as required by the Board of Higher Education in the months ahead, we need to come up with a strategy that, across time, develops and closes the distance that we have lost in terms of our competitive salary base. If we don't we will begin to lose some of our most valuable resources.

The third thing I would call to your attention is the visit by Assistant Secretary of Education, Sharon Robinson. She visited Edwardsville, Springfield, and Carbondale to see the important things we're doing. We benefitted from the experience with her and gained some new insights of places where we might look to bring the strengths of Southern Illinois University to bear in delivering training, for example, in the federal sector, as well as in research, we might consider. I believe she went back much better informed after the two days. It's important that federal leaders get out and see the real world and what's happening. I think we gave her a very, very good dose of reality.

Two weeks ago I appeared before the Legislative Audit Commission. We had an excellent report to defend. The majority of time was spent talking about tuition waivers and it's very clear that this is an issue they're trying to understand and thinking about actions the General Assembly might or should be taking in this area. They were not hostile in their questions or in their approach. They came across sincerely looking for answers. Hopefully the analysis that we are conducting can assist them in their efforts.

On the legislative scene, there is not much to report relative to the state level other than two items: the legislative hearing in Carbondale and the Legislative Audit Commission hearing. At the national level, you've been keeping close tabs on the day-in and day-out negotiations between the Congress and the White House on budget reconciliation and the balanced budget compromise. Related to student loans, Congress is still pursuing capping the federal direct student loan program at 10%. The White House is pressing for an institutional choice. How that plays out could dramatically impact SIU because both campuses have moved into the direct student loan program and have early evidence of very positive impact upon our students. The next item is the issue as to whether or not students will pay taxes on tuition waivers. Under the Congressional plan today graduate students would not pay taxes on up to \$5,250 of tuition waivers and other university-provided expenses through the end of 1996. Beginning in 1997 they would pay taxes on all of their waivers and other assistance. Undergraduate students would continue to be exempt from paying taxes. The third area deals with student financial aid for legal immigrants. The original Congressional language provided that the government, for the first time, would consider financial resources of American citizens who sponsored immigrants in deciding whether or not the immigrants might receive financial aid. That language has been deleted and the only negative part left is a requirement that the American citizen co-sign the student loan of any new legal immigrant that they are supporting or sponsoring. I informed you earlier about language in the Congressional bill that would have changed the earlier negotiated treatment of the Medicare tax and would back up and include yet another group of employees, requiring that both the employer and the employee pay the 1.45% Medicare tax. That would have translated into a \$2 million budget impact upon Southern Illinois University and an equal impact upon our employees. That now is off the table and that's very, very helpful to us. That concludes my report unless there are questions from the Board.

The Chair emphasized that the Board is most interested in the procedures being put into place to review the priorities for SIU and the final result. He explained that he thought the whole University was going to be missing a very, very great opportunity not to participate in the procedures set up by Dr. Sanders for the input and discussion. He urged every part of the University community to take this most seriously and to partake in this great opportunity to assist the Chancellor in his report to the Board on setting the priorities of this University. He continued that the end result of the procedure will be to bring this to the Board so that the Board will be a part of the total process.

The Chair stated that he had received a letter from Chancellor Sanders dated November 16, 1995, in which he says: "Dear Mr. VanMeter; It has come to my attention that the City of Carbondale wishes to annex certain properties belonging to SIU at Carbondale, and that those properties are near enough to my residence that my family and I could be personally affected by such an annexation. In order to assure all parties concerned that the Board will receive advice in this matter which is wholly free of any conflict of personal interest, I have excused myself from this issue. All involvement of the Office of the Chancellor in this matter has been delegated to Donald W. Wilson, my Chief Financial Officer and the Board Treasurer. I have directed that I be shown no documents or correspondence and the matter not be discussed in my present." The Chair asked that this be placed in the record.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
OCTOBER, 1995, SIUC and SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of October, 1995, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

1. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Brown, Gregory G.	Assistant Professor	Forestry	12/15/95	\$4,778.00/mo \$43,002.00/AY
2. Butler, Kathleen J.	Assistant Professor	Library Affairs	12/04/95	\$3,750.00/mo \$45,000.00/FY
3. Hunter, Tracey J.	Assistant Professor	Library Affairs	10/09/95	\$3,750.00/mo \$45,000.00/FY
4. Jugenheimer, Donald	Director (100%)	Journalism	01/01/96	\$6,250.00/mo \$75,000.00/FY
5. Mizan, Ainon N.	Assoc Documentary Editor	Documents Editor	09/25/95	\$2,596.00/mo \$31,152.00/FY

B. Leaves of Absence With Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1. Higgerson, Richard	Prof Develop	University Legal Counsel	Research/Writing	03/01/96 - 08/31/96 100%

C. Award of Tenure

<u>Name</u>	<u>Title on Effective Date of Tenure</u>	<u>Department</u>	<u>Effective Date</u>
1. Jugenheimer, Donald	Professor	Journalism	01/01/96
2. Lambert, Zarrel V.	Professor	Marketing	07/01/95

(Supersedes date previously reported as 08/16/95)

II. The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (20 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

Name	Title	Department	Effective Date	Salary
1. Bleicher, Jack	Assoc Legal Counsel	Legal Counsel	01/01/96	\$4,416.67/mo
2. Gibbs, Jeffrey*	Clin Asst Prof	Fam and Comm Med	10/15/95	----
3. Iyer, Sridhar*	Clin Asst Prof	Fam and Comm Med	10/15/95	----
4. Kippenbrock, Robert*	Clin Asst Prof	Fam and Comm Med	10/15/95	----
5. Kurichety, Prasad*	Clin Asst Prof	Fam and Comm Med	11/01/95	----
6. Lopez, J. Antonio*	Clin Assoc Prof	Int Med	11/01/95	----
7. McCloskey, Brian	Biomed Planning Coordinator	Office/Mgmt Budget	11/01/95	\$3,666.67/mo
8. Rocha-Singh, Krishna*	Clin Asst Prof	Int Med	11/01/95	----

\*This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

I. The following change in faculty-administrative payroll is submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Harvey, Brenda	Project Specialist/ Teacher	Head Start	10/05/95	\$1,841.00/mo* \$16,569.00/FY
2. Huffman, Donna M.	Project Specialist/ Project Asst	Child Dev	10/16/95	\$1,300.00/mo \$15,600.00/FY
3. Jones, Gwendolyn	Project Specialist/ Teacher Aide	Head Start	10/16/95	\$1,045.00/mo* \$ 9,405.00/FY
4. Madison, Laura	Project Specialist/ Teacher Aide	Head Start	10/09/95	\$1,083.00/mo* \$ 9,747.00/FY
5. Martin, Lesley	Project Specialist/ Teacher Aide	Head Start	10/23/95	\$1,045.00/mo* \$ 9,405.00/FY
6. Maston, Alicia R.	Project Specialist/ Teacher Aide	Head Start	10/09/95	\$1,040.00/mo* \$ 9,360.00/FY
7. Starratt, Joseph	Teacher Aide Univ. Librarian, Dean of Lib. & Info Svcs/Professor	Lovejoy Library	01/01/96	\$7,200.00/mo \$86,400.00/FY
8. Triplett, Janice	Project Specialist/ Teacher Aide	Head Start	10/09/95	\$1,083.00/mo* \$ 9,747.00/FY
9. Williams, Keith	Staff Assistant	U.S.E.S.L.	10/17/95	\$2,000.00/mo* \$18,000.00/FY

B. Leaves of Absence With Pay

There are no leaves of absence to be reported this month.

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<sup>1</sup>Fiscal appointment of less than twelve months.

<u>C. Awards of Tenure</u>			
<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>
1. Starratt, Joseph	Univ. Librarian, Dean of Lib. & Info. Svcs/Professor	Lib. & Info. Svcs	01/01/96

## SELECTION OF ENGINEER: PARKING GARAGE RENOVATIONS, SIUC

### Summary

This matter requests approval to select an engineering firm to prepare the plans and specifications for renovations to the campus parking garage.

### Rationale for Adoption

At its meeting on July 13, 1995, the Board of Trustees gave its approval to a four-year plan to make substantial improvements to the campus parking system. The estimated total cost was \$2,131,500, with funding to come from traffic and parking revenue. Approval was also given for the Physical Plant Engineering Services to prepare the plans and specifications for most parts of the project, but a professional engineering firm was to be selected for the renovations to the parking garage.

The Board's approved process for selecting such a firm has been completed. The members of the Architecture and Design Committee have been provided with the requisite information leading up to these recommendations.

If selected, the firm of WJE, Inc. (Wiss, Janney, Elstner) would provide 100% of the planning services with in-house personnel, the firm of Desman Associates would provide 75% of the services and its consulting firm of Barton-Aschman would provide 25%, and the firm of Walker Parking Consultants would provide 100% of the services with in-house personnel.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

All parts of this project have been reviewed by and have the recommendation of the campus Traffic and Parking Committee, which has constituency representation.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Negotiations leading to a contract for professional engineering services for this project are to be conducted with the following firms in the order in which they are listed until a satisfactory contract has been concluded:

WJE, Inc.  
Northbrook, Illinois

Desman Associates  
Chicago, Illinois

Walker Parking Consultants  
Elgin, Illinois

- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT:  
PULLIAM HALL REMODELING, SIUC

Summary

This matter seeks project and budget approval to remodel several locations within Pulliam Hall for the purpose of creating an electronic network of voice, data, and video communications to be accessible by all of the departments within the building.

The estimated cost of the architectural remodeling is \$22,000. In addition, the cost of cable up to and within the building will be approximately \$108,000, and the cost of the electronic equipment and software will be approximately \$25,100, all for a total estimated cost of \$155,100.

Funding for this work will come from the revenue generated through the regular monthly service charges levied against all users of the campus telephone system.

This matter further requests approval for the plans and specifications for the remodeling work to be prepared by the Physical Plant Engineering Services. Plans and specifications for all of the conduit and cable installation work and for the electronic equipment will be prepared by the technical staff of the campus Information Technology (IT) Office.

Rationale for Adoption

A recently completed report entitled "SIU Computing and Information Technology Plan FY-93 - FY-96" provides extensive details of the present and projected needs of the Carbondale, Edwardsville, and Springfield campuses for an expanded information processing capability. This report was prepared by a committee of personnel from the three campuses and chaired by the Vice-Chancellor for Academic Affairs. One of the major elements of this report for the Carbondale campus is the need to provide desktop access to a growing campus-wide network of voice, data, and, eventually, video communications.

The Physical Plant Engineering Services will prepare the plans and specifications for the remodeling portion of this project. This work will create four small rooms to be used as electronic data centers within the building at an approximate cost of \$22,000. It is anticipated that this work will be done through existing time-and-material contracts.

The IT technical staff will prepare the plans and specifications for all of the necessary conduit and cable work both up to and within the building. A contract for the work will be awarded through the University's usual bid process at an approximate cost of \$108,000.

The IT staff will also provide the plans and specifications for the electronic equipment and the software needed for this project, and will install and maintain the system as part of its normal operations. The needed electronic equipment and the accompanying software will cost approximately \$25,100.

The total project cost for Pulliam Hall will be approximately \$155,100. Funding for the entire project will come from revenue generated through monthly service charges levied against all users of the campus telephone system.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to make renovations in Pulliam Hall for a planned communications network, and to purchase and install conduit, cable, and electronic equipment for that network be and is hereby approved at an estimated total cost of \$155,100.
- (2) Funding for this project will come from the revenue generated through monthly service charges levied against all users of the campus telephone system.
- (3) Upon recommendation of the Architecture and Design Committee, authorization be and is hereby granted for the plans and specifications for the renovations work to be prepared by Physical Plant Engineering Services.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL: REMODELING FOR FOOD SERVICE  
IMPROVEMENTS, STUDENT CENTER, SIUC

Summary

This matter seeks project and budget approval to solicit bids for a food service provider and for major remodeling in the Student Center to create a food court environment.

Total estimated cost is \$1.6 million. The University will propose to cover the costs of providing utilities to the food court perimeter, with the contractor responsible for construction within the food court. In addition, the University will be responsible for converting the cafeteria to seating area. Total cost to the University is estimated at \$500,000. Funding is available from Student Center operating funds.

Because this project is defined as a noninstructional capital improvement, it is appropriate to have the prior approval of the Illinois Board of Higher Education. Authorization is requested to submit this project for that approval.

Rationale for Adoption

The current management fee contract with Marriott Corporation expires May 31, 1996. Under this contract, the University pays a percentage fee to the vendor and retains any profits or absorbs any losses. While successful in previous years, this contract has resulted in losses in recent years.

Accordingly, a new approach seems necessary to meet changing student preferences, especially in the Student Center cafeteria (the Market Place). Proposals were solicited in September to be submitted under the terms of a different form of agreement, a guaranteed fee contract. Study of those proposals has resulted in a set of bid specifications which is deemed more beneficial to the University than are the current contract and services.

The requirements for Student Center catering services and for food service at the Touch of Nature Environmental Center remain essentially unchanged. The same is true for concessions in the Arena and McAndrew Stadium, except for an emphasis on increased sales volume through more outlets and innovative marketing and delivery.

Vendors have noted in their responses that today's students were raised on the excitement and varied food choices of the shopping mall food court. Traditional cafeteria-style eating is not attractive to students. Stainless steel has given way to wood and neon. Visual appeal in decor and signage is important. The success of McDonald's, now in their sixth year in the Student Center, is tangible evidence of this trend.

December 14, 1995

Two locations are under consideration for the site of the food court: the Market Place (cafeteria serving area) or the Roman Room (current seating area adjacent to McDonald's). Based on the proposals, the Market Place cafeteria would be replaced with a food court, providing a mixture of national and "house" brand food options. These would include at least three national brands. Types of food offered might include: Mexican, pizza, chicken, deli, salads, display cooking, frozen yogurt, bakery, coffees, and nonalcoholic beverages. The proposals also recommended refurbishing in the seating area in the Roman Room.

Problems with the Market Place include ease of venting (there are two floors above that area) and updating utilities to meet new code requirements. The Roman Room, with much easier access to the roof for venting and being on grade level, is very similar to the space used for the McDonald's construction. Losing 4,000 square feet of seating in the Roman Room for the food court would be offset by converting the 4,000 square foot Market Place to seating. Additional seating would still be available in the Roman Room adjacent to the food court. The vendors who submitted proposals have been asked to review and advise us on the relative feasibility of these two sites.

The cost of this project will not be known until the vendors commit themselves in their bid response to a level of renovation and their level of investment in the facility. Based on the preliminary proposals, the costs could range as high as \$1,600,000. The Student Center is prepared to invest up to \$500,000 from its operating funds to provide the utility infrastructure to the perimeter or to an agreed upon location within the food court area and to refurbish the seating area.

It is proposed to ask bidders to cover the expense of the "build-out" of the food court and to indicate an additional amount of investment in the seating area. A percentage of sales will be defined as an "administrative expense" to cover operating costs for utilities, heavy cleaning, pest control, and waste disposal provided by the University. Bidders will also be asked to quote an additional percentage of sales to be returned to the University as a lease of space.

The proposed time line is to advertise for bids on or about December 20, 1995, open bids on February 2, 1996, and award a contract on or about March 1, 1996 to become effective June 1, 1996.

The successful bidder will be asked to provide an architectural firm licensed in Illinois. Architectural plans must be approved by the University. Construction must be bid out to a general contractor paying prevailing wages and familiar with Illinois code. The architectural firm will be asked to specify all utility work from existing utility locations, as agreed upon by the University. This arrangement is similar to the successful experience with the construction of McDonald's in the Student Center.

#### Considerations Against Adoption

Some local merchants may be concerned about competition with the food court and branded concepts. This concern has been considered but needs to be viewed in the context of what is best for all concerned. It should be noted

that students do not come to the campus to eat; they eat in the Student Center because they are already here. This is demonstrated by McDonald's experience with national coupon promotions, which do not generate a significant increase in sales volume in the Student Center location. To the extent that the proposed food service concept meets student expectations and increases the recruitment and retention of students, the entire campus and community benefits.

#### Constituency Involvement

The Student Center Advisory Board has been aware of and involved in the on-going discussion of food service options. This matter has also been shared with the Undergraduate Student Government and the Graduate and Professional Student Council.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to remodel Student Center facilities for food service improvements be and is hereby approved at a cost of \$1,600,000.
- (2) Funding for this project will come from the contractor (\$1,100,000) and Student Center operating funds (\$500,000).
- (3) This project and its source of funding be submitted to the Illinois Board of Higher Education for its approval as a noninstructional capital improvement.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take all actions necessary to the execution of this resolution in accordance with established policies and procedures.

Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, October, 1995, SIUC and SIUE; Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held November 9, 1995; Selection of Engineer: Parking Garage Renovations, SIUC; Project Approval and Selection of Architect: Pulliam Hall Remodeling, SIUC; and Project Approval: Remodeling for Food Service Improvements, Student Center, SIUC. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Jason Ervin; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr.; nay, none.

The following matter was presented:

MEMORIAL RESOLUTION

L. STUART ROBSON

WHEREAS, L. Stuart Robson began his career with Southern Illinois University on November 17, 1969, as an Accountant III in the Department of the Auditor;

WHEREAS, On August 1, 1974, Mr. Robson became Assistant Treasurer, working with then Board Treasurer, Robert Dean Isbell;

WHEREAS, Due to his acumen of bond refinancing, the University and its students benefitted financially;

WHEREAS, He served the Southern Illinois University Board of Trustees by assisting the Architecture and Design Committee;

WHEREAS, He served this University, the region, and his country through many organizations, including membership in the Emeritus Association of SIU, the SIU Alumni Association, the Saluki Booster Club, the DuQuoin American Legion Post 647, the DuQuoin Veterans of Foreign Wars Post 513, the First Presbyterian Church of DuQuoin, where he served as an elder and finance trust officer, and the U.S. Navy in World War II and the Korean War;

WHEREAS, On April 30, 1992, Mr. Robson retired from Southern Illinois University and his position as Assistant Treasurer and Director of Capital Facilities; and

WHEREAS, His death on November 2, 1995, makes us especially aware of his contributions to all of us and of the loss we suffer;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That this Board proclaim its gratitude and appreciation for the service Stu Robson provided;

BE IT FURTHER RESOLVED, That this Board express to the family of Stu Robson its sincerest condolences and deepest sympathy for the loss which they have experienced and which the members of this Board and all who knew him share.

The Chair asked that Mrs. Stuart Robson come forward and presented her with the Memorial Resolution. He stated there were certain things that has to be done as officers of the University which may be difficult, but it makes us reflect on the life of somebody who has given of themselves to the University, and the University is a better place because they shared the University life and contributed to it; such was the case with Stuart Robson.

Mr. Rowe moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mrs. Robson stated that on behalf of her and her family she appreciated this resolution very much. She stated that those who had worked with Stuart knew that he really did enjoy his work here at the University and the people he worked with. She said she knew if he was here today he would accept this with a great deal of pride. She thanked the Board very, very much. She introduced her son and daughter-in-law, Darrell and Denise Robson, and other family members in attendance.

The Chair stated that there was a Current and Pending matter to be presented. He explained that the Bylaws stated that the Board could consider matters not previously on the agenda by a unanimous vote of the Board members present.

Mr. Ervin moved that the current and pending matter be considered. The motion was duly seconded, and after a voice vote the Chair declared the matter to have passed unanimously.

The following matter was presented:

RECOGNITION OF  
WILLIAM R. NORWOOD

Resolution

WHEREAS, William R. Norwood, Pilot and Captain of a DC-10 for United Airlines, and an active participant in numerous educational, professional, and civic organizations, is a distinguished alumnus of Southern Illinois University;

WHEREAS, Mr. Norwood has been an outstanding members of the Board of Trustees of Southern Illinois University since 1974;

WHEREAS, Mr. Norwood served as Vice-Chairman of the SIU Board of Trustees during 1978-79 and Chairman of the Board during 1980-82;

WHEREAS, Mr. Norwood served with distinction on the Board of the Illinois State Universities Retirement System from 1975-95 and as chairman of that Board from 1991 to 1995;

WHEREAS, Mr. Norwood is about to retire from his position with United Airlines; and

WHEREAS, Mr. Norwood has become not only a treasured colleague of the members of the SIU Board of Trustees, but a good friend;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees in regular meeting assembled, That the Board, individually and as a group, congratulates Bill Norwood on the conclusion of his successful professional career; and

BE IT FURTHER RESOLVED, That the members of this Board declare their heartfelt good wishes to Mr. Norwood upon his retirement and wish him and his family a long and happy life in the years ahead.


Mr. Rowe moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared that the motion had passed unanimously.

Mr. VanMeter presented the resolution to Mr. Norwood.

The Chair announced that a news conference would be held in the Video Lounge immediately following. He stated that the next meeting of the SIU Board of Trustees will be February 8, 1996, at SIUE. He wished everyone a very merry Christmas and the happiest of new years to all.

Mr. Brewster moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:35 a.m.

  
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Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
FEBRUARY 8, 1996

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, February 8, 1996, at 10:00 a.m., in the Madison Room of the University Center, Southern Illinois University at Edwardsville, Edwardsville, Illinois. The regular Chair and Secretary being present, the meeting was called to order. The following members of the Board were present:

John Brewster  
Molly D'Esposito, Vice-Chair  
Jason Ervin  
William R. Norwood  
Sarahjini Nunn  
Harris Rowe  
Celeste M. Stiehl  
A. D. VanMeter, Jr., Chair  
George T. Wilkins, Jr., Secretary

Executive Officers present were:

Ted Sanders, President, Southern Illinois University  
Nancy Belck, Chancellor, SIUE  
John C. Guyon, Chancellor, SIUC

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, General Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair stated that the first order of business was the annual election of officers, Executive Committee, and Board representatives, and annual appointments by the Chair. He explained that the annual election was mandated

by the Bylaws of the Board and that a Chair, Vice-Chair, and Secretary would be elected by secret ballot from its own membership and by a majority vote of those voting members present. He stated that the Student Trustees were invited to cast an advisory vote.

The Chair recognized Mr. Brewster who nominated A. D. VanMeter, Jr. as Chair of the Board of Trustees, Molly D'Esposito as Vice-Chair of the Board of Trustees, and George T. Wilkins, Jr. as Secretary of the Board of Trustees. Mr. Rowe seconded the motion and moved that the nominations be closed. After a voice vote the Chair declared the motion to have passed. By secret written ballot, Mr. VanMeter was re-elected Chair, Mrs. D'Esposito was re-elected Vice-Chair, and Dr. Wilkins was re-elected Secretary.

The Chair explained that the Bylaws provide that the Chair serves as one member of the Executive Committee. He stated that at present Mr. Rowe and Dr. Wilkins are serving as members of the Executive Committee.

The Chair recognized Mr. Norwood who nominated Harris Rowe and George T. Wilkins, Jr. as members of the Executive Committee of the Board of Trustees. The motion was duly seconded, and after a voice vote the Chair declared that Harris Rowe and George T. Wilkins, Jr. had been re-elected to serve with A. D. VanMeter, Jr. as members of the Executive Committee.

The Chair stated that Mr. Brewster is currently serving as the Board's representative to the Merit Board of the State Universities Civil Service System. Mr. Rowe nominated to Mr. Brewster to serve as the Board's representative. The motion was duly seconded, and after a voice vote the Chair declared that Mr. Brewster had been re-elected.

The Chair of the Board made the following appointments:

ACADEMIC MATTERS COMMITTEE

William R. Norwood, Chair  
Sarahjini Nunn  
A. D. VanMeter, Jr.

ARCHITECTURE AND DESIGN COMMITTEE

George T. Wilkins, Jr., Chair  
Jason Ervin  
Harris Rowe

FINANCE COMMITTEE

Molly D'Esposito, Chair  
John Brewster  
Celeste M. Stiehl

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY FOUNDATION

John Brewster  
Molly D'Esposito, Alternate

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY AT  
EDWARDSVILLE FOUNDATION

Celeste M. Stiehl  
George T. Wilkins, Jr., Alternate

JOINT TRUSTEES COMMITTEE FOR SPRINGFIELD MEDICAL EDUCATION  
PROGRAMS

George T. Wilkins, Jr.  
A. D. VanMeter, Jr.  
Harris Rowe, Alternate

BOARD OF DIRECTORS, THE ASSOCIATION OF ALUMNI, FORMER  
STUDENTS AND FRIENDS OF SOUTHERN ILLINOIS UNIVERSITY,  
INCORPORATED

William R. Norwood  
John Brewster, Alternate

The Chair announced that Mrs. D'Esposito had been appointed by Governor Edgar to represent all of the public universities on the Illinois Board of Higher Education. He stated that the Board was very proud of her.

Under Trustee Reports, Mrs. D'Esposito reported that she had attended the meeting of the Illinois Board of Higher Education on January 9. She

February 8, 1996

stated that Phil Rock had been appointed by Governor Edgar to represent the private universities on the Illinois Board of Higher Education. She explained that two important issues had been presented to the Board. She continued that the first was the budget and since that item had been thoroughly discussed earlier she would defer to the second item which was new units of instruction, research, and public service for public universities. She said that a series of very important programmatic initiatives had been brought forward and approved, including a number at SIU. She continued that the first was the health professional initiatives which had been approved at this meeting. She explained that the College of Technical Careers had been extensively reviewed and there was an excellent plan to move some programs to community colleges, to change the degree requirements and make some programs into four-year baccalaureate programs, and to change the focus of the school into an applied arts and sciences program. She reported that IBHE was very pleased with the changes and had approved those also. With respect to the University of Illinois at Chicago, she announced that they were moving forward with the initiative called "Great Cities Initiatives." She explained that they have formed an institute and will establish three new doctoral programs in conjunction with that initiative.

Mr. Brewster reported that he had attended the January 9 meeting of the Administrative Advisory Committee of the State Universities Civil Service System. He stated that this was the first meeting since the reorganization of higher education. He said the next meeting of the Merit Board will be next Thursday.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met at 9:00 a.m. in the Madison Room of the University Center. She gave the following report:

We met this morning and recommend for approval and inclusion on the omnibus motion Item J, Policy on Employees Mobilized to Active Military Duty in Connection with the Bosnia-Herzegovina Peace-keeping Efforts, and Item L, Revisions to Joint Rules Governing Procurement and Bidding at State Systems Universities in Illinois. We discussed the IBHE Operating Budget Recommendations, a computing request for RFPs to be sent out for extensive computer connections throughout SIUC, and then had a joint discussion with the Academic Matters Committee concerning budget and planning.

Dr. Wilkins, Chair of the Architecture and Design Committee, state that the Committee had met following the Finance Committee meeting. He gave the following report:

We ask that Board agenda Item K, Disposition of Real Property, Alton Campus, SIUE, be placed on the omnibus motion.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee. He gave the following report:

We had a discussion on critical thinking. It was very interesting. We also had a joint discussion with the Finance Committee on budget and planning.

The Chair announced that Mr. Norwood had been honored by having a plane named after him. He explained that there had been a ceremony in Chicago on Tuesday at the Museum of Science and Industry where the plane is located. He stated that there had been a lot of publicity regarding Mr. Norwood's retirement from United Airlines.

Under Executive Officer Reports, Dr. Guyon reported that the Garwin Family Foundation has established The Grayson Memorial Distinguished Professorship of Law and Medicine at Southern Illinois University at Carbondale. He stated that this gift established the distinguished chair to support students who will be working in law and medicine at the University. He said that Dr. Marsha Garwin Ryan, a Carbondale surgeon, and her brother, Mark J. Garwin, a Carbondale anesthesiologist, were responsible for the gift. He reported that Raymond and Barbara Stotlar, faculty members in Plant Biology, had received a \$600,000 grant to study bryophytes. He noted that one of the students now involved in this program began as an undergraduate at SIUC's Nakajo campus, then came to SIUC and earned a baccalaureate degree in Plant Biology. Dr. Guyon introduced Thomas F. Guernsey, SIUC School of Law Dean, effective July 1, 1996. He also introduced his wife, Dr. Kathe Klare.

The Chair announced that pursuant to notice, members of the Board of Trustees had had breakfast with Tom Guernsey this morning at approximately 7:30 a.m. in the Board Room of the University Center. He stated that the breakfast was most enjoyable and gave the Board the opportunity to meet and welcome Dr. Guernsey to the University.

Dr. Belck announced that spring enrollment at SIUE was up both in terms of headcount as well as full-time equivalent. She continued that SIUE is up just under 200 in headcount on the campus and the full-time equivalent was up about 100. She reported that SIUE had had the accreditation site team visit for their speech and hearing association and that the report was essentially positive. She announced that grants and contracts for the months of December and January

up \$4.85 million with 31 grants and contracts. Dr. Belck introduced Narbeth Emmanuel, Vice-Chancellor for Student Affairs subject to Board ratification, and Jay Starratt, Dean of Library and Information Services.

Dr. Sanders presented the following matters:

SUMMARY OF THE IBHE OPERATING BUDGET RECOMMENDATIONS  
FOR FISCAL YEAR 1997

The Illinois Board of Higher Education, at its January 9, 1996 meeting in Chicago, approved a Fiscal Year 1997 operations and grants budget recommendation of \$2.65 billion for higher education. This represents an increase of 6.1% or \$112.0 million in state tax dollars support, and an overall increase of 5.3% or \$133.6 million over fiscal year 1996 appropriations. Institutional operations and grants which exclude retirement contributions would increase \$99.9 million or 4.6%. Table I summarizes the recommended increases for all sectors of higher education in Illinois. The recommended tax dollars support for public universities would increase \$38.5 million, or 3.4%, with their total increase from all funds being \$63.0 million or 4.0%. Table II summarizes the recommendations for public universities.

Included in the IBHE recommendations are funds to support new and expanded initiatives to enhance the use of technology, better prepare the state's workforce, strengthen the quality of undergraduate education, and address other statewide and campus programs and priorities. Also, the recommendations incorporate public university tuition increases adopted last fall by university governing boards, with undergraduate tuition increases ranging from 2.7% to 6.3%, an average of 4.9%. The IBHE and the universities recognize the financial commitments that students are making to their respective campus by allocating \$2.5 million of additional revenue to the Illinois Student Assistance Commission for the Monetary Award Program.

PROGRAM PRIORITIES

The IBHE recommendations include \$9.4 million at public universities for new and expanded technology and distance learning initiatives. The recommended resources will support improvements in instructional equipment, faculty development, distance learning, and enhanced access to information technologies. Approximately \$1.4 million is recommended for Carbondale and \$250,000 for Edwardsville for advances in technology.

A total of \$6.5 million is included in IBHE recommendations for new or expanded programs in health professions, teacher preparation and continuing development, and technical fields to better prepare Illinois' workforce. Funding of \$817,400 for Carbondale's Bachelor of Science in Physician Assistant program and

\$350,000 for Edwardsville's Master of Science in Nurse Practitioner is included as part of this recommendation.

IBHE recommendations continue to strengthen undergraduate education efforts by providing funds of \$7.5 million for the improvement of undergraduate teaching and learning. These funds will support purchasing of undergraduate classroom and laboratory equipment, increasing the number of course sections in high demand, and improving student retention efforts. Funds are recommended for retention activities at both campuses, \$350,000 at Carbondale and \$100,000 at Edwardsville. Also, Carbondale is recommended for funding of \$540,000 to support instructional initiatives.

### INSTITUTIONAL SUPPORT AND ADJUSTMENTS

Institutional support increases and adjustments were recommended in the following areas by IBHE: Compensation Increases, Operation and Maintenance of Buildings; and Tuition Waiver Adjustments, Financial Guidelines Adjustments, Tuition Related Adjustments, and Other Adjustments.

#### Institutional Support

Compensation Increases. The quality of educational services offered by public universities depends on the qualifications and commitment of faculty and staff. Competitive compensation is essential to attract and retain the highest caliber of staff necessary to offer quality educational programs. Improving faculty and staff salaries continues to be an institutional and statewide priority.

These recommendations recognize that actual compensation increases granted to faculty and staff depend, in part, on the requirements of mandated, non-salary costs. The fiscal year 1997 recommendations include funds for compensation increases totaling \$34.7 million. This represents a 3.0% increase on 95% of the personal services base, plus a 3.0% increase in the Medicare base.

An increase of \$35.6 million in contributions to the State Universities Retirement System is recommended. This reflects the second year of a 15-year phase-in of pension contributions designed to restore the state retirement systems to actuarially sound financial footing. The additional resources are sufficient to meet the normal cost of maintaining the system and increase the system funding ratio to 90% over the next 50 years, which will assure the financial viability of the system for current and future retirees.

Operation and Maintenance of Buildings. The fiscal year 1997 recommendations include \$2.6 million for the cost of operating and maintaining new buildings at Chicago State University, Eastern Illinois University, Illinois State University, Southern Illinois University at Carbondale, and both main campuses of the University of Illinois. These amounts are based on the type and use of the new space and the length of time the new facilities will be open in fiscal year 1997.

## Adjustments

Tuition Waiver Adjustments. Board of Higher Education policies limit the amount of undergraduate tuition waived by public universities to 3% of potential undergraduate tuition revenue. The budget recommendations include \$626,000 in negative base adjustments at four university campuses at which tuition waivers exceed 3%. Carbondale received a negative base adjustment of \$372,200 for exceeding the waiver limit. These adjustments ensure that state general funds do not subsidize tuition waivers above the limit established by board policy.

Financial Guidelines Adjustment. Base adjustments are recommended to reflect cost and salary increases and the expansion or contraction of certain self-supporting university programs. Since fiscal year 1980 revenues from these activities have been deposited in the Universities Income Funds and expenditure are made from appropriations approved by the General Assembly and Governor. The fiscal year 1997 budget recommendations include a negative adjustment of \$415,600 for Carbondale's cost recovery program and a positive adjustment of \$32,500 for Edwardsville's cost recovery program.

Tuition Related Adjustments. Negative base adjustments are recommended at eleven campuses for the transfer of appropriation authority to the Illinois Student Assistance Commission for the Monetary Award Program to meet the student financial aid requirements for undergraduate tuition rate and fee increases above 3.0%. Negative adjustments of \$505,200 and \$110,500 were made respectively to the Carbondale and the Edwardsville base budgets.

## SUMMARY TABLE

The attached Table III summarizes the IBHE fiscal year 1997 operating budget recommendations for Southern Illinois University.

## CONCLUSIONS

There will be those who look very simplistically at the IBHE proposed budget for operations, and based upon a reading of the bottom line percentage increase without an understanding of the internal adjustments and their impact, may conclude that Southern Illinois University has not been treated fairly. However, we have experienced the same cost of living adjustments for salaries, etc. that other universities were given and we have received favorable program enhancement recommendations. Except for our own situation with tuition waivers and enrollment, our bottom line percent would approximate the average of other Illinois public universities.

The budget being recommended by the Illinois Board of Higher Education will by no means support all of the needs of the University and higher education in Illinois. But, given the financial demands being placed on the state's budget, it is a recommended budget which we need to support. It will take

considerable support and effort by us and all the other members of the higher education community for this recommended budget to make its way through the appropriations process.

Table I  
FY 1997 IBHE RECOMMENDATIONS  
HIGHER EDUCATION OPERATIONS AND GRANTS  
ALL APPROPRIATED FUNDS

(IN THOUSANDS OF DOLLARS)				
<u>Resource Requirements</u>	<u>FY 1996 Appropriations</u>	<u>FY 1997 Recommendations</u>	<u>Increase Over FY 1996</u>	<u>Percent Increase Over FY 1996</u>
Universities	\$1,561,712.6	\$1,624,676.0	\$62,963.4	4.0%
Community Colleges	248,701.6	260,505.7	11,804.1	4.7%
Illinois Student Assistance Commission	296,435.9	316,626.7	20,190.8	6.8%
Illinois Financial Assistance Act	18,170.0	18,715.1	545.1	3.0%
Health Education Grants	19,575.0	20,426.4	851.4	4.3%
Institutional Grant Programs	21,358.1	24,068.9	2,710.8	12.7%
Illinois Mathematics and Science Academy	12,790.0	13,367.8	577.8	4.5%
State Universities Civil Service System	975.0	1,144.9	169.9	17.4%
Board of Higher Education	2,304.9	2,452.6	147.7	6.4%
Total Institutional Operations and Grants	<u>2,182,023.1</u>	<u>2,281,984.1</u>	<u>99,961.0</u>	<u>4.6%</u>
Retirement	123,911.0	159,547.0	35,636.0	28.8%
Shared Computing	6,419.0	6,440.3	21.3	0.3%
Loan Program Administration and Loan Reimbursements	202,200.0	200,200.0	(2,000.0)	-1.0%
Total	<u>\$2,514,553.1</u>	<u>\$2,648,171.4</u>	<u>\$133,618.3</u>	<u>5.3%</u>
<u>Source of Appropriated Funds</u>				
<u>General Revenue</u>	<u>\$1,843,345.6</u>	<u>\$1,955,341.0</u>	<u>\$111,995.4</u>	<u>6.1%</u>
General Revenue Fund	1,661,424.0	1,765,452.3	104,028.3	6.3%
Education Assistance Fund	181,921.6	189,888.7	7,967.1	4.4%
Universities Income Fund	421,652.6	446,171.9	24,519.3	5.8%
Student Loan Fund	202,200.0	200,200.0	(2,000.0)	-1.0%
Other Funds	47,354.9	46,458.5	(896.4)	-1.9%
Total	<u>2,514,553.1</u>	<u>2,648,171.4</u>	<u>133,618.3</u>	<u>5.3%</u>

Table II

FY 1997 IBHE RECOMMENDATIONS  
UNIVERSITIES OPERATIONS AND GRANTS

(IN THOUSANDS OF DOLLARS)				
	FY 1996	FY 1997	Increase	Percent
<u>Institutions</u>	<u>Appropriation</u>	<u>Recommendations</u>	<u>Over</u> <u>FY 1996</u>	<u>Increase</u> <u>Over</u> <u>FY 1996</u>
Chicago State University	\$41,709.7	\$43,685.8	\$1,976.1	4.7%
Eastern Illinois University	58,000.4	61,227.8	3,227.4	5.6%
Governors State University	27,473.6	29,931.7	2,458.1	8.9%
Illinois State University	109,970.4	116,093.2	6,122.8	5.6%
Northeastern Illinois University	47,667.6	50,088.5	2,420.9	5.1%
Northern Illinois University	136,843.9	142,136.4	5,292.5	3.9%
Western Illinois University	69,923.2	71,247.2	1,324.0	1.9%
BGU Chancellor's Office	1,948.5	0.0	(1,948.5)	-
BOR Chancellor's Office	1,231.9	0.0	(1,231.9)	-
 Southern Illinois University	 <u>262,165.7</u>	 <u>270,945.3</u>	 <u>8,779.6</u>	 <u>3.3%</u>
Carbondale	186,370.5	192,974.4	6,603.9	3.5%
Edwardsville	73,920.4	76,053.4	2,133.0	2.9%
University Administration	1,874.8	1,917.5	42.7	2.3%
 University of Illinois	 <u>804,777.7</u>	 <u>839,320.1</u>	 <u>34,542.4</u>	 <u>4.3%</u>
Chicago	357,606.7	371,640.8	14,034.1	3.9%
Springfield	24,773.4	26,331.6	1,558.2	6.3%
Urbana - Champaign	382,572.0	400,949.8	18,377.8	4.8%
University Administration	39,825.6	40,397.9	572.3	1.4%
 Total	 <u>\$1,561,712.6</u>	 <u>\$1,624,676.0</u>	 <u>\$62,963.4</u>	 <u>4.0%</u>

Source of Appropriated Funds

<u>General Revenue</u>	<u>\$1,123,390.9</u>	<u>\$1,161,877.7</u>	<u>\$38,486.8</u>	<u>3.4%</u>
General Revenue Fund	1,027,095.8	1,063,035.5	35,939.7	3.5%
Education Assistance Fund	96,295.1	98,842.2	2,547.1	2.6%
Universities Income Fund	421,652.6	446,171.9	24,519.3	5.8%
Other	16,669.1	16,626.4	(42.7)	-0.3%

**SUMMARY OF THE IBHE FY-97 BUDGET RECOMMENDATIONS  
FOR SOUTHERN ILLINOIS UNIVERSITY**

(IN THOUSANDS OF DOLLARS)	Carbondale	Edwardsville	University Administration	Total System
<b>FY - 96 Appropriations</b>	<b><u>\$186,370.5</u></b>	<b><u>\$73,920.4</u></b>	<b><u>\$1,874.8</u></b>	<b><u>\$262,165.7</u></b>
<b>Adjustments</b>				
FY 1995 Carryover Spending Adjustment	135.4	(579.6)		(444.2)
FY 1996 Excess Carryover Adjustment	31.8	416.9		448.7
ISAC Offset Adjustment	(505.2)	(110.5)		(615.7)
Tuition Waiver Adjustment	(372.2)	0.0		(372.2)
Cost Recovery Adjustment	<u>(415.6)</u>	<u>32.5</u>		<u>(383.1)</u>
Total Adjustments	(1,125.8)	(240.7)	0.0	(1,366.5)
<b>Adjusted Base Budget (FY 1996)</b>	<b>185,244.7</b>	<b>73,679.7</b>	<b>1,874.8</b>	<b>260,799.2</b>
<b>Program Priorities</b>				
Instructional and Technological Support	1,000.0			1,000.0
Distance Education Support		200.0		200.0
M.S. in Primary Care Nurse Practitioner		350.0		350.0
Retention Programs	350.0	100.0		450.0
B.S. in Primary Care Medicine (Physician Asst.)	817.4			817.4
B.S. in Aviation Technologies	132.0			132.0
School of Law Technical Enhancement	36.0			36.0
Information Technology	205.0			205.0
Diversity Plan		100.0		100.0
Materials Research	180.0			180.0
Instructional Equipment		50.0		50.0
Tuition Supported Instruction	<u>540.2</u>			<u>540.2</u>
Total Program Initiatives	3,260.6	800.0	0.0	4,060.6
Percentage of FY1996 Base	1.75%	1.08%	0.00%	1.55%
<b>Institutional Support</b>				
Compensation	3,978.1	1,573.7	42.7	5,594.5
Operation and Maintenance of Buildings	<u>491.0</u>			<u>491.0</u>
Total Institutional Support	4,469.1	1,573.7	42.7	6,085.5
<b>Net Change from FY 1996</b>	<b>6,603.9</b>	<b>2,133.0</b>	<b>42.7</b>	<b>8,779.6</b>
<b>Percentage Change</b>	<b>3.5%</b>	<b>2.9%</b>	<b>2.3%</b>	<b>3.3%</b>
<b>FY 1997 Recommended Appropriations</b>	<b><u>\$192,974.4</u></b>	<b><u>\$76,053.4</u></b>	<b><u>\$1,917.5</u></b>	<b><u>\$270,945.3</u></b>

SUMMARY OF THE IBHE CAPITAL BUDGET RECOMMENDATIONS  
FOR FISCAL YEAR 1997

The Illinois Board of Higher Education Fiscal Year 1997 recommendations for higher education capital improvements totaled \$237 million. The budget recommendations for capital improvements recognized the importance of educational facilities to the delivery of quality instruction, research, and public service programs. High priority was given to projects and statewide initiatives that promoted the use of instructional technology, improved undergraduate education, and made wise use of existing facility and infrastructure resources to improve accessibility and affordability. Funding priority was also given to capital renewal projects, the equipping of newly constructed facilities, major remodeling projects to upgrade existing buildings, and matching dollars. Specific components on the recommendations included:

- \$25 million for the Technology Enhancement Initiative for improving technology infrastructure in the State's community colleges and public universities.
- 
- \$15 million for the Statewide Higher Education Telecommunications Initiative to support the delivery of instruction and training using telecommunications technologies.
- 
- \$172 million for Regular capital Projects, including \$112 million for public universities, \$57.1 million for community colleges, and \$3.0 million for the Illinois Mathematics and Science Academy.
- 
- \$25 million for the Capital Renewal projects, including \$18.7 million for public universities and \$6.3 million for community colleges.

In addition, the Fiscal Year 1997 recommendations assume that appropriations will be made for the projects contained in Governor Edgar's Fiscal Year 1996 Capital Plan. The Governor's Fiscal Year 1996 Capital Plan included higher education projects totaling \$87.5 million.

- \$15 million for the Statewide Higher Education Telecommunications Initiative
- \$52.5 million for Regular Capital projects
- \$20 million for Capital renewal projects.

To date the legislature has not appropriated funds for these projects.

The Illinois Board of Higher Education Fiscal Year 1997 capital budget recommendations for SIU are shown on Table 1. The Governor's Fiscal Year 1996 Capital Budget Plan for SIU is shown on Table 2.

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The combination of the Fiscal Year 1997 Illinois Board of Higher Education recommendations and IBHE's reaffirmation of the Governor's Fiscal Year 1996 Capital Plan result in a favorable capital budget recommendation for SIU. It will require considerable effort by us and others for these recommendations to come to fruition.

Table 1

Southern Illinois University  
Illinois Board of Higher Education  
Capital Budget Recommendation  
Fiscal Year 1997

<u>Projects</u>	<u>Amount Recommended</u>
<u>Technology Enhancement</u>	
Carbondale	\$ 1,053,700
Edwardsville	609,000
<u>Regular Capital</u>	
Carbondale	
Altgeld Hall Renovations	\$ 5,175,100
Engineering Building Equipment	2,359,000
Rutledge Manor Renovation, Phase III (Springfield Medical Campus)	1,217,800
Edwardsville	
Chilled Water Unit Replacement	\$ 4,108,100
<u>Capital Renewal</u>	
Carbondale	
Air Conditioning Renovations	\$ 213,500
Roof Replacement, Phase II	437,100
Underground and Overhead Electric Feeder Renovations	1,849,400
Edwardsville	
Mechanical Systems Renovations	<u>950,000</u>
TOTAL	\$17,972,700

Table 2

Southern Illinois University  
Governor's Capital Plan  
Fiscal Year 1996

<u>Projects</u>	<u>Amount Recommended</u>
<u>Regular Capital</u>	
Carbondale	
Altgeld Hall Remodeling (Planning	\$ 574,000
Edwardsville	
Engineering Building	21,256,200
<u>Capital Renewal</u>	
Carbondale	
Morris Library Asbestos Removal	750,000
Underground and Overhead Electric Feeder Renovations	1,342,900
Edwardsville	
Mechanical Systems Renovations	449,400
Door and Window Replacement	<u>217,700</u>
TOTAL	\$24,590,200

President Sanders gave the following report:

I want to make a few comments about legislative activity. First with respect to the most recent crisis in Amtrak funding. The extraordinary efforts on the part of the communities in Southern Illinois, particularly Carbondale, and activities on the part of faculty, staff, and students on the Carbondale campus, has resulted in bills being introduced in both the House and Senate. Those bills have key sponsorship by Southern Illinois legislators to support the continuation of Amtrak. The Governor had announced publicly that he would not find a short term solution acceptable; that he would be supportive of a solution so long as it was long-term. A task force of legislators was created, four from the House and four from the Senate, four of whom from each party, and they have made their report to the state that frames a solution to the current Amtrak crisis. Money will be appropriated to run the trains for the remainder of this year, along with a total of

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\$6.5 million for next year. They will make some fuel efficiencies in the service, and adjust some train schedules including reducing service for the train serving Carbondale and Chicago to one round trip daily for six days a week instead of seven. They will also eliminate the deficit food service. Train service with the lowest ridership will be eliminated. There will be a fee increase each year for the next four years of 10% and they will expect some local participation in supporting the cost of operating train stations. For next fiscal year communities are expected to come up with \$400,000, hopefully statewide rising to \$800,000 by 1999. This is an important action with respect to Southern Illinois University and the Carbondale campus. We have students from every county in the state, with roughly a third of the students on the Carbondale campus coming from the six counties across the northern tier of Illinois. We see approximately 100,000 boardings at Carbondale every year, and roughly 40% of those are Carbondale students. While no one can clearly read exactly what kind of effect this might have on enrollment, one has to conclude it would have a very significant impact because of the nature of many of the students we serve. The train is possibly the only viable transportation for them.

The Governor's budget will be presented to the legislature on March 6. We continue to hope that the Governor will be supportive of the Board of Higher Education recommendation of \$112 million new dollars and will allocate those funds in the same manner as the IBHE has recommended. I think it is very encouraging that the other senior universities and the community colleges stood and spoke in support of the IBHE request and I believe that that should be helpful in selling the budget to the Governor and the General Assembly.

The Legislative Audit Commission has requested us to provide them with a listing of obsolete statutes affecting Universities which we would like to see removed from the books. However, those statutes have to be non-controversial. We have provided a list of statutes. A successful effort this time around ought to produce another round of such activity. At the same time the Audit Commission is looking at eliminating statutes, other bills are being introduced to put new laws on the books. Garrett Deakin remains busy keeping track of those.

We met with five legislators from Southern Illinois on the Carbondale campus to discuss our budget requests, capital requests, and other legislative matters. We will be hosting a meeting of the Metro-East legislators next Wednesday here in the University Center. I think we benefit from the fact that our legislators across the southern tier of the state are knowledgeable about Southern Illinois University and are committed to her and her various campuses.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
NOVEMBER AND DECEMBER, 1995, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of November and December, 1995, were mailed to the members of the board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

Name	Title	Department	Effective Date	Salary
1. Guernsey, Thomas F.	Dean	School of Law	07/01/96	\$12,750.00/mo \$153,000.00/FY
2. Hampton, Rick D.	Asst to Director of Human Resources	Human Resources	11/13/95	\$4,875.00/mo \$ 58,500.00/FY
3. Labyk, Christine	Coordinator of Wellness Program	Student Health Programs	11/01/95	\$3,670.00/mo \$ 44,040.00/FY
4. Mangun, Jean C.	Asst Professor	Forestry	12/15/95	\$4,778.00/mo \$ 43,002.00/AY
5. Tatham, Gregory A.	Director	Student Center	12/01/95	\$5,417.00/mo \$ 65,004.00/FY
6. Voges, John K.	Asst Instructor	CTC-Aviation	10/09/95	\$2,500.00/mo \$ 30,000.00/FY
		Mgmt & Flight		

B. Leaves of absence with Pay

Name	Type of Leave	Department	Purpose	Date and % of Leave
1. Addington, Aldon M.	Sabbatical	Art & Design	Research	08/16/96 - 08/15/97 50%
2. Akhavan-Majid, Roya	Sabbatical	Journalism	Writing/Research	08/16/96 - 05/15/97 50%
3. Allen, Howard W.	Sabbatical	History	Writing	08/16/95 - 12/31/96 100%
4. Ashraf, Hea-Ran L.	Sabbatical	Animal Science, Food & Nutrition	Writing/Research	07/01/96 - 12/31/96 100%

5.	Benefit, Brenda R.	Sabbatical	Anthropology	Writing/Research	08/16/96 - 12/31/96	100%
6.	Benshoff, John J.	Sabbatical	Rehabilitation Institute	Writing	01/01/97 - 05/15/97	100%
7.	Bhattacharyya, Jnan	Sabbatical	Geography	Research	08/16/96 - 12/31/96	100%
8.	Boysen, Bill H.	Sabbatical	Art & Design	Music	08/16/96 - 12/31/96	100%
9.	Brennikar, Joseph J.	Sabbatical	Ed Psych & Spec Ed	Writing	08/16/96 - 12/31/96	100%
10.	Brown, Beverly M.	Sabbatical	Curri & Instr	Research	01/01/97 - 05/15/97	100%
11.	Campbell, James A.	Sabbatical	CTC-Applied	Writing/Research	08/16/96 - 12/31/96	100%
12.	Cash, Joe R.	Sabbatical	Technologies	Research	08/16/96 - 12/31/96	100%
13.	Carr, Kay J.	Sabbatical	History	Research	08/16/96 - 12/31/96	50%
14.	Chen, Pei-Li	Sabbatical	Mathematics	Research	08/16/96 - 12/31/96	100%
15.	Chu, Jiang-Hsing	Sabbatical	Computer Science	Research	08/16/96 - 12/31/96	100%
16.	Chu, Tsuchin	Sabbatical	Mech Engr & Energy Proc	Research	08/16/96 - 08/15/97	50%
17.	Davis, Diane C.	Sabbatical	CTC-Information	Research	08/16/96 - 12/31/96	100%
18.	Detwiler, Donald S.	Sabbatical	Mgmt Sys	Research	08/16/96 - 12/31/96	100%
19.	Derge, David R.	Sabbatical	History	Writing	01/01/97 - 05/15/97	100%
20.	Delphin, Wilfred J.	Sabbatical	Political Science	Research	01/01/97 - 05/15/97	100%
21.	Dyer, William G.	Sabbatical	School of Music	Research	08/01/96 - 07/31/97	50%
22.	Fare, Rolf G.	Sabbatical	Zoology	Research	01/01/97 - 06/30/97	100%
23.	Farhang, Kambiz	Sabbatical	Economics	Research	08/16/96 - 12/31/96	50%
24.	Frankowska, Maria	Sabbatical	Mech Engr	Research	08/16/96 - 12/31/96	100%
25.	Gannon, Linda R.	Sabbatical	Law	Writing	01/01/97 - 05/15/97	100%
26.	Gilbert, Glenn G.	Sabbatical	Psychology	Writing/Research	01/01/97 - 05/15/97	100%
27.	Gibson, Sharon L.	Sabbatical	Linguistics	Writing	01/01/97 - 05/15/97	100%
28.	Gibson, Paul T.	Sabbatical	Cur & Instr	Research	01/01/97 - 05/15/97	100%
29.	Grosskopf, Shawna P.	Sabbatical	Plant & Soil Sci	Research	01/01/97 - 05/15/97	100%
30.	Heidinger, Roy C.	Sabbatical	Economics	Research	08/16/96 - 05/15/97	50%
31.	Hendrix, Lewellyn	Sabbatical	Zoology	Research	08/16/96 - 12/31/96	50%
32.	Hodgson, Scott R.	Sabbatical	Sociology	Writing	01/01/97 - 06/30/97	100%
33.	Hou, Wen-Chi	Sabbatical	Radio-Television	Research	01/01/97 - 05/15/97	100%
			Computer Science	Research	08/16/96 - 05/15/97	50%
					01/01/97 - 05/15/97	100%

34.	Janikowski, Timothy	Sabbatical	Rehab Institute	Writing	08/16/96 - 12/31/96	100%
35.	Kammler, David W.	Sabbatical	Mathematics	Research	08/16/96 - 12/31/96	100%
36.	Kipatrack, Thomas L.	Sabbatical	Library Affairs	Writing/Research	01/01/97 - 06/30/97	100%
37.	King, James B.	Sabbatical	Accountancy	Research	08/16/96 - 12/31/96	100%
38.	King, Sheryl S.	Sabbatical	Animal Science	Research	07/01/96 - 12/31/96	100%
39.	Kionka, Edward J.	Sabbatical	Law	Writing/Research	01/01/97 - 05/15/97	100%
40.	Kittleson, Mark J.	Sabbatical	Health, Edu & Rec	Research	01/01/97 - 05/15/97	100%
41.	Kohler, Christopher C.	Sabbatical	Zoology	Writing/Research	07/01/96 - 12/31/96	100%
42.	Kung, Fan H.	Sabbatical	Forestry	Research	01/01/97 - 06/30/97	100%
43.	Langsdorf, Lenore	Sabbatical	Speech Comm	Writing/Research	01/01/97 - 05/15/97	100%
44.	Laumas, Gurcharan	Sabbatical	Economics	Research	08/16/96 - 12/31/96	100%
45.	Malkin, Marjorie J.	Sabbatical	Health, Edu & Rec	Research	08/16/96 - 12/31/96	100%
46.	Mason, Ronald M.	Sabbatical	Political Science	Research	08/16/96 - 12/31/96	50%
47.	Melcher, Arlyn J.	Sabbatical	Management	Research	01/01/97 - 12/31/97	100%
48.	Merrill-Fink, Lori	Sabbatical	Theater	Research	01/01/97 - 05/15/97	100%
49.	Miah, Muhammad M.	Sabbatical	Social Work	Research	01/01/97 - 06/30/97	100%
50.	Midden, Karen S.	Sabbatical	Plant & Soil Sci	Research	08/16/96 - 12/31/96	50%
51.	Middleton, Beth A.	Sabbatical	Plant Biology	Writing/Research	01/01/97 - 12/31/97	100%
52.	O'Day, Edward J.	Sabbatical	History	Research	08/16/96 - 12/31/96	100%
53.	Peterson, Richard F.	Sabbatical	English	Writing	08/16/96 - 12/31/96	100%
54.	Phelps, John E.	Sabbatical	Forestry	Research	01/01/97 - 05/15/97	50%
55.	Primont, Daniel A.	Sabbatical	Economics	Research	08/16/96 - 12/31/96	100%
56.	Puri, Vijay K.	Sabbatical	Civil Engineering	Writing	08/16/96 - 12/31/96	50%
57.	Ramanaiyah, Nerella	Sabbatical	Psychology	Research	01/01/97 - 05/15/97	50%
58.	Rawlings, Charles A.	Sabbatical	Elec Engineering	Writing	07/01/96 - 06/30/97	100%
59.	Riedel, Marc P.	Sabbatical	Ctr for Study of	Research	01/01/97 - 05/15/97	100%
60.	Sheets, Joyce L.	Sabbatical	Crime, Delinq & Corr	Research	01/01/97 - 05/15/97	100%
61.	Simmons, Margaret R.	Sabbatical	CTC-Info Mgmt Sys	Research	01/01/97 - 05/15/97	100%
62.	Sinha, Atmash K.	Sabbatical	Music	Research	01/01/97 - 05/15/97	100%
63.	Snowman, Jack	Sabbatical	Mining Engr	Research	01/01/97 - 05/15/97	100%
64.	Small, Mark A.	Sabbatical	Educ Psc & Spe Ed	Writing/Research	01/01/97 - 05/15/97	100%
65.	Stitt, Thomas	Sabbatical	Ctr for Study of	Writing	08/16/96 - 12/31/96	100%
			Crime, Delinq & Corr			
			Ag Educ & Mech/	Research	08/16/96 - 12/31/96	100%
			Workforce Edu & Dev			

66.	Sullivan, James E.	Sabbatical	Art & Design	Research	01/01/97 - 05/15/97	100% <sup>2</sup>
67.	Tindall, Donald R.	Sabbatical	Plant Biology	Research	01/01/97 - 05/15/97	100% <sup>2</sup>
68.	Ugent, Donald	Sabbatical	Plant Biology	Writing/Research	08/16/96 - 12/31/96	100%
69.	Vieira, Norman	Sabbatical	School of Law	Research	01/01/97 - 05/15/97	100%
70.	Viswanathan, R.	Sabbatical	Elec Engr	Research	01/01/97 - 05/15/97	100%
71.	Wagner, Jeanine F.	Sabbatical	Music	Research	01/01/97 - 05/15/97	100%
72.	Wilson, David L.	Sabbatical	History	Writing	08/16/96 - 12/31/96	100%
73.	Woehlke, Paula L.	Sabbatical	Edu Psyc & Sp Ed	Research	01/01/97 - 05/15/97	100%
74.	Zargham, Mehdi R.	Sabbatical	Computer Science	Research	08/16/96 - 12/31/96	100%

C. Award of Tenure

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>
1. Thomas F. Guernsey	Professor	School of Law	July 1, 1996

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

#### A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Campanella, Carl*	Clin Asst Prof	Fam and Comm Med	11/15/95	....
2. Haseeb, Mohammed*	Clin Asst Prof	Int Med	11/15/95	....
3. LaRose, Rosario*	Clin Asst Prof	Int Med	11/15/95	....
4. Silvestros, Nicholas	Asst Prof of Clin Surg	Surgery	12/18/95	\$4,500.00/mo \$54,000.00/FY-90% \$5,000.00/mo \$60,000.00/FY-100% Additional compensation may be derived through the Medical Service and Research Plan
5. Singh, Inderjit*	Clin Asst Prof	Int Med	12/01/95	....
6. Speck, Lynn*	Clin Asst Prof	Int Med	12/01/95	....
7. Tsung, Francis*	Clin Asst Prof	Fam and Comm Med	11/15/95	....

#### B. Leaves of Absence With Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1. Watabe, Kounosuke	Sabbatical	Med Micro/Immuno	Research	02/15/96 - 08/15/96 100%

\*This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Bardon, Donna T.	Director of Annual	Lovejoy Library	10/01/95	\$3,000.00/mo
2. Bernalix, Laura W.	Asst Professor	Nursing	11/01/95	\$4,778.00/mo
3. Bruder, Walter P.	Asst Director	Human Resources	10/24/95	\$5,297.00/mo
4. Emmanuel, Narbeth	Vice Chancellor	Student Affairs	01/01/96	\$7,750.00/mo
5. Dusenbery, Wm. D.	Computer/Video Instruction Specialist	Head Start	10/02/95	\$2,417.00/mo
6. Effros, Bonnie	Asst Professor	Historical Studies	01/01/96	\$3,850.00/mo
7. Grice, James W.	Asst Professor	Psychology	12/01/95	\$3,500.00/mo
8. Land, Martin F.	Act Chair	SDM-Restor Dent	10/16/95	\$7,441.00/mo
9. Markowitz, Linda	Asst Professor	Soc & Soc Work	01/01/96	\$3,900.00/mo

B. Leaves of Absence with Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Dates and Percent of Salary</u>
1. Pearson, Samuel	Professional Development	Historical Studies	Serve as a Fulbright scholar on assignment in People's Republic of China	8/16/95 - 8/15/96 100%

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POLICY ON EMPLOYEES MOBILIZED TO ACTIVE  
MILITARY DUTY IN CONNECTION WITH THE BOSNIA-  
HERZEGOVINA PEACE-KEEPING EFFORTS

Summary

The policy proposed in this matter provides that the employee called to active duty because of the Bosnia-Herzegovina peace-keeping efforts receive the difference between his or her base military pay and base University pay, if greater, and all benefits for up to one calendar year. This policy goes beyond existing policy which provides for a maximum of 20 days paid leave for University employees called up by the State or Federal government to deal with domestic and/or international disturbances and problems.

Rationale for Adoption

The President of the United States has and is calling members of the Reserves and National Guard to active duty in response to peace-keeping efforts in Bosnia-Herzegovina. Governor Edgar has decreed that State of Illinois employees under his jurisdiction shall continue to receive his or her regular compensation as a State employee, plus any health insurance and other benefits he or she is currently receiving, minus the amount of his or her base pay for military activities. The Governor also urged other divisions of state government and private employers to implement similar protections for their employees. Southern Illinois University should not be any less generous to employees who are fulfilling their patriotic duty. The number of employees potentially involved appears to be small, with presently only three having been called to active duty.

Considerations Against Adoption

This is an unbudgeted expense.

Constituency Involvement

Constituency group involvement has not been sought directly on this issue. Employees have inquired if the University would be taking action of this kind.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the following policy concerning employees of Southern Illinois University in the Armed Forces Reserves or National Guard called to active duty in response to peace-keeping efforts in Bosnia-Herzegovina be adopted:

- (1) Employees of the University on a .50 or better appointment who are mobilized to active military duty in connection with peace-keeping efforts in Bosnia-Herzegovina shall continue to be considered active employees of the University on detached service for up to one calendar year of active military duty. Such employees shall be entitled to continue to receive their regular compensation as University employees, plus any employer provided health insurance and other benefits to which they are entitled, minus the amount of their base pay for military activities.
  - a. Compensation shall not be continued under this policy for any employee who is not eligible to participate in the State Universities Retirement System.
  - b. Compensation shall be continued under this policy for any faculty or administrative professional employee with a term appointment only for the duration of the remainder of such term appointment or one calendar year, whichever is less, following such employee's mobilization.
- (2) The President is authorized to prescribe such additional Guidelines deemed necessary for the implementation of this policy and to authorize negotiations with collective bargaining representatives concerning its implementation.
- (3) This policy shall take effect immediately and shall apply retroactively to the date of mobilization of any employee covered by this policy.
- (4) The Board of Trustees may amend or terminate this policy at any time.

#### DISPOSITION OF REAL PROPERTY, ALTON CAMPUS, SIUE

##### Summary

This matter authorizes the transfer of property at the School of Dental Medicine to the Department of Central Management Services. The parcel includes approximately 9.28 acres. Attached is a map showing the location of the property.

##### Rationale for Adoption

The parcel proposed for transfer was acquired by the Board of Trustees as part of the Shurtleff College properties. Originally leased to the Board in 1957, it was subsequently purchased in 1972.

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Part of the property has been used for visitor parking, and the rest is undeveloped. There is adequate parking for visitors elsewhere at the Dental School.

Transfer of the property to Central Management Services will relieve the University of the expense of maintaining it, plus the liability associated with ownership. Following the transfer, Central Management Services will dispose of the property as it deems appropriate. Residential development would be the most likely use of the property should CMS sell it, which would not affect the Dental School.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, consent is hereby given to transfer, by quit claim deed, to the Illinois Department of Central Management Services the following described real property:

Parcel 1: A tract of land in the City of Alton, bounded by a line beginning at a point 6 inches North of the Southeast corner of Lot 8 in Caswell's Addition to Upper Alton; thence running North 64 degrees West 400 feet; more or less, to the Northeast corner of Lot 5 in Taylor and Wells Subdivision; Lot 65 in College Addition to Upper Alton; thence West on the North line of said Lot 5 in said Subdivision, to the Northwest corner thereof; thence South on and along the West line of Lots 5, 6 and 7 in said Subdivision, to the Southwest corner of said Lot 7; thence East on the South line of said Lot 7 and of Lot 66 in College Addition and the South line of Caswell's Addition to the Southeast corner of Lot 16 in Caswell's Addition; thence North to the place of beginning.

Same description as conveyed in Book 2297 on page 475.

Parcel 2: Lots 32, 33, 34, 35, 36, 37 and 38 in George Smith's Addition to Upper Alton;

Parcel 3: A strip of land of the uniform width of 51-1/2 feet off the entire North side of Lot 39 in George Smith's Addition to Upper Alton (excepting therefrom that part of lot numbered 39 conveyed by The Trustees of Shurtleff College of Alton, Illinois to Rawley P. King and Lela M. King, husband and wife by Quit Claim Deed dated April 27,

1945 and recorded in the Recorder's Office of Madison County, Illinois in Book 936 Page 597 more particularly described as follows: Beginning at the Northwest corner of Lot 39; thence South along and upon the West line of said Lot 39 50.5 feet to the point of beginning; thence South 1 foot to appoint; thence East parallel with the South line of Lot 39; 165 feet to a point in the East line of Lot 39; thence North along and upon the East line of Lot 39 a distance of 1 foot to a point; thence West parallel with the South line of Lot 39; 165 feet to the point of beginning).

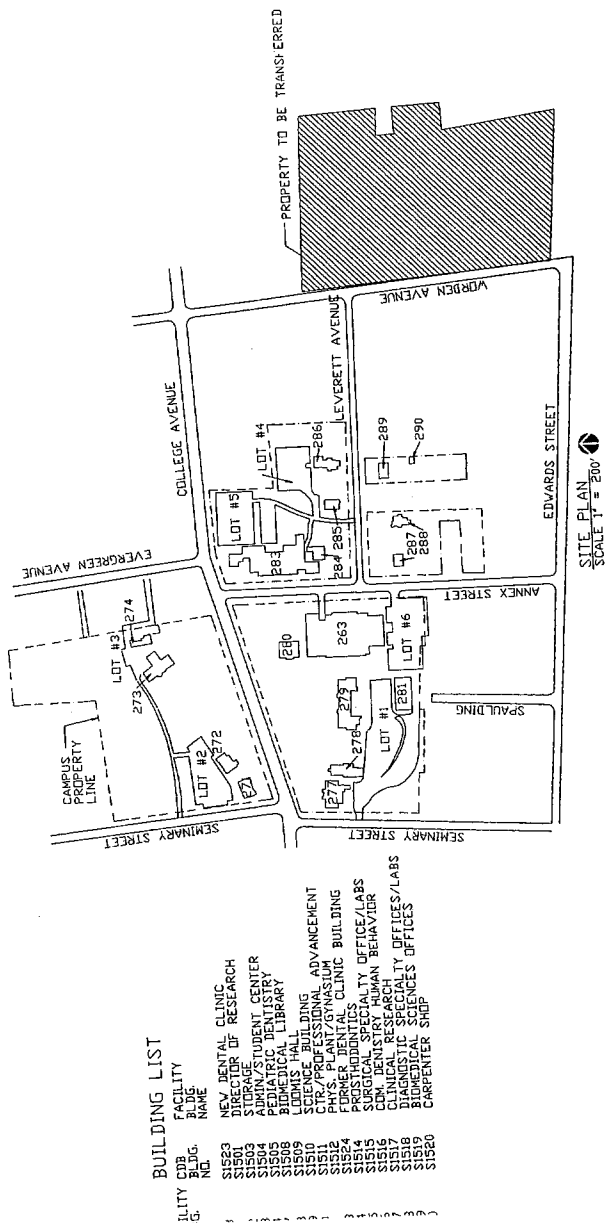
Same description as conveyed in Book 2297 on page 475.

Parcel 4: A tract of land East of said Lots 32, 33, 34, 35, 36, 37, 38 and 39 being part of a lot in George Smith's Addition, bounded by a line beginning at the Northeast corner of said Lot 32 in George Smith's Addition; thence Easterly 4 and 62/100 chains to land formerly owned by E. Rodgers; thence South 4 degrees 30 minutes East to the Northeast corner of land sold by D. Gillespie, Commissioner to George W. Carr by deed dated September 17, 1864, which is recorded in Madison County; thence Westerly along the North line of the tract of land so sold to Carr 4 and 62/100 chains to the point in the East line of said Lot 39; 51-1/2 feet Southerly from the Northeast corner thereof; thence Northerly along the East lines of said Lots 39, 38, 37, 36, 35, 34, 33 and 32 to the place of beginning.

Same description as conveyed in book 2297 on page 475.

Parcel 5: Lot 25 in Rodger's Subdivision as shown on the Plat thereof, recorded in Plat Book 5 Page 67 in Madison County, Illinois.

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all actions necessary to the execution of this resolution in accordance with established policies and procedures.



REVISIONS TO JOINT RULES GOVERNING PROCUREMENT  
AND BIDDING AT STATE SYSTEMS UNIVERSITIES IN ILLINOIS

Summary

The recommended revisions will make the Joint Rules Governing Procurement and Bidding at State Systems Universities in Illinois consistent with changes made to the Illinois Purchasing Act over the past several years with respect to terminology, dollar thresholds, terms and conditions of the competitive selection process, and construction awards. The rules also reflect the recent change in governance for the universities that had been part of the Board of Governors and Regents systems.

Rationale for Adoption

The Illinois Purchasing Act requires each state agency to update and file rules governing its procurement practices and procedures and requires that such rules shall be filed and become effective in accordance with the Illinois Administrative Code.

These uniform Joint Rules Governing Procurement and Bidding at State Systems Universities in Illinois were collectively developed by staffs of the State senior public universities of the four governing boards to achieve more efficient, coordinated purchasing for all higher education. The University of Illinois Board of Trustees approved these recommended revisions on January 18, 1996. The staffs of the universities have again collaborated to develop updated amendments to the uniform rules.

Considerations Against Adoption

In developing these joint rules each universities has had to yield to procedural and language preferences in favor of a consensus position.

Constituency Involvement

Not pertinent to this matter.

Resolution

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the attached Revised Joint Rules Governing Procurement and Bidding at State Systems Universities in Illinois, be and are hereby approved and adopted, to become effective upon approval of the Illinois Department of Central Management Services and review and final publication in accordance with the Illinois Administrative Procedure Act.

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BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all actions necessary to implement this resolution.

**THE BOARD OF TRUSTEES OF THE  
UNIVERSITY OF ILLINOIS**

University of Illinois at Urbana-Champaign  
Director of Purchases  
207 Henry Administration Building (MC-364)  
506 South Wright Street  
Urbana, IL 61801

or

Director of Capital Programs (Construction)  
807 South Wright Street, Suite 340 (MC-309)  
Champaign, IL 61820

University of Illinois at Chicago  
Director of Purchases  
Room 312 - MAB (MC-560)  
809 South Marshfield Avenue  
Chicago, IL 60612-7203

University of Illinois at Springfield  
Director of Purchases  
Purchasing B106  
Springfield, IL 62794-9243

**THE BOARD OF TRUSTEES OF  
SOUTHERN ILLINOIS UNIVERSITY**

Southern Illinois University at Carbondale  
Director of Purchases  
Room 108 - Miles Hall  
Carbondale, IL 62901

Southern Illinois University at Edwardsville  
Director of Purchases  
Southern Illinois University  
Edwardsville, IL 62026

Southern Illinois University Medical School  
Director of Procurement Services  
P.O. Box 19230  
Springfield, IL 62794-9230

**~~BOARD OF GOVERNORS OF STATE  
COLLEGES AND UNIVERSITIES~~****BOARD OF TRUSTEES (110 ILCS 665/10-10)**

Eastern Illinois University  
Director of Purchases  
Room 113 Old Main  
Charleston, IL 61920

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BOARD OF TRUSTEES (110 ILCS 690/35-10)

Western Illinois University  
Director of Purchases  
Room 227 Sherman Hall  
Macomb, IL 61455

BOARD OF TRUSTEES (110 ILCS 670/15-10)

Governors State University  
Director of Purchases  
Purchasing Office  
University Park, IL 60466

BOARD OF TRUSTEES (110 ILCS 680/25-10)

Northeastern Illinois University  
Purchasing Agent  
5500 North St. Louis Avenue  
Chicago, IL 60625

BOARD OF TRUSTEES (110 ILCS 660/5-10)

Chicago State University  
Director of Purchases  
9501 King Drive  
Chicago, IL 60628

~~BOARD OF REGENTS OF REGENCY  
UNIVERSITIES~~

BOARD OF TRUSTEES (110 ILCS 685/30-10)

Northern Illinois University  
Director of Purchasing  
101 Altgeld Hall  
DeKalb, IL 60115

BOARD OF TRUSTEES (110 ILCS 675/20-10)

Illinois State University  
Director of Purchases  
1220 Illinois State University  
Normal, IL 61790-1220

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**AUTHORITY:** Implementing and authorized by the  
 Illinois Purchasing Act (~~Ill. Rev. Stat. 1987, ch. 427,~~  
~~pars. 132.1 et seq.~~) (30ILCS 505/1, et seq., 1994, as amended).

**SOURCE:** Filed June 10, 1975; amended at 7 Ill. Reg.  
 7100, effective June 1, 1983; codified at 8 Ill. Reg.  
 19827; amended at 13 Ill. Reg. 16510, effective  
 October 10, 1989

## Procurement and Bidding Regulations

### *Authority and Definitions*

#### Section 525.10 AUTHORITY

This Part is promulgated by the following governing Boards of the State of Illinois: The Board of Trustees of the University of Illinois, The Board of Trustees of Southern Illinois University, Board of Governors of State Colleges and Universities, and Board of Regents of Regency Universities (hereinafter sometimes referred to individually as "University" and collectively as "State Systems Universities") in accordance with the provisions of the Illinois Purchasing Act (the Act) ~~(Ill. Rev. Stat. 1987, ch. 127, pars. 132.1 et seq.)~~ (30 ILCS 505/1, et seq., (1994), as amended). This Part may be amended in accordance with the Illinois Administrative Procedure Act ~~(Ill. Rev. Stat. 1987, ch. 127, pars. 1001 et seq.)~~ (5 ILCS 100/1-1 et seq. (1994), as amended).

#### Section 525.20 DEFINITIONS

**Bid.** "Bid" shall mean an offer to contract with the University.

**Bid information.** "Bid information" shall be the material or requirements supplied to prospective bidders by a University to enable them to bid on proposed University contracts.

**Bidder.** "Bidder" means any person who submits a bid for a contract with the University.

**Cash discount.** "Cash discount" is a discount or an allowance deductible from the total amount of the invoice for payment within a specified number of days.

**Contractor.** "Contractor" shall mean a bidder whose bid has been accepted by the University.

**F.O.B.** "F.O.B." shall mean free on board.

**Person.** "Person" means and includes any individual, firm, partnership, corporation, association, or other entity.

**Purchasing official.** "Purchasing official" means the person or persons to whom the governing Board of the respective University has delegated the authority to take the action specified.

**Quantity discount.** "Quantity discount" is a discount allowed by the bidder for specified quantities of the item.

**Trade discount.** "Trade discount" is a special discount allowed by the bidder to special classes of purchases.

**University.** "University" shall mean a governing Board identified in Section 525.10, or its authorized representative, which issues bid information relating to a particular transaction.

### *Methods of Procurement*

#### Section 525.50 GENERAL

The principles of competitive bidding and economical procurement practice shall apply to all purchases and contracts by or for the State ~~Systems~~ Universities in Illinois, except as otherwise provided by law or this Part.

- a) A competitive procurement is one in which more than one potential vendor is contacted, given information describing the University's needs and any conditions that must be observed, and asked to respond with a priced quotation to meet those needs and conditions. Such information will be evaluated with the intent of selecting the vendor whose goods or services best meet the needs of the University, price, and other factors being considered.
- b) Except for those procurements identified in Section 525.700 which are exempt from the use of competitive procurement procedures, awards are to be made to the lowest responsible bidder meeting needs and conditions.
- c) Any of the procedures described in Section 525.60, except negotiation with one vendor, are examples of competitive procedures and may be used to conduct competitive procurements.

#### Section 525.60 PROCEDURES FOR SOURCE SELECTION

- A) ~~Sealed Bids: Sealed bids will be requested if the proposed contract is estimated to be \$5,000 or more, except in those instances otherwise authorized by law or this Part. Sealed bids must be in writing and will be opened publicly on a designated day and hour, except as otherwise provided herein.~~
- B) ~~Open Bids: For contracts estimated to be less than \$5,000, or when otherwise authorized by law, open bids may be requested. Open bids shall be made by the bidder in the manner specified in the bid information.~~
- C) ~~Sealed Proposals: This method may be used when specifications do not provide a basis for an award based solely on price or when features are difficult to compare directly. Sealed proposals will be in writing and will be submitted in accordance with specified criteria submitted in writing in the manner specified in the bid information and will be evaluated on the basis of such specific criteria considering price and other factors.~~
- D) ~~Negotiation: When a bid or proposal competitive procedure is not required by the Act or this Part and when it is determined that a negotiated procurement is more practicable or will result in advantage to the University, negotiations may be conducted with one or more vendors. (For example, a negotiated procurement is considered to be practicable when the purchasing official determines, based upon knowledge of market conditions, that the time and expense required to conduct such negotiations will be economically advantageous in terms of the expenditure of time and University resources.) Award will be made to the vendor best meeting the University's needs.~~

#### Section 525.70 HOW BIDS ARE COMPETITION IS SOLICITED BY THE UNIVERSITY

- A) ~~Newspaper advertisements. Except as exempted by the Act, the The University will shall advertise for bids sealed bids and sealed proposals in the official newspaper of the State of Illinois when purchasing services, commodities, or equipment with an estimated value of \$5,000 or more using competitive selection procedures. The advertisement will give full details as to where additional information can be obtained and the time and place of the bid opening. The advertisement will appear in the official State newspaper except that, in the case of repair and maintenance work estimated at more than \$5,000, but not exceeding \$10,000, the advertisement will appear in a local newspaper selected by the purchasing official.~~

## B) Bid information.

- 1) When the University intends to purchase services, commodities, or equipment, it will send out bid information to those persons who are on the appropriate bidders list and to any other persons identified to the purchasing official as a prospective bidder, except in the following cases.
  - a) When the bidder does not sell the particular service, commodity, or equipment.
  - b) When ~~bidding is~~ competitive selection procedures are not required by the Act.
- 2) The bid information will include:
  - a) Specifications or descriptions.
  - b) Quantity.
  - c) Any installation, maintenance, or repair service to be provided.
  - d) Delivery requirements or date for completion of services.
  - e) Any other terms or conditions which the University may require bidders to meet.
- 3) Bid information normally will be mailed, except that, in unusual circumstances, it may be communicated by telephone or in electronically transmitted form. For example, unusual circumstances are those that would prevent a bidder from hand carrying or mailing the original copy of the bid information in time for it to be received prior to the bid opening deadline.

***Eligibility to Bid*****Section 525.100 BIDDERS LIST FOR CONTRACTS**

- A) How to apply to be placed on bidders list. Bidders lists are maintained for various service, commodity, and equipment classifications. ~~To have its name be~~ included on a bidders list, a person should submit a request to the purchasing official indicating the types of services, commodities, or equipment ~~on which it is interested in bidding~~ for which bid information is requested.
- B) Application to be filled out.
  - 1) An applicant will be required to provide information concerning its form of organization and bank references, and may be required to provide sources of supply or other information to determine its responsibility and capability. ~~When the information would be required would depend~~ Applicant may be required to furnish this information depending upon the type of ~~contract purchase~~ and amount of information already available as to the capabilities and responsibility of the firm in question. The current Illinois Department of Human Rights (DHR) identification number is to be provided, as well as the Taxpayers Identification Number (TIN), also known as the Federal Employers Identification Number (FEIN) or Social Security Number.

- 2) The applicant must disclose in its application the name of each individual having a beneficial interest of more than 7 1/2% in the bidding enterprise and each individual who, together with his spouse or minor children, has a beneficial interest of more than 15% in the bidding enterprise and, if the applicant is a corporation, the names of all its officers and directors. The applicant shall notify the University of any changes in its ownership or officers at the time the change occurs.
  - 3) Applicants who are minorities, females, or persons with disabilities are encouraged to identify their status for certification purposes under the Business Enterprise for Minorities, Females, and Persons with Disabilities Act.
- C) Addition of name to list. Upon submission to the purchasing official of a completed application, the applicant's name ~~will~~ may be placed on the active bidders list for the service, commodity, or equipment classification requested. The purchasing official will give specific reasons for any applications which are not accepted. Bid information will be sent to those persons appearing on the bidders list. The sending of such information does not constitute a final or conclusive determination as to the responsibility and capability of such bidder. The bidder's qualifications and responsibility will be subject to continuous review.

#### Section 525.110 REMOVAL FROM BIDDERS LIST OR SUSPENSION

- A) Removal from bidders list or suspension. The University may remove any bidder from a bidders list or suspend the bidder from bidding for a specified period of time, not to exceed one year. The bidder will be given due notice of such removal or suspension action and the reasons ~~therefore~~ therefor. Appeal procedures are specified in Section 525.710 of this Part.
- B) Cause for removal or suspension. The following, without excluding others of like or different nature, shall be sufficient grounds for such removal or suspension:
- 1) Delivery of commodities, equipment, or services which do not comply with the specifications.
  - 2) Failure to make delivery or to complete a construction project in the time specified in the contract or purchase order.
  - 3) Failure to keep offer firm for length of time specified.
  - 4) Failure to provide any required performance or payment bonds.
  - 5) Collusion with other bidders or prospective bidders.
  - 6) Bankruptcy or other evidence of lack of responsibility.
  - 7) Failure to perform in accordance with an award.
  - 8) Failure to make equitable adjustments or replacement of damaged goods.
  - 9) Failure to honor warranties or guarantees.
  - 10) Giving false or misleading information.
  - 11) Any action constituting violation of State of Illinois or Federal laws or regulations, including noncompliance with the Illinois Human Rights Act ~~4 Ill. Rev. Stat. 1987, ch. 68, par. 1-101 et seq.~~ 1775 ILCS 5/1-101 et seq. (1994), as amended or with Department of Human Rights rules for public contracts (44 Ill. Adm Code 750).

- 12) ~~For~~ Two consecutive failures to respond (either with a bid or an indication of "no bid") to bid information.
  - 13) Determination of insufficient financial capability to perform a contract or any other facts causing substantial doubt as to whether the bidder can be relied upon to fulfill obligations under any contract awarded. For example, one standard is the ability of the vendor to provide specified financial documents such as insurance, performance bond, and payment bond all in the full amount of the contract.
  - 14) Any other violation of this Part.
- C) Reinstatement. After receipt of a notice of removal or suspension, a bidder may submit, in writing, an explanation of the circumstances which were the cause of the removal or suspension and prove that such circumstances have been corrected. On the basis of such proof, the University may modify or rescind the removal or suspension.

### ***Submission of Bids***

#### **Section 525.300 UNIVERSITY SEALED BID FORM**

- A) Uniformity. When a sealed bid is required by the bid information, to provide uniformity and to facilitate comparison of bids by the University, the bidders, and interested members of the public, only bids submitted on the sealed bid form specified by the University will be acceptable. The University reserves the right to waive minor variances or irregularities.
- B) Use of typewriter or ink. Every sealed bid ~~shall~~ should be typewritten or written in ink. The bid must be signed by the person submitting the bid or the person's duly authorized agent. The signature ~~shall~~ should be in ink and the name and title of each person signing the bid ~~shall~~ should be typed or printed below the signature.
- C) Bids by telephone or in electronically transmitted form. ~~In unusual circumstances, the~~ The University may agree to receive bids by telephone or in electronically transmitted form. Written confirmation of the sealed bid shall be mailed or delivered by the bidder on the same day.

#### **Section 525.320 CONTENTS OF BIDS**

- A) Completeness of bids. The bid will include all matters required by the bid information. All appropriate blanks in the bid form must be completed by the bidder.
- B) Reference specifications. Any specifications or standards adopted by business, industry, not-for-profit organization, or governmental unit may be incorporated by reference.
- C) Brand name or equal. Specifications may refer to one or more brand name products followed by the words "or equal". "Or equal" submissions will not be rejected because of minor differences in design, construction, or features which do not affect the suitability of the product for its intended use. The burden of proof that the product is equal for the intended use is on the bidder.
- D) Brand name only. Brand name alone may be specified in order to fill medical prescription needs or to stock University retail-type operations.
- E) Items must be new and current. Unless otherwise specified, the items offered must all be new and the latest model, crop, or manufacture.

- F) Bids on alternate items. When any bidder offers an alternate item for consideration, the bidder will give complete specifications, name the brand, and demonstrate that the alternate item is equal. The University reserves the right to reject any alternate item which it determines is not equally suitable for the specified purpose. The burden of proof is on the bidder.
- G) Unit and total prices. The price for the units specified in the bid shall be clearly shown for each individual item. Only one unit price shall be quoted for each item. The total price for the quantity requested must also be shown.
- H) Period of firm bid. Unless otherwise provided in bid information, the price of each bid must be kept firm for at least 60 days after the bid opening date. A bidder may specify the price will remain firm for a longer period than required by the bid information or this rule. If the bidder has not specified an expiration date for the price, the price will continue to remain firm until the bidder gives notice of intent to terminate the price. After such notice, the University will have 10 days to accept the bid at the original bid price.
- I) Maintenance and repair service. If the bid information specifies that maintenance or repair service must be provided by the successful bidder, each bidder will specify in the bid whether the service will be provided by the bidder or through an arrangement with another identified person or firm.
- J) Taxes, licenses, assessments, and royalties.
- 1) The contractor shall pay all current and applicable city, county, state and federal taxes, licenses or assessments, including federal excise taxes, due on the performance of the contract, including, without thereby limiting the foregoing, those required by the Federal Insurance Contribution Act and the Federal and State Unemployment Tax Acts, together with all royalties due for any proprietary items. The contractor is exclusively liable for the payment of the taxes to the respective governments. In the event said taxes, licenses, assessments or royalties, or any part thereof are in the first instance charged to the University, the contractor shall, upon timely demand of the University, pay the University the amount thereof, plus all penalties which may have accrued thereon.
  - 2) The University is exempted by Section 3 of the Use Tax Act (~~Ill. Rev. Stat. 1987, ch. 120, par. 439-3~~) (35 ILCS 105/3 (1994), as amended) from paying any of the taxes imposed by that Act, and sales to the University are exempt by Section 2 of the Retailers' Occupation Tax Act (~~Ill. Rev. Stat. 1987, ch. 120, par. 411~~) (35 ILCS 120/2 (1994), as amended) from any of the taxes imposed by that Act. The Department of Revenue of the State of Illinois under Rule No. 15, issued August 9, 1961, has declared that sales of materials to construction contractors for conversion into real estate for schools or charities are not taxable retail sales. The purchasing official will furnish the vendor with an exemption certification statement upon request.
- K) Federal excise tax. Bidders must not include in their prices any allowance for payment of federal excise tax, if the University is exempt from such taxes. If an order or contract is awarded for the purchase of an item that is subject to federal excise tax, the purchasing official will furnish the vendor with an exemption certificate upon request.
- L) State and federal laws and University rules. All bids and contracts are subject to this Part and to applicable federal laws and those of the State of Illinois, particularly the Illinois Purchasing Act, conflict of interest statutes, nondiscriminatory employment statutes, and equal employment opportunity laws. A certification is required in certain instances, and the form of this certification may be provided in the bid form. (See also subsection (p) of this Section.)

M) Equal employment opportunity. A successful bidder awarded an order or contract agrees as follows. In the event of the contractor's non-compliance with the provisions of this Equal Employment Opportunity Clause, the Illinois Human Rights Act, or the Rules and Regulations of the Illinois Department of Human Rights ("Department"), the contractor may be declared ineligible for future contracts or subcontracts with the State of Illinois or any of its political subdivisions or municipal corporations, and the contract may be cancelled or voided in whole or in part, and such other sanctions or penalties may be imposed or remedies invoked as provided by statute or regulations. During the performance of this contract, the contractor agrees as follows:

- 1) That it will not discriminate against any employee or applicant for employment because of race, color, religion, sex, marital status, national origin or ancestry, age, physical or mental handicap unrelated to ability, military status, or an unfavorable discharge from military service; and further that it will examine all job classifications to determine if minority persons or women are underutilized and will take appropriate affirmative action to rectify any such underutilization.
- 2) That, if it hires additional employees in order to perform this contract or any portion thereof, it will determine that availability (in accordance with the Department's Rules) of minorities and women in the area(s) from which it may reasonably recruit and it will hire for each job classification for which employees are hired in such a way that minorities and women are not underutilized.
- 3) That, in all solicitations or advertisements for employees placed by it or on its behalf, it will state that all applicants will be afforded equal opportunity without discrimination because of race, color, religion, sex, marital status, national origin or ancestry, age, physical or mental handicap unrelated to ability, military status, or an unfavorable discharge from military service.
- 4) That it will send to each labor organization or representative of workers with which it has or is bound by a collective bargaining or other agreement or understanding, a notice advising such labor organization or representative of the contractor's obligations under the Illinois Human Rights Act and the Department's Rules. If any such labor organization or representative fails or refuses to cooperate with the contractor in its efforts to comply with such Act and Rules, the contractor will promptly so notify the Department and the contracting agency and will recruit employees from other sources when necessary to fulfill its obligations thereunder.
- 5) That it will submit reports as required by the Department's Rules, furnish all relevant information as may from time to time be requested by the Department and the contracting agency, and in all respects comply with the Illinois Human Rights Act and the Department's Rules.
- 6) That it will permit access to all relevant books, records, accounts, and work sites by personnel of the contracting agency and the Department for purposes of investigation to ascertain compliance with the Illinois Human Rights Act and the Department's Rules.
- 7) That it will include verbatim or by reference the provisions of this clause in every subcontract it awards under which any portion of the contract obligations are undertaken or assumed, so that such provisions will be binding upon such subcontractor. In the same manner as with other provisions of this contract, the contractor will be liable for compliance with applicable provisions of this clause by such subcontractors; and further it will promptly notify the contracting agency and the Department in the event any subcontractor fails or refuses to comply therewith. In addition, the contractor will not utilize any subcontractor declared by the Illinois Human Rights Commission to be ineligible for contracts or subcontracts with the State of Illinois or any of its political subdivisions or municipal corporations.

- N) Compliance with laws, regulations, and labor and employment provisions. The contractor agrees to comply with all laws, statutes, regulations, ordinances, ruling or enactments of any governmental authority that are applicable to the work or which in any way pertain to the project, including, without limiting the foregoing thereto, the following statutes:
- 1) ~~"AN ACT to give preference in the construction of public works projects and improvements to citizens of the United States who have resided in Illinois for one year" (Ill. Rev. Stat. 1987, ch. 48, pars. 260 et seq.).~~
  - 1) "An Act concerning the distribution of certain Federal grants and the employment of Illinois workers" (30 ILCS 570/0.01 et seq. (1994), as amended).
  - 2) "AN ACT to give preference to veterans of the United States military and naval service in appointments and employment upon public works by, or for the use of the State or its political subdivision" (Ill. Rev. Stat. 1987, ch. 126-1/2, pars. 23 et seq.; (330 ILCS 55/1 et seq. (1994), as amended).
  - 3) "AN ACT to prohibit discrimination and intimidation on account of race, creed, color, sex, religion, physical or mental handicap unrelated to ability, or national origin in employment under contracts for public buildings or public works" (Ill. Rev. Stat. 1987, ch. 29, pars. 17 et seq.; (775 ILCS 10/1 et seq. (1994), as amended).
  - 4) "AN ACT regulating wages of laborers, mechanics, and other workers employed in any public works by the State, county, city, or any public body or any political subdivision or by anyone under contract for public works" (Ill. Rev. Stat. 1987, ch. 48, pars. 39s-1 et seq.; (820 ILCS 130/1 (1994), as amended).
- O) Federally financed purchases. For purchases financed in whole or in part by United States Government funds, the contractor and each subcontractor shall comply with the following statutes (and with regulations issued pursuant thereto, which are incorporated herein by reference):
- 1) 18 U.S.C. 874 Prohibition of kickback from public works employees.
  - 2) 40 U.S.C. 276(c) Requiring filing of weekly statements of wages paid.
  - 3) By signing and submitting its bid, the bidder will be deemed to have signed and agreed to the provisions of the Certification of Nonsegregated Facilities, and certification of compliance with Title IX of the Education Amendments of 1972 (20 U.S.C. 1681, 1682, 1683, and 1685).
  - 4) Copeland Regulations 29 CFR 3.
  - 5) Section 402 of the Vietnam Era Veterans Readjustment Assistance Act of 1974 requiring affirmative action to employ and advance in employment qualified disabled veterans and veterans of the Vietnam Era (38 U.S.C. 2012 4212).
  - 6) Section 503 of the Rehabilitation Act of 1973 requiring affirmative action to employ and advance in employment qualified handicapped individuals (29 U.S.C. 793).
  - 7) Federal Executive Orders 11246 and 11375 requiring affirmative action and equal opportunity in employment for all persons without regard to race, color, religion, sex, or national origin.
- P) Provisions required by law deemed inserted. Each and every provision of law and clause required by law to be inserted in any order or contract shall be deemed to be inserted therein; and the order or contract shall be read and enforced as though it were included therein; and if, through mistake or otherwise, any such provision is not inserted or is not

correctly inserted, then upon the application of either party the contract shall forthwith be physically amended to make such insertion or correction.

#### **Section 525.330 HOW TO SUBMIT BIDS**

- A) Special envelope for sealed bids. A special envelope will be furnished for return of a sealed bid. The envelope containing the bid will show the following information on the outside:
  - 1) Address to which the bid is to be mailed or delivered.
  - 2) Date and time of the bid opening.
  - 3) Requisition or bid number or other project identification.
  - 4) Firm name and address of bidder.
- B) Where to submit bids. All bids must be submitted to the office at the address specified in the bid information.
- C) When to submit bids. Bid information will state the place, date, and hour of opening of bids and the latest date for receipt of bids by the purchasing official.
- D) Modification or withdrawal of bids. A bidder may withdraw or modify a bid if notice of the withdrawal or modification is received by the purchasing official before the latest time specified for receipt of bids. Any such modification or withdrawal, however, must be made by letter and received by the purchasing official prior to the scheduled bid opening. When time is of the essence, the purchasing official may agree to receive modifications or withdrawals by printed form conveyed electronically or by telephone. An originally signed written confirmation of the telephone or electronically conveyed modification or withdrawal shall be mailed or delivered by the bidder on the same day. Withdrawal of bids after bid opening will not ordinarily be permitted; however, in those cases where, in the judgment of the University, based on clear and demonstrable evidence, the bidder has made a bona fide error in the preparation of the bid and such error will result in a substantial loss to the bidder, an exception may be made.
- E) Late bids. No bids received after the time specified in the bid information will be considered. It is the bidder's responsibility to see that the bid is delivered at the time and place specified. All bids received after the specified time will be marked "Received too late for consideration", signed by the purchasing official, and returned unopened.
- F) Eligibility of bidders. No person shall be eligible to bid on a contract ~~of \$5,000 or more,~~ except for those procurements exempt from competitive selection procedures identified in Section 525.700, unless such person, ~~prior to bid opening,~~ has complied with the rules of the Illinois Department of Human Rights concerning eligibility of bidders.
- G) Bid reservations. The University reserves the right to reject any or all bids or any part thereof, to waive informalities, and to accept the bids deemed to be in the best interest of the University (such as, the lowest priced responsive bid).

#### **Section 525.340 BID SECURITY**

- A) Bid deposit. The bid information may require each bidder to file a bid deposit, the amount of which will not ordinarily exceed 5% of the bid amount, in the form of a certified check, bank draft, or cashier's check, made payable to the governing Board of the University. A bid bond will be acceptable in lieu of the foregoing, if so specified in the bid information.
- B) Retention or use of bid deposit. The bid deposit will be considered as security for full performance of all obligations imposed on the bidder, under the law and this Part, including

the obligation to keep the price or bid firm for as long a period as specified in the bid information, and the obligation to file a performance and/or payment bonds, if required, when a contract is awarded. If the bidder fails to perform any such obligations, the University will negotiate the bid deposit and retain from the proceeds thereof an amount sufficient to compensate it for damages suffered. The University may retain the bid deposit as liquidated damages if the bid information so specifies.

- C) Disposition of bid deposit. If a bidder is not one of the three lowest qualified bidders, the bid deposit will be returned to the bidder as soon as is practicable after the bid opening. The three lowest qualified bidders' deposits will be returned as soon as possible after the contract is awarded or, if a performance and/or payment bond is required, as soon as the successful bidder has filed an acceptable bond.

#### **Section 525.350 SUBMISSION OF SAMPLES**

- A) How to submit samples. Any samples called for in the bid information should be addressed and submitted as instructed. Each sample must be labeled clearly with the bidder's name, address, bid information number, and a brief description of the contents. Samples may be required even if there is no such requirement in the bid information (e.g., if a particular bidder is offering a product with which the University is not familiar). All transportation, packing, and crating charges must be paid by the bidder, except where otherwise stated in the bid information.
- B) Representative sample. All samples submitted must be representative of the commodities or equipment which will be delivered if a contract is awarded. Samples submitted by successful bidders will be retained for use in checking items delivered under the contract, but the submission of samples shall not limit the right of the University to insist that commodities or equipment delivered must also meet the specifications of the bid information.
- C) Disposition of samples. Unless otherwise specified in the bid information, no payment will be made for samples. However, samples not destroyed by examination or testing will be returned to bidders (if so requested when samples are submitted by marking sample "Please return sample"), at the bidder's expense.
- D) Liability for samples and demonstration equipment.
- 1) The University shall not be held liable for other commodity samples or demonstration equipment. Receipt of commodities or demonstration equipment for tests and evaluation purposes shall not affect the University's right to evaluate other bid proposals or to award a purchase order or contract to another bidder.
  - 2) When demonstration equipment is being delivered to or installed on University premises, the contractor shall maintain adequate workers' compensation insurance and liability coverage for personal injury or property damage which shall be subject to approval by the University.

#### ***Handling of Bids***

#### **Section 525.400 HANDLING OF SEALED BIDS**

- A) Formal bid opening. All sealed bids will be opened, the bids read aloud, and names of the bidders recorded at the place and time specified. The bid opening will be conducted by the Purchasing official or designated representatives.
- B) Bidders may be present. The bidder or representative or any other interested party may be present at any bid opening.

- C) Bid speaks for itself. If the person reading the bid makes an error, the figure given in the bid shall govern.
- D) Recording of bids. When all bids have been opened and read, the persons conducting the bid opening will sign the following certifications: "I hereby certify that the bids submitted by the bidders whose names are recorded above were opened, read, and recorded at the place and time specified in the bid information."
- E) Prompt tabulation and award. All sealed bids are tabulated for comparison and awards made as soon as is practicable after the opening and recording of the bids.
- F) Public record of sealed bids. The record of bidders' names prepared at the bid opening and all the bids and tabulation sheets will be kept ~~in the office of the appropriate Purchasing official by the University~~ for a period of not less than two years after the award is made and will be available for inspection after an award is made at reasonable hours by any interested person.

#### **Section 525.410 HANDLING OF OPEN BIDS AND SEALED PROPOSALS**

Open bids and sealed proposals will be examined and the award made as soon as is practicable after the time specified for submission of the bids and sealed proposals. All bids, proposals, and tabulation sheets (if any) will be kept ~~in the office of the appropriate Purchasing Official by the University~~ at least two years after the award is made and will be available for inspection after an award is made at reasonable hours by any interested person.

#### ***Handling of Bids***

#### **Section 525.500 STANDARDS FOR AWARDING CONTRACTS**

- A) Lowest and best bid. The awards will be made to the lowest bidder, considering price, responsibility, and capability of bidder, availability of funds and all other relevant factors, provided the bid meets the specifications and other requirements of the bid information. The standards followed in determining which is the lowest and best bid are outlined below.
- B) Cash discounts. In determining the lowest bid, cash discounts, when stated separately, will be taken into account, unless stated otherwise in the bid information.
- C) Trade and quantity discounts. Trade and quantity discounts may be indicated, but should always be deducted by the bidder in calculating the unit price quoted.
- D) Illinois sales, service, and use tax. Bidder should not include Retailers' Occupation Tax, Use Tax, or Federal Tax in the quotation. Receipts from sales to the University are normally exempt from these taxes.
- E) Unit price governs. In case of a mistake in the extension of a price, the unit price will govern unless otherwise stated in the bid information.
- F) Awards of any or all items. An award may be made to the lowest aggregate bidder for all items or on an individual item basis unless otherwise stated in the bid information. If a split award is not acceptable to a bidder, it must be so stated in the bid.
- G) Costs. Projected delivery, installation, and operational costs of equipment may be considered.
- H) Guarantees and warranties. Terms and conditions of bidders' and manufacturers' guarantees and warranties will be considered in the evaluation of bids.

- I) An otherwise qualified bidder who will fulfill the contract through the use of products made of recycled materials may, on a pilot basis or pursuant to a pilot study, be given preference over other contractors unable to do so, provided that the cost included in the proposal of products made of recycled materials is not more than 10% greater than the cost of such products not made of recycled materials.
- J) Repair and service requirements. The bidder's or manufacturer's ability to meet specified repair and service requirements may be used in evaluating bids.
- K) Tie bids. If two or more bids meeting the specifications and other requirements of the bid information are tied for low price, the bids will be treated as follows:
- 1) If there is a significant difference in the responsibility of the bidders (including ability to deliver in the quantity and at the time required), the award will be made to the bidder who is deemed to be the most responsible.
  - 2) If there is no significant difference in the responsibility of the bidders, but there is a difference in the quality of the commodities or services offered, the bid offering the best quality or services will be accepted.
  - 3) If there is no significant difference in the responsibility of the bidders, and no difference in the quality of the items and service offered, the bid offering the earliest delivery time will be accepted in any case in which the bid information specified that the needs of the University require as early delivery as possible. In all other cases, delivery time will not be considered in making awards so long as the bidder states delivery will occur not later than the time specified in the bid information as the latest acceptable delivery time.
  - 4) If all else is equal, preference will be given to resident bidders, as defined in subsection (L) below. Preference among resident bidders may be given to the resident bidders offering commodities or equipment grown or produced in Illinois.
  - 5) If the bids quoting the same price are equal in every respect, the award may be split or made by lot.
- L) Resident bidder.
- 1) When a public contract is to be awarded to the lowest responsible bidder, a resident bidder must be allowed a preference as against a nonresident bidder from any state which gives or requires a preference to bidders from that state. The preference is to be equal to the preference given or required by the state of the nonresident bidder.
  - 2) "Resident bidder" means a person authorized to transact business in this State and having a bona fide establishment for transacting business within this State at which it was actually transacting business on the date when any bid for a public contract is first advertised or announced, including a foreign corporation duly authorized to transact business in this State which has a bona fide establishment for transacting business within this State at which it was actually transacting business on the date when any bid for a public contract is first advertised or announced.
  - 3) Subsections (1) and (2) above do not apply to any contract for any project for which Federal funds are available for expenditure when such paragraphs may be in conflict with Federal law or Federal regulations.
- M) Ownership. The bidder for a contract involving an expenditure of ~~\$5,000 or more~~ subject to competitive selection procedures, except for those categories exempted from competition under Section 525.700, shall file or have on file with the University a

disclosure statement naming each individual having a beneficial interest of more than 7 1/2% in the bidding enterprise and each individual who, together with his spouse or minor children, has a beneficial interest of more than 15% in the bidding enterprise and, if the bidder is a corporation, the names of all of its officers and directors, in compliance with Section 6-1 of the Act, as amended.

- N) Contract renewal option. Certain bids may be solicited and contracts issued with renewal clauses to bind the contractor to a renewal period at the sole option of the University. In such cases, bidders will be asked to bid a firm price to be applicable during the renewal period, if the University chooses to renew, or, in the alternative, to bid prices geared to pertinent commodity price indexes to be applicable in renewal periods, if the University chooses to renew. In all cases where the renewal option is involved, the bid information will state that the University reserves the right to renew the contract, if awarded, in accord with prices (firm or geared to pertinent price indexes) included in bids received and that renewal on such terms is at its sole option.

#### **Section 525.510 REJECTION OF BIDS**

- A) Nonresponsive bids. Any bid which does not meet the requirements of the bid information or does not comply with this Part may be rejected.
- B) Alterations and erasures. Bids containing any material alteration or erasure may be rejected, unless the change is initialed by the bidder.
- C) Responsibility of the bidder.
- 1) The purchasing official may at any time make a supplementary investigation as to the responsibility or qualification of any bidder, even though the bidder is on a bidder's list. This may include investigation of financial responsibility, insurability, effective equal opportunity compliance, capacity to produce or sources of supply, performance record in the business or industry, ability to provide required maintenance service, and other matters relating to the bidder's probable ability to deliver in the quality, quantity, and within the time required under the contract, if it is awarded to the bidder. The purchasing official may require the submission of written statements from the bidder or other persons concerning any such matters.
  - 2) If the University concludes that a particular bidder appears not to be sufficiently responsible to assure adequate performance on a contract, the bid will be rejected.
  - 3) If, in the judgment of the University, there is some question about the responsibility of the low bidder but the University would be adequately protected by the filing of a performance or payment bonds or both (or the deposit of a certified or cashier's check, if approved by the University) as security for performance, it may require the low bidder to file such bonds (or deposit such a check), even though not required by the bid information, and, upon filing of the bond (or deposit of the check), may make the award. Such bond(s) shall be filed within a specified number of days.
- D) Conflicts of interest. Any bid, the acceptance of which would result in any of the following prohibited types of contracts, will be subject to rejection.
- 1) It is unlawful for any member of the General Assembly to be interested, directly or indirectly, in any State contract authorized by any law (including any appropriations statute) passed during the term for which the member was elected, provided, however, that any contract made prior to the member's election and completed within six months after the member takes office is valid.
  - 2) The laws of the State of Illinois provide that no elective State officer or member of the General Assembly or any person employed in any of the offices of the State

Government or the wife, husband, or minor child of any such person shall have, acquire, obtain, or hold any contract which will be wholly or partly satisfied by the payment of funds appropriated by the General Assembly of the State of Illinois, nor shall any such person have, acquire, obtain, or hold any direct pecuniary interest in any such contract.

- 3) In addition, the laws of the State of Illinois provide that it is unlawful for any firm, partnership, association, or corporation from which any such person as described in subsection (2) above shall be entitled by contract, stock ownership, or otherwise to receive more than 7 1/2% of the total distributable income thereof, to have, acquire, obtain, or hold any such contract or direct pecuniary interest therein.
  - 4) In addition, the laws of the State of Illinois provide that it shall be unlawful for any firm, partnership, association, or corporation from which any such person as described in subsection (2) above, together with his or her wife or husband or minor child or children, or any of them shall by contract, stock ownership, or otherwise be entitled to receive, in the aggregate, more than 15% of the total distributable income thereof, to have, acquire, obtain, or hold any such contract or direct pecuniary interest therein.
  - 5) In the examples listed under 1 through 4 above, the Governor may exempt named individuals as provided in Section 11.5 in the Illinois Purchasing Act (30 ILCS 505/11.5 (1994), as amended.
  - 6) No member of the University's governing Board shall be directly or indirectly interested in any contract to be made by said Board for any purposes whatsoever.
  - 7) No contract will be awarded to a University officer or employee or to a firm, partnership, association, or corporation, the owner or principal owners or major officers or primary employees of which are officers or employees of the University, unless such purchase or contract is deemed essential to University operations and is approved by the President of the University (or designee) and such approval is filed with the purchase order or contract.
  - 8) No contract will be awarded to a member of the immediate family of an officer or employee of the University or to a firm, partnership, association, or corporation, the owner or principal owners or major officers or primary employees of which are members of the immediate family of officers or employees of the University, unless such purchase or contract is deemed beneficial to University operations and is approved by the President of the University (or designee) and such approval is filed with the purchase order or contract. Such contracts will be deemed beneficial to the University when necessary to the operational or academic or research needs of the University and only when economically procurable from the individual or firm in question.
- E) Attempt to influence award.
- 1) No person on a bidder's list or who submits a bid shall give or offer to give, directly or indirectly, any money, article, or other valuable consideration to any officer or employee of the University for the purpose of influencing said officer or employee of the University.
  - 2) If any person makes or offers to make a gift such as prohibited by subsection (1) above, all bids submitted by the bidder will be rejected, and the bidder will be barred from further bidding for a period of time fixed by the University, not to exceed one year.

- F) Collusive bids. If, in the judgment of the University, there is reasonable ground to believe that there is an agreement among bidders, or between them and prospective bidders, to restrain the bidding by establishing a fixed price or any other means, the bids will be rejected, and the bidder and prospective bidders will be barred from further bidding for a period of time not to exceed one year.
- G) Identical bids. Two or more identical bids or indications of collusion in bidding shall be reported to the Illinois Attorney General.
- H) Rejection of all bids. The University may reject all bids, and a notice shall be sent to all bidders by means of resolicitation of bids or to low bidder if there is to be no rebidding.

#### **Section 525.520 BINDING CONTRACT WITH THE UNIVERSITY**

- A) Purchase order. After the lowest and best bid has been accepted by the University, the purchasing official will send the successful bidder a purchase order or a formal contract or both.
- B) Binding on bidder.
  - 1) The University's acceptance of a bidder's offer will create a binding contract covering the following:
    - a) All the specifications, terms, and conditions in the bid information.
    - b) The provisions of this Part.
    - c) The bidder's price and terms of payment.
  - 2) The successful bidder must perform in accordance with contract so made, or the bidder will be liable to the University for any damages.

#### **Section 525.530 SUPPLEMENTARY PURCHASES**

~~Conditions on which permitted.~~ Supplementary purchases will be permitted under the following conditions.

When the University issues an award after following the above bidding procedure, it may, at any time within ninety days thereafter, issue additional purchase orders or contracts to the same contractor or amendments to the original purchase order or contract for an additional quantity at the same unit price and on the same terms and conditions, if:

- 1) The contractor indicates that the additional purchase orders or contracts will be accepted if issued.
- 2) The market price of the commodities, services, or equipment in question has not gone down since the original purchase.
- 3) The amount of the additional purchases is not of such magnitude as to constitute a substantial or material variation from the first purchase order or contract.

Notwithstanding the above, no amount of funds, in addition to those provided for in a contract for repairs, maintenance, remodeling, renovation, or construction, may be obligated or expended unless the additional work to be performed or materials to be furnished are germane to the original

contract. Even if germane to the original contract, no additional expenditures or obligations may, in their total combined amount, be in excess of the percentages of the original contract amount as provided in Section 9.02 of the Illinois Purchasing Act, as amended, unless they have received the prior written approval of the Capital Development Board. -

#### **Section 525.540      NEGOTIATION AFTER OF AWARD**

The University may negotiate ~~a no-charge change order~~ with the successful bidder incorporating ~~terms prices, terms, and conditions~~ better than originally bid provided the salient features of the goods or services are not diminished. ~~The Examples of standards and circumstances which the University will may use to negotiate a no-charge change order are include, but are not limited to,~~ when prices, terms, or conditions from the low responsive and responsible bidder are better than those provided in the original bid, such as split deliveries, temporary storage of shipment, improved payment terms, and change in delivery site.

#### ***Performance by Successful Bidder***

#### **Section 525.600      PERFORMANCE AND PAYMENT BOND**

- A) May be required. The University shall have the right to require that the successful bidder file a Performance Bond or Payment Bond or both in a designated amount and written by a surety company acceptable to the University. It may be required that the bonds be filed within a specified number of days after the award is made, or the contract shall be cancelled and the contractor shall be liable for any damages. Bond costs shall be borne by the successful bidder, unless otherwise stated in the bid information.
- B) Amount. Such Performance and Payment Bonds may be required in any amount up to 100% of the amount of the contract, depending upon the nature of the transaction.
- C) Surety required. In addition to signing the bonds as principal, the successful bidder must have the bonds signed by a surety having a rating acceptable to the University, and authorized to do business in the State of Illinois. If the surety writing the bonds has its authority to do business in this State revoked, or if for any reason it withdraws from doing business in this State, the bidder must promptly furnish substitute bond(s) written by a surety acceptable to the University.
- D) Condition of bond. Any such bond shall be conditioned on full performance of all obligations imposed on the bidder by the contract with the University. The bond(s) shall provide that, if the bidder fails to perform any of such obligations, the University may recover from the bidder and the surety (or either of them) any and all damages suffered because of the breach of contract or failure to perform in accordance with the terms of the contract.
- E) Source of supply may also be required to file bonds. If the bidder does not have a stock of the commodity or equipment in question in the amount required ~~for~~ or the facilities to produce the item in such amount, the University may, in addition, require the bidder to have the source of supply furnish a performance or payment Bond, or both written by a surety acceptable to the University, conditioned on such source supplying the bidder as required in the bid.

#### **Section 525.610      INSURANCE REQUIREMENTS**

Contractors making deliveries on the premises of the University may be required to furnish Certificates of Insurance showing policy numbers and coverage dates for Workers' Compensation, General Liability, and Automobile Liability Coverages. Contractors furnishing labor and material at any campus site will be required to submit Certificates of Insurance showing policy numbers and coverage dates for General Liability and Contractual Liability holding the University harmless, as

well as proof of Workers' Compensation and Automobile Liability Coverages. Liability limits will be specified in the bid information. Insurance companies providing coverage must have a rating acceptable to the University.

#### **Section 525.620 DELIVERIES UNDER THE CONTRACT**

- A) After award of order. Deliveries shall be made in accordance with the written order of the University or as stated in the contract at the times and places and in the amounts specified in the bid information and in such order for delivery. Receipt of any early or late deliveries shall not constitute a waiver of any of the rights of the University under the contract. Deliveries before or after the specified date may be made only with the prior approval of the purchasing official. The purchasing official may reject unapproved early or late deliveries.
- B) Delivery point. All deliveries shall be made to the point or points specified in the bid information, purchase order, or contract and shall be F.O.B. delivered unless otherwise specified in the bid information.
- C) Supporting data. Pertinent data shall be included with all shipments to insure proper identification, receipt, handling, inspection, installation, and use of the commodity or equipment.
- D) Routing of shipments. The purchasing official reserves the right to route all shipments.

#### **Section 525.630 INSPECTION**

- A) All deliveries subject to inspection. Any commodities or equipment that fail to perform in any respect, including failure
  - 1) to meet the specifications,
  - 2) to conform to the vendor's samples, or
  - 3) to be in good condition when delivered,
 will be subject to rejection.
- B) Notice to contractor. Notice of any such rejection based on defects that should be disclosed by ordinary methods of inspection will be given to the contractor within a reasonable time after delivery of the item. Notice of latent defects which would make the items unsuitable for the purpose for which they are required may be given by the purchasing official within a reasonable time after discovery.
- C) Contractor must remove rejected items. The contractor may be required to remove immediately, at its own expense, any items rejected by the University. If the contractor fails to remove the items, the University, at its option, may remove and store the items at contractor's expense or may sell them and remit the proceeds of the sale (less any expenses incurred as a result of default) to the contractor.
- D) Inspection at source. In some cases, the University may require that the contractor permit preliminary inspection of the commodities or equipment at the factory, plant, or other establishment where they are produced or grown.
- E) Other rights of the University. Nothing contained herein shall be construed to limit in any way rights the University may have under any law, including the Uniform Commercial Code (~~Ill. Rev. Stat. 1987, ch. 26, pars. 1-10, et seq.~~) (810 ILCS 5/1-101 (1994), as amended), applicable to any transaction covered by this Part.

**Section 525.640 ASSIGNMENTS BY SUCCESSFUL BIDDER**

Contract nonassignable without approval. Because the responsibility of the individual bidder is an essential element of the contract with the University, a person to whom such a contract has been awarded may not assign any interest in the contract, or any funds becoming due thereunder, without the prior consent in writing from the University. Any purported assignment without prior written consent shall be null and void.

**Section 525.650 CANCELLATION OF CONTRACT BY THE UNIVERSITY AND  
COMPENSATION FOR DAMAGES**

- A) Cancellation for breach of contract. In any of the following cases, the University shall have the right to cancel any contract without prejudice to any other right or remedy the University may have:
- 1) If the successful bidder fails, within the time specified, to sign a contract or to furnish required performance or other bonds.
  - 2) If the contractor fails to make delivery at the place or within the time specified.
  - 3) If any commodity or equipment delivered under the contract is rejected, even though the contractor offers to replace the items promptly.
  - 4) If the contractor is guilty of misrepresentation.
  - 5) If the contractor is adjudged bankrupt, if it makes a general assignment for the benefit of creditors, or if a receiver is appointed on account of its insolvency.
  - 6) If the contractor refuses or fails, except in cases for which an extension of time is provided, to supply enough properly skilled workmen or proper materials.
  - 7) If the contractor fails to make prompt payment to subcontractors or for material or labor.
  - 8) If the contractor violates any provision of the contract, purchase order, or this Part.
  - 9) If the contract was obtained by fraud, collusion, conspiracy, or other unlawful means.
  - 10) If the contract conflicts with any statutory or constitutional provision of the State of Illinois or of the United States.
- B) Withholding monies to compensate University for damages. If there is a breach of contract or if a contract is cancelled, the University may deduct from a bid deposit or from whatever is owed the contractor on that or any other contract an amount sufficient to compensate the University for any damages suffered by it because of the contractor's breach of contract or other failure on its part, without prejudice to any other right or remedy the University may have.
- C) Damages. The damages for which the University may be compensated as provided in subsection (b) above or by a suit on the contractor's performance bond or by other legal remedy shall include among others:
- 1) The additional cost of commodities or equipment bought elsewhere.
  - 2) The additional cost of completing the work called for under the contract.
  - 3) Cost of repeating the bidding procedure.

- 4) Any expenses incurred because of delay in receipt of commodities or equipment, or any expenses incurred because of delays in completion of construction, renovation, or rehabilitation work.
- 5) Any other damages caused by the breach of contract or other failure by the contractor including, but not limited to, loss of income and consequential damages.

#### Section 525.660 BILLING PROCEDURES

- A) Billing documents. To bill the University in connection with a purchase, the contractor may be required to fill out the invoice-voucher form provided by the University. At the time the contractor delivers the commodities or equipment, the contractor should submit copies as directed on the invoice-voucher. The contractor will receive a copy as indicated on the invoice-voucher. Otherwise, the contractor should submit invoices as specified on the purchase order or contract.
- B) Detailed description of commodities or equipment. The invoice or invoice-voucher should give a complete and detailed description of the commodities or equipment delivered.
- C) Partial payments. If more than one shipment is required under a purchase order or contract, the University may, but shall not be required to, make partial payment of the contract price as it receives the contractor's invoice or invoice-vouchers relating to the separate deliveries.
- D) Computation of cash discounts. If the contractor allows a cash discount, the period of time in which the University must make payment to qualify for the discounts will be computed from the date the University:
  - 1) receives the invoice or invoice-voucher (correctly filled out) or
  - 2) receives and accepts the commodities or equipment,

whichever is later. In addition, if any commodity or equipment is rejected, all time from mailing of the notice of rejection to the acceptance of items delivered shall be excluded from the discount period.

#### Section 525.670 CONSTRUCTION CONTRACTS

- A) General procedures.
  - 1) In the case of contracts for construction of buildings or for other construction work in or about buildings or grounds where the entire estimated cost of such work exceeds \$25,000 ~~or such larger amount as may be specified by law~~, all the amount stipulated by the Illinois Purchasing Act, (30 ILCS 505/6 (a-1), (1994), as amended), prospective bidders, as well as architects and engineers employed in connection with such projects, ~~shall~~ may be prequalified to determine their responsibility (for architects, engineers, and land surveyors, see the Architectural, Engineering, and Land Surveying Qualifications Based Selection Act, (30 ILCS 535/1 et seq, (1994), as amended)). If the total estimated cost of such work is ~~\$100,000 or more~~ exceeds the amount stipulated by the Illinois Purchasing Act, (30 ILCS 505/6 (a-1), (1994), as amended), separate specifications ~~will~~ shall be prepared for all equipment, labor, and materials in connection with the following five subdivisions of work to be performed:
    - a) Plumbing.
    - b) Heating, piping, refrigeration, and automatic temperature control systems, including the testing and balancing of such systems.

- c) Ventilating and distribution systems for conditioned air, including the testing and balancing of such systems.
  - d) Electrical wiring.
  - e) General contract work.
- 2) Those specifications will shall be drawn so as to permit separate and independent competitive bidding upon each of the above five subdivisions of work. As used in this section, "competitive bidding" means bidding in which bids are publicly solicited and opened, the terms and conditions of the solicitation and the bidding process apply equally to all bidders and bids are awarded to the lowest responsive responsible bidder. All contracts awarded for any part thereof shall award the five subdivision of such work separately to responsible and reliable persons, firms, or corporations engaged in these classes of work. Such contracts, at the discretion of the University, may be assigned to the successful bidder on the general contract work or to the successful bidder on the subdivision of work designated by the University prior to bidding as the prime subdivision of work, with the provision that all payments will be made directly to the contractors for the five subdivision of such work upon compliance with the conditions of the contract. Any contract may be let for one or more buildings in any project to the same contractor. Specifications shall require, however, that unless the buildings are identical, a separate price shall be submitted for each building. The contract may be awarded to the lowest responsible bidder for each or all of the buildings included in the specifications.
- B) Request for payment form furnished by University. To bill the University for remodeling, renovation, or construction work done, the contractor must fill out the University Request for Payment form, when required.
  - C) Certification by licensed architect or engineer. Any contract or remodeling, renovation, or construction involving an expenditure in excess of ~~\$5,000~~ of the amount stipulated in the Illinois Purchasing Act (30 ILCS 505/9, (1994), as amended) shall be subject to the supervision of a licensed architect or engineer, and no payment shall be paid for such remodeling, renovation, or construction unless the voucher for such work is accompanied by a written certificate of such licensed architect or engineer that the payment represents work satisfactorily completed, or labor, or materials incorporated in or stored at the site of such work.
  - D) Periodic payments. When provided in the contract, periodic payments can be made during the course of such work upon a certificate of a licensed architect or engineer, indicating the proportionate amount of the total work completed satisfactorily.
  - E) Retained percentage. When periodic payments are made, the University shall retain a fixed percentage, specified in the contract, to insure faithful completion of the contract.
  - F) Improvements to leased real estate. The procedures set forth in this part shall apply, as appropriate, to contracts for improvements to real estate leased to the University.

### ***Other Procedures***

#### **Section 525.700      BIDDING COMPETITIVE SELECTION PROCEDURES NOT REQUIRED**

In the following cases, the University may issue a purchase order directly without following the competitive selection procedure procedures described above relating to bids, advertisements for bids, and invitation to bid in Sections 525.50 and 525.60:

- A) Where the goods or services to be procured are economically procurable from only one source, such as contracts for local exchange telephone service; electrical energy and other public utility services; books, pamphlets, and periodicals; and specially designed business and research equipment and related supplies. Such items are examples of single source items and are not intended to be an exhaustive listing.
- B) Where the services required are for professional or artistic skills. For architects, engineers, and land surveyors, see the Architectural, Engineering, and Land Surveying Qualifications Based Selection Act (30 ILCS 535/1 et seq., (1994), as amended).
- C) In emergencies involving public health, public safety, or where immediate expenditure is necessary for repairs to University property in order to protect against further loss of or damage to University property, to prevent or minimize serious disruption in University services or to insure the integrity of University records.
- D) In case of expenditures for personal services paid to employees or ~~offices~~ officers of a State agency.
- E) ~~Contracts for repairs, maintenance, remodeling, renovation, or construction of a single project involving an expenditure not to exceed \$10,000 the amount stipulated in the Illinois Purchasing Act (30 ILCS 505/6.a)(5), (1994), as amended) and not involving a change or increase in the size, type, or extent of an existing facility; provided that where an expenditure of more than \$5,000, but not exceeding \$10,000, is involved, the work shall be advertised for bids in a local newspaper in an effort to obtain competitive bids based on a standard specification acceptable to the University; such contract shall be awarded to the lowest responsible bidder considering conformity with specifications, terms of delivery, quality, and serviceability.~~
- F) ~~Contracts for repairs, maintenance, or any other services not specifically exempt from bidding a competitive selection procedure under the Illinois Purchasing Act where expenditures individual orders for such services do not exceed \$5,000 for the same type of service at the same location for the University during any fiscal year, provided that, where a University occupies more than one location within any single county, the \$5,000 limitation shall apply in the aggregate to all locations within such county the amount stipulated in the Illinois Purchasing Act (30 ILCS 505/6.2(a), (1994), as amended).~~
- G) Purchase of commodities and equipment where individual orders are less than \$5,000 the amount stipulated in the Illinois Purchasing Act (30 ILCS 505/6.a)(7), (1994), as amended).
- H) Where a contract for maintenance, or servicing of, or provision of repair parts for equipment is made with the manufacturer or authorized service agent of that equipment and where such maintenance, servicing, or provision of parts can best be performed by the manufacturer or authorized services agent, or such contract would otherwise be advantageous to the State; but this does not apply to the five subdivisions of work applicable to construction contracts listed in Section 525.670 of this Part.
- I) Where the goods or services are procured from another governmental agency. (This allows procurement from Federal, State, and local governmental units.)
- J) Purchases and contracts for the use, purchase, delivery, movement, or installation of data processing equipment and software or services and telecommunications and interconnect equipment, software, and services.
- K) Any contract for duplicating machines and supplies.
- L) Any contract for the purchase of natural gas when the cost is less than that offered by a public utility.

- M) Where court order or Federal law, regulation, or procurement practices prohibits or effectively prevents acquisition of the goods or services by bidding competitive procurement.
- N) Other circumstances where permitted by the Act.
- O) Where the products and services are procured from any qualified not-for-profit agency for the severely handicapped which:
  - 1) complies with Illinois laws governing private not-for-profit organizations,
  - 2) is certified as a sheltered workshop by the Wage and Hour Division of the United States Department of Labor, and
  - 3) meets the Illinois Department of Rehabilitation Services just standards for rehabilitation facilities.
- P) Purchases of and contracts for office equipment and associated supplies when such contracts provide for prices that are equal to or lower than Federal General Services Administration contracts and when such contracts or pricing result in economical advantage to the University.

**Section 525.710      PROCEDURES FOR APPEAL**

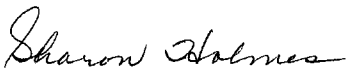
A decision of a purchasing official shall be final unless a subsequent written appeal is made promptly. Any decision rendered by a purchasing official pursuant to this Part may be appealed by filing a written statement setting forth all the facts and circumstances together with the basis for making such appeal with the chief business officer at the University.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, November and December, 1995, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held December 14, 1995; Policy on Employees Mobilized to Active Military Duty in Connection with the Bosnia-Herzegovina Peace-keeping Efforts; Disposition of Real Property, Alton Campus, SIUE; and Revisions to Joint Rules Governing Procurement and Bidding at State Systems Universities in Illinois. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Jason Ervin, Sarahjini Nunn; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair announced that a news conference would immediately follow in the International Room.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:10 p.m.

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Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
MARCH 14, 1996

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, March 14, 1996, at 11:20 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale, Carbondale, Illinois. The regular Chair and Secretary being present, the meeting was called to order. The following members of the Board were present:

John Brewster  
Molly D'Esposito, Vice-Chair  
Jason Ervin  
William R. Norwood  
Sarahjini Nunn  
Celeste M. Stiehl  
A. D. VanMeter, Jr., Chair  
George T. Wilkins, Jr., Secretary

The following member was absent:

Harris Rowe

Executive Officers present were:

Ted Sanders, President, Southern Illinois University  
Nancy Belck, Chancellor, SIUE  
John C. Guyon, Chancellor, SIUC

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, General Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Brewster reported that he had attended the meeting of the Merit Board of the State Universities Civil Service System on February 16, 1996. He stated that this was the first meeting of the representatives since the reorganization of higher education, and officers had been elected. He said there had been only one discharge case, a building service worker at Illinois State. He announced that the Board had found in favor of the University and the employee had been discharged. He stated that there had been several requests to review decisions of the Director concerning various appeals of rules interpretations. He said that the decisions of the Director had been sustained. Mr. Brewster reported that the Board had heard reports of committees and there had been a discussion with the Director concerning the role of the Merit Board in the new system. He continued that it had been a healthy exchange among the new Board members. He said that there had been a report from legal counsel. He announced that the next meeting is scheduled for May 2.

Mr. Brewster reported that he had attended meetings of the Southern Illinois University Foundation. He stated that the first meeting was of the nominating committee concerning new candidates for Board membership. He continued that the Board had reviewed several potential candidates and had also passed a nomination for Board officers for the coming year beginning July 1. He said that the nominating committee had reaffirmed its goal to encourage and require participation by Foundation directors at a minimum of the President's Council level, \$10,000, and that the Foundation was approach a level of 100%

participation for existing Board members. He reported that the next meeting of the Foundation will be the first weekend in May in Carbondale.

Mr. Brewster stated that there had been an Executive Committee meeting where Robert Simonds, a fund-raising consultant, had presented a report on the Carbondale and Chicago operations. He reported that Bryan Vagner continues as the Acting Director of the Foundation. He announced that Dr. Quatroche had given an update on various fund-raising projects including Saluki Futures, the Paul Simon Endowed Chair, other endowed chairs, and the Cornerstone scholarship program. He announced that there had been discussions on the rules and regulations governing the Foundation's disbursement of funds and some changes had been proposed. Mr. Brewster commented that there had been a report from Mr. Vagner on the contributions of the Foundation to date and that there had been a discussion with the Chair, Paul Conti, on the update of Bylaws revision and the Foundation Board Retreat.

Dr. Belck reported on the meeting of the Southern Illinois University at Edwardsville Foundation on February 22. She stated that this was the first time for this format involving all of the academic deans in the process of determining academic priorities, pairing up with members of the Foundation so they could see that the academic needs were met. She commented that President Sanders had also attended the meeting and she was pleased that he could see the interaction that had taken place at the general meeting. She continued that the best source of getting the projects sold are the Foundation members themselves. As a result of the round tables with Arts & Science Dean Sharon Hahs, Dr. Belck explained that a

need for a new greenhouse for the Botany program had been identified and SIUE was well on its way to having that project funded and the donor working with them had said we will have it within a year.

Mr. VanMeter explained that Mrs. D'Esposito had been appointed by Governor Edgar to represent all of the public universities in the State of Illinois on the Board of Higher Education.

Mrs. D'Esposito reported that she had attended the meeting of the Illinois Board of Higher Education on March 4 in Chicago. She stated that the Committee of the Whole had discussed PQP matters currently focusing on the area of faculty roles and responsibilities. She explained that a great deal of time had focused on faculty development and that each University was being asked for an in-depth analysis of what is occurring on each campus. In the area of affordability, she commented that the task force had been working quite hard and one issue discussed was that of predictability. She explained that the SIU Board of Trustees had passed a four-year tuition plan and we were complimented in public on that by the Executive Director, Dr. Wagner. She said that the Board had spent time discussing workforce preparation and at the IBHE's next meeting, May 7, a completed report will be given to the IBHE on workforce preparation. She announced that John Washburn, our representative from SIUC, was on the committee, and suggested that the Board invite him to a breakfast meeting sometime in the future to bring the Board up-to-date on workforce preparation. She continued that both campuses had had past successes in this area and that it should be made clear that it is the will of the Board that these efforts continue.

Mr. VanMeter stated that Governor Edgar had presented his budget the day after the IBHE meeting and that it was an extremely favorable budget as far as education in Illinois was concerned. He suggested that those interested in education and certainly in higher education compliment the Governor on this and use this as an occasion to encourage the legislature to support the Governor's budget.

Under Committee Reports, Dr. Wilkins, member of the Executive Committee, stated that the Committee had met at 3:00 p.m. March 13, 1996, in the President's Office Conference Room, Colyer Hall, Carbondale, Illinois. He reported that he moved that the Committee go into closed session for the purpose of consultation with its attorney on pending, imminent, or probable litigation. He stated that the motion had been duly seconded by Mr. Rowe and unanimously approved. He continued that no action had been taken and the meeting adjourned at 4:38 p.m. He announced that it was anticipated that the Executive Committee would hold quarterly meetings in the future.

Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met at 9:00 a.m. in Ballroom "B" of the Student Center. She gave the following report:

We met this morning and discussed a notice item, Notice of Adjustment in Residence Hall Rates, SIUC [Amendment to 4 Policies of the Board B-18-a]. We recommend for approval and inclusion on the omnibus motion Items K, University Priorities, and L, Budget and Planning Guidelines.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

We ask that Board agenda Items S, Approval to Acquire Real Property: United States Department of Agriculture, Forestry Research Facilities, SIUC; T, Approval of Plans and Specifications and Award of contract: Roof Replacement, Mae Smith Hall, SIUC; U, Project Approval and Selection Of Architect: Carpet Replacement, Mae Smith Hall, SIUC; and V, Project Approval and Selection of Architect: Repair Fire Damage, Southern Hills Family Housing, Building #126, SIUC, be placed on the omnibus motion.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee. He gave the following report:

We recommend the following items be included on the omnibus motion: Items N, Recommendation for Distinguished Service Award, SIUE (Leo Wolf); O, Recommendation for Honorary Degree, SIUE (Kyong Park); P, Recommendation for Honorary Degree, SIUE (Paul Simon); Q, Recommendation for Honorary Degree, SIUC (Darwin Reid Payne); and R, Recommendation for Honorary Degree, SIUC (James R. Fornear) We also had a very informative and educational report on the Cache River Interdisciplinary Project at SIUC. The report was led by Dr. John Yopp, Associate Vice-Chancellor for Research and Dean of the Graduate School. It was also nice to hear from Melissa Wright, a non-traditional student, who told us about her experience as part of this project.

Under Executive Officer Reports, Dr. Belck, Chancellor of Southern Illinois University at Edwardsville, updated the Board on SIUE's computer network. She explained that since November of 1994 SIUE had been working on this project a little at a time and to date 33 buildings have been networked. She said that included the main campus, the 10 core buildings, the residence halls, Tower Lake Commons Building, University Park, the Foundation, and the Supporting Services Building. With regard to the faculty roles and responsibilities area, Dr. Belck

stated that this was one of the IBHE initiatives and that Edwardsville had been recognized for providing leadership. She announced that Steve Dunbar would be sponsoring a presentation and workshop on course portfolios next month to improve teaching in keeping with SIUE's mission of constant focus on improved classrooms for its students. She reported that Dean Felissa Cohen, Dean of Nursing, had been selected for an Exxon Education Award and will be presenting a paper in March to her peers. She continued that Dr. Cohen will also be receiving a stipend with that. She explained that amnesty of the telephone fraud had been completed and out of approximately 1500 students identified participating in the fraud over 1060 had come forward under the amnesty. She stated that out of his unfortunate happening more safeguards have been put into place. She explained that at a recent meeting she had attended she had talked with other Presidents and Chancellors and learned what an enormous problem this was becoming: \$2 to \$3 billion in telephone fraud on campuses.

Dr. Guyon, Chancellor of Southern Illinois University at Carbondale, announced that the undergraduate students in the Radio-Television program had brought home three-quarters of the awards presented at the international media contest. He also announced that the students in the architectural studies program had been invited to construct some designs at the Smithsonian Institute, including a geodesic dome, and they had received considerable accolades from the Smithsonian for their efforts. In conjunction with that, he stated that they had

received 900 applications for admission to this program for the 100 spaces available. Dr. Guyon reported on the Saluki Express and gave credit for the service to the students. He explained that the ridership is twice the projection and the paid riders, non-student riders, are generating four times the income originally expected. He continued that routes will be extended to the Carbondale Clinic and the Southern Illinois University Airport. He reported that SIUC anticipated occupancy of the Engineering Building in April of 1997. He also announced that the Steam Plant construction is on schedule and it is anticipated that the construction phase will be completed by November of this year. He continued that by February with the proper testing and shake-down SIUC may be generating steam with the fluidized bed combuster.

Mr. VanMeter recognized Mr. Don Prince, Illinois Student Assistance Commission, who had requested to make a presentation to the Board.

Mr. Prince made the following presentation:

I appreciate these very few moments to emphasize two points. One of which has already been accomplished. Our Executive Director, Larry Matejka, asked me if I would come and listen intently to your deliberations because we need to listen as well as deliberate and act. I think Trustee Brewster used the words which I think is the best introduction of my emphasis this morning when he talked about recruitment, retention, affordability, and enrollment decline. I think one of the things we are partnerships with is just that. The Illinois Student Assistance Commission, formerly known as the Illinois State Scholarship Commission, is responsible to assist students in affording their college education. I want to parenthetically say I treasure the lifelong friendships I've had with three of your trustees: Ivan Elliott, Carol Kimmel, and Harris Rowe. And more recent friendships with Molly D'Esposito and Bill Norwood. I'm embarrassed a bit that I didn't attend Southern, even though I grew up not far from here. Nearly all of my family did,

except me. But after studying your curriculum very thoroughly I decided to make the academic decision to go to school where my girlfriend was. We've been married 46 years. To illustrate very quickly our mutual relationships I can tell you that 1st year ISAC granted monetary award to 6,798 students on the Carbondale campus, totaling \$13,305,000; 2,941 students on the Edwardsville campus, totaling \$4,248,000, and to students on the Springfield campus, totaling over \$1 million. Last year ISAC serviced loans through private lenders to 19,492 students totaling \$51,826,000. Now that Southern is participating in President Clinton's direct lending program I think that our loan relationship will atrophy. I want to respond most quickly to three things that are in response to the kinds of concerns you have expressed in your meeting this morning, because there are new initiatives to address affordability, enrollment declines, and costs. One is the Illinois College Accounts Network, more easily known as ICAN. It is a loan program whereby students can participate through ISAC in borrowing money from financial investment firms that have been selected through a request for proposal matter and there are advantages to doing that. One of which is the earnings are exempt from Illinois State Income Tax and there are other advantages I would be glad to discuss more later. That program is mandated by the state legislature. They have given ISAC no money to run it. I urge a relationship between ISAC and SIU in making those opportunities known more widely to your students. The second is a new initiative in Illinois, an initiative for access. It's a new program which we believe helps the most needy. It is a \$500 a year award in addition to MAP money for freshmen with zero-expected family contribution. In case you think that's a welfare program instead of an education program, fewer than one-third of the students who are in need for this extra money are on ADC. The last is a new program called Higher Ed Net. ISAC now has a source of over 200,000 scholarships and grants that might be available and applicable to students. You can do that privately, but if you work through ISAC's new program by filling out a form and sending a check for \$10 you have access to those scholarship sources in addition to everything else that you probably know about. The main point that Larry Matejka wants me to say is that we are very interested in Southern and we understand our mutual relationship and our responsibility to help you. Thank you very much for letting me say that. You already knew that, but I wanted to say it.

Mr. VanMeter stated that he appreciated Mr. Prince's comments and that his presence here indicates a real interest, not only in the University, but in the programs he enumerated. He thanked him for participating here today.

Dr. Sanders, President of Southern Illinois University, reported on the Application for Appeal of Theodore Buila, SIUC. He stated that this is the first meeting held ten days following his recommendation that this Application for Appeal be denied. He continued that no action by the Board is required in order to implement this recommendation and if the Board takes no action today the effect is to refuse the appeal. He stated that if any member of the Board does desire to grant the Application for Appeal of Theodore Buila, SIUC, in spite of the absence of a positive recommendation from the President, this is the meeting at which that motion should be made. He continued that if such a motion is duly seconded and approved by a majority of the voting members present the Application for Appeal is granted and the substance of the appeal may be considered by the Board. He explained that if no such motion is approved the Bylaws provide that the Application for Appeal shall be deemed to have been denied and the action which is the subject of the grievance shall stand.

The Chair asked if there was a motion. Hearing none, the Chair stated that the Application for Appeal of Theodore Buila, SIUC, shall be deemed to have been denied and the action which is the subject of the grievance shall stand.

Dr. Sanders announced that Sarahjini Nunn, Jason Ervin, and he were at the state capitol when the Governor had delivered his budget message. He explained that the Governor's Fiscal '97 budget not only accepted the IBHE proposal, but combined with elementary and secondary education represented 73%

of the new statewide GRF appropriations, an unprecedented action in this state's history and the highest dollar recommendation absent a general tax increase in the history of the state. He encouraged everyone to express thanks to the Governor for this level of support for higher education and for his trust in us that we will use these funds wisely. He also encouraged the legislature to hold true to the IBHE and Governor's recommendations. Dr. Sanders stated that SIU has been working with a number of legislators to show them the real needs that exist and how that budget would impact us. He explained that Senator Rauschenberger, chair of the Senate Budget Committee, and Senator Luechtefeld had met with SIU officials, and that Representatives Wirsing and Stephens would be coming to the Edwardsville campus. He reported that Sarahjini Nunn and Jason Ervin are working with SIU to invite members of the Illinois Black Caucus to the Carbondale campus the third week in April. He continued that the two of them had been instrumental in coordinating this visit and that the Governor's staff had also indicated they would like to be a part of that visit.

Dr. Sanders commented that there were two sides to the budget request: that which deals with the operating needs of the Universities and that which deals with the capital needs. He continued that SIU is really treated quite well in the Governor capital proposal; calling for a total funding of \$149 million in two categories and SIU, if the legislature were to accept it, would be the largest winner in the state at a \$29 million figure, roughly 20% of the total capital dollars.

He explained that it was difficult to be optimistic that the capital budget impasse will be resolved, but at some point hopefully it will happen and we will see these resources to meet the very pressing capital needs of our campuses. He called attention to this week's copy of *U.S. News and World Report* identifying America's best graduate schools. He announced that three SIU programs are mentioned in the rankings: SIU School of Medicine at #7; Radio and Television program #13; and the Law School is a part of the fourth tier out of five tiers and ranks #115.

The Chair announced that pursuant to notice, the Executive Committee had met in Executive Session on Wednesday, March 13, 1996, at 3:00 p.m. in the President's Conference Room, as reported by Dr. Wilkins. Also pursuant to notice, he announced that members of the Board of Trustees had had breakfast with Nobby Emmanuel, Vice-Chancellor for Student Affairs, SIUE, this morning at approximately 7:30 a.m. in the Vermillion Room of the Student Center. He stated that the breakfast was most enjoyable and so interesting that it had caused the Board meeting to start late.

Mr. VanMeter announced that Mr. Norwood had been named Captain of the Year by United Airlines in a ceremony on March 13, 1996, in Denver, Colorado. He congratulated Mr. Norwood and stated that the whole University is honored by the honors which he has received.

Mr. VanMeter explained that he had received a telephone call from Kim Clemons, President of the SIUC Undergraduate Student Government, stating that

she would be unable to attend today's meeting because SIUC is on spring break. He continued that she wanted him to know how upset she was that a meeting had been scheduled on the campus at a time when students were on holiday. The Chair explained that it was difficult to coordinate all schedules and that he was sorry when this happened. He stated that they tried to be as even-handed as can be by scheduling meetings on the campus to give students the opportunity to observe and participate and that he was sorry that this particular meeting coincided with the campus holiday.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
JANUARY, 1996, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of January, 1996, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed informatin is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Conrad, Edward	Computer Infor-Specialist	Information Technology	02/01/96	\$2,538.38/mo \$30,460.56/FY
2. Fehrenbacher, James	Computer Infor-Specialist	Information Technology	02/05/96	\$2,922.00/mo \$35,064.00/FY
3. Huggett, William	Research II	Coal Res Ctr	01/01/96	\$2,371.67/mo \$28,460.04/FY
4. Mann, John	Producer (video/multi-image)	University Photo-communications	01/08/96	\$2,449.01/mo \$29,388.12/FY

B. Leave of Absence with Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1. Bhattacharyya, Jnan	Sabbatical	Geography	Research	01/01/97 - 05/15/97 100% (Supersedes leave approved previously for 08/16/96 - 12/31/96 at 100%)

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

Name	Title	Department	Effective Date	Salary
1. Davis, Larry*, **	Clin Asst Prof	Fam & Comm Med	12/15/95	----
2. Esparaz, Ben*	Clin Asst Prof	Fam & Comm Med	12/15/95	----
3. Feldman, Mark*	Clin Asst Prof	Fam & Comm Med	12/15/95	----
4. Klein, Susan*	Clin Asst Prof	Fam & Comm Med	12/15/95	----
5. Kola, Manohar*	Clin Asst Prof	Fam & Comm Med	12/15/95	----
6. Lary, Mahnaz*	Clin Asst Prof	Fam & Comm Med	12/15/95	----
7. Locke, Jon *	Clin Asst Prof	Fam & Comm Med	12/15/95	----
8. Long, Marie*	Clin Asst Prof	Fam & Comm Med	12/15/95	----
9. Mallavarapu, Christopher*	Clin Asst Prof	Int Med	01/01/96	----
10. Medikonduru, Revj*	Clin Asst Prof	Fam & Comm Med	12/15/95	----
11. Ross, Robert***	Comptroller	Mgmt and Budget	01/01/96	\$5,000.00/mo \$60,000.00/FY
12. Rominger, Derin*	Clin Asst Prof	Fam & Comm Med	12/15/95	----
13. Schafer, Robert*	Clin Asst Prof	Fam & Comm Med	01/01/96	----
14. Sherwood, Scott*	Clin Asst Prof	Fam & Comm Med	12/15/95	----
15. Stiles, Bruce*	Clin Asst Prof	Fam & Comm Med	12/15/95	----
16. Stoops, Bruce*, **	Clin Asst Prof	Fam & Comm Med	12/15/95	----
17. White, John*	Clin Asst Prof	Fam & Comm Med	12/15/95	----

\*This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

\*\*Conversion of a term appointment to a continuing appointment.

\*\*\*Conversion of a civil service appointment to an administrative/professional appointment.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

1. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Hamer Cotten, J. F.	Asst. Professor	Soc. & Soc. Work	November 1, 1995	\$4,350.00/MO
2. Schiffman, Duane	Asst. Director	Off. of Information Technology	February 1, 1996	\$5,392.00/MO
				\$39,150.00/AY
				\$64,704.00/FY

B. Leaves of Absence with Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Dates and Percent of Salary</u>
1. Anderson, Daniel J.	Sabbatical	Art & Design	Invited as artist-in residence at Archie Bray Foundation to create new ceramic artwork	01/01/97 - 05/15/97 100%
2. Baker, Cecily (Nora)	Sabbatical	Mass Communications	Research and write articles on the education of 19th century women journalists and work on compilation of supplemental text for feature writing	01/01/97 - 05/15/97 100%

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Dates and Percent of Salary</u>
3. Boyd, Mary Ann	Sabbatical	Nursing	Development of a treatment protocol related to self-monitoring techniques for disordered water balance	01/01/97 - 05/15/97 100%
4. Custer, Marcia	Sabbatical	Nursing	Publish textbook on health assessment of groups to enhance nursing skills of SIUE students and discipline in general	08/16/96 - 08/15/97 50%
5. Danley, John R.	Sabbatical	Philosophical Studies	Examine the problem of political stability in John Rawls's A theory of Justice (1971) and <u>Political Liberalism</u> (1993)	08/16/97 - 12/31/97 100%
6. Frisbie, Charlotte J.	Sabbatical	Anthropology	Analyze and edit data for a life history of Tall Woman (1890-1977 - Navajo) for publication	08/16/96 - 08/15/97 50%
7. Funk, Allison	Sabbatical	English	Complete work on a long poem, intended for third book of poems "Letters to Virginia Woolf"	08/16/97 - 12/31/97 100%
8. Grivna, Wm. J.	Sabbatical	Theater & Dance	To acquire additional skills in the techniques of Acting and Directing for the Camera, and to create new curricular possibilities	01/01/97 - 05/15/97 100%

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Dates and Percent of Salary</u>
9. Harrison, Jean M.	Sabbatical	Sp. Path. & Audio.	Study public service and research in area of emergent literacy and language acquisition in preschoolers with language impairments from lower socio-economic environments	01/01/97 - 05/15/97 100%
10. Hasty, Marilyn	Sabbatical	Math & Stats	Write articles for publication. And, evaluate the SIUE Math Ed program through a survey of our graduates	01/01/97 - 05/15/97 100%
11. King, Thomas E.	Sabbatical	Accounting	Research and study of (1) marketing perceptions of auditor independence in relation to nonaudit services and (2) valuation of financial instruments and related market reactions	07/01/96 - 12/31/96 100%
12. Kropp, Lloyd	Sabbatical	English	Finish first draft of sixth novel, <i>The Lady of the Lake</i> , which explores the psychological meaning of nostalgia	01/01/97 - 05/15/97 100%
13. Lee, Heungsoon Felix	Sabbatical	Mechanical & Industrial Engr.	Develop new directions in research and work on curriculum development for courses in manufacturing and operations research	08/16/96 - 12/31/96 100%

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Dates and Percent of Salary</u>
14. Lu, Chunqing	Sabbatical	Math & Stats	Continue working on theories of Asymptotic Analysis and of Chaos from Differential Equations	08/16/96 - 12/31/96 100%
15. Nabe, Clyde	Sabbatical	Philosophical Studies	Develop study and write on spiritual care; assist students and health care providers to recognize the need for and to provide spiritual care to dying persons	01/01/97 - 05/15/97 100%
16. Nordhauser, N. E.	Sabbatical	Historical Studies	Research and write about public policy on U.S. oil imports, 1945-1961	01/01/97 - 05/15/97 100%
17. Parthasarathy, T. K.	Sabbatical	Sp. Path. & Audio.	Conduct research in otoacoustic emissions (OAEs) and aging. Evaluate changes in OAEs amplitude as a function of age.	08/16/96 - 12/31/96 100%
18. Redmond, Audrey F.	Sabbatical	Schl. of Dental Med.	Learn new techniques in order to further investigate the possible effects of ingested tooth whiteners on the early stages of rat reproduction.	01/01/97 - 06/30/97 100%
19. Salden, Dan R.	Professional Development	Speech Comm.	Acquire additional skills to return to full teaching	01/01/96 - 05/15/96 100%

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Dates and Percent of Salary</u>
20. Sanei, Nader	Sabbatical	Mechanical & Industrial Engr.	Research collaboration with Prof. Metghalchi of Northeastern University. Also, develop ideas for improving Mechanical Engineering curriculum.	08/16/96 - 12/31/96 100%
21. Schaefer, Ronald P.	Sabbatical	English Language & Literature	In conjunction with native-speaker consultants, proposes to complete lexical entries for adverbs and adjectives in a bilingual dictionary for undocumented Nigerian language Email.	08/16/96 - 12/31/96 100%
22. Smith, Curtis	Sabbatical	Educational Leadership	Produce products to be used for: teaching School Finance, commercial publication, a presentation and article on the scholarship of teaching.	01/01/97 - 05/15/97 100%
23. Spurgeon, Dickie	Sabbatical	English	Description and analysis conventions of theme, characterization, language, and narrative structure in selected writings of Cleland, Harris, Bataille, Reage, Nabokov, Miller, Burroughs, Arsan, and others.	01/01/97 - 05/15/97 100%

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Dates and Percent of Salary</u>
24. Thomerson, Jamie E.	Sabbatical	Biology	Prepare final manuscript of "Los Peces de la Familia Rivulidae en Venezuela", co-authored with Dr. Don Taphorn.	01/01/97 - 05/15/97 100%
25. Vailati, Ezio	Sabbatical	Philosophical Studies	Finish book on Leibniz-Clarke correspondence, the most important philosophical exchange of the 18th century, which discussed important metaphysical, theological, and scientific topics.	01/01/97 - 05/15/97 100%
26. Zamanou, Sofia	Sabbatical	Speech Communications	Examine conflict, especially among diverse cultures, and offer a set of culture-specific conflict resolution strategies to enable organizations to manage a multi cultural workforce effectively.	01/01/97 - 05/15/97 100%

C. Awards of Tenure

None to be reported this month

## UNIVERSITY PRIORITIES

### Summary

This matter submits for approval a set of Universities Priorities intended to direct the energies and resources of the University community.

### Rationale for Adoption

Board approval of University Priorities is the first step in the development of a new planning and budget structure for the University. Our priorities will determine how we focus our assets to achieve several very specific strategic initiatives.

### Considerations Against Adoption

University leadership is aware of none.

### Constituency Involvement

These priorities have been discussed by board committees, University and campus leadership, constituency leaders, constituency groups, and members of the University community over the past few months. Changes in the original draft of the priorities have been made to incorporate input from the various individuals and groups sited.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the University Priorities be approved as follows:

Through an on-going process of broad consultation within the University community, we are committed to creation of an environment where a quality educational and co-curricular experience for all our students is known and recognized as our University's highest priority. Toward this end, we have established the following priorities:

1. We shall implement by Fall 96 a student recruitment strategy. Included in each campus strategy shall be the identification of appropriate market niches that build upon traditions and existing and emerging strengths, and that also focus on bridging school-to-work.

2. We shall implement by Fall 96 a student retention strategy. It shall be made clear within the SIU community that retention is a University-wide priority. Further, it shall be understood that retention, including time-to-degree, is an issue for which all members of the University community shall be held accountable.
3. We shall implement by Fall 96 plans to establish a closer correlation between workload, reward systems, and the role and mission of each program or administrative unit, and that improve productivity.
4. We shall implement by Fall 96 plans that establish and/or expand collaborative partnerships such as degree programs, international opportunities, research, fundraising, and administrative initiatives that improve efficiency and reduce unnecessary duplication of effort.
5. We shall implement by Fall 96 plans that strengthen the University's leadership role in the areas encompassed by the SIHEC and SICCM consortia, in distributed learning, and in the building of public and private sector partnerships that address the State's workforce issues.

In addressing these priorities, the University does not intend to diminish those goals and activities in the areas of teaching, scholarly/creative activities, and service that derive from the particular missions of Carbondale and Edwardsville.

### BUDGET AND PLANNING GUIDELINES

#### Summary

This matter submits for approval a planning and budget structure to be used for the development of the University's operating budget.

#### Rationale for Adoption

With implementation of this planning and budget structure, Southern Illinois University will engage in a University-wide budgeting process which is significantly different than past processes in that it establishes a structure for addressing previously identified and agreed upon University priorities, identifies resources which will be made available for contingencies and/or planned asset maintenance projects, and sets in place a plan for identifying resources over the next five years for competitive salaries, facilities renewal and renovation, equipment replacement, and professional development.

The guidance provided in this plan ensures that the Board, the University and campus leadership, and the University community are taking an active role in preserving and protecting the long-term assets of the University while at the same time establishing resources and incentives for addressing the priorities that have been established through University and campus planning processes.

#### Considerations Against Adoption

Meeting the expectations contained in the planning and budget structure, especially within the time line which has been laid out, will require some extraordinary effort on all our parts.

#### Constituency Involvement

This structure has been discussed by Board committees, University and campus leadership, constituency leaders, constituency groups, and members of the University community. Their input has been incorporated in the structure being presented today.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the planning and budget structure be approved as follows:

The planning and budget structure which will be used in operating budget development has the following components:

1. Priorities. These include the University and IBHE priorities which identify areas where change or improvement is desired and which include problems or opportunities which cannot be addressed properly in one year. Each campus will develop an action plan for each priority which addresses campus goals, measurement indices, assignment of responsibility, budget allocations, and source of funds. *The budget allocation for the University priorities will be at least an additional one (1) percent of the campus appropriated funds.* The distribution of funds will be based on either a competitive or a performance-based strategy or a combination of both. They will be allocated on the basis of merit, not fair share.
2. Contingency Plan. It is contrary to the long-term interests of SIU to have major decisions about resource allocation forced during the middle of the year when choices are limited and emergencies arise which must be addressed. Since state statutes do not provide for contingencies in state appropriated funds for universities, *we will reserve three (3) to five(5) percent of appropriated funds for this purpose.* The campuses will develop a plan to expend these funds during the last two quarters of the fiscal year for appropriate asset maintenance or creation (e.g., deferred maintenance,

technology acquisitions, library materials acquisition) if they are not required for emergencies.

3. Maintenance of Assets. If left unattended, all assets lose their value; buildings fall into disrepair, equipment becomes worn out or obsolete, curricula become outdated, and faculty members lose touch with advances in their fields or new ways to teach. This budget plan will address facilities renewal and renovation, equipment replacement, and professional development. *We will not set specific percentages for Fiscal 97; however, the following will serve as our five-year targets:*

An amount equaling 2 percent of the replacement value of the plant would be expended on facilities renewal and renovation each year.

An amount equally 10 percent to 15 percent of the book value of equipment would be devoted to equipment replacement annually.

An explicit allocation of resources--largely in the form of faculty and staff effort--will be made to professional and curricular development each year. While there is no conventional wisdom as to how much of an allocation of this type is appropriate, an amount equaling 5 percent to 10 percent might be considered initially.

4. Asset Creation/Deletion. This is the place where we signal our intent to change the asset structure of SIU. This includes the following:

Create a University-wide data, systems, and support infrastructure to provide enhanced connectivity between and among students and faculty, in administrative areas, and across the world-wide academic network and use this connectivity in support of teaching, research, and learning.

As a transition step toward the attainment of priority 3, adjust staffing using benchmarks established by peer institutions and productivity levels which existed at SIU institutions in FY-91 - FY-93.

Establish competitive salary structures and achieve them through gains in productivity.

Develop a performance pay plan to recognize outstanding contributions of individuals or groups whose accomplishments add value to SIU.

Implement the Nurse Practitioner and Physician Assistant programs to improve health care services in central and southern Illinois.

Implement the Master's degree in Social Work at Edwardsville.

Effect the addition, deletion, transfer, or consolidation of CTC programs to better meet workforce needs in Illinois.

Plan the establishment of a Master's degree in Multi-media Design and Production at Carbondale.

Plan the establishment of a B.S. degree in Rehabilitation Services at Carbondale.

Identify programs, administrative units, and facilities that are inefficient, ineffective, or not central to the institution's mission.

Balance the expenditure patterns between graduate and undergraduate education at Carbondale.

Building a stronger relationship between program strengths and international opportunities.

Improve the safety and security of the University community.

Assure that we operate within the 3 percent limit on undergraduate tuition waivers.

Initiate a major campaign to raise significant private funds to support the University.

Support the IBHE recommended Operating and Capital Budget.

5. Base/Continuation Budget. This is the part of the budget that is normally considered the budget and is by far the largest component of any institution's fiscal plan. This includes all funds, appropriated and non-appropriated. Decisions made prior to building this component are the ones with which policymakers are most familiar. They include: levels of salary increase, supplies, and travel, and estimated costs for utilities, insurance, and other centrally purchased goods and services. Here for nonrepresented employees we will plan for an average salary adjustment at the level appropriated by the state to be distributed based upon a performance pay plan.

We must also take a major step forward by evaluating our current budget and reallocating resources to meet our priorities and goals. And we must make adjustments in our planned expenditures to reflect the level of resources that will be available.

### The Board's Role

1. Setting Expectations. This will include requiring that the budget deal explicitly with each of the components above, ensuring the establishment of appropriate target levels for funding in each of the areas, ensuring that strategic priorities are stated clearly and are measurable, approving the administration's plan for changing the asset structure of the institution, and establishing criteria for determining when planned deviations require Board approval.
2. Approving the Operating Budget. We would expect to present the FY 1997 Operating Budget to the Board for approval at the June 13, 1996, meeting.
3. Controlling. The Board will establish policies governing the administration of the budget.
4. Monitoring. The Board will monitor the implementation of the budget plan at least quarterly.

The following timeline will guide the development of the FY 1997 Operating Budget.

February 1996      Presentation to the Board of Trustees and Discussion of Operating Budget Guidelines and University Priorities

Identification of Risks and Opportunities

Establishment of a Timeline

March 1996      President presents Operating Budget Guidelines and University Priorities for approval

April 1996      By April 15, University establishes common indices to be used for evaluation; Chancellors will have presented to the President campus goals and action plans

May 1996      Board Retreat; Discussion of University plan to meet the priorities; Presentation of campus goals, action plans, and indices

Review of FY-97 Budget by Board of Trustees

FY-98 RAMP Program Request Discussion

PQP Discussion

Intercollegiate Athletics Plan Discussion

<u>June 1996</u>	Board Approval of University plans to meet established priorities and the FY-97 Operating Budget
	Board Approval of FY-98 RAMP Program Requests
	Board Approval of PQP Report
	Board Approval of Intercollegiate Athletics Plan
<u>July 1996</u>	Board Approval of FY-98 Operating RAMP Guidelines
<u>September 1996</u>	Board approval of FY-98 Operating and Capital RAMP document submission

REVISED PROJECT APPROVAL AND REVISED SELECTION  
OF ARCHITECT: BUILDING TO HOUSE THE CENTER FOR  
ELECTRON MICROSCOPY, SIUC

Summary

This matter requests a revised project approval and a revised selection of a professional architectural firm for the project to construct a building to house the Center for Electron Microscopy.

Rationale for Adoption

At its meeting on September 9, 1993, the Board of Trustees gave its approval to a project to construct an addition to the Biological Sciences Building, which was itself under construction at that time. The estimated cost was \$1,200,000. In addition, the Board approved the selection of the professional firm of Schmidt, Garden, and Erikson (SGE) to prepare the plans and specifications. This firm had prepared the plans for the main building.

Several changes have occurred since that 1993 approval: available funding for construction of the addition is now at \$750,000; the SGE firm is no longer in business; the Research Photography Center is no longer included in the plans for the addition; and the preferred name of the main building is now Life Science III.

The addition will contain approximately 5,000 square feet, and it will be used by the campus Center for Electron Microscopy. It is to be constructed adjacent to and on the south side of the main building.

The process to select a replacement professional firm for planning the addition has been completed. The selection processes approved by the Board of Trustees and by the Illinois Capital Development Board have been followed, and the members of the Architecture and Design Committee have been informed of the details throughout the process.

The preferred architectural firm is Stein/Eggemeyer Associates, Carbondale, Illinois. That firm will do approximately 60% of the planning, its mechanical/electrical consultant, Ross and Barruzini, will do 30% of the planning, and its structural consultant, Bernhardt Engineering, will do the remaining 10%. The second preferred firm is Severns, Reid and Associates, Champaign, Illinois. That firm will do 65% of the planning, and its mechanical/electrical consultant, Hagen and Ramshaw, will do the remaining 35%. The third preferred choice is Garrison Jones Architects, Carbondale, Illinois. That firm will do 50% of the planning, its mechanical/electrical consultant, Lester and Buehler Engineering, will do 35%, and its structural consultant, Hodge Engineering, will do the remaining 15%.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The project to construct a building to house the Center for Electron Microscopy be and is hereby approved at a revised construction cost of \$750,000, and the following firms be and are hereby recommended to the Capital Development Board in the order presented to prepare the plans and specifications for this project.

Stein/Eggemeyer Associates  
Carbondale, Illinois

Severns, Reid and Associates  
Champaign, Illinois

Garrison Jones Architects  
Carbondale, Illinois

(2) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

### RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

#### Summary

The President, on the recommendation of the SIUE Chancellor requests Board of Trustees approval to award the Distinguished Service Award to Mr. Leo Wolf at the December 1996 commencement.

#### Rationale for Adoption

Leo Wolf is known to many in the St. Louis region and southern Illinois as the founder and Chairman of Wolf Company, a commercial, industrial, and institutional general contracting firm based in Granite City and as the owner of Pontoon Plaza Development Company, Granite City.

In recent years, Leo Wolf's personal story of courage, perseverance, ingenuity, and triumph have become a focal point of leadership, culminating in the construction and May 1995 opening of the Holocaust Museum and Learning Center in Creve Coeur, Missouri. Born in Lodz, Poland, Mr. Wolf survived unspeakable hardship as a slave laborer in the Lodz Ghetto, interment and abuse in more than 13 Nazi labor camps, and imprisonment at Auschwitz and Dachau. Liberated from Dachau in 1945, Leo Wolf was a 66-pound, 23-year-old man. He has lost every relative to the Holocaust, his entire family was gone, but not his spirit.

At a Displaced Person's Camp, he met his future wife, Sara, with whom he came to America in 1948, arriving in St. Louis penniless with only a suitcase of tattered clothes. Wolf worked at odd jobs, saving enough to open a restaurant; then, in 1958, founding Wolf Company. His is literally a "rags to riches" story.

Leo Wolf did not forget. For decades, he and other Holocaust survivors living in our area have educated people about the Holocaust--lecturing at schools, churches, and civic groups. Stressing tolerance and respect for all people, Leo Wolf seeks to instill remembrance of the Holocaust to help assure that such barbarity is not permitted to happen again.

Mr. Wolf served as Chairman of the St. Louis Holocaust Committee, through which funds were secured and the Museum constructed. Its exhibits, artifacts, photographs, and audiotape oral histories center almost exclusively on Holocaust survivors who came to this region, making it unique among similar museums. With a focus on education, the Museum and Learning Center is an important learning resource for the midwestern U.S. It serves people of all beliefs;

before the Museum opened, the first week of tours were booked nearly solid by area Catholic schools. Over 30,000 visitors are expected annually from a 10-state region. The Museum is open to the public and no admission is charged due to the generosity of the Center's benefactors, such as Mr. Wolf himself.

His generosity is more broadly shared in our region. Several years ago, after constructing a medical building for St. Elizabeth's Hospital in Granite City, Wolf endowed the facility's maintenance, now the Leo and Sara Wolf Medical Center. His ties to SIUE are long-standing, dating back to this service as the general contractor for the Religious Center. Last August, SIUE's commencement speaker, SIUE alumnus Peter Maer, focused on Leo Wolf's life and principles in an inspiring address.

It is to honor Leo Wolf's service to the people of SIUE's region, and his personal example and leadership in promoting human dignity and tolerance that this recommendation is presented.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, the Distinguished Service Award, SIUE, be presented to Leo Wolf at the December 14, 1996 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

### RECOMMENDATION FOR HONORARY DEGREE, SIUE

#### Summary

The President, on the recommendation of the SIUE Chancellor, requests Board of Trustees approval to award an honorary Doctor of Science degree to Mr. Kyong M. Park at the August commencement.

#### Rationale for Adoption

Kyong Park was born in Manchuria in 1939. His family moved to North Korea in 1945, and to South Korea at the outbreak of the Korean Conflict. Educated in South Korea, Mr. Park came to SIUE in 1969 as a graduate student in experimental physics, receiving the M.S. in Physics in 1972. Subsequently, he completed MBA coursework at Stanford University. In 1980, he was naturalized as a U.S. citizen.

An innovative scientist, Mr. Parks' interests lie in practical applications of basic research. He joined Kavlico Corporation, Los Angeles, in 1978, and presently serves as Vice President for Research and Development. His work focuses on measurement, sensor and control devices for automotive and aircraft engines used by manufacturers such as Ford Motor Company, General Motors, and Motorola. The result is more efficient, clean burning engines. And, he has discovered new materials applications enabling very inexpensive controls that can be economically used, where previous devices for the same purpose were prohibitively expensive.

Kyong Park's research and ingenuity have resulted in some 17 patents awarded, with numerous patent applications pending. In great part on the strength of his work, Kavlico has grown from \$4 million to \$90 million a year in sales, and from 128 to nearly 900 employees.

With a continuing interest in education, Mr. Park holds California Higher education teaching credentials and has taught at Los Angeles Pierce College. He is a lifetime member of Sigma Pi Sigma, the physics honor society, and holds membership in the American Association of Physics Teachers. Interested in sharing his knowledge, Mr. Park is the author of technical and scientific papers which have been presented at meeting such as the Congress of New Technology, Florence, Italy, in 1986. In 1989 the California Technology Corridor Association granted him the TCA 100 Recipient award for helping preserve the quality of life.

Since receiving his degree, Mr. Park has maintained contact with SIUE colleagues, sharing ideas and the results of his work, thus enriching SIUE faculty expertise and creative efforts. A generous supporter of SIUE through the Foundation, he also has returned, at personal expense, to guest lecture in physics courses and to meet with, assist, and encourage students.

A humble man, not widely known, Kyong Park's work is of considerable benefit to us all; we enjoy reduced air pollution and less acid rain, lowered costs of consumer products, and more efficient automobiles and airplanes which conserve energy and enhance resource use. In a nation so heavily dependent on auto and air travel, and with deep rooted concerns about the environment, such contributions are of major import. It is to honor such contributions, and Kyong Park's inventiveness and ingenuity that this recommendation is presented.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

SIUE's Committee for Honorary Degrees and Distinguished Service Awards and the Chancellor of Southern Illinois University at Edwardsville recommended this award.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, the honorary degree, Doctor of Science, be awarded to Kyong M. Park at the August 3, 1996 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

### RECOMMENDATION FOR HONORARY DEGREE, SIUE

#### Summary

The President, on the recommendation of the SIUE Chancellor, requests the Board of Trustees' approval to award an honorary Doctor of Humane Letters degree to Senator Paul Simon at the May commencement.

#### Rationale for Adoption

Paul Simon, originally from Eugene, Oregon, studied journalism at the University of Oregon and Dana College, Blair, Nebraska. In 1948, he left Dana College to purchase a weekly newspaper in Troy, Illinois, to become the nation's youngest newspaper editor-publisher.

Mr. Simon distinguished himself as a journalist by his integrity and courage. He investigated, exposed, and battled corruption in Madison and St. Clair Counties, working diligently to better the region and improve the quality of life for its citizens. Between 1948 and 1966, Mr. Simon built his newspaper business into a chain of 15 weeklies, selling them in 1966 so he could devote himself full-time to public service and writing.

One of Illinois' most notable legislators, Simon was elected in 1955 to the Illinois House of Representatives. This began a career in elective public service that would span more than 40 years. He served in the House until 1963, when he was elected to the Illinois Senate. In 1969, he was elected Lieutenant Governor, the only Illinois lieutenant governor ever elected with a governor of another political party.

In a brief departure from public office, in 1972 Simon helped found Sangamon State University's Public Affairs Reporting program. Designed for journalists who cover government, the program drew heavily on his unique dual experiences. During this time, he served also as a Fellow at Harvard University's John F. Kennedy School of Government.

Returning to public office in 1974, Mr. Simon was elected to the United States House of Representatives. He served four terms in the House, until 1984, when he upset incumbent U.S. Senator Charles Percy. Simon was re-elected

to the Senate in 1990, with the largest vote plurality of any senatorial or gubernatorial candidate in the nation.

An author of considerable versatility, Mr. Simon has penned some 15 books on topics of history, social and economic issues, family structure, foreign language instruction and political science. Not forgetting his journalistic roots, he has personally written his weekly newspaper column, P. S. Washington, for over 40 years.

Known for his honest, forthright leadership, and his commitment to improving the quality of life for all citizens, Paul Simon was seven times named Best Legislator by the Independent Voters of Illinois. Many other institutions have acknowledged the scope and significance of his contributions through the award of 39 honorary doctorates.

With this year's announcement of his retirement from public office, Southern Illinois University is fortunate that he has accepted appointment to The Paul Simon Chair in Public Policy and as Executive Director of The Paul Simon Public Policy Institute. SIUE now wishes to honor Paul Simon's lifetime of committed, effective service to the people of our region, the state, and nation. Throughout his endeavors, Paul Simon has exemplified the highest traditions of honesty and principle-based leadership, setting standards to which we should all aspire.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

SIUE's Committee for Honorary Degrees and Distinguished Service Awards and the Chancellor of Southern Illinois University at Edwardsville have recommended this award.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, the honorary degree, Doctor of Humane Letters, be awarded to Senator Paul Simon at the May 4, 1996 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

## RECOMMENDATION FOR HONORARY DEGREE, SIUC

### Summary

The President, on the recommendation of the Honorary Degrees and Distinguished Service Awards Committee and the Chancellor of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending that Darwin Reid Payne be awarded the honorary degree, Doctor of Fine Arts, at the May 10, 1996, commencement of the College of Liberal Arts of Southern Illinois University at Carbondale.

### Rationale for Adoption

Darwin Reid Payne (B.S. '53, M.F.A. '55) is a leading authority in the field of computer graphics that is currently revolutionizing the training of scenic design and the techniques and procedures that designers may use via computer to conceive, present, and document their designs, working drawings, and other preparatory materials.

His recently published work, *Computer Scenographics* (SIU Press 1994) is to be followed by a work on computer-aided scene painting techniques. Letters from SIUC emeritus professor Marvin Kleinau; scenic designer Ronald Naversen of the SIUC theater department; and the Virtus (computer) Corporation attest to Payne's expertise in computer-graphic design. Moreover, six of Payne's published works had already established him as a leading scholar and textbook author in his field of scenic design, and another book (co-edited) reflects his ability as a playwright and illustrator. His books--all published by the SIU Press--have collectively brought national and international recognition to their author, the University, and the Press.

Payne's reputation extends to his artistic ability as a scenic designer. As a professional designer, his work has been commissioned by a number of universities and theaters. As a scenic designer and teacher of scenic design for the SIUC theater department between 1957 and 1983, he created for SIUC audiences at least 100 imaginative, practical, technically perfect, and aesthetically handsome settings for the stage.

Since his retirement from SIUC as a full professor, Payne has worked as a free-lance designer and director for professional theaters and theater schools. He is currently teaching as an adjunct faculty member at Wake Forest University and at the North Carolina School of the Arts.

Beyond his publications and professional reputation, Payne has made a substantial contribution to the University as an outstanding teacher, a gifted stage director with a particular interest in musical theater, and a highly effective chairperson of the Department of Theater from 1978 to 1982.

Payne's plays for young people, which have been produced at the University and elsewhere, such as *The Strolling Players*, and his adaptation of Charles Dickens' *A Christmas Carol*, demonstrate his skills and talents as a playwright.

It is not insignificant that Payne is a native of Southern Illinois and Carbondale, where he returns for several months a year to write; and he is an outstanding product of Southern Illinois University at Carbondale, where he has received his undergraduate degree in fine arts and graduate degree in theater arts.

In his letter of nomination, Christian H. Moe, chairperson of the SIUC theater department, and a faculty member of the University for 37 years, had high praise for Payne's accomplishments: "he has earned a sufficient reputation in his field as an artist, author, and scholar to merit nomination for an honorary doctorate in fine arts. He has my unreserved recommendation for this degree."

#### Considerations Against Adoption

None are known.

#### Constituency Involvement

The Honorary Degrees and Distinguished Service Awards Committee of Southern Illinois University at Carbondale is composed of members from the appropriate faculty and constituency groups. The Chancellor reviewed the recommendation and, in consultation with the Vice-Chancellor for Academic Affairs and the Dean of the College of Liberal Arts, recommends this degree.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the honorary degree of Doctor of Fine Arts be presented to Darwin Reid Payne at the May 10, 1996, commencement or some commencement thereafter of Southern Illinois University at Carbondale.

#### RECOMMENDATION FOR HONORARY DEGREE, SIUC

##### Summary

The President, on the recommendation of the Honorary Degrees and Distinguished Service Awards Committee and the Chancellor of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending that James R. Fornear be awarded the honorary degree, Doctor of Humane Letters, at the May 11, 1996, commencement of the College of Education of Southern Illinois University at Carbondale.

### Rationale for Adoption

James R. Fornear of Marion, Kentucky, Chairman of the Board and Chief Executive Officer of Res-Care Inc., is a distinguished alumnus of Southern Illinois University at Carbondale (B.S. '60, M.S. '60). Fornear has been a dedicated supporter of the University for over three decades and now serves on the Board of Directors of the SIU Foundation.

Fornear founded Res-Care, which employs 5,500 people at 130 facilities in 11 states and Puerto Rico and provides services to the developmentally disabled, operates Job Corps centers, and offers home-care assistance. The name "Res-Care" derives from the concept of "respect and care," the basis of Fornear's enterprise.

Fornear grew up in the small Southern Illinois community of Sesser. As a student at SIUC, he majored in education, rehabilitation and recreational therapy. One of his professors, Guy Renzaglia, now retired, who was then director of the SIUC Rehabilitation Institute, remains a close friend. In the 1980's, Fornear helped establish a Guy Renzaglia Scholarship Fund for graduate students in rehabilitation which he has since funded as a fully endowed scholarship.

Through Renzaglia, Fornear met William Freeberg (B.S. '42), then chairman of the SIUC Department of Recreation, who had started the recreation camp for the developmentally disabled at Little Grassy Lake (now Touch of Nature). Freeberg convinced Fornear to work at the camp during his school years. Fornear now supports an endowed scholarship in Freeberg's name and provides financial support for Touch of Nature.

With outstanding role models during his school years, Fornear has become one himself. Among those whose lives he has influenced is Seymour Bryson (B.A. '59, M.S. '61, Ph.D. '72). They met when Bryson was an assistant director at Touch of Nature 35 years ago. Now Executive Assistant for Affirmative Action to SIUC Chancellor John C. Guyon, and serving on the Board of Directors of Res-Care, Bryson had this to say about Fornear: "He has not let success change him . . . he continues to treat all people with respect and dignity."

Fornear worked as a high school guidance counselor after graduating from SIUC, but missed his work with the handicapped and underprivileged. When SIUC won a contract to operate the Camp Breckenridge, Kentucky, Job Corps Center, he went to work there as activities and development director. Bryson worked for Fornear there for several years.

Fornear stayed on at Camp Breckenridge after the University pulled out of the project and decided he could manage such a facility on his own. With borrowed money, he established Res-Care in 1974 and landed a contract to manage the Whitney Young Job Corps Center at Simpsonville, Kentucky.

Res-Care now has three divisions: one for persons with disabilities, offering residential support; one for the training of young people that has a record of 80% job placement; and one for the homebound that provides nursing and nutrition services, and physical, speech, and vocational therapy.

A founding member of the President's Council of the SIU Foundation, Fornear also is a member of the National Education Association, American Association on Mental Deficiency, American Camping Association, and American Management Association. In 1988, he received the Outstanding Achievement Award from the SIUC College of Human Resources, and in 1991 he was named SIUC Entrepreneur of the Year. He recently committed to funding a Medallion Scholarship in the recently established Cornerstone Endowed Scholarship Program to attract academically able undergraduates to SIUC.

J. Robert Quatroche, SIUC Vice-Chancellor for Institutional Advancement, in nominating Fornear for an honorary degree, cited him "For significant leadership and success in his chosen profession; as an outstanding corporate leader who embraces human care and concern in his business ventures; and for his continuing commitment and service to, and support for, Southern Illinois University at Carbondale."

#### Considerations Against Adoption

None are known.

#### Constituency Involvement

The Honorary Degrees and Distinguished Service Awards Committee of Southern Illinois University at Carbondale is composed of members from the appropriate faculty and constituency groups. The Chancellor reviewed the recommendation and, in consultation with the Vice-Chancellor for Academic Affairs and the Dean of the College of Education, recommends this degree.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the honorary degree, Doctor of Humane Letters, be presented to James R. Fornear at the May 11, 1996, commencement or some commencement thereafter of Southern Illinois University at Carbondale.

APPROVAL TO ACQUIRE REAL PROPERTY: UNITED  
STATES DEPARTMENT OF AGRICULTURE, FORESTRY  
RESEARCH FACILITIES, SIUC

Summary

This matter requests approval to acquire as many as four physical facilities now owned by the United States Department of Agriculture (USDA), all of which were formerly used as administrative offices and research laboratories by the U.S. Forest Service. Full approval of such action by the Board of Trustees is a necessary condition of any federal conveyance, as is the Board's explicit acceptance of preexisting restrictions that must be followed throughout the 30 year term of the restrictions. These actions and conditions will be similar to and, in most cases, identical to those experienced during the acquisition of federal property at the Carterville campus which began with Board approval on December 8, 1988, and concluded on July 28, 1989, with the conveyance of that property. That property was acquired at no cost to the University except for minor administrative and recording fees.

Rationale for Adoption

Budget reductions in the federal government have caused many operations to be reduced and, in some cases, discontinued. During the fall, 1995, SIUC was informed that the on-campus Forestry Sciences Laboratory and its three smaller off-campus facilities were to be part of those reductions. In November, the local administration of the Laboratory was notified by the University of its interest in acquiring any or all of the facilities in the event they were declared to be excess real property.

The University has now been notified that the federal form "Report of Excess Real Property" has been submitted recently to the General Services Administration (GSA), and the University is identified as the interested party.

It is noteworthy that the Laboratory's main building is on University land, with a 99 year lease for the land beginning in January 1965. The land is in tract #90 and it contains .6 acres. Conditions of the lease allow the building to be used by other units of the government or its sublessee. However, given the current budgetary conditions, and the Laboratory's relatively confined location, it seems unlikely that the lease will be sublet to some other tenant.

One of the three smaller off-campus facilities is located on University land in tract #25-2 at the extreme western edge of the University farms, and the remaining two facilities are also on University land at the Carterville campus in tract #520.

At some future point in the application and approval process, the University must declare its intention to use all of the facilities for research

purposes, and to do so for an extended period of time, probably 30 years. In addition, a declaration of ability to finance and operate all of the facilities must be made, assurances of nondiscrimination, insurance provisions, and assurances of protection and maintenance of all the properties will all be requested. It is believed the President's authorized signature on all such documents, accompanied by a certified copy of the Resolution being requested herein, will provide the necessary declarations and assurances.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

WHEREAS, Certain real properties in University tracts #25-2, #90, and #520 owned by the United States, located in the Counties of Jackson and Williamson, State of Illinois, have been declared surplus and are subject to assignment for disposal for research purposes by the General Services Administration, under the provisions of section 203(k)(1) of the Federal Property and Administrative Services Act of 1949 (63 State. 377), as amended, and rules and regulations promulgated pursuant thereto;

WHEREAS, The Board of Trustees of Southern Illinois University needs and can utilize said property for research purposes in accordance with the requirements of said Act and the rules and regulations promulgated thereunder of which this Board is fully informed, including commitments regarding use and time within which such use shall commence;

NOW, THEREFORE, BE IT RESOLVED, That the Board of Trustees of Southern Illinois University shall make application to the General Services Administration for and secure the transfer to it of the above-mentioned properties for said use upon and subject to such exceptions, reservations, terms, covenants, agreements, conditions, and restrictions as the General Services Administration or its authorized representative may require in connection with the disposal of said property under said Act and the rules and regulations issued pursuant thereof; and

BE IT FURTHER RESOLVED, That the Board of Trustees of Southern Illinois University has legal authority, is willing and is in a position financially and otherwise to assume immediate care and maintenance of the property, and that Ted Sanders, President, be and is hereby authorized, for and on behalf of the Board of Trustees of Southern Illinois University to do and perform any and all acts and things which may be necessary to carry out the foregoing resolution, including the preparing, making, and filing of plans, applications, reports, and other documents,

and the execution, acceptance, delivery and recordation of agreements, deeds, and other instruments pertaining to the transfer of said property, and the payment of any and all sums necessary on accounts of the purchase price thereof; fees (including the service charge, if any, assessed by the State Agency for Surplus Property) or costs incurred in connection with the transfer of said property for surveys, title searches, appraisals, recordation of instruments, or escrow costs, together with any payments by virtue of nonuse or deferral of use of the property.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF  
CONTRACT: ROOF REPLACEMENT, MAE SMITH HALL, SIUC

Summary

This matter approves the plans and specifications and awards the contract for the project to replace the roof on Mae Smith Hall.

The estimated cost was \$150,000. The low bid was \$129,512. Funding for this work will come from student housing revenue.

Rationale for Adoption

At its meeting on October 12, 1995, the Board of Trustees gave its approval to a project to replace the roof on Mae Smith Hall at an estimated cost of \$150,000. Favorable bids were received, and the award of contract is requested at this time.

Mr. Carl Bretscher, the Board's consulting architect, is reviewing the plans and specifications for this project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contract to replace the roof on Mae Smith Hall be and is hereby awarded to American Construction and Energy, Inc., Belleville, Illinois, in the amount of \$129,512.

(2) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with I Bylaws 9.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

# BID TABULATION

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March 14, 1996

Mae Smith Hall Roof Replacement, SIUC  
 Bid Opening January 18, 1996, 11:00 a.m.



PRE-QUALIFICATION

BID SECURITY

PROPOSALS

Base Bid

Alternate  
G-1

Total

## BIDDERS

American Construction  
 Belleville, IL

\$121,418.00

\$8,094.00

**\$129,512.00**

Vaughn's Roofing  
 Marion, IL

\$136,772.00

\$4,000.00

\$140,772.00

17 Invitations  
 5 No Bid  
 10 No reply

PROJECT APPROVAL AND SELECTION OF ARCHITECT:  
CARPET REPLACEMENT, MAE SMITH HALL, SIUC

Summary

This matter seeks project and budget approval to replace the carpeting primarily in the hallways and lounges of Mae Smith Hall, which is one of the three 17-story dormitories in the east campus residential area.

The estimated cost of this project is \$115,000. Funding for this work will come from student housing revenue. Plans and specifications will be prepared by the Physical Plant Engineering Services.

Rationale for Adoption

The campus housing office has initiated a project to replace the carpet in the hallways and lounges of Mae Smith Hall. Smaller areas of carpet replacement will also be made in six specific rooms and apartments in other east campus dormitory buildings. The work is to be completed during the summer when the building is not in use. The estimated cost of this work is \$115,000. Plans and specifications for the project will be prepared by the Physical Plant Engineering Services.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The project to replace carpeting in Mae Smith Hall be and is hereby approved at a total cost of \$115,000.

(2) Funding for this work will come from student housing revenue.

(3) Upon recommendation of the Architecture and Design Committee, authorization be and is hereby granted for the plans and specifications to be prepared by Physical Plant Engineering Services.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT: REPAIR FIRE  
DAMAGE, SOUTHERN HILLS FAMILY HOUSING, BUILDING #126, SIUC

Summary

This matter seeks project and budget approval for the repair of major fire damage to building #126 in Southern Hills.

The estimated cost of these repairs is \$132,000. Funding will come from fire insurance proceeds, and the remainder from housing revenues in the form of a \$10,000 deductible payment.

In addition, approval is requested for the plans and specifications to be prepared by Physical Plant Engineering Services.

Rationale for Adoption

On December 10, 1995, a fire broke out in a bedroom of one of the apartments in building #126 in Southern Hills Family Housing. The residents were not in the apartment at the time, but there was extensive damage caused by heat, smoke, and water to apartments 1, 2, 3, and 4 before the fire could be extinguished. The final report by the fire inspector determined the cause to be accidental in nature due to defective small electrical appliances and inadequate extension cords owned by the resident of the apartment in which the fire started.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to repair fire damage in building #126 in Southern Hills be and is hereby approved at an estimated cost of \$132,000.

- (2) Funding for this work will come from fire insurance proceeds and from housing revenues.
- (3) Upon recommendation of the Architecture and Design Committee, authorization be and is hereby granted for the plans and specifications to be prepared by Physical Plant Engineering Services.
- (4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved the reception of Report of Purchase Orders and Contracts, January, 1996, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held February 8, 1996; University Priorities; Budget and Planning Guidelines; Revised Project Approval and Revised Selection of Architect: Building to House the Center for Electron Microscopy, SIUC; Recommendation for Distinguished Service Award, SIUE (Leo Wolf); Recommendation for Honorary Degree, SIUE (Kyong Park); Recommendation for Honorary Degree, SIUE (Paul Simon); Recommendation for Honorary Degree, SIUC (Darwin Reid Payne); Recommendation for Honorary Degree, SIUC (James R. Fornear); Approval to Acquire Real Property: United States Department of Agriculture, Forestry Research Facilities, SIUC; Approval of Plans and Specifications and Award of Contract: Roof Replacement, Mae Smith Hall, SIUC; Project Approval and Selection of Architect: Carpet Replacement, Mae Smith Hall, SIUC; and Project Approval and Selection of Architect: Repair Fire Damage, Southern Hills Family Housing, Building #126, SIUC. The motion was duly seconded. Student Trustee opinion in regard to the

motion was indicated as follows: Aye, Jason Ervin, Sarahjini Nunn; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented for notice only:

NOTICE OF ADJUSTMENT IN RESIDENCE HALL RATES, SIUC  
[Amendment to 4 Policies of the Board B-18-a]

Summary

This matter proposes a new "super single" room rate and also changes meal plan options for FY-97. The double occupancy, 19-meal plan, previously approved by the Board, is not changed.

Rationale for Adoption

Setting housing rates two years in advance, as initiated last fiscal year, limits management flexibility to respond quickly to student interests and the marketing of on-campus housing. This matter seeks approval of changes in the rate structure for FY-97 designed to increase occupancy by responding to student concerns and desires.

The concept of "super single" rooms is appearing on many campuses. For an added charge, additional features are provided. This matter proposes a \$100 surcharge over the regular single room rate for such features as: area rug, sofa, mini refrigerator, halogen floor lamp, and mini blinds. In addition, the second desk and bed (normally left in regular single rooms) will be removed to give more space.

Based on experience to date, previously approved meal plans of "any 15 meals" (\$824), "any 10 meals" (\$799), and "any 7 meals" (\$734) would be eliminated. An "any 12 meals, refundable" (\$842) would be added in their place. The "12 meals + \$50 credit" (\$851) would be replaced by "any 15 meals + \$50 credit" (\$851).

The refundable plan would provide a refund of \$1.71 per meal (raw food cost) at the end of the semester to those residents who used less than 15 meals per week. The \$50 credit would be usable in the Housing snack bars and certain locations in the Student Center. This practice was established several years ago in association with the 12-meal plan and is popular with the residents.

The Board may also want to consider a less formal, more timely, means for approving modifications to the rate structure in the future, once the basic double-occupancy, 19-meal, rate has been approved for a given year.

#### Considerations Against Adoption

None are apparent.

#### Constituency Involvement

The super single room option and the meal plans have grown out of discussions with student residents and the Residence Hall Association. This matter has also been shared with the Undergraduate Student Government and the Graduate and Professional Student Council.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University Housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-18-a be and is hereby amended to read as follows:

#### 18. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective Summer Session, 1996:

	<u>Room Rate</u>	<u>Food Rate</u>	<u>Room and Food Rate</u>
Resident - Per Semester			
Double Occupancy			
19 Meals	\$885	\$851	\$1,736
<del>Any-15-meals</del>	<del>885</del>	<del>824</del>	<del>1,709</del>
<del>Any-10-Meals</del>	<del>885</del>	<del>799</del>	<del>1,684</del>
12 15 Meals + \$50 Credit	885	851	1,736
<del>Any-7-Meals (Graduate and over-21-students-only)</del>	<del>885</del>	<del>734</del>	<del>1,619</del>
Any 12 Meals, Refundable	885	842	1,727
Break Housing Increment	\$8.25 (per night)		
Single Room Increment	505		
Super Single Increment	605		

	<u>Room Rate</u>	<u>Food Rate</u>	<u>Room and Food Rate</u>
Resident - Summer Session			
Double Occupancy	\$500	\$310*	\$ 810
Single Room Increment	117		
Non-Resident - Per Semester			
19 Meals		\$926	
<del>Any 15 Meals</del>		<del>899</del>	
<del>Any 10 Meals</del>		<del>874</del>	
<u>15 Meals + \$50 Credit</u>		<u>926</u>	
<u>Any 12 Meals, Refundable</u>		<u>917</u>	
Room Only - Per Semester			
(Northwest Annex and Greek			
Row Professional Housing)	\$1,024		

\*Meals provided through a non-refundable credit in the Student Center.

The Chair made the following comments:

As Trustees of the Universities we sometimes have lots of problems that come to us and things that are not always that pleasant. But every once in a while we have something that is extremely pleasant and extremely uplifting. We have that happen to us here at this campus once a year. I couldn't help but think when we were having the presentation this morning at the Academic Matters Committee of this most exciting project and undertaking by this University and everybody in this region, the various impacts this University has on this community, this portion of the State, the whole State, and the nation. In large part it is because others have accomplished many things before us. And often times we don't stop to think about all of the accomplishments that others have made for us and the blessings that they give and bestow upon us as we sit here and contemplate our sometimes routine problems. On the occasion of the Lindell W. Sturgis Memorial Public Service Award, it gives us pause to stop and think about a person and a family. A person who gave unselfishly of himself to this University and because of what he did and because of the service he made that we are what SIU Carbondale and SIU Edwardsville are. It is also most appropriate that we continue with a long time tradition of having another person who has given of himself most unselfishly and most effectively to the University to come forward and make this presentation. I would like to ask Ivan Elliott to come forward and make his comments and make the presentation of the Lindell Sturgis Award.

Mr. Elliott made the following presentation:

Trustees and other friends of the University, it's really a pleasure to be here today to talk about the Lindell Sturgis Award. This is the 17th award that has been given. I served on the Board with Lindell in the first years I was there. He served nearly 30 years on the Board of Trustees of this University and its predecessor. He was chairman for a couple of years and vice-chairman for several years. Memorial funds were raised in his memory when he died and these funds were used to create the Lindell W. Sturgis Award. The stipulations for the award, the public service award, are that it is granted to an employee of Southern Illinois University at Carbondale. These employees shall be recognized not for the work they do for the University, but for the contribution to the community, area, state, and nation, and shall be non-job related activities. Sometimes when there is enough money available they give a second award. The Committee has voted to give a second award this year. The second award is granted for professional achievement in the area of public service and as a member of the faculty or staff of Southern Illinois University. This is really a very fine award and recognizes people for work that they do outside the University and for University work beyond the call of duty. One of the great things about this is the people that come back for recognition again for the awards which they have been given. And to also come back to assist in giving the award to the new Sturgis Award recipients. There are a number of them here today and I'd like for them to come up and join me in congratulating the award winners.

Our first recipient of the award was Bill O'Brien; second recipient, David Christensen; fourth recipient, Carol McDermott; fifth, Betty Mitchell; first recipient of the Lindell W. Sturgis Professional Achievement Award, Rex Karnes; sixth recipient, Ed Shea; eighth, Erv Coppi; ninth, Art Aikman; then we have another Professional Achievement Award recipient, David Kenney; eleventh recipient, Jack Graham; the third Professional Achievement Award recipient, J. C. Garavalia; fourteenth recipient, Gordon White; fifteenth, Linda Benz; and the sixteenth, Odessa Meeks. Clyde Choate, recipient of the Professional Development Award, is not here today. Randall Nelson, the seventh recipient, is in Florida and sends his regrets. Ben Gelman, the twelfth recipient, is unable to be here today. Bob Arthur, the thirteenth recipient, is unable to be here. In addition to that I'd like to recognize that Jean Easley, Lindell Sturgis' daughter, could not be here today. She said she would be. We had a note in the last few minutes which said that a family member has passed away and she will be unable to attend. We're sorry that Jean couldn't be here. Viola Sturgis, Lindell's widow, is still alive. I visited with her this year. I would also like to have the Lindell Sturgis Committee come up to be recognized and join in giving congratulations to these people. The Committee members are Jack Dyer, Rex Karnes, Dorothy McCombs, Marianne Osberg, Harris Rubin, Catherine Hunter, Mary Lou Higginson, and Sharon Holmes.

Mr. Norwood made the motion to approve the presentation of the 17th Annual Lindell W. Sturgis Memorial Public Service Award to James Fralish. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Elliott recognized James Fralish and outlined for the Board the wide variety of activities in which he is currently and has been involved regarding community service.

Mr. Fralish made the following comments:

I would like to thank the Board of Trustees for this award. It isn't often, as I wrote President Sanders, that you get to benchmark 25 years of service. But really the award is also about the community. A person is not an island. The soccer program and the other activities I have been involved in have gone to completion to be a success because of the large numbers of parents, support groups, and coaches, who have contributed so much over the years. I think the award is also about Southern Illinois University for its recognition of community service to the region. I had a whole series of notes I was going to run down but it's too lengthy. I would like to thank the people who wrote letters in support of this award. I would like to thank Kathy Spector, who nominated me. I want to thank my wife in particular who has been with me all this time through ups and downs. I am very, very pleased to receive this award and join the previous recipients. Thank you.

Mr. Elliott presented him a plaque and a check for \$500.

Mrs. D'Esposito made the motion to approve the presentation of the Lindell W. Sturgis Professional Development Award to Lee O'Brien, posthumously. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Elliott recognized Mrs. O'Brien and family members in attendance. He outlined the many accomplishments made by Mr. O'Brien, Director of the Broadcasting Service, and stated he set a standard which will be hard for his

successor to follow. Mr. O'Brien was very ill at the time he was nominated for the Sturgis Award. The Committee showed good judgment in continuing to consider the nomination and to make this recommendation in spite of the fact that Lee is no longer with us.

Mr. Elliott presented Mrs. O'Brien with the plaque and a check for \$500.

Mrs. O'Brien made the following comments:

Board of Trustees, friends, everyone here, thank you very much. For the folks who nominated Lee, for the Committee who considered the award, Lee lived public television for more than 30 years. When we came to Southern we realized what a wonderful, wonderful tool the University has in its two public television stations and two public radio stations, for recruitment and for community service. As they say at PBS, if we don't do it who will. He wanted very much to present a very professional view to the audience and he wanted the students who worked at the station to have a very professional setting in which to work. I have with me this morning his aunt, Camilla James, next to her my daughter, Julie, a student here on campus in art education, my daughter, Mary, who hasn't quite made it to this campus yet. We're working on her. My daughter-in-law, Heidi, and my son, Tom, who works at the Morris Library. So we have a little support group here this morning. Thank you all.

Mr. Elliott thanked the Board for the opportunity to participate in the presentation of these awards.


The Chair announced that there would be a news conference in the Video Lounge immediately following. He stated that lunch will be held in the Gallery Lounge and guests will be the past and present recipients of the award, members of the Sturgis Committee, and Mr. Elliott.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have carried unanimously.

March 14, 1996

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The meeting adjourned at 12:30 p.m.

  
Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
APRIL 11, 1996

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, April 11, 1996, at 11:15 a.m., in the Madison Room of the University Center, Southern Illinois University at Edwardsville, Edwardsville, Illinois. The regular Chair and Secretary being present, the meeting was called to order. The following members of the Board were present:

John Brewster  
Molly D'Esposito, Vice-Chair  
Jason Ervin  
William R. Norwood  
Sarahjini Nunn  
Harris Rowe  
Celeste M. Stiehl  
A. D. VanMeter, Jr., Chair  
George T. Wilkins, Jr., Secretary

Executive Officers present were:

Ted Sanders, President, Southern Illinois University  
Nancy Belck, Chancellor, SIUE  
John C. Guyon, Chancellor, SIUC

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, General Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair asked the Board to consider a current and pending matter, Recognition of the Southern Illinois University at Carbondale Debate Team. Mr. Norwood moved that the Board consider the matter. The motion was duly

and after a voice vote the Chair declared that the motion to consider had passed unanimously.

The following matter was presented:

Resolution

WHEREAS, The Debate Team at Southern Illinois University at Carbondale has been a valuable asset to the institution throughout its history;

WHEREAS, Numerous and prestigious awards and honors received by the SIUC Debate Team throughout its history reflect great distinction upon the University;

WHEREAS, The 1996 SIUC Debate Team has added another honor to its long list of distinguished accomplishments by winning the national championship tournament of the National Cross-Examination Debate Association and placing second nationwide in the association's overall yearly national rankings;

WHEREAS, The members of the SIUC Debate Team have maintained an uncompromising commitment to excellence and a highly visible dedication to the responsibilities of the debate team, to scholarly enterprise, and to the University as a whole;

WHEREAS, The SIUC Debate Team is widely recognized for being a leader in its field and contributing to the educational, intellectual, and cultural development of the SIU community while representing the quality of the student population and the quality of the academic programs;

WHEREAS, The SIU Board of Trustees recognizes and acknowledges the accomplishments of the SIUC Debate Team: Zachery J. Anderson, Sean M. Featherstun, Jason E. Griffith, Melissa D. Horn, Glenn P. Frappier, Matthew M. Moore, Zachary A. Sapienza, Bill M. Shinn, Joseph M. Vuglia, Jeremy J. West, and Wendy D. Woolery; Faculty Director Gregory D. Simerly; and Assistant Coaches Stephen K. Hunt, Edwin D. Phillips, and Yuri V. Kostun.

NOW, THEREFORE, BE IT RESOLVED, That the Southern Illinois University Board of Trustees, in regular session assembled, expresses its sincerest congratulations and appreciation to the Southern Illinois University at Carbondale Debate Team for its distinguished and valuable contributions to Southern Illinois University, to its constituents, and to its students; and

BE IT FURTHER RESOLVED, That the members of this Board, individually and as a group, offer the SIUC Debate Team their best wishes for continued success in all its endeavors in the years ahead and their sincere hope that those years will be productive and fulfilling.

Mr. Norwood moved approval of the Resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

President Sanders presented each member in attendance with a personalized copy of the Resolution.

Mr. Norwood commented that Ed Phillips, one of the Debate Team's assistant coaches, was a retired manager for United Airlines and is now at SIUC working on his doctorate. He stated that the Debate Team that won the national championship defeated a SIUC Debate Team to get there; so SIUC had two teams competing to become national champions. He explained that in the final phase there were nine judges and SIUC received first place votes from all nine; a unanimous vote for the championship.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met at approximately 9:00 a.m. in the Madison Room of the University Center. She gave the following report:

We discussed sixteen notice items. We bring to the full Board for approval on the omnibus motion Item Z, Tuition and Fee Waivers [Amendment to 3 Policies of the Board A-1 and 4 Policies of the Board A-6] and Item AA, Adjustment in Residence Hall Rates, SIUC [Amendment to 4 Policies of the Board B-18-a]. We had an information item concerning capital funding activities which will be discussed further at next month's meeting.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report.

We ask that Items BB, Project Approval: Parking and Traffic Infrastructure Repairs and Enhancements, SIUC; CC, Approval of Utility Easement: New Water Main, City of Carbondale, SIUC; and DD, Project Approval and Selection of Architect: Exterior Painting, Student Recreation Center Addition, SIUC be placed on the omnibus motion.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee. He gave the following report:

We had a notice item, Bachelor of Arts Degree in Computer Science, College of Science, SIUC. We also had an information report from Dr. Willie Epps, Pat Harrison, and three students from the Upward Bound Science Awareness Program: Dana Morris, Karen Carter, and Johnny Robinson. They gave us a lot of hope for the future.

Under Executive Officer Reports, Chancellor Guyon reported that the Debate Team had won the national championship more than any other university in the country by a factor of two. He also noted that no good debater ever lost, occasionally a judge had a bad view of the matter. He also reported that the *Daily Egyptian*, the campus newspaper, had been named by the National Scholastic Press Association as an All-American Newspaper and in addition at the recent meetings of the Illinois Press Association, the DE garnered more than 30 awards for editorial and other kinds of activities in the campus newspaper. Dr. Guyon noted that on April 26 and 27 the College of Mass Communications and Media Arts will be sponsoring a symposium on the media and technology. He continued that featured guests include Jim Bitterman, ABC correspondent in Paris; Chris Bury, ABC News correspondent on Nightline; Roger O'Neil, NBC News, Denver Bureau Chief; and Walter Rodgers, CNN Jerusalem Bureau Chief. He explained that those are all SIUC grads.

Chancellor Belck announced that freshmen applications for fall are up 2.5% from this time last year; graduate applications are up over 5.0%; and housing applications are just going off the top. She reported that the Faculty Senate Promotion Policy has been passed supporting a policy that requires documentation of meritorious teaching before you can be promoted. SIUE had a civil engineering student win the midwest regional award and will be competing on the national level. She stated that the housing staff had been recognized at a midwest conference and took away 3 major awards. She said that last evening the Brady presentation went well without event.

President Sanders reported that Philip Pfeffer had been named President and Chief Executive Officer of Random House, the largest publisher in the world. He stated that Mr. Pfeffer was a two degree graduate of SIUC. Dr. Sanders said that he had appeared before the Senate Appropriations Committee along with Chancellor Guyon, Chancellor Belck, and other members of the staff. He continued that they had presented the details of the FY-97 budget request. He explained that there had been considerable discussion regarding tuition waivers; that one request for additional information had been made of SIU and they had complied with the request. He announced that the Senate Appropriations Committee had held all of the higher education agency budgets in committee and he did not expect Senate action until mid-May. He reported that SIU is scheduled to appear at the House Appropriations Committee hearing on April 25. He announced that Representative David Wirsing, Chair of the House Higher Education Committee, had visited the Edwardsville campus yesterday and we had the opportunity to talk specifically

about aspirations and strengths on this campus, and to take him around and let him see first-hand some of those strengths and some of the deferred maintenance needs. He said they had pulled into one of the parking lots so he could see the general deterioration in the parking facilities. He explained that those kinds of experiences with legislators visiting the campuses are very beneficial. He continued that Representative Wirsing will also be scheduling a visit to the East St. Louis Center. Dr. Sanders reported that the Black Caucus will be on the Carbondale campus on April 22 and we will have an opportunity for that group of legislators to see SIU, to understand better its historic mission and place, particularly in minority education. He announced that on April 14 at 6:00 p.m., SIU will be having an alumni reception at the School of Medicine in Springfield for members of the General Assembly. He continued that it is a good opportunity to both thank and informally visit with members of the General Assembly and other graduates from SIU; again, to advance support for the institution in the General Assembly. He reported that Chancellor Belck, a number of staff members from both campuses, and he had spent a half day on the campus of State Community College in East St. Louis coming to a better understanding of their situation and looking for ways that SIU might help and actually offering help to them. He continued that the State of Illinois is literally turning the keys of that college over to the East St. Louis community and on July 1 of this year State Community College will no longer exist. He stated that SIU is more than willing to offer what assistance it can to help them succeed.

Mr. VanMeter announced that the Board of Trustees is very interested in the budget process and that April 15 is the deadline for submission of the budget documents to the President.

The Chair recognized the following retiring constituency heads: SIUC: Michael Payne, Administrative/Professional Staff Council; Albert Kent, Faculty Senate; Sarah Blackstone, Graduate Council; and Bill Karrow, Graduate and Professional Staff Council; SIUE: Jacky So, Faculty Senate; Ann Schonlau, University Senate; and Ramon Blakely, Student Senate. He stated that the Board appreciated their participation and being a part of its meetings.

The Chair announced that pursuant to notice members of the Board had had dinner in the International Room of the University Center, SIUE, at approximately 6:30 p.m., April 10. He announced that also pursuant to notice members of the Board of Trustees had had breakfast with Dr. Patrick Ferrillo, Dean of the Dental School, at 7:30 a.m., this morning in the Board Room of the University Center. He reported that Dr. Ferrillo had brought some extremely important and interesting things to the Board's attention.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
FEBRUARY, 1996, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of February, 1996, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Taricone, Martha	Academic Advisor	College of Liberal Arts Advisement	04/01/96	\$2,042.00/mo\$24,504.00/FY

B. Award of Tenure

<u>Name</u>	<u>Title on Effective Date of Tenure</u>	<u>Department</u>	<u>Effective Date</u>
1. Beck, Richard J.	Associate Professor	Rehabilitation Institute	08/16/96
2. Becque, M. Daniel	Associate Professor	Physical Education	08/16/96
3. Butson, Gary J.	Associate Professor	Technology	08/16/96
4. Callahan, Daren	Associate Professor	Library Affairs	08/16/96
5. Dilalla, DavidL.	Associate Professor	Psychology	08/16/96
6. Dwyer, Peggy	Associate Professor	Accountancy	08/16/96
7. Edwards, Robert W.	Associate Professor	Foreign Lang & Lit	08/16/96
8. Harackiewicz, Frances	Associate Professor	Electrical Engineering	08/16/96
9. Hawes, Clement C.	Associate Professor	English	08/16/96

<u>Name</u>	<u>Title on Effective Date of Tenure</u>	<u>Department</u>	<u>Effective Date</u>
10. Jackson, J. Jed	Associate Professor	Art & Design	08/16/96
11. Johnson, Phylis	Associate Professor	Radio-Television	08/16/96
12. Kelly, James D.	Associate Professor	Journalism	08/16/96
13. Krajewski, Carey	Associate Professor	Zoology	08/16/96
14. Lakshmanan, Usha	Associate Professor	Linguistics	08/16/96
15. MacLeod, Judith M.	Associate Professor	Library Affairs	08/16/96
16. McDermott, M. Joan	Associate Professor	Crime Del & Corr	08/16/96
17. Monteith, Jerry C.	Associate Professor	Art & Design	08/16/96
18. Nelms, Ralph G.	Associate Professor	English	08/16/96
19. Ogletree, Roberta	Associate Professor	Health Ed & Rec	08/16/96
20. Pineau, Elyse L.	Associate Professor	Speech Comm	08/16/96
21. Poggas, Christy J.	Assistant Professor	Applied Arts	08/16/96
22. Porter, Thomas D.	Associate Professor	Mathematics	08/16/96
23. Post, Donna M.	Associate Professor	Curr & Instruction	08/16/96
24. Ritcher, Gary K.	Associate Professor	Music	08/16/96
25. Rong, Yiming	Associate Professor	Technology	08/16/96
26. Rudasilli, Mary C.	Associate Professor	Law	08/16/96
27. Shidler, Jon A.	Associate Professor	Journalism	08/16/96
28. Shimada, Izumi	Associate Professor	Anthropology	08/16/96
29. Stockdale, Margaret	Associate Professor	Psychology	08/16/96
30. Stucky, Nathan P.	Associate Professor	Speech Comm	08/16/96
31. Summerfield, Donna	Associate Professor	Philosophy	08/16/96
32. Szakmary, Andrew C.	Associate Professor	Finance	08/16/96
33. Tragoudas, Spyros	Associate Professor	Computer Science	08/16/96
34. Waggoner, Jan E.	Associate Professor	Curr & Instruction	08/16/96
35. Welshimer, Kathleen	Associate Professor	Health Ed & Rec	08/16/96
36. Wise, Kevin C.	Associate Professor	Curr & Instruction	08/16/96

Leaves of Absence with Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1. Harackiewicz, Frances	Sabbatical	Electrical Eng	Research	01/01/97-05/15/97 100%
2. Monteith, Jerry	Sabbatical	Art & Design	Research	01/01/97-05/15/97-100%
3. Rong, Yiming	Sabbatical	Technology	Research	08/16/96-12/31/96-100%
4. Stockdale, Margaret	Sabbatical	Psychology	Research	08/16/96-08/15/97- 50%
5. Summerfield, Donna	Sabbatical	Philosophy	Research	01/01/97-05/15/97-100%
6. Szakmary, Andrew	Sabbatical	Finance	Research	08/16/96-12/31/96-100%

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Balbastro, Elpidia*	Clin Asst Prof	Fam & Comm Med	02/15/96	-----
2. Fleming, Thomas*	Clin Asst Prof	Fam & Comm Med	02/15/96	-----
3. Knox, Judith*	Clin Asst Prof	Fam & Comm Med	02/15/96	-----

B. Award of Tenure

<u>Name</u>	<u>Title on Effective Date of Tenure</u>	<u>Department</u>	<u>Effective Date</u>
1. Niederhoffer, Eric C.	Associate Professor	Med Biochem	07/01/96
2. Parr, Margaret	Associate Professor	Anatomy	07/01/96
3. Santos, Perry M.	Associate Professor	Surgery	07/01/96

\*This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Leaves of Absence with Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Dates and Percent of Salary</u>
1. Mary Sumner	Sabbatical	Mgmt. Info. Systems	Update use of client-server application development technologies & methodologies in information system designs; and, apply knowledge of client server development in a design project.	05/16/97-08/16/97-100%

B. Awards of Tenure

<u>Name</u>	<u>Title on Effective Date of Tenure</u>	<u>Department</u>	<u>Effective Date</u>
1. Mark G. Bolyard	Associate Professor	Biological Sciences	08/16/96
2. Belinda Carstens-Wickham	Associate Professor	Foreign Language & Lit	08/16/96
3. Allison Funk	Associate Professor	English Language & Lit	08/16/96
4. Patricia Klorer	Assistant Professor	Art & Design	08/16/96

<u>Name</u>	<u>Title on Effective Date of Tenure</u>	<u>Department</u>	<u>Effective Date</u>
5. Ezio Vailati	Associate Professor	Philosophical Studies	08/16/96
6. Rakesh Bharati	Associate Professor	Finance	08/16/96
7. William J. Gallagher	Assistant Professor	Curriculum & Instruction	08/16/96
8. Curtis A. Smith	Associate Professor	Educational Leadership	08/16/96
9. Keqin Gu	Associate Professor	Mechanical & Industrial Engr	08/16/96
10. Nader Panahshahi	Associate Professor	Civil Engineering	08/16/96
11. Nader Saniei	Associate Professor	Mechanical & Industrial Engr	08/16/96

TUITION AND FEE WAIVERS  
[AMENDMENT TO 3 POLICIES OF THE BOARD A-1  
AND 4 POLICIES OF THE BOARD A-6]

Summary

These amendments will: (A) withdraw from the Chancellors the authority, with approval of the President, to treat residents of certain counties of the Commonwealth of Kentucky and of the entire State of Missouri as Illinois residents for undergraduate tuition purposes; (B) require rather than merely urge the limitation of undergraduate tuition waivers to those permitted by law and Illinois Board of Higher Education policies, and (C) withdraw from the Chancellors the authority to waive mandatory fees other than tuition.

Rationale for Adoption

Public Acts 89-166 and 89-307 have transformed the IBHE policy into a legal mandate. Also, budget considerations no longer permit the unconstrained use of tuition and fee waivers we have enjoyed in the past.

Considerations Against Adoption

Reduces the flexibility granted to the administration.

Constituency Involvement

No formal involvement. Discussed in prior public meetings.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 3 Policies of the Board A-1 and 4 Policies of the Board A-6 be and are hereby amended as follows:

- 3.A.1. The following regulations governing the determination of residency status for admission and assessment of student tuition are approved:

For the purpose of these regulations an "adult" is considered to be a student eighteen years of age or over; a "minor" student is a student under eighteen years of age. The term "the State" means the State of Illinois except in the following instances: (1) For the purposes of assessing graduate-level student tuition, the Chancellors, with the agreement of the President, may take the term "the State" to include the Kentucky Counties of Ballard, Caldwell, Calloway, Carlisle, Crittenden, Fulton, Graves, Hickman, Livingston, Lyon, McCracken,

Marshall, Trigg, and Union. (2) For purposes of assessing graduate-level student tuition for not more than six semester or nine quarter hours, the Chancellors, with the agreement of the President may take the term "the State" to include the State of Missouri. Neither exception may apply to the assessment of tuition at the School of Dental Medicine, the School of Law, or the School of Medicine. Except for those exceptions clearly indicated in these regulations, in all cases where records establish that the person does not meet the requirement for resident status as defined in these regulations the non-resident status shall be assigned.

- 4.A.6.b. Undergraduate student tuition waivers. The Chancellors are authorized to award undergraduate tuition waivers on the basis of demonstrated financial need, scholarship, or University-related activities. In determining the total number of such waivers, the Chancellors shall comply with all statutory limitations as well as the current Illinois Board of Higher Education policy limiting institutional undergraduate tuition waivers to 3% of the full-time equivalent undergraduate enrollment.

BE IT FURTHER RESOLVED, That 4 Policies of the Board A-6-e,f, and g be relettered d, e, and f respectively.

ADJUSTMENT IN RESIDENCE HALL RATES, SIUC  
[Amendment to 4 Policies of the Board B-18-a]

Summary

This matter proposes a new "super single" room rate and also changes meal plan options for FY-97. The double occupancy, 19-meal plan, previously approved by the Board, is not changed.

Rationale for Adoption

Setting housing rates two years in advance, as initiated last fiscal year, limits management flexibility to respond quickly to student interests and the marketing of on-campus housing. This matter seeks approval of changes in the rate structure for FY-97 designed to increase occupancy by responding to student concerns and desires.

The concept of "super single" rooms is appearing on many campuses. For an added charge, additional features are provided. This matter proposes a \$100 surcharge over the regular single room rate for such features as: area rug, sofa, mini refrigerator, halogen floor lamp, and mini blinds. In addition, the second desk and bed (normally left in regular single rooms) will be removed to give more space.

Based on experience to date, previously approved meal plans of "any 15 meals" (\$824), "any 10 meals" (\$799), and "any 7 meals" (\$734) would be eliminated. An "any 12 meals, refundable" (\$842) would be added in their place. The "12 meals + \$50 credit" (\$851) would be replaced by "any 15 meals + \$50 credit" (\$851).

The refundable plan would provide a refund of \$1.71 per meal (raw food cost) at the end of the semester to those residents who used less than 15 meals per week. The \$50 credit would be usable in the Housing snack bars and certain locations in the Student Center. This practice was established several years ago in association with the 12-meal plan and is popular with the residents.

The Board may also want to consider a less formal, more timely, means for approving modifications to the rate structure in the future, once the basic double-occupancy, 19-meal, rate has been approved for a given year.

#### Considerations Against Adoption

None are apparent.

#### Constituency Involvement

The super single room option and the meal plans have grown out of discussions with student residents and the Residence Hall Association. This matter has also been shared with the Undergraduate Student Government and the Graduate and Professional Student Council.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University Housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-18-a be and is hereby amended to read as follows:

## 18. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective Summer Session, 1996:

	<u>Room Rate</u>	<u>Food Rate</u>	<u>Room and Food Rate</u>
Resident - Per Semester			
Double Occupancy			
19 Meals	\$885	\$851	\$1,736
Any 15 meals	885	824	1,709
Any 10 Meals	885	799	1,684
15 Meals + \$50 Credit	885	851	1,736
Any 7 Meals (Graduate and over 21 students only)	885	734	1,619
Any 12 Meals, Refundable	885	842	1,727
Break Housing Increment	\$8.25 (per night)		
Single Room Increment	505		
Super Single Increment	605		
Resident - Summer Session			
Double Occupancy	\$500	\$310*	\$ 810
Single Room Increment	117		
Non-Resident - Per Semester			
19 Meals		\$926	
Any 15 Meals		899	
Any 10 Meals		874	
15 Meals + \$50 Credit		926	
Any 12 Meals, Refundable		917	
Room Only - Per Semester			
(Northwest Annex and Greek Row Professional Housing)	\$1,024		

\*Meals provided through a non-refundable credit in the Student Center.

PROJECT APPROVAL: PARKING AND TRAFFIC INFRASTRUCTURE  
REPAIRS AND ENHANCEMENTS, SIUE

Summary

This matter would grant project and budget approval for the capital project, Parking and Traffic Infrastructure Repairs and Enhancements, SIUE. The project will resurface 14 asphalt parking areas and two roadways, seal one parking lot, construct two parking lots and a walkway, enhance and repair exterior lighting systems, extend the emergency communication system, and reconfigure a major intersection.

Expected to cost approximately \$8.2 million, the project will be funded from the sale of revenue bonds. The total bond package is expected to be \$8.7 million to finance the cost of the project, the cost of the bond package, and to fund fully the debt service reserve. Revenue generated from parking decal sales, parking fines, traffic violations, meters, and the pay lot will pay the costs of debt service, other costs associated with the revenue bonds, and the operation and maintenance of the facilities.

This matter also requests that the project and its proposed funding source be submitted to the Illinois Board of Higher Education for its review and approval as a non-instructional capital improvement.

Rationale for Adoption

The majority of roadways and parking facilities at Edwardsville, Alton, and East St. Louis were constructed 25-30 years ago. These facilities have been maintained on an "as needed" basis and now require resurfacing. Additionally, as the west end of the Edwardsville campus has developed, demand for additional parking in that area has been created and improvements to pedestrian crosswalks are needed. At the East St. Louis Center, Metro-Link development has claimed a number of parking spaces, making an additional facility necessary to meet employee needs at that location.

Enhancements to exterior lighting systems and the emergency communication network at the Edwardsville campus are necessary to address the safety and security of the University community. The intersection of North University Drive and Tower Lake Road currently does not meet Illinois Department of Transportation (IDOT) code and has been a frequent source of complaints. That intersection must be redesigned to comply with IDOT code.

These improvements would restore deteriorating facilities before major reconstruction is necessary, address concerns raised by the University community relating to parking and traffic, and enhance the safety and security of faculty, staff, and students.

The project would be financed through the sale of 15-year revenue bonds in the amount of \$8,730,000. Retirement of the bonds and the operating and maintenance costs of the facilities would be funded by revenue generated from parking decal sales, parking fines, traffic violations, meters, and the pay lot.

The estimated cost to complete the work, provide a 10% contingency on construction estimates, and pay engineering and project management fees is \$8,200,000. Additional costs for the sale of bonds and funding the debt service reserve brings the total project costs to approximately \$8,730,000.

The cash flow analysis, reviewed with the Board's Finance and Architecture and Design Committees in March, demonstrates the feasibility of meeting debt service and operating and maintenance costs from the sum of revenues from parking decal sales, parking fines, traffic violations, meters, and the pay lot.

The project time schedule calls for detailed planning to begin in August, 1996, approval of plans and specifications in February, 1997, and construction to begin in June, 1997. The project should be completed by October, 1998.

The proposed project and its method of financing falls within the IBHE guidelines for non-instructional capital improvements. It is therefore necessary for the proposed project to be reviewed and approved by the IBHE prior to the commitment of funds.

#### Considerations Against Adoption

To meet debt service and operations and maintenance costs, a \$30 across-the-board increase in parking decal fees for faculty, staff, and students would be effective Fall Semester, 1996. An additional increase of \$25 would be necessary for Fall Semester, 1997. The latter increase could be adjusted if bids submitted for the project or bond interest rates vary significantly from the estimates.

#### Constituency Involvement

Options for accomplishing the needed improvements were developed by the Vice-Chancellor for Administration and appropriate members of his staff. In the Spring of 1995, the options were evaluated by the University Parking and Traffic Committee and the Faculty, Staff, and Student Senates. The recommendations were reviewed and approved by the Chancellor and the Chancellor's Council, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The capital project, Parking and Traffic Infrastructure Repairs and Enhancements, SIUE, be and is hereby approved at an estimated cost of \$8,200,000.

(2) Funding for the project shall be from the sale of revenue bonds in the estimated amount of \$8,730,000 for a period of approximately 15 years, contingent upon the interest rate available; such amount to include, but not exceed, allowable amounts for the cost of bond sales and establishment of a debt service reserve.

(3) The project and its sources of funding be submitted and recommended to the Illinois Board of Higher Education for approval as a non-instructional capital improvement.

(4) The President of Southern Illinois University is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF UTILITY EASEMENT: NEW WATER MAIN,  
CITY OF CARBONDALE, SIUC

Summary

This matter proposes the grant of a permanent easement to the City of Carbondale for the placement of a new water main on University land along the west side of South Wall Street.

Rationale for Adoption

The City of Carbondale Department of Public Works has developed a plan to improve water service in south central Carbondale by installing a new 12-inch water main along the west edge of South Wall Street. As the route of the new line approaches the northwest corner of the intersection of East Grand Avenue and South Wall Street, the terracing of the ground makes it desirable to place the line approximately 10 feet inside of University tracts #179 and #182 that are located on that corner, and to do so for a distance of approximately 130 feet along the east edge of those tracts. The easement itself will be 150 feet by 20 feet, and it will contain .069 acres.

It will be necessary to remove one 15-inch tree during the construction of the line, but no other University property or facilities will be affected by this request.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The request to grant a permanent easement to the City of Carbondale for the construction of a new water main in tracts #179 an #182 be and is hereby approved.

(2) The easements given to the City shall be as described in documents on file in the Office of the Board of Trustees in accordance with I Bylaws 9.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.



PROJECT APPROVAL AND SELECTION OF ARCHITECT: EXTERIOR  
PAINTING, STUDENT RECREATION CENTER ADDITION, SIUC

Summary

This matter requests project and budget approval to repaint the exterior of the addition to the Student Recreation Center. The estimated cost is \$200,000. Funding for this work will come from student fees through the Student Recreation Center's repair and replacement reserve.

This matter further requests approval for the plans and specifications to be prepared by the Physical Plant Engineering Service.

Rationale for Adoption

The main building of the Student Recreation Center was completed in 1977, and a large addition to the building was completed in 1989. The exterior surfaces of both buildings are of steel and aluminum. Some of the original painted finishes on the metal surfaces of the Fitness Center addition have developed problems of proper adhesion. It is now necessary to refurbish and repaint the affected areas in order to prevent any significant deterioration of the metal surfaces and to maintain a proper appearance.

The estimated cost is \$200,000 with funding to come from student fees through the Student Recreation Center's repair and replacement reserve. The work should be completed during the summer season.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has been shared extensively with the Student Recreation Advisory Board during the time this problem was developing. The Board supports the use of the Reserve Funds for this purpose.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The project to refurbish and repaint the exterior of the Student Recreation Center Addition be and is hereby approved at an estimated cost of \$200,000.

(2) Funding for this work will come from student fees through the Repair and Replacement Reserve for the Student Recreation Center.

(3) Upon recommendation of the Architecture and Design Committee, authorization be and is hereby granted for the plans and specifications to be prepared by Physical Plant Engineering Services.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, February, 1996 SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held March 14, 1996; Tuition and Fee Waivers [Amendment to 3 Policies of the Board A-1 and 4 Policies of the Board A-6]; Adjustment in Residence Hall Rates, SIUC [Amendment to 4 Policies of the Board B-18-a]; Project Approval: Parking and Traffic Infrastructure Repairs and Enhancements, SIUE; Approval of Utility Easement: New Water Main, City of Carbondale, SIUC; and Project Approval and Selection of Architect: Exterior Painting, Student Recreation Center Addition, SIUC. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Jason Ervin, Sarahjini Nunn; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matters were presented for notice only:

NOTICE OF FOUR-YEAR PLAN (FY 1998 - FY 2001) AND  
FY 1998 RATES FOR TUITION, FEES, AND HOUSING  
[ADDITION TO 4 POLICIES OF THE BOARD A AND  
AMENDMENTS TO 4 POLICIES OF THE BOARD B AND C]

Summary

This matter gives notice that the President and the Chancellors will recommend to the Board of Trustees of Southern Illinois University at its May 1996 meeting approval of a four-year plan and FY 1998 rates for tuition, fees, and housing as proposed in the accompanying Tables 1 and 2. This proposal updates the original four-year plan which began in FY 1997 by setting 1998 rates and extending the plan through 2001.

Rationale for Adoption

This plan responds to the recommendations of the IBHE Committee to Study Affordability that public universities in the state establish four-year plans for tuition and fees, and that annual tuition and fee actions by university governing boards take place in time for them to be incorporated in the annual RAMP budgeting process.

This plan provides students and their families with the opportunity to plan for the costs of a four-year education. Also, it allows the University to plan more effectively the use of its financial resources.

The attached Table 1 displays the planned tuition rates for undergraduate, graduate, and professional students. The undergraduate and graduate tuition rates at Carbondale would increase annually by \$5 per semester credit hour for each of the next four years. For a student taking 15 hours per semester, this would amount to a \$150 increase per academic year. The percentages of increase for the next four years would be 5.9%, 5.6%, 5.3%, and 5.0% respectively. Comparative estimates of undergraduate tuition from Table 3 show that Carbondale's proposed tuition in FY 2001 would probably be \$115 to \$310 below NIU and \$685 to \$915 below the U of I.

The undergraduate and graduate tuition rates at Edwardsville would increase annually by 4.7% for each of the next four years. For a full-time undergraduate student this amounts to increases of \$91.20, \$94.80, \$99.60, and \$104.40 per academic year. For a full-time graduate student the increases are \$97.20, \$102.00, \$106.80, and \$111.60 per academic year. Comparative estimates of undergraduate tuition from Table 3 indicate that Edwardsville's proposed tuition in FY 2001 would probably be \$25 to \$175 below EIU and WIU. Edwardsville's tuition will continue to be the lowest of all senior public universities in Illinois.

The tuition plan for the School of Law provides for increasing the maximum number of hours for which tuition is charged by one hour, for each of the next two years, so that by FY 1999 students would be paying for a maximum of 15 hours per semester. Starting in FY 2000, the plan provides for inflationary increases of about 3.5%.

The School of Medicine plans to increase its tuition rate by \$459 per semester over the next four years. The School of Dental Medicine plans to increase its tuition rate between \$300 and \$409 per semester over the next four years.

If approved, SIU professional schools' tuition will still be below the projected tuition rates of their Illinois counterparts.

Both Carbondale and Edwardsville campuses continue to attempt to provide quality fee-supported services, activities, and room and board to their students at very reasonable rates. The four-year plan for fees and housing rates, as displayed on Table 2, provides for increases which essentially offset inflationary operating cost increases and fund program enhancements. Under this plan, students at the Edwardsville campus would pay \$566.60 to \$641.60 per year in fees and \$3,932.00 to \$4,050.00 per year for a typical room and board plan over the next four years. Students at Carbondale would pay \$1,015.80 to \$1,118.80 per year in fees and \$3,649.00 to \$3,953.00 per year for room and board over the next four years.

Table 3 provides undergraduate comparative tuition, fees, and housing rates of Illinois peer institutions. Both campuses compare favorably to their counterparts and are committed to providing quality education and services to their students at very reasonable rates. The cost of FY 2001 tuition, fees, and room and board for SIUC are projected to be \$450 to \$950 below those at Northern Illinois University and \$2,000 to \$2,600 below those at the University of Illinois at Champaign. Similar projections show total costs at SIUE could be equivalent to or below Eastern Illinois University by \$400 and below Western Illinois University by \$150 to \$600.

Funds will be allocated to support the most critical needs, as identified by the Chancellors, the President, and the Board of Trustees, in accordance with the University's goals, priorities, and mission. This additional revenue is needed if the University is to continue to fund its operational needs and to provide the quality of education our students expect and deserve.

### Considerations Against Adoption

We continue to be concerned about the increasing costs of education. But given the many needs which have been previously identified and the comparative tuition, fees, and housing rates for comparable Illinois public universities, the recommendations contained in the four-year plan are very reasonable and in the best interest of the University.

### Constituency Involvement

Campus planning processes have involved numerous individuals and constituency groups in the development and revision of this four-year plan. Advisory Committees consisting of students, staff, and faculty representatives developed the recommendations and adoptions were made by senior administrators.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the four-year plan and FY 1998 rates for tuition, fees, and housing, as outlined in Tables 1 and 2, be and are hereby approved.

BE IT FURTHER RESOLVED, That the President is authorized to take whatever actions are necessary to implement the plan and to incorporate the FY 1998 rates into Board policy.

### Multi-Year Tuition Plan

Tuition Rates, Percentages of Increase, and Net New Revenue  
(revenue in thousands)

	Base Year FY 1997	FY 1998	Four-Year Plan		
			FY 1999	FY 2000	FY 2001
<b>Southern Illinois University at Carbondale</b>					
Undergraduate and Graduate					
Per Hour Tuition	\$85.00	\$90.00	\$95.00	\$100.00	\$105.00
Academic Year Tuition	\$2,550.00	\$2,700.00	\$2,850.00	\$3,000.00	\$3,150.00
% Increase		5.88%	5.56%	5.26%	5.00%
School of Law					
Per Hour Tuition	\$154.00	\$154.00	\$154.00	\$160.00	\$165.60
Academic Year Tuition *	\$4,004.00	\$4,312.00	\$4,620.00	\$4,800.00	\$4,968.00
% Increase		7.69%	7.14%	3.90%	3.50%
School of Medicine					
11 Semester Rate	\$3,640.00	\$4,099.00	\$4,558.00	\$5,017.00	\$5,476.00
9 Semester Rate	\$4,449.00	\$5,010.00	Not Applicable		
% Increase		12.61%	11.20%	10.07%	9.15%
<b>Southern Illinois University at Edwardsville</b>					
Undergraduate					
Per Hour Tuition	\$80.35	\$84.15	\$88.10	\$92.25	\$96.60
Academic Year Tuition	\$1,928.40	\$2,019.60	\$2,114.40	\$2,214.00	\$2,318.40
% Increase		4.73%	4.69%	4.71%	4.72%
Graduate					
Per Hour Tuition	\$86.10	\$90.15	\$94.40	\$98.85	\$103.50
Academic Year Tuition	\$2,066.40	\$2,163.60	\$2,265.60	\$2,372.40	\$2,484.00
% Increase		4.70%	4.71%	4.71%	4.70%
School of Dental Medicine					
Semester Rate	\$2,841.00	\$3,250.00	\$3,550.00	\$3,850.00	\$4,200.00
Annual Rate	\$5,682.00	\$6,500.00	\$7,100.00	\$7,700.00	\$8,400.00
% Increase		14.40%	9.23%	8.45%	9.09%

\* School of Law maximum hours charged is 12/sem. for FY96; 13/sem. for FY97; 14/sem. for FY98; and capping in FY99 at 15/sem.

\*\* Revenue for FY96, FY97, and FY98 impacted by tuition payment conversion from 9 semester rate to 11 semester rate.

**Multi-Year Fees and Housing Rate Plan**

Southern Illinois University at Carbondale

	Base Year	Four-Year Plan			
	FY 1997	FY 1998	FY 1999	FY 2000	FY 2001
<b>FEES (Academic Year)</b>					
Student Recreation*	120.00	124.00	132.00	140.00	144.00
Campus Recreation*	4.00	4.00	8.00	14.00	4.00
Student Activity*	37.50	37.50	40.00	42.00	42.00
Student Center*	88.00	96.00	108.00	112.00	116.00
Athletic*	106.00	116.00	126.00	136.00	146.00
Student-to-Student Grant**	6.00	6.00	6.00	6.00	6.00
Revenue Bond*	118.80	118.80	118.80	118.80	118.80
Students' Attorney**	6.00	7.50	7.50	7.50	8.00
Mass Transit (new in FY 96)*	50.00	50.00	50.00	50.00	50.00
Student Medical Benefit-Primary**	168.00	174.00	180.00	184.00	188.00
Student Medical Benefit-Extended**	268.00	282.00	292.00	286.00	296.00
<b>Total Fees</b>	972.30	1,015.80	1,068.30	1,096.30	1,118.80
<b>Total Annual Percent Increase</b>		4.47%	5.17%	2.62%	2.05%

\* Prorated over 12 hrs/semester

\*\* Flat Fee. Summer rates proposed for FY 97 are SMB-P: \$50.40, SMB-E: \$80.40.

**UNIVERSITY HOUSING**

Residence Halls (Academic Year)					
Double Occupancy/19-Meal Plan	3,472.00	3,632.00	3,728.00	3,832.00	3,936.00
Campus Housing Activity Fee	17.00	17.00	17.00	17.00	17.00
<b>Total - Most common room &amp; board rate</b>	3,489.00	3,649.00	3,745.00	3,849.00	3,953.00
<b>Total Annual Percent Increase</b>		4.59%	2.63%	2.78%	2.70%

Other Housing Options and Rates are attached.

**Multi-Year Fees and Housing Rate Plan**

Southern Illinois University at Carbondale

	Base Year FY 1997	FY 1998	Four-Year Plan FY 1999	FY 2000	FY 2001
<b>UNIVERSITY HOUSING (Options)</b>					
Double Occupancy plus: (Academic Year)					
15-Meal Plan + Credit*	3,472.00	3,632.00	3,732.00	3,836.00	3,942.00
* Credit	100.00	104.00	106.00	108.00	110.00
Refundable 12 meals	3,454.00	3,610.00	3,710.00	3,812.00	3,918.00
Break Housing (per night)	8.25	9.00	9.00	9.00	9.00
Single Room Increment	1,010.00	1,056.00	1,088.00	1,120.00	1,152.00
Super Single Room Increment	1,210.00	1,406.00	1,448.00	1,488.00	1,528.00
Northwest Annex and Greek Row					
Professional Housing (Room Only)	2,048.00	2,140.00	2,198.00	2,258.00	2,320.00
Board Only (Academic Year)					
19-Meal Plan	1,852.00	1,936.00	1,990.00	2,044.00	2,100.00
15-Meal Plan + Credit*	1,852.00	1,936.00	1,990.00	2,044.00	2,100.00
	100.00	104.00	106.00	108.00	110.00
Refundable 12 meals	1,834.00	1,916.00	1,968.00	2,022.00	2,078.00
<b>Summer Session Rates</b>					
Double Occupancy					
Room Only	500.00	522.00	537.00	552.00	567.00
Room and Board	810.00	832.00	847.00	862.00	877.00
Single Room Increment	117.00	122.00	125.00	128.00	132.00
<b>Family Housing (Monthly)</b>					
Southern Hills (utilities included)					
Efficiency*	311.00	325.00	334.00	343.00	352.00
One Bedroom*	337.00	352.00	362.00	372.00	382.00
Two Bedroom*	361.00	377.00	387.00	398.00	409.00
Evergreen Terrace (utilities not included)					
Two Bedroom**	298.00	311.00	320.00	329.00	338.00
Three Bedroom**	321.00	335.00	344.00	354.00	364.00
Average Apartment Rental	325.60	340.00	349.40	359.20	369.00
Average Annual Percent Increase		4.42%	2.76%	2.80%	2.73%
<b>Building Leases:</b>					
Fraternities and Sororities					
Academic Year	43,197.00	45,140.00	46,395.00	47,685.00	49,010.00
Summer Session	1,288.00	1,346.00	1,383.00	1,421.00	1,461.00
SIUC Leased Office Space (FY)	20,300.00	20,300.00	20,300.00	20,300.00	20,300.00
<b>Furnished Apartments with Utilities (Monthly)</b>					
Elizabeth Street Apartments: Efficiency	332.00	347.00	357.00	367.00	377.00
University Courts: One Bedroom	396.00	414.00	426.00	438.00	450.00
Average Apartment Rental	364.00	380.50	391.50	402.50	413.50
Average Annual Percent Increase		4.53%	2.89%	2.81%	2.73%

\* Campus Housing Activity Fee is an additional \$1.00 per month at Southern Hills

\*\* Campus Housing Activity Fee is an additional \$2.00 per month at Evergreen Terrace

**Multi-Year Fees and Housing Rate Plan**  
Southern Illinois University at Edwardsville

	Base Year FY 1997	FY 1998	Four-Year Plan		
			FY 1999	FY 2000	FY 2001
<b>FEES (Academic Year)*</b>					
Intercollegiate Athletics (1)	75.10	80.10	85.10	85.10	85.10
Student Fitness Center (2)	85.50	85.50	90.50	95.50	100.50
Student-to-Student Grant (3)	4.50	5.00	5.50	6.00	6.00
Student Welfare and Activity Fee (4)	96.90	107.00	115.50	124.50	126.00
Textbook Service (5)	118.00	121.00	125.00	130.00	135.00
University Center (6)	161.00	168.00	175.00	182.00	189.00
<b>Total Fees</b>	<b>541.00</b>	<b>566.60</b>	<b>596.60</b>	<b>623.10</b>	<b>641.60</b>
<b>Total Annual Percent Increase</b>		<b>4.73%</b>	<b>5.29%</b>	<b>4.44%</b>	<b>2.97%</b>

\* Summer fees are about 67% of regular semester fees.

- (1) Per hour prorate for the first 5 hours; flat fee for 6 or more hours per semester.  
 (2) Flat fee  
 (3) No charge first 5 hours per semester, flat fee for 6 or more hours per semester.  
 (4) Basic fee for the first hour, plus prorated per hour from 2 to 5 hours, flat fee for 6 hours or more per semester.  
 (5) Per hour prorate for the first 10 hours; flat fee for 11 hours or more per semester.  
 (6) Per hour prorate for the first 4 hours; flat fee for 5 or more hours per semester.

**UNIVERSITY HOUSING**

Residence Hall (academic year)					
Shared Room (room only)	2,344.00	2,438.00	2,512.00	2,586.00	2,664.00
Board Plan B	1,470.00	1,470.00	1,514.00	1,514.00	1,560.00
Campus Housing Activity Fee *	24.00	24.00	24.00	24.00	26.00
<b>Total Typical Housing Plan</b>	<b>3,838.00</b>	<b>3,932.00</b>	<b>4,050.00</b>	<b>4,124.00</b>	<b>4,250.00</b>
<b>Percent Increase</b>		<b>2.45%</b>	<b>3.00%</b>	<b>1.83%</b>	<b>3.06%</b>

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Table 2  
Exhibit B (cont.)

# **Multi-Year Fees and Housing Rate Plan**

Southern Illinois University at Edwardsville

	Base Year FY 1997	FY 1998	Four-Year Plan FY 1999	FY 2000	FY 2001
<b>UNIVERSITY HOUSING (Options)</b>					
Residence Hall (academic year)					
Shared Room (room only)	2,344.00	2,438.00	2,512.00	2,586.00	2,664.00
Deluxe Single (room only)	4,592.00	4,778.00	4,922.00	5,070.00	5,222.00
Percent Increase		4.04%	3.02%	2.99%	3.00%
Campus Housing Activity Fee	24.00	24.00	24.00	24.00	26.00
Board Plan (Academic Year)					
Plan A	1,270.00	1,270.00	1,308.00	1,308.00	1,347.00
Plan B	1,470.00	1,470.00	1,514.00	1,514.00	1,560.00
Plan C	1,770.00	1,770.00	1,823.00	1,823.00	1,878.00
Tower Lake Apartments - Single					
Student Housing (Academic Year)					
Shared Room	1,786.00	1,894.00	1,990.00	2,088.00	2,192.00
Single Room	2,654.00	2,814.00	2,956.00	3,104.00	3,258.00
Deluxe Single Room	3,512.00	3,722.00	3,908.00	4,104.00	4,308.00
Average Percent Increase		6.01%	5.03%	4.99%	4.97%
Tower Lake Apartments - Family Housing (Monthly)					
2-Bedroom Unfurnished	442.00	469.00	492.00	517.00	543.00
2-Bedroom Furnished	518.00	549.00	576.00	605.00	635.00
3-Bedroom Unfurnished	497.00	527.00	553.00	581.00	610.00
3-Bedroom Furnished	579.00	614.00	645.00	677.00	711.00
Average Percent Increase		6.04%	4.96%	5.03%	5.00%

\* Campus Housing Activity Fee is charged to all contracts for University Housing. The summer fee is \$7.00

# Academic Year Student Charges at Selected Universities FY 1997 to FY 2001

## Southern Illinois University at Carbondale

Based on Projected Increase of 3.5%

	FY 97	FY 98	FY 99	FY 00	FY 01
	SIUC	SIUC	SIUC	SIUC	SIUC
Tuition	2,680.00	2,845.61	3,048.71	3,155.41	3,265.85
Fees	972.30	1,040.78	1,108.70	1,176.83	1,244.80
Subtotal	3,652.30	3,886.39	4,157.41	4,332.24	4,510.65
Room & Board	3,488.00	3,726.00	3,956.41	4,187.45	4,418.82
Total	7,140.30	7,612.39	8,113.82	8,519.69	8,929.47

Based on Projected Increase of 6.0%

	FY 97	FY 98	FY 99	FY 00	FY 01
	SIUC	SIUC	SIUC	SIUC	SIUC
Tuition	2,680.00	2,988.30	3,137.72	3,294.60	3,459.33
Fees	972.30	1,038.50	1,108.51	1,178.85	1,249.22
Subtotal	3,652.30	4,026.80	4,246.23	4,473.45	4,708.55
Room & Board	3,488.00	3,780.00	3,969.00	4,157.45	4,345.92
Total	7,140.30	7,806.80	8,215.23	8,630.90	9,054.47

## Southern Illinois University at Edwardsville

Based on Projected Increase of 3.5%

	FY 97	FY 98	FY 99	FY 00	FY 01
	SIUE	SIUE	SIUE	SIUE	SIUE
Tuition	1,820.00	2,123.82	2,144.40	2,275.09	2,391.78
Fees	841.00	892.88	913.75	943.74	974.84
Subtotal	2,661.00	3,016.70	3,111.91	3,218.83	3,366.62
Room & Board	3,488.00	3,478.67	3,601.46	3,727.51	3,853.97
Total	6,149.00	6,495.37	6,713.37	6,946.33	7,220.59

Based on Projected Increase of 5.0%

	FY 97	FY 98	FY 99	FY 00	FY 01
	SIUE	SIUE	SIUE	SIUE	SIUE
Tuition	1,820.00	2,154.80	2,292.33	2,375.45	2,494.72
Fees	841.00	892.88	913.75	943.74	974.84
Subtotal	2,661.00	3,047.68	3,206.08	3,319.19	3,469.56
Room & Board	3,488.00	3,630.10	3,768.61	3,891.94	4,025.90
Total	6,149.00	6,677.78	6,974.69	7,211.13	7,495.46

\* Calculated as an annual inflationary increase as indicated for tuition, Mandatory Fees, and room and board.

NOTICE OF PROPOSED POLICY CHANGE AND INCREASE:  
SMB: PRIMARY CARE FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6 AND B-12]

Summary

This matter seeks a \$3.00 increase in the SMB: Primary Care component of the Student Medical Benefit Fee for a proposed rate of \$87.00 per Fall and Spring Semesters respectively and a \$1.80 increase for a proposed rate of \$52.20 for Summer, effective with the collection of fees for Fall Semester 1997.

In addition, this matter proposes elimination of the refund for duplicate coverage for this component of the fee only.

Rationale for Adoption

The SMB: Primary Care Fee and the SMB: Extended Care Fee are the two components of the Student Medical Benefit Fee. The former funds the on-campus program of health care while the latter funds a program of modified self-insurance for health care. This matter concerns only the former. The latter is addressed in a separate matter.

The proposed \$3.00 increase represents a 3.4% increase over the fee approved for FY-97 and is necessary to continue the current level of services. No new programs or initiatives are included in this proposal. The proposed increase reflects an average annual increase of 4.8% over the ten-year period from FY-88 through FY-98 and an annual increase of 2.8% over the last four years of that period.

For many years the University has provided a partial to full refund of both components of the Student Medical Benefit Fee where students show evidence of duplicate coverage. This makes more sense in the case of the health insurance (extended care) portion of the fee than for the primary care portion. The insurance portion has minimal overhead and experiences cost more directly in proportion to the numbers of students served. Primary care, however, has a large fixed cost to be able to deliver service and relatively small marginal cost. Southern Illinois University is the only public university in Illinois which provides for a refund of the primary care portion of the health fee.

It is proposed here that the SMB: Primary Care Fee no longer be a refundable fee, but that the SMB: Extended Care Fee continue to be refundable for duplicate coverage. This change would add an estimated \$225,000 back into the FY-98 fee revenue. Refunds represent approximately 7% of the total fee assessed. This change in policy is seen as preferable to an additional increase in the fee.

The proposed fee increase and policy change are projected to result in an ending cash balance on June 30, 1998 of 6% of the projected expense. This is deemed to be an appropriate level for sound fiscal operation.

The Student Health Programs continue to experience strong student support and are viewed as essential to the medical needs of students in a community the size of Carbondale.

#### Considerations Against Adoption

The proposed increase could be reduced or avoided by a reduction in the current level of services. Such reductions in service have not had student support in the past. The fee could remain refundable in exchange for a larger increase in the proposed fee.

#### Constituency Involvement

This matter has been discussed in depth with the Student Health Advisory Board. This matter has also been shared with the Undergraduate Student Government and the Graduate and Professional Student Council.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1997, 4 Policies of the Board B-6 be amended to show the following schedule:

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1996	<u>1997</u>
Student Medical Benefit: Primary Care**	84.00 <sup>2</sup>	<u>87.00</u>

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-12 be amended as follows:

12. Student Medical Benefit Fee. The Student Medical Benefit Fee shall comprise two separate but related components:

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\*\*Flat Fee.

<sup>2</sup> Summer rates: 1997, \$50.40; 1998, \$52.20.

- a. SMB: Primary Care Fee. A flat fee shall be collected from each student to provide primary health care on campus for students. The summer rate shall be 60% of the rate for the previous fall semester.
- b. SMB: Extended Care Fee. A flat fee shall be collected from each student to provide extended medical coverage through a program of health insurance. The summer rate shall be 60% of the rate for the previous fall semester.

Authorization is granted for the expenditure of monies collected from this fee for a comprehensive program of health care for students at SIUC.

A refund of the SMB: Extended Care component of the Student Medical Benefit Fee components is authorized to the extent that the student is able to demonstrate duplicate medical coverage and such proof is presented to the Administrative Director of the Student Health Program or his designee. Similarly, a refund is authorized for those students precluded from use of the Student Health Program by unusual or extreme geographic considerations.

**STUDENT HEALTH PROGRAMS - PRIMARY CARE, SIUC**  
**Comparative Statement of Actual and Estimated**  
**REVENUE and EXPENSE**  
**(Cash Basis)**

	FY-93 Actual	FY-94 Actual	FY-95 Actual	FY-96 Budget	FY-97 Projected	FY-98 Proposed
<b>REVENUE:</b>						
State Funds	172,306	115,419	126,974	129,463	133,994	138,014
S.M.B.: Primary Care Fee	3,114,101	3,496,644	2,912,128	2,985,741	2,988,300	2,985,024
Pharmacy Charges	628,712	620,754	584,805	560,000	567,456	645,837
Front Door Fees	182,461	234,945	211,934	198,200	194,989	194,775
Full Charge Fees	154,158	239,328	242,941	268,503	264,153	263,863
Other	9,554	4,450	4,776	0	0	0
Interest Earned	<u>14,103</u>	<u>23,280</u>	<u>37,370</u>	<u>52,500</u>	<u>30,000</u>	<u>30,000</u>
<b>TOTAL REVENUE</b>	<b>4,275,395</b>	<b>4,734,820</b>	<b>4,120,928</b>	<b>4,194,407</b>	<b>4,178,892</b>	<b>4,257,513</b>
<b>EXPENSE:</b>						
Salaries	2,734,050	2,796,058	2,664,103	3,007,617	3,112,539	3,205,916
Projected Salary Lapse				(310,267)	(155,627)	(160,296)
Wages	145,750	161,589	143,759	151,665	151,665	151,665
less F.W.S.	(21,887)	(19,501)	(15,433)	(15,466)	(15,466)	(15,466)
Equipment	23,559	49,305	17,970	55,323	43,000	43,000
Travel	24,911	20,137	18,628	26,592	27,000	27,000
Medical & Lab Supplies	162,889	156,403	137,939	150,000	154,500	159,135
Pharmacy Items for Resale	414,727	415,062	376,444	360,477	371,291	382,430
Commodities: Other	82,007	80,571	77,210	101,182	104,218	107,344
Profl. Services - Testing	122,436	176,180	148,015	129,250	135,713	142,498
Profl. Services - Other	17,303	17,597	17,039	19,210	19,786	20,379
Malpractice Insurance	42,000	42,000	48,000	48,000	48,000	48,000
Contracts	130,087	91,796	75,433	80,347	80,347	80,347
Contractual Service: Other	197,035	218,076	173,325	259,796	200,640	206,659
Operation Auto. Equipment	12,132	13,618	18,402	36,096	37,179	38,295
Telecommunications	50,519	49,136	46,182	57,579	52,097	53,659
Transfer to Equipment Reserve	<u>0</u>	<u>0</u>	<u>36,000</u>	<u>285,613</u>	<u>40,000</u>	<u>40,000</u>
<b>TOTAL EXPENSE</b>	<b>4,137,518</b>	<b>4,268,027</b>	<b>3,983,016</b>	<b>4,443,014</b>	<b>4,406,882</b>	<b>4,530,565</b>
<b>REVENUE OVER EXPENSE</b>	<b>137,877</b>	<b>466,793</b>	<b>137,912</b>	<b>(248,607)</b>	<b>(227,990)</b>	<b>(273,052)</b>
Revenue from proposed \$3.00 increase in SMB fee						106,608
Revenue from proposed elimination of refunds						225,000
<b>ENDING FUND BALANCE</b>	<b>85,254</b>	<b>552,047</b>	<b>689,959</b>	<b>441,352</b>	<b>213,362</b>	<b>271,918</b>
=====						
<b>USE OF EQUIPMENT RESERVE</b>						
Transfers In	0	0	36,000	285,613	40,000	40,000
Expenditures		43	<u>107,640</u>	<u>285,613</u>	0	0
Cash Balance	<u>93,927</u>	<u>93,885</u>	<u>22,245</u>	<u>22,245</u>	<u>62,245</u>	<u>102,245</u>
=====						

NOTE: FY93 & 94 include late ISAC payments from previous year for SMB: Primary Care Fee

NOTICE OF PROPOSED INCREASE: SMB:  
EXTENDED CARE FEE, SIUC  
(AMENDMENT TO 4 POLICIES OF THE BOARD B-6)

Summary

This matter seeks a \$7.00 increase in the SMB: Extended Care component of the Student Medical Benefit Fee for a proposed flat rate of \$141.00 per Fall and Spring Semesters, respectively, and an increase of \$4.20 for a proposed flat rate of \$84.60 for the Summer Session, effective with the collection of fees for Fall Semester 1997.

Rationale for Adoption

The SMB: Primary Care Fee and the SMB: Extended Care Fee are the two components of the Student Medical Benefit Fee. The former funds the on-campus program of primary health care while the latter funds a program of modified self-insurance for extended care beyond the on-campus services.

This fee was last increased by \$28.00 for Fall Semester 1994, which was preceded by a \$20.00 increase for Fall Semester 1993. These large increases were precipitated by a 34% increase in the insurance premium for FY-94 and a 31.32% increase for FY-95. The latter increase in premium would have required a \$42.00 fee increase, but was reduced to a 15.7% premium increase and a \$28.00 fee increase after negotiation with the insurance provider resulted in implementation of a system of managed care.

Bids were then solicited for health insurance beginning Fall Semester 1995. After consideration of these bids and reviewing the University's capability for self-insurance, the decision was made to pursue self-insurance, which has now been implemented for FY-96. A computer-based claims management system is in place and functioning. The immediate savings from administering the program on campus has enabled the program to avoid any fee increase for FY-96 and FY-97 and only a proposed \$7.00 increase for FY-98.

Reserve accounts for operating expense, medical claims, and life insurance have been established and funded. Stop-loss policies have been purchased to protect against life insurance losses in excess of \$100,000 in a single year and medical claims in excess of 135% of normal claims experience. The latter requires funding of a "gap" reserve to cover the 35% gap between expected experience and the protection of the stop-loss coverage. As shown on the attached financial statement, with the proposed \$7.00 increase, the "gap"

reserve will be almost fully funded (\$1.5 million is needed to be fully funded by FY-98). Plans are to have the "gap" reserve fully funded by FY-99. Until then, the program relies on the protection of the University's other self-insurance reserves.

Over the ten years from FY-88 to FY-98 this fee has been increased at an average annual rate of 16.54%. The proposed \$7.00 increase represents an annual increase of 1.71% over the three years from FY-95 through FY-98. This rate of increase reflects the one-time savings in administrative overhead costs. Future rates can be expected to be somewhat higher, reflecting the medical rate of inflation as adjusted for managed care savings.

With the proposed increase, the cost of this medical insurance program comes to \$30.55 per month. The total Student Medical Benefit Fee, providing primary and extended care, with the proposed increases, comes to \$49.40 per month for a comprehensive program of health care.

#### Considerations Against Adoption

The proposed increase could be reduced or eliminated by not funding the "gap" reserve until some time further into the future, with the incumbent risk. The increase could also be avoided by a reduction in coverage or elimination of refunds for duplicate coverage.

#### Constituency Involvement

This increase and the move to self-insurance has been discussed in depth with the Student Health Advisory Board. This matter has also been shared with the Undergraduate Student Government and the Graduate and Professional Student Council.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester 1997, 4 Policies of the Board B-6 be amended as follows:

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1996	<u>1997</u>
Student Medical Benefit: Extended Care**	134.00 <sup>3</sup>	<u>141.00<sup>3</sup></u>

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\*\*Flat Fee

<sup>3</sup> Summer rates: 1997, \$80.40; 1998, \$84.60.

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STUDENT HEALTH PROGRAMS - EXTENDED CARE, SIUC  
Comparative Statement of Actual and Estimated  
REVENUE and EXPENSE  
(Cash Basis)

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	FY-93 Actual	FY-94 Actual	FY-95 Actual	FY-96 Budget	FY-97 Projected	FY-98 Proposed
<b>REVENUE</b>						
SMB: Extended Care Fee	3,377,495	4,554,736	4,872,254	4,758,206	4,681,123	4,920,241 a
To Medical Claims Reserve				(3,093,024) b	(4,132,588) c	(4,293,660) d
To Life Claims Reserve				(42,370) e	(46,961) f	(49,352) f
To Excess Gap Reserve				(762,663) g	(176,105) h	(234,424) i
Interest Earnings	<u>30,060</u>	<u>21,956</u>	<u>39,097</u>	<u>15,000</u> j	<u>15,000</u> j	<u>15,000</u> j
<b>TOTAL REVENUE</b>	<b>3,407,555</b>	<b>4,576,692</b>	<b>4,911,351</b>	<b>875,149</b>	<b>340,469</b>	<b>357,805</b>
<b>EXPENSE</b>						
Insurance Premiums	3,491,054	4,510,913	4,925,536	517,942 k		
Adjustment for Prior Years	(515,811) l	0	0	0		
Reinsurance Premium				84,900 m	87,872 m	90,947 m
PPO Contracting Fees				40,000	41,400	42,849
Claims Administration:						
Salaries	89,853	83,107	75,797	104,474	107,608	110,836
Wages	20,776	17,941	23,880	31,104	23,925	23,925
less use of F.W.S.	(1,949)	0	0	0	0	0
Travel	0	0	0	2,000	2,000	2,000
Equipment	0	0	5,038 n	9,601 n	2,500	2,500
Commodities	2,887	2,743	6,303	14,116	11,579	11,866
Claims System Maintenance				9,500 o	13,775 o	10,874 o
Other Contractual Services	24,571	22,150	54,952 n	40,641 n	34,205	34,931
Operating Automotive Equip.	130	394	150	1,500	1,000	1,000
Telecommunications	<u>629</u>	<u>399</u>	<u>322</u>	<u>1,615</u>	<u>1,600</u>	<u>1,600</u>
Transfers (Administrative Fees)				<u>24,000</u> p	<u>24,000</u> p	<u>24,000</u> p
Subtotal: Claims Administration	<u>136,697</u>	<u>126,734</u>	<u>166,442</u>	<u>238,551</u>	<u>222,192</u>	<u>223,532</u>
<b>TOTAL EXPENSE</b>	<b><u>3,111,940</u></b>	<b><u>4,637,647</u></b>	<b><u>5,091,978</u></b>	<b><u>881,393</u></b>	<b><u>351,464</u></b>	<b><u>357,328</u></b>
<b>REVENUE OVER EXPENSE</b>	<b><u>295,615</u></b>	<b><u>(60,955)</u></b>	<b><u>(180,627)</u></b>	<b><u>(6,244)</u></b>	<b><u>(10,995)</u></b>	<b><u>477</u></b>
<b>ENDING FUND BALANCE</b>	<b>274,318</b>	<b>213,363</b>	<b>32,736</b>	<b>26,492</b>	<b>15,496</b>	<b>15,973</b>
<b>MEDICAL CLAIMS RESERVE</b>						
Transfers In				3,093,024	4,132,588	4,293,660
Claims Paid for Current Year				(3,051,905)	(3,540,299)	(3,660,179)
Claims Paid for Previous Year				0 q	<u>(538,571)</u>	<u>(624,759)</u>
Ending Cash Balance				41,119	94,837	103,559
<b>LIFE CLAIMS RESERVE</b>						
Transfers In				42,370	46,961	49,352
Claims Paid for Current Year				(30,000)	(30,000)	(30,000)
Ending Cash Balance				12,370	29,331	48,684 r
<b>EXCESS GAP RESERVE</b>						
Transfers In				762,663	176,105	234,424
Interest Earnings				15,000 s	46,660 s	60,026 s
Use of Reserve				0	0	0
Ending Cash Balance				<u>777,663</u>	<u>1,000,428</u>	<u>1,294,878</u> t
Reserve Over/(Under) 35% Target				(479,003) u	(457,342) u	(212,255) u
Projected Claims Incurred				3,590,476	4,165,058	4,306,093

## NOTES:

- a) Includes \$7 proposed fee increase, generating \$244,267 projected revenue.
- b) 73% of adjusted fees and interest ( reduced by \$536,187 for prior contract expense)
- c) 88% of fees and interest.
- d) 87% of fees and interest.
- e) 1.0% of adjusted fees and interest ( reduced by \$536,187 for prior contract expense)
- f) 1.0% of fees and interest
- g) 18.0% of adjusted fees and interest ( reduced by \$536,187 for prior contract expense)
- h) 3.75% of fees and interest
- i) 4.75% of fees and interest.
- j) Interest earned on fee collection account only.
- k) Last premium to Accordia for Summer 1995.  
Self-insurance program began Fall Semester 1995.
- l) Refund for underutilized premiums in the 1991-92 contract year.
- m) Insurance for stop-loss after costs greater than 135% of usual claims.
- n) Includes costs for hardware and software system to process claims.
- o) Maintenance costs on claims processing system.
- p) Payment to SIU Risk Management program.
- q) Claims for prior year coverage paid under Accordia contract. Based on 15% of prior year's projected claims.
- r) Stop-loss coverage begins after \$100,000 loss in one year.
- s) Interest earned on all reserve accounts and the operating account.
- t) Gap reserve covers the 35% of usual claims before stop-loss coverage begins.  
Balance should be \$1.5 million for FY-98 claims. SIU self-insurance will  
cover the difference. Plans are for this reserve to be fully funded by FY-2000.
- u) Projected claims based on past experience, adjusted for 3.5% inflation and enrollment changes.

NOTICE OF PROPOSED INCREASE: RESIDENCE HALL  
RATES AND APARTMENT RENTALS, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-18]

Summary

This matter proposes increases in residence hall rates effective Summer Session 1997 and increases in apartment rentals effective July 1, 1997. Typical increases include \$80 per semester (4.6%) for double occupancy room and board in the residence halls, \$13 to \$16 per month (4.4%) in family housing, and \$15 to \$18 per month (4.5%) in other apartment rentals.

Rationale for Adoption

The rates proposed here for FY-98 are based on expected salary increases averaging 3.0%. Variances in actual operating experience from these budget assumptions will be offset by greater or lesser use of working cash and/or adjustments in planned maintenance projects.

The proposed rates will still result in an excess of expense over revenue of \$551,223. The estimated cash balance as of June 30, 1998 is \$2,201,194, exclusive of prepayments for FY-99, and is judged to be sufficient for sound operation.

Occupancy continues to be a concern and is being offset by deferring selected maintenance projects. The administration is responding to litigation concerning the change in policy to require freshmen to live on campus, rather than in off-campus accepted-living centers as in the past. A variety of meal plans and other responses to student needs and preferences have been adopted in recent years and continue to be explored to increase the marketability of housing to all students. As a result, housing occupancy has not dropped to the same extent as has the total freshman enrollment. With the proposed increase, SIUC housing rates are expected to continue to be among the lowest of the public universities in Illinois and are currently ranked sixth from the top.

Part of the increase is intended to fund \$1,050,000 in FY-98 of new furnishings for the residents' rooms, as requested by the student residents and recommended by the auditors. This will be a multi-year project to refurbish all rooms. Most of the current furniture dates back to the original construction of the residence halls.

Southern Hills apartment complex and Greek Row are part of the same funded-debt entity and share the common operating experience with the residence halls.

Evergreen Terrace is a separate entity which continues to experience good occupancy. The proposed rate increase is projected to result in a balanced budget for FY-98 which will continue the improvement projects currently underway. The proposed increases for Evergreen Terrace are also subject to approval by the SIU Foundation Board and by the Department of Housing and Urban Development (HUD).

University Courts and Elizabeth Street Apartments stand alone as a single entity. The proposed rates will permit the continuing gradual improvement of these facilities while operating on a sound financial basis.

#### Considerations Against Adoption

Setting rates this far in advance does carry some element of risk due to unforeseen unfortunate operating experience. However, the proposed rates represent a reasonable compromise between a sound financial base, a desire to hold rates as low as possible, and maintaining the quality of the environment.

#### Constituency Involvement

This matter has been shared with the Undergraduate Student Government and the Graduate and Professional Student Council. The Residence Hall Association is involved with Housing administration in determining resident preferences and the five-year plan for maintenance and improvement projects. Efforts have been made to provide better articulation between the Residence Hall Association and the Undergraduate Student Government. The proposed increases have also been shared with the Southern Hills and Evergreen Terrace Resident Councils respectively.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University Housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-18 be and is hereby amended to read as follows:

#### 15. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective Summer Session:

	<u>Room Rate</u>		<u>Food Rate</u>		<u>Room and Food Rate</u>	
Resident-Per Semester	1996	<u>1997</u>	1996	<u>1997</u>	1996	<u>1997</u>
Double Occupancy						
19 Meals	\$885	<u>925</u>	\$851	<u>891</u>	\$1,736	<u>1,816</u>
15 Meals + \$50 Credit	885	<u>925</u>	851	<u>891</u>	1,736	<u>1,816</u>
Refundable 12 Meals	885	<u>925</u>	842	<u>880</u>	1,727	<u>1,805</u>
Break Housing						
Increment	\$8.25	<u>\$9.00</u>	(Per Night)			
Single Room						
Increment	505	<u>528</u>				
Super Single Room						
Increment	605	<u>703</u>				
Resident-Summer Session						
Double Occupancy	\$500	<u>500</u>	\$310*	<u>310*</u>	\$810	<u>810</u>
Single Room Increment	117	<u>117</u>				
Non-Resident-Per Semester			1996	<u>1997</u>		
19 Meals			\$926	<u>\$968</u>		
15 Meals + \$50 (1996),						
<u>\$52 (1997)</u>			926	<u>968</u>		
Refundable 12 Meals			917	<u>958</u>		
Room Only-Per Semester (Northwest Annex and Greek Row Professional Housing)			\$1,024	<u>\$1,070</u>		
b. Schedule of rates for Greek Row building lease at SIUC effective Summer Session:						
Fraternities & Sororities			1996	<u>1997</u>		
Academic year (including maintenance and utilities except electricity)**			\$43,197	<u>\$45,140</u>		
Summer Session			1,288	<u>1,346</u>		
SIUC Leased Office Space						
Annual (without utilities & maintenance)			\$20,300	<u>\$20,300</u>		

\* Meals provided through a non-refundable credit in the Student Center.

\*\* Tenants are responsible for electricity for the full year.

- c. Schedule of rates for University-operated apartment rental housing at SIUC effective July 1:

	<u>Monthly Rate</u>	
	1996	<u>1997</u>
Southern Hills-furnished, with utilities		
Efficiency	\$311	<u>\$325</u>
One bedroom	337	<u>352</u>
Two bedroom	361	<u>377</u>
Evergreen Terrace*-Unfurnished plus charges for metered electricity		
Two bedroom	298	<u>311</u>
Three bedroom	211	<u>335</u>
Elizabeth Apartments-Furnished, with utilities		
Efficiency	332	<u>347</u>
University Courts-Furnished, with utilities		
One bedroom	398	<u>414</u>

\* Rates subject to approval by the SIU Foundation (Carbondale) and the Department of Housing and Urban Development.

April 11, 1996

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UNIVERSITY HOUSING - FUNDED DEBT  
Comparative Statement of Actual and Estimated  
INCOME AND EXPENSE  
(Accrual Basis)

	FY 93 ACTUAL	FY 94 ACTUAL	FY 95 ACTUAL	FY 96 BUDGET	FY 97 PROJECTED	FY 98 PROPOSED
INCOME						
Operations	16,405,650	16,871,953	16,889,946	16,892,500	a 17,075,000	b 17,618,300
Investments	221,533	254,232	381,414	371,500	d 267,000	d 200,000
TOTAL INCOME	16,627,183	17,126,185	17,271,360	17,264,000	17,342,000	17,818,300
EXPENSE						
Salaries	3,607,713	3,672,643	3,889,833	3,809,100	e 3,874,500	f 3,925,100
Wages	1,206,259	1,300,622	1,235,783	1,216,847	1,229,000	1,229,000
Less USOE	(285,486)	(262,698)	(255,824)	(257,747)	(269,900)	(269,900)
Food	2,102,606	2,050,692	2,008,360	2,243,400	2,236,700	g 2,382,100
Utilities	1,782,139	1,947,926	1,869,833	2,524,800	h 2,166,300	i 2,170,100
Maintenance., Bldg., Grounds, & Equi	2,378,756	2,217,035	2,212,259	2,488,900	2,527,600	2,561,300
Special Projects	733,041	1,129,194	1,705,354	3,053,100	j 2,103,000	1,160,000
(Use of Reserves)	0	0	0	0	0	0
Equipment	158,227	78,237	207,715	619,900	k 171,900	1,402,500
Cable TV	210,865	194,464	201,372	217,000	217,000	217,000
Administration	1,284,017	1,257,315	1,327,507	1,429,700	m 1,357,600	1,382,000
Special Projects	4,714	10,164	5,660	43,100	0	0
Commodities	537,271	n 381,277	n 514,722	n 403,300	391,300	391,300
Special Projects	53,606	o 106,248	o 40,808	o 82,500	o 52,000	o 60,000
Telecommunications	490,575	502,663	516,873	506,400	508,400	508,400
Maintenance Allowance	555,987	p 592,316	p 634,229	p 635,000	p 635,000	p 635,000
Other Current Expenses	581,683	q 437,219	q 458,603	q 510,400	q 511,600	q 520,100
TOTAL OPERATING EXPENSE	15,401,973	15,615,317	16,573,087	19,525,700	17,710,000	18,272,000
Debt Service	1,776,807	r 1,745,575	r 1,538,362	r 1,492,100	r 1,492,100	r 1,445,700
TOTAL EXPENSE	17,178,780	17,360,892	18,111,449	21,017,800	19,202,100	19,717,700
Use of Revenue Bond Fee	1,267,000	s 1,351,340	s 1,388,920	s 1,335,500	s 1,201,900	s 1,156,977
REVENUE OVER EXPENSE	715,403	1,116,633	548,831	(2,418,300)	(658,200)	(742,423)
Use (increase) of Cash and Receivable	(715,403)	(1,116,633)	(548,831)	t 2,418,300	u 658,200	v (277) w
REVENUE FROM PROPOSED RATE INCREASE						742,700

NOTE: See footnotes on next page.

UNIVERSITY HOUSING - FUNDED DEBT  
Comparative Statement of Actual and Estimated  
INCOME AND EXPENSE  
(Accrual Basis)

## NOTES:

- a Rate increase offset by occupancy decrease.
- b Reflects projected 2.8% decrease in occupancy.
- c Reflects projected 4.0% increase in occupancy. Lesser increase will reduce funding for new furniture.
- d Reflects decrease in working cash balance.
- e Reflects 3.5% salary increase offset by a decrease in positions.
- f Reflects 3.0% salary increase offset by a decrease in positions.
- g Cost increase offset by less consumption due to occupancy decrease.
- h Reflects increase in steam rates, including surcharge for gas-fired boiler.
- i Reflects partial reduction in steam surcharge instituted in FY-96.
- j Project delays resulted in \$571,600 deferred from FY-95 to FY-96.
- k Reflects large purchases of furnishings for resident rooms and lounges; also major renovation of Lantz Dining Hall.
- l Includes \$1,050,000 for purchase of resident room furniture (continuing project to replace all original furniture.)
- m Includes \$100,000 for connection to campus area network and implementation of housing management system.
- n Reflects year-end reclassification of certain equipment items as commodities.
- o Nonrecurring purchases under \$100 (mattresses, dishes, etc.)
- p Cost of room and board for resident housing staff.
- q Refuse removal, fringe benefits, taxes, laundry, insurance, equipment rental, transportation, and bad debt expense
- r Includes \$100,000 annual repayment of funding to install cable TV. Final payment in FY-98 is \$53,649.74. Benefits from restructuring the bonds began in FY-95.
- s Decline due to past and projected enrollment decreases.
- t June 30, 1995 cash balance was \$5,277,417, excluding prepayments for FY96.
- u June 30, 1996 cash balance is projected to be \$2,859,117, excluding prepayments for FY97.
- v June 30, 1997 cash balance is projected to be \$2,200,917, excluding prepayments for FY98.
- w June 30, 1998 cash balance is projected to be \$2,201,194 excluding prepayments for FY-99.

# INCOME AND EXPENSE (Accrual Basis)

	FY 93 ACTUAL	FY 94 ACTUAL	FY 95 ACTUAL	FY 96 BUDGET	FY 97 PROJECTED	FY 98 PROPOSED
<b>INCOME</b>						
Operations	1,164,524	1,213,736	1,223,726	1,258,400	1,293,700	1,293,700
Interest	11,558	2,183	14,623	12,000	13,900	13,500
<b>TOTAL INCOME</b>	<b>1,176,082</b>	<b>1,215,919</b>	<b>1,238,349</b>	<b>1,270,400</b>	<b>1,307,600</b>	<b>1,307,200</b>
<b>EXPENSE</b>						
Salaries	57,097	58,662	57,186	65,200	67,500	69,500
Wages (Net of USOE)	82,052	86,371	86,744	90,900	90,900	90,900
Utilities	323,948	319,148	321,526	351,100	355,600	356,500
Maint.: Bldg., Grnds., Equip.	272,858	274,880	304,423	301,400	305,100	309,200
Special Projects	140,631	95,557	228,841	116,000	161,200	176,600
Less Use of Reserves	0	0	0	0	0	0
Equipment	2,090	4,786	1,203	20,700	4,600	19,500
Administration	59,302	58,325	62,545	56,900	58,100	59,100
Refuse Removal	19,119	19,098	14,635	19,300	19,300	19,300
Other Current Expenses	53,384	63,139	48,979	45,900	46,300	46,700
Real Estate Rental	216,791	188,156	268,691	211,400	211,400	211,400
<b>TOTAL OPERATING EXPENSES</b>	<b>1,227,272</b>	<b>1,168,122</b>	<b>1,394,773</b>	<b>1,278,800</b>	<b>1,320,000</b>	<b>1,358,700</b>
Use of Revenue Bond Fee	0	91,000	0	0	0	0
<b>REVENUE OVER EXPENSE</b>	<b>(51,190)</b>	<b>138,797</b>	<b>(156,424)</b>	<b>(8,400)</b>	<b>(12,400)</b>	<b>(51,500)</b>
Use (increase) of Cash and Receivables	51,190	(138,797)	156,424	8,400	12,400	0
<b>REVENUE FROM PROPOSED RATE INCREASE</b>						<b>51,500</b>

## NOTES:

- Nonrecurring increase due to an employee on extended sick leave.
- Recurring increase to reflect cost of half-time maintenance employee shared with Southern Hills.
- FY-94 portion of kitchen cabinet project was deferred to FY-95 due to project delays
- Includes \$10,000 for computers and \$5,000 for replacement of kitchen appliances as needed.
- Reflects accounting adjustment from prior years.
- Nonrecurring use approved at December 1993 Board meeting.
- Increase due to deferral of kitchen cabinets project.
- June 30, 1995 cash balance was \$25,115  
(with \$62,259 due from HUD and \$31,190 due to Physical Plant.)
- June 30, 1996 cash balance is projected to be \$47,784
- June 30, 1997 cash balance is projected to be \$35,384 with proposed increase.
- June 30, 1998 cash balance is projected to be \$35,384 with proposed increase.

Comparative Statement  
INCOME AND EXPENSE  
(Accrual Basis)

	FY 93 ACTUAL	FY94 ACTUAL	FY95 ACTUAL	FY96 BUDGET	FY97 PROJECTED	FY98 PROPOSED
INCOME						
Operations	99,767	111,664	107,450	105,700	109,300	109,300
Interest	2,654	2,542	3,772	2,900	1,700	1,500
TOTAL INCOME	102,421	114,206	111,222	108,600	111,000	110,800
EXPENSE						
Salaries	9,950	9,237	13,576	14,800	15,300	15,800
Wages (Net of USOE)	4,440	3,330	7,200	7,400	7,400	7,400
Utilities	18,784	19,357	19,111	19,700	19,900	19,900
Maintenance Building, Ground & Equipment	15,412	23,645	35,696	39,100	33,400	33,800
Special Projects	24,839	6,737	22,734	35,100	15,500	19,300
Less Use of Reserves	0	0	0			
Equipment	0	11,582	867	2,500	3,000	3,000
Administration	6,547	6,601	6,729	8,300	8,500	8,700
Other Current Expense	11,374	6,698	9,895	6,900	8,000	8,100
Special Current Expense	1,331	60	0	0	0	0
Rep. & Repl. Reserve	10,000	20,000	10,000	10,000	0	0
TOTAL OPERATING EXPENSES	102,677	107,247	125,808	143,800	111,000	116,000
REVENUE OVER EXPENSE	(256)	6,959	(14,586)	(35,200)	0	(5,200)
Use (increase) of Cash and Receivables	256	(6,959)	14,586	a 35,200	b 0	c 0
REVENUE FROM PROPOSED RATE INCREASES						5,200

## NOTES:

- a) Cash balance for June 30, 1995 was \$43,389  
b) Projected cash balance for 6/30/96 is \$8,189  
c) Projected cash balance for 6/30/97 is \$8,189

NOTICE OF PROPOSED INCREASE: STUDENT RECREATION FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6]

Summary

This matter seeks a \$2.00 increase in the Student Recreation Fee, effective Fall Semester 1997, for a proposed rate of \$62.00 per semester prorated over 12 credits for the Fall, Spring, and Summer academic sessions, respectively.

Rationale for Adoption

This matter does not seek any program expansion but is needed to offset salary increases and the result of utility rate increases. Cost savings and the use of accumulated working cash continue to be the means of holding down the fee increase in the face of declining revenues. With the proposed increase, this fee will have risen an average of 5.30% over the past ten years, which included adding the Fitness Center addition. The fee has risen only 2.12% annually over the past four years.

Revenue from the Student Recreation Fee has declined from a high in FY-94 and still falls short of that level with the proposed fee increase for FY-98 by a projected \$388,605 due to the decline in enrollment. Self-generated revenue from all passes and program activities was \$317,523 in FY-95 and is projected to grow by about 2% by FY-98. While efforts are being made to increase "voluntary" revenue streams, the potential does not appear to be significant in absolute dollars. The Student Recreation Fee is likely to continue as the primary source of funding at 80% of all revenue.

The continued use of working cash is of concern. The June 30, 1998 projected cash balance, with the increase, represents 3.8% of the expense budget for that year.

An \$8.00 increase would be required to balance revenue and expense for FY-98. Unless enrollment increases, either a large increase in the fee will be necessary for FY-99, or else cuts in staffing and services, along with deferral of maintenance, will be necessary. Management intends to seek ways of improving upon the goals set by the proposed budgets.

The Student Recreation Center and the Intramural-Recreational Sports programs continue to experience high usage and a high level of student satisfaction.

Considerations Against Adoption

When setting fees this far into the future, there is a concern to guard against unknown conditions. A larger increase now, to balance the currently proposed budget, could be justified on that basis. However, in an effort to hold student fees as low as possible, some degree of risk-taking will be required. Management will be expected to adjust to the resources available.

Conversely, the proposed fee increase could be reduced or avoided by depleting the working cash balance further.

Constituency Involvement

This matter has been shared with the two student constituencies. The Intramural-Recreational Sports Advisory Board is also considering this proposed increase and has been involved in on-going discussions of the programs and related budgets.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1997, 4 Policies of the Board B-6 be amended as follows:

- 6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1996	<u>1997</u>
Student Recreation	60.00	<u>62.00</u>

**STUDENT RECREATION FEE, SIUC**  
**Comparative Statement of Actual and Estimated**  
**REVENUE and EXPENSE**  
**(Cash Basis)**

	FY93 Actual	FY94 Actual	FY95 Actual	FY96 Budget	FY97 Projected	FY98 Proposed
<b>REVENUE:</b>						
Commissions	5,627	8,303	6,493	7,200	7,200	7,200
Instructional Fees	11,788	19,301	21,788	18,000	18,000	18,000
Entrance Fees	186,106	223,806	231,884	226,400	237,720	249,606
Locker Fees	17,713	19,343	20,863	22,250	22,250	22,250
Penalties	4,708	5,184	6,446	5,100	5,100	5,100
Prof. / Tech. Fees	1,416	2,258	1,411	2,000	2,000	2,000
Student Recreation Fee	2,356,430	2,559,055	2,165,769	2,098,240	2,172,840	2,170,450
Swim Fees	900	1,065	1,089	1,000	1,000	1,000
Registration Fees	5,279	8,110	9,864	6,183	6,183	6,183
Miscellaneous Fees	73	95	1,112	100	100	100
Non-Professional Fees	4,742	3,089	3,723	2,500	2,500	2,500
Rental - Equipment	9,820	9,331	12,484	10,200	10,200	10,200
Rental - Facility	230,386	180,484	179,207	179,680	180,680	180,680
Deposits	456	378	366	300	300	300
Interest Earned	<u>41,988</u>	<u>38,701</u>	<u>50,975</u>	<u>45,000</u>	<u>45,000</u>	<u>45,000</u>
<b>TOTAL REVENUE</b>	<b>2,877,432</b>	<b>3,078,503</b>	<b>2,713,474</b>	<b>2,624,153</b>	<b>2,711,073</b>	<b>2,720,569</b>
<b>EXPENSE:</b>						
Salaries	726,921	843,588	814,476	838,155	866,745	892,747
Wages	365,139	356,691	371,388	390,751	390,751	390,751
Use of CWS Funds	(55,818)	(52,888)	(51,939)	(50,998)	(50,998)	(50,998)
Net Wages	309,321	303,803	319,449	339,753	339,753	339,753
Travel	5,259	2,484	6,106	4,720	4,720	4,720
Equipment	35,716	69,632	35,359	49,250	47,550	47,450
Commodities	47,366	41,121	42,788	43,657	45,185	46,766
Contractual Services	259	650	1,626	1,600	1,600	1,600
Oper. Auto. Equip.	9,996	10,720	9,930	11,050	11,050	11,050
Telecommunications	19,976	20,440	19,044	19,990	19,990	19,990
General Administration	26,393	29,972	31,506	29,461	30,492	31,559
Office Expense	38,082	41,792	39,275	45,729	45,729	45,729
Utilities	436,275	494,409	502,511	639,373	661,216	638,049
Building Maintenance	125,358	105,220	152,968	143,749	137,499	146,749
Equipment Maintenance	38,620	40,515	46,024	42,980	40,980	42,980
Equipment Rental	3,957	11,056	5,688	6,013	6,013	6,013
Grounds Maintenance	43,887	39,499	39,766	43,121	43,121	43,121
Laundry	13,090	10,025	9,964	12,000	12,000	12,000
Insurance	8,870	9,529	8,962	9,531	9,531	9,531
Transfer to Reserve	155,040	155,283	182,498	180,955	176,890	176,890
Debt Service	<u>610,066</u>	<u>570,938</u>	<u>486,171</u>	<u>494,509</u>	<u>490,223</u>	<u>490,223</u>
<b>TOTAL EXPENSE</b>	<b>2,654,462</b>	<b>2,800,676</b>	<b>2,754,111</b>	<b>2,955,596</b>	<b>2,990,287</b>	<b>3,006,920</b>
<b>REVENUE over EXPENS</b>	<b>222,980</b>	<b>277,827</b>	<b>(40,637)</b>	<b>(331,443)</b>	<b>(279,214)</b>	<b>(286,351)</b>
Revenue from proposed \$2.00 increase						72,348
<b>ENDING BALANCE</b>	<b>701,767</b>	<b>979,594</b>	<b>938,957</b>	<b>607,514</b>	<b>328,300</b>	<b>114,297</b>

NOTE: FY-94 Student Recreation Fee includes late ISAC payment for FY-93.

NOTICE OF PROPOSED INCREASE: STUDENT CENTER FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6]

Summary

This matter seeks a \$4.00 increase in the Student Center Fee, effective Fall Semester, 1997, for a proposed rate of \$48.00 per semester prorated over 12 credits for the Fall, Spring, and Summer academic sessions, respectively.

Rationale for Adoption

The Student Center is funded from a combination of student fees and self-generated revenue. Through careful management in achieving cost reductions and enhancing revenue streams, the Student Center, with this increase, will have held increases in the Student Center Fee to an average of 1.9% per year over the ten years ending in FY-98.

Sales and total revenues reached a high in FY-94. Due to the decline in enrollment, sales and fees declined in FY-95 and are projected to be even less in FY-96. Sales are projected to increase modestly through FY-98. Fee revenue will also increase in FY-97 and FY-98 due to the approved and proposed fee increases. However, neither sales nor fees are projected to reach the FY-94 level by FY-98. Total revenue for FY-98 is projected to be almost \$1 million less than total revenue for FY-94, even with the fee increases.

In addition to covering salary increases and other cost increases (especially utility costs), the Student Center is facing needs for renovations and refurbishing in several areas. The budget reflects this in the equipment and the building maintenance lines.

Food service losses in recent years need to be addressed through an upgrade of the cafeteria area. It had been hoped that this could take place in FY-97, but now this cannot be addressed until FY-98 at the earliest. Increasing the revenue streams related to voluntary choices (sales) is preferred over increases in mandatory fees, to the extent possible. That and cost savings have formed the basis of planning in this area. The Student Center continues to serve as a highly used and valued facility providing many services to students, staff, and the region.

Almost half (46%) of the proposed increase is needed to fund a projected 3% salary increase for FY-98. The remaining \$78,650 of the proposed increase will help offset increases in utilities and other operating costs. Even with the proposed increase, the budget calls for or expense to exceed revenues by

\$605,300 leaving a projected cash balance of \$111,329 as of June 30, 1998. This represents a working cash level of only 1.2% of operating expense. This is considered to be low. Efforts to enhance revenue and to cut costs further will continue to be made so as to increase the working cash balance to a more acceptable level. Management intends to improve on the goals set by the proposed budgets.

#### Considerations Against Adoption

The fee increase could be reduced or avoided by deferring needed maintenance and renovations. However, these costs would still remain for future years.

On the other hand, a larger increase might appear to be more prudent to assure a sound fiscal basis in the event of unfavorable operating experience. Setting fee rates two years into the future compounds the need for adequate working cash.

The proposed increase is deemed to be the best compromise between fiscal operating needs and the desire to hold student costs down. It is anticipated that annual increases will be needed over the next few years, under current assumptions.

#### Constituency Involvement

This matter has been shared with the Student Center Board and with the Undergraduate Student Government and Graduate and Professional Student Council.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester 1997, 4 Policies of the Board B-6 be amended as follows:

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1996	<u>1997</u>
Student Center*	44.00	<u>48.00</u>

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\* Prorated over 12 hours/semester.

**STUDENT CENTER , SIUC**  
**Comparative Statement of Actual and Estimated**  
**Revenue and Expense**

	FY-93 Actual	FY-94 Actual	FY-95 Actual	FY-96 Budget	FY-97 Projected	FY-98 Proposed
<b>REVENUE</b>						
Sales	5,834,987	5,980,582	5,755,198	5,048,232	5,151,800	5,359,450
Student Center Fee	1,647,222	1,788,986	1,513,650	1,466,424	1,596,913	1,595,156
Fees -- Other	110,827	108,286	97,813	94,055	95,880	96,430
Services	37,381	35,453	39,624	45,000	44,000	47,000
Rentals	191,748	200,835	210,897	214,531	206,081	215,218
Interest Earned	50,651	70,425	105,883	102,000	101,500	101,500
Other	25	209	33	50	50	50
Student Welfare Funds	129,245	173,288	150,499	149,750	146,550	147,820
Use of Revenue Bond Fee	<u>1,105,000</u>	<u>1,257,660</u>	<u>1,211,080</u>	<u>1,164,500</u>	<u>1,048,000</u>	<u>1,008,836</u>
<b>TOTAL REVENUE</b>	<b>9,107,086</b>	<b>9,615,724</b>	<b>9,084,677</b>	<b>8,284,542</b>	<b>8,390,774</b>	<b>8,571,460</b>
<b>EXPENSE</b>						
Salaries	1,788,011	1,956,936	1,902,677	2,011,099	2,147,475	2,212,098
Wages (Net of CWS)	373,636	379,517	365,667	347,030	352,845	358,445
Travel	8,441	10,481	11,154	10,200	10,200	10,200
Equipment	155,930	161,644	135,501	100,000	200,000	200,000
Refunds	9,338	(465)	6,119	7,900	7,900	7,900
Oper. Auto. Equip.	5,273	6,593	5,987	5,450	5,350	5,350
Telecommunications	23,974	25,471	25,490	26,750	25,675	25,725
General Administration	233,764	253,451	372,127	269,900	269,575	146,075
Office Expense	133,716	121,439	143,336	128,675	137,650	140,650
Collection Expense	18,558	23,709	31,160	25,900	26,000	26,000
Merchandise for Resale	4,117,705	4,265,048	4,368,377	3,508,842	3,659,860	3,809,175
Utilities	787,283	879,781	820,646	1,022,000	994,650	1,007,800
Building Maintenance	227,706	132,807	178,015	145,000	460,000	470,000
Equipment Maintenance	64,439	73,144	88,649	90,850	115,075	125,075
Equipment Rental	5,170	4,908	8,292	4,838	2,619	2,619
Grounds Maintenance	37,762	39,332	40,803	41,400	42,650	44,000
Refuse Removal	9,060	7,211	7,343	12,000	12,000	12,000
Taxes	268,808	278,613	275,409	297,732	255,125	268,160
Laundry	4,044	4,022	4,798	4,800	5,000	5,000
Insurance	15,925	18,830	17,806	22,225	25,000	25,000
Debt Service	<u>476,777</u>	<u>460,846</u>	<u>419,915</u>	<u>420,500</u>	<u>420,500</u>	<u>420,500</u>
<b>TOTAL EXPENSE</b>	<b>8,765,320</b>	<b>9,103,318</b>	<b>9,229,271</b>	<b>8,503,091</b>	<b>9,175,149</b>	<b>9,321,772</b>
<b>REVENUE over EXPENSE</b>	<b>341,766</b>	<b>512,406</b>	<b>(144,594)</b>	<b>(218,549)</b>	<b>(784,375)</b>	<b>(750,312)</b>
Revenue from proposed \$4.00 increase						145,012
<b>ENDING BALANCE</b>	<b>1,351,741</b>	<b>1,864,147</b>	<b>1,719,553</b>	<b>1,501,004</b>	<b>716,629</b>	<b>111,329</b>

NOTE: Student Center Fee collections reflect late ISAC payments for FY 93 & 94.

NOTICE OF PROPOSED INCREASE: STUDENTS' ATTORNEY  
PROGRAM FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6]

Summary

This matter proposes a fee increase of \$0.75 in the Students' Attorney Fee, effective with the Fall Semester, 1997, bringing the fee to \$3.75 per semester.

Rationale for Adoption

This fee was last increased by \$0.65 for FY-91. With the proposed increase, this fee will have increased at an average annual rate of 6.49% over the past ten years. The proposed increase is intended to fund the current level of service in the face of salary increases and declining fee revenue.

The program employs two full-time attorneys by contractual agreement, a full-time secretary, three part-time graduate (legal) assistants, and three part-time student workers. The graduate assistants are scheduled as two half-time and one quarter-time positions for the academic year and one half-time and one quarter-time for the Summer Session.

This program continues to receive strong student support and is a primary resource for students in landlord-tenant issues.

Considerations Against Adoption

The proposed fee increase could be reduced or eliminated by a reduction in staffing costs with reduced services.

Constituency Involvement

This increase has come from the Students' Attorney Program Board, which recommended a \$1.00 to \$2.00 increase. This matter has been shared with the Undergraduate Student Government and the Graduate and Professional Student Council.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1997, 4 Policies of the Board B-6 be amended to show the following:

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1996	<u>1997</u>
Students' Attorney**	3.00	<u>3.75</u>

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\*\* Flat Fee.

**STUDENTS' ATTORNEY PROGRAM – SIUC**  
**Comparative Statement of Income and Expense**

	FY-93 Actual	FY-94 Actual	FY-95 Actual	FY-96 Budget	FY-97 Projected	FY-98 Proposed
<b>REVENUE:</b>						
Fee Collections	147,431	157,894	132,403	128,250	126,168	126,027
Interest	<u>2,095</u>	<u>2,160</u>	<u>2,994</u>	<u>2,500</u>	<u>2,000</u>	<u>1,500</u>
<b>TOTAL REVENUE</b>	<b>149,526</b>	<b>160,054</b>	<b>135,397</b>	<b>130,750</b>	<b>128,168</b>	<b>127,527</b>
<b>EXPENSE:</b>						
Salaries	40,289	43,689	41,646	42,895	43,911	45,228
Wages	7,316	6,869	7,914	8,000	8,000	8,000
Equipment	3,432	3,749	2,617	6,500	3,500	3,500
Commodities	1,786	1,077	1,626	1,700	1,700	1,700
Contractual Service:						
Attorneys	72,273	79,164	83,124	84,222	86,749	89,351
Other	5,017	4,296	4,181	7,658	5,000	5,000
Op. Auto.	0	2	97	100	100	100
Telecommunications	<u>2,333</u>	<u>2,362</u>	<u>2,246</u>	<u>2,300</u>	<u>2,300</u>	<u>2,300</u>
<b>TOTAL EXPENSE</b>	<b>132,446</b>	<b>141,208</b>	<b>143,451</b>	<b>153,375</b>	<b>151,259</b>	<b>155,179</b>
Revenue over Expense	17,080	18,846	(8,054)	(22,625)	(23,091)	(27,652)
Revenue from Proposed \$ .75 Fee Increase:						31,507
<b>ENDING CASH BALANC</b>	<b>40,515</b>	<b>59,364</b>	<b>51,310</b>	<b>28,685</b>	<b>5,593</b>	<b>9,448</b>

NOTICE OF PROPOSED INCREASE: ATHLETIC FEE, SIUC  
AMENDMENT TO 4 POLICIES OF THE BOARD B-6 and B-9

Summary

This matter seeks a \$5.00 increase in the Athletic Fee for a proposed rate of \$58.00 prorated over 12 credit hours for the Fall, Spring, and Summer sessions respectively. Funds generated from this increase are needed to replace fully the state-appropriated funding withdrawn from intercollegiate athletics. The additional revenue provided by the increase will assist in paying the annual salary increases incurred by moving staff from state to non-state accounts as well as in compensating for the loss of ticket revenue incurred by allowing students in free to all events. Although the costs of operating the intercollegiate athletic program continue to increase, all expenses other than salaries are budgeted at the same or lower levels.

Rationale for Adoption

The Board of Higher Education has agreed to set aside the policy calling for use of state funds for intercollegiate athletics to be phased out. However, SIUC has already withdrawn half of the state funds which had been provided to athletics for many years. The \$15 increase (\$8 in FY-96 and \$7 in FY-97) did not fully replace the funds removed. This problem was augmented by athletics now having to pay the annual salary increases of staff moved from state to non-state accounts. Paying for salary increases for staff on non-state accounts decreases the operating budget annually by over \$30,000, and this figure will increase each year due to compounding. Permitting students to attend all athletic events free of charge has decreased revenue for athletics by approximately \$50,000 per year.

The impact of removing half of the state funds from athletics has had an adverse effect on the intercollegiate athletics program. The last true increase in revenue via a fee increase was in 1984. It is an outstanding and unparalleled accomplishment that the Athletic Department operated for over a decade without seeking an increase in the athletic fee. As recently reported to the Board, the athletic fees at SIUC lag well behind those at Western Illinois University, University of Illinois at Chicago, Northern Illinois University, and Illinois State University. The average athletic fee for all NCAA division IAA Institutions was \$166.14 in FY-95. If the athletic fee at SIUC is increased annually by \$10.00 for the next four fiscal years (FY-98 - FY-01), the fee would total \$146 per year which is still lower than the national average as reported six years earlier in FY-95.

### Considerations Against Adoption

In response to the recommendation by the IBHE to remove state funding from athletics, Chancellor Guyon appointed a committee entitled the Committee to Study the Future of Athletics. This committee, the majority of which was students, recommended a fee increase of \$10 in FY-96 and \$10 in FY-97. The members of this committee thoroughly studied the revenue sources available and believed the \$20 increase was needed. However, the student referendum for a \$15 increase was defeated. An unusually small number of students (454) voted with only 30% of those voting supporting the increase.

### Constituency Involvement

This matter has been shared with the Intercollegiate Athletic Advisory Committee (IAAC) which has representation from all constituencies except the Graduate Council. The IAAC strongly supports a fee increase as well as other increased sources of funding. The IAAC is presently in the process of developing recommendations regarding funding needs and funding options for the University's report on athletics requested by the IBHE for their discussion of the funding of athletics scheduled for August, 1996.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1997, 4 Policies of the Board B-6 be amended as follows:

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1997	<u>1998</u>
Athletic	53.00	<u>58.00</u>

ATHLETIC FEE, SIUC  
Comparative Statement of Actual and Projected  
Revenue and Expense  
Southern Illinois University

Fee per Semester	\$38.00	\$38.00	\$46.00	\$53.00	
	FY-94 ACTUAL	FY-95 ACTUAL	FY-96 BUDGET	FY-97 PROJECTE	FY-98 PROPOSE
REVENUE:					
Ticket Sales (Reg. Season)	614,769	662,099	575,000	575,000	575,000
Student Athletic Pass	11,710	22,240	0	0	0
Advertising Sales	45,043	70,625	55,000	55,000	57,500
Program Sales	4,048	6,080	4,850	5,000	5,000
Concessions	26,471	26,577	26,000	26,000	26,000
Athletic Fee	1,682,900	1,396,314	1,637,534	1,856,159	2,029,014
less \$2 portion to Reserve	(80,928)	(84,118)	(71,197)	(70,044)	(69,967)
Guarantees Received	175,000	182,000	50,000	0	0
Conference Share	44,817	76,847	75,000	65,000	55,000
NCAA Distribution	218,493	260,215	220,000	200,000	200,000
Net Unrestricted Contributions	177,028	159,899	150,000	155,000	160,000
Sponsorships	46,227	42,700	35,000	40,000	42,500
Royalties	48,323	46,199	50,000	50,000	50,000
Interest Earnings - Operations	37,355	46,550	40,000	35,000	35,000
Endowment Earnings	9,776	9,017	10,000	10,000	10,000
State Appropriations	1,245,956	1,280,696	1,052,835	842,690	867,971
Other	<u>41,409</u>	<u>82,117</u>	<u>126,861</u>	<u>113,223</u>	<u>123,644</u>
TOTAL REVENUE	4,348,397	4,286,057	4,036,883	3,958,028	4,166,662
EXPENSE					
Administration	172,205	164,081	167,244	167,244	160,000
Hospitality Room	1,363	0	2,000	2,000	2,000
Ticket Office / Promotions	51,806	49,848	47,000	47,000	47,000
Sports Operating Costs	1,031,880	1,026,793	1,015,000	1,015,000	1,015,000
Sports Information	60,730	54,615	59,100	59,100	59,100
Training	37,528	37,242	41,000	41,000	41,000
Salaries	1,953,388	1,991,519	2,018,989	2,079,559	2,071,945
Wages (Net of CWS)	31,031	31,972	35,000	35,000	25,000
Insurance	30,041	36,744	40,000	40,000	40,000
Scholarships	647,623	655,798	670,000	670,000	670,000
Guarantee Expense	60,221	47,988	62,000	85,000	0
Fund Raising Cost	22,000	22,000	22,000	22,000	22,000
Academic Enhancement	33,730	36,217	35,000	35,000	35,000
Other	<u>47,893</u>	<u>95,627</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL EXPENSE	4,181,439	4,250,444	4,214,333	4,297,902	4,188,045
REVENUE over EXPENSE	166,958	35,613	(177,450)	(339,874)	(21,383)
ENDING BALANCE	508,209	543,822	366,372	26,498	5,115

NOTICE OF PROPOSED CHANGE: EXEMPTIONS FROM MANDATORY  
STUDENT FEE, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-6, 7, 10, 11, and 14]

Summary

This matter amends Board policy on SIUE fees to provide that no mandatory student fee is waived, but that a specified fee(s) shall not be assessed of a student whose characteristics place her/him within a certain category.

Rationale for Adoption

This action is companion to the President's recommendations on tuition and fee waivers. It implements the elimination of Board granted authority for the Chancellors to authorize waiver of mandatory student fees, while enabling no assessment of specified fees to selected categories of students.

Historically, some categories of students have not been required to pay, through waiver, certain fees because the conditions relevant to the category made it impossible or highly unlikely that the student could benefit from the service or facility provided by the fee. In some cases, a fee is not charged based on personnel policy decisions.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board C-6, 7, 10, 11, and 14 are amended to read as follows:

6. The Textbook Rental Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all undergraduate students registered at the University unless assessment of the fee is waived by the Chancellor, SIUE. Graduate students are required to purchase their textbooks and are not assessed the Textbook Rental Fee.

The following categories of students shall not be assessed the fee: students enrolled only in off-campus courses; and students enrolled only in the clinical portion of the B.S. Degree in Biological Sciences, specialization in Medical Technology. A student to whom a fee is not assessed is not eligible to receive services provided by that fee.

7. The University Center Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all students registered at the University ~~unless assessment of the fee is waived by the Chancellor, SIUE~~ except for the following categories of students: students enrolled only in off-campus courses; students enrolled only in the clinical portion of the B.S. Degree in Biological Sciences, specialization in Medical Technology; and SIU employees other than those employed at SIUE. A student to whom a fee is not assessed is not eligible to receive services provided by that fee.

10. The Student Welfare and Activity Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all students registered at the University ~~unless assessment of the fee is waived by the Chancellor, SIUE~~ except for the following categories of students: students enrolled only in off-campus courses; students enrolled only in the clinical portion of the B.S. Degree in Biological Sciences, specialization in Medical Technology; SIU employees other than those employed at SIUE; SIUE Civil Service employees enrolled pursuant to approved personnel policy provisions; and Civil Service employees of other Illinois State colleges and universities. A student to whom a fee is not assessed is not eligible to receive services provided by that fee. The Fee will be distributed among the subfees in amounts determined from time-to-time by the Chancellor.

11. The Athletic Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all students registered at the University ~~unless assessment of the fee is waived by the Chancellor, SIUE~~ except for the following categories of students: students enrolled only in off-campus courses; students enrolled only in the clinical portion of the B.S. Degree in Biological Sciences, specialization in Medical Technology; SIU employees other than those employed at SIUE; SIUE Civil Service employees enrolled pursuant to approved personnel policy provisions; and Civil Service employees of other Illinois State colleges and universities. A student to whom a fee is not assessed is not eligible to receive services provided by that fee.

14. The Student Fitness Center Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all students registered at the University ~~unless assessment of the fee is waived by the Chancellor, SIUE~~ except for the following categories of students: students enrolled only in off-campus courses; students enrolled only in the clinical portion of the B.S. Degree in Biological Sciences, specialization in Medical Technology; and SIU employees other than those employed at SIUE. A student to whom a fee is not assessed is not eligible to receive services provided by that fee.

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

NOTICE OF PROPOSED CHANGE: ATHLETIC FEE, SIUE  
(AMENDMENT TO 4 POLICIES OF THE BOARD C-5)

Summary

This matter would change the assessment basis for the Athletic Fee to assess the full-time fee of students registering for six or more hours instead of ten or more hours. The change would be effective summer 1997.

Attached for information is historic, current, and projected fiscal year information on revenues and expenditures for SIUE's Intercollegiate Athletic program.

Rationale for Adoption

In May 1995, the Board approved a four-year program of annual increases in the Athletic Fee to achieve gender equity in the athletic program. The funding program called for a \$2.50 full-time fee increase each fall semester from 1995 through 1998, with corresponding increases in the summer fee.

In August 1995 the athletic administration was advised that, due to revised enrollment estimates, projected fee revenues would be approximately \$36,000 below prior estimates for FY-96 and approximately \$44,000 below earlier FY-97 estimates. Continuing shortfalls would result in a cumulative debt of \$200,000 in the FY-2000 athletic budget.

The Intercollegiate Athletic Committee evaluated the program and options. It recommended part of the FY-96 and 97 shortfalls be offset by non-recurring state funds, and for FY-98 and beyond, the full fee be assessed of students registering for four or more hours. Currently, the full fee is assessed of students registering for ten or more hours. SIUE's Student Senate suggested the assessment structure not be changed and the fee be increased an additional \$4.00 (a total increase of \$6.50) in fall 1997.

The Chancellor and Vice-chancellors, with Financial Affairs' assistance, identified six hours as the point at which to assess the full fee to offset shortfalls in FY-98 and beyond. Assessment of the Athletic Fee on this basis is not out of line with assessment of other prorated SIUE fees: the full University Center Fee is

assessed of students registering for five or more hours, and the full Student Welfare and Activity Fee is assessed of students registering for six hours or more.  
Considerations Against Adoption

This proposal will increase semester fees charged to students registering for six to nine hours by \$15.15 to \$2.70 respectively.

Constituency Involvement

The Intercollegiate Athletic Committee is comprised of student, staff, and faculty representatives. The Student Senate's action is described above. This proposal is recommended for adoption by the Vice-Chancellor for Development and Public Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for summer, 1997, the Athletic Fee, SIUE, be assessed as follows:

Summer Session Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	\$ 2.75	4.50
2	5.50	9.00
3	8.25	13.00
4	11.00	18.00
5	13.75	22.50
6	16.50	26.75
7	19.25	26.75
8	22.00	26.75
9	24.75	26.75
10	26.75	
11	26.75	
12 & over	26.75	

Semester Fee Rates

<u>Semester Hours</u>	<u>Fee</u>
1	\$ <del>4.15</del> <u>6.70</u>
2	<del>8.30</del> <u>13.40</u>
3	<del>12.45</del> <u>20.10</u>
4	<del>16.60</del> <u>26.80</u>
5	<del>20.75</del> <u>33.50</u>
6	<del>24.90</del> <u>40.05</u>
7	<del>29.05</del> <u>40.05</u>
8	<del>33.20</del> <u>40.05</u>
9	<del>37.35</del> <u>40.05</u>
10	40.05
11	40.05
12 & over	40.05

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

SIUE INTERCOLLEGIATE ATHLETICS  
FEE REVIEW PROCESS FY'97-2001  
REVENUE SUMMARY (REVISED)

	Actual FY'93	Actual FY'94	Actual FY'95	Current FY'96	Proposed FY'97	Proposed FY'98	Proposed FY'99	Proposed FY2000	Proposed FY2001
Int. Athletics Account									
Carryover	51,912	30,780	-39,953	-20,247	987	-28,618	10,476	82,342	130,064
Fee Distribution	485,270	454,697	530,000	452,966	500,127	604,798	673,730	680,764	676,290
Proposed Fee Increase	0	0	0	23,300	23,300	26,625	11,484	0	0
State Funds	229,530	229,542	238,640	290,642	238,640	246,992	255,636	264,563	273,843
Other Revenue Gate, Season									
Tickets, NCAA	30,680	35,580	32,799	68,000	58,000	59,000	60,000	60,000	60,000
Additional Sport Income	32,334	25,404	25,848	25,000	25,000	25,000	25,000	25,000	25,000
Int. Athletics Sub-Total	829,726	776,003	787,334	839,661	845,054	933,797	1,036,306	1,112,689	1,165,197
Athletic Concessions									
Carryover	714	5,138	9,170	2,237	2,637	2,965	2,738	2,983	3,201
Revenue	14,052	16,563	36,244	38,500	39,500	40,500	41,000	41,500	42,000
Athletic Concessions Sub-Total	14,766	21,701	45,414	40,737	42,137	43,465	43,738	44,483	45,201
Financial Aid Account									
Carryover	33	-21	57,515	4,260	7,368	0	0	0	0
Fee Distribution	114,730	118,303	80,000	131,953	152,183	184,341	196,661	214,236	218,710
Proposed Fee Increase	0	0	0	23,250	20,536	28,216	13,145	0	0
Other Revenue	7,370	6,870	1,370	0	0				
Sub-Total	122,133	125,152	138,885	159,463	180,087	212,557	209,806	214,236	218,710
Waiver Allocation	135,794	134,690	138,039	152,886	200,555	209,977	219,856	230,256	241,072
Financial Aid Sub-Total	257,927	259,842	276,924	312,349	380,642	422,534	429,662	444,492	459,782
Foundation-Unrestricted									
Carryover	-2,252	685	3,730	14,959	3,559	4,059	4,559	4,859	5,159
Unrestricted Income	24,368	41,714	26,680	16,500	17,500	17,500	17,500	17,500	17,500
Unrestricted Sub-Total	22,116	42,399	30,410	31,459	21,059	21,559	22,059	22,359	22,659
Foundation-Restricted									
Carryover	27,795	27,676	18,011	27,409	36,309	32,109	27,909	26,709	25,509
Restricted Income	55,007	54,751	103,060	105,500	105,500	105,500	108,500	108,500	108,500
Foundation Restricted Sub-Total	82,802	82,427	121,071	132,909	141,809	137,609	136,409	135,209	134,009
Grand Total - Revenue	1,207,337	1,182,372	1,261,153	1,357,115	1,431,701	1,558,964	1,668,174	1,759,232	1,826,848

SIUE INTERCOLLEGIATE ATHLETICS  
FEE REVIEW PROCESS FY'97-2001  
EXPENDITURE SUMMARY (REVISED)

	Actual FY'93	Actual FY'94	Actual FY'95	Current FY'96	Proposed FY'97	Proposed FY'98	Proposed FY'99	Proposed FY2000	Proposed FY2001
Int. Athletics Account									
Salary	490,564	505,295	518,717	514,205	559,185	579,369	611,171	642,715	664,707
Equity Increase	0	0	0	21,001	2,044	16,625	7,000	0	0
Central Operation	116,242	127,118	121,338	125,570	129,545	133,429	137,431	141,548	145,785
Sport Operation	152,205	158,140	141,678	139,377	152,898	158,898	168,898	173,362	173,362
Equity Increase	0	0	0	13,521	6,000	10,000	4,464	0	0
Exp. from generated Income	39,935	25,404	25,848	25,000	25,000	25,000	25,000	25,000	25,000
Intercollegiate Athletics									
Sub-Total	798,946	815,957	807,581	838,674	874,672	923,321	953,964	982,625	1,008,854
Vadala bene Concessions									
Expenditures	9,628	12,531	33,177	26,100	26,172	27,227	27,255	27,782	27,810
Net Transfer	0	10,000	10,000	12,000	13,000	13,500	13,500	13,500	14,000
Sub-Total	9,628	12,531	43,177	38,100	39,172	40,727	40,755	41,282	41,810
Financial Aid Account									
Cash Expenditures	122,154	103,789	98,973	128,845	159,551	184,341	196,661	214,236	218,710
Equity Increase	0	0	35,652	23,250	20,536	28,216	13,145	0	0
State Waivers Expenditures	135,794	134,690	138,039	152,866	200,555	209,977	219,856	230,256	241,072
Sub-Total	257,948	238,479	272,664	304,981	380,642	422,534	429,662	444,492	459,782
Foundation									
Unrestricted	19,511	38,638	15,451	27,900	17,000	17,000	17,200	17,200	17,200
Restricted	57,046	64,447	93,662	96,600	109,700	109,700	109,700	109,700	109,700
Sub-Total	76,557	103,085	109,113	124,500	126,700	126,700	126,900	126,900	126,900
Grand Total - Expenditures	1,143,079	1,170,052	1,232,535	1,306,255	1,421,186	1,513,282	1,551,281	1,595,299	1,637,346
Grand Total - Revenue	1,207,337	1,182,372	1,261,153	1,357,115	1,431,701	1,558,964	1,668,174	1,759,232	1,826,848
Balance	64,258	12,320	28,618	50,860	10,515	45,682	116,893	163,933	189,502

NOTICE OF PROPOSED INCREASE: UNIVERSITY CENTER FEE, SIUE  
(AMENDMENT TO 4 POLICIES OF THE BOARD C-5)

Summary

This matter would increase the full-time University Center Fee \$3.50 per semester, effective summer 1997. The semester full-time rate would increase from \$80.50 to \$84.00 for FY-98.

Attached for information is historic, current, and projected fiscal year income and expense information concerning the University Center.

Rationale for Adoption

This proposal continues the plan, begun in FY-96, of moderate Center Fee increases to reestablish a sound financial base for the Center operation.

Revenue from the increase would offset inflationary operating cost increases in salaries, utilities and general costs, provide necessary levels of service, support student programming budgeted through the Center, maintain an appropriate fund balance, and permit moderate equipment replacement and facilities improvements. The increase will permit the Center to continue operating at the extended hours and service levels necessary to serve residential students.

The FY-98 fee rate recommended is the same as proposed in the four-year tuition and fee plan adopted by the Board in July 1995. Absent the increase, if current service levels are continued, the Center would incur operating deficits in each succeeding year, with the size of cash fund reductions growing annually from FY-99 on.

Considerations Against Adoption

University officers are concerned about increases in the cost of attendance and their possible negative effect on access to the University. Such concerns are integral to SIUE's annual fee review process and reflect its historic efforts to maintain fees at the lowest practical level.

Constituency Involvement

This proposal was developed by the University Center Board, the review body for the Center Fee, which includes students, staff, and faculty. SIUE's Student Senate approved the proposal. It is recommended for adoption by the Vice-Chancellor for Student Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for summer 1997, the University Center Fee, SIUE, be assessed as follows:

Summer Session Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	<del>\$10.95</del>	<u>11.20</u>
2	<del>21.90</del>	<u>22.40</u>
3	<del>32.80</del>	<u>33.60</u>
4	<del>43.75</del>	<u>44.80</u>
5	<del>53.70</del>	<u>56.00</u>
6	<del>53.70</del>	<u>56.00</u>
7	<del>53.70</del>	<u>56.00</u>
8	<del>53.70</del>	<u>56.00</u>
9	<del>53.70</del>	<u>56.00</u>
10	<del>53.70</del>	<u>56.00</u>
11	<del>53.70</del>	<u>56.00</u>
12 & over	<del>53.70</del>	<u>56.00</u>

Semester Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	<del>\$16.40</del>	<u>16.80</u>
2	<del>32.80</del>	<u>33.60</u>
3	<del>49.20</del>	<u>50.40</u>
4	<del>65.60</del>	<u>67.20</u>
5	<del>80.50</del>	<u>84.00</u>
6	<del>80.50</del>	<u>84.00</u>
7	<del>80.50</del>	<u>84.00</u>
8	<del>80.50</del>	<u>84.00</u>
9	<del>80.50</del>	<u>84.00</u>
10	<del>80.50</del>	<u>84.00</u>
11	<del>80.50</del>	<u>84.00</u>
12 & over	<del>80.50</del>	<u>84.00</u>

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE  
UNIVERSITY CENTER  
Modified Cash Basis Operating Statement

	Actual FY93	Actual FY94	Actual FY95	Budgeted FY96	Projected FY97	Projected FY98	Projected FY99	Projected FY00	Projected FY01
Beginning Cash	1,094,847	1,152,015	977,143	396,684	443,246	371,027	426,210	508,092	614,912
Revenue Items:									
Net Sales of Purchased Goods	3,281,953	3,134,814	4,093,489	4,119,118	4,263,288	4,412,503	4,566,941	4,726,784	4,892,222
Sales of Service	420,260	434,423	308,176	727,044	488,781	501,134	513,920	527,154	540,851
University Center Fees	1,722,758	1,639,692	1,593,801	1,720,242	1,678,000	1,777,000	1,777,000	1,777,000	1,777,000
Proposed Fee Increase \$4.50					99,000	99,000	99,000	99,000	99,000
Proposed Fee Increase \$3.50						77,000	77,000	77,000	77,000
Proposed Fee Increase \$3.50						77,000	77,000	77,000	77,000
Proposed Fee Increase \$3.50								77,000	77,000
Interest Inc. on Investments	30,670	28,678	14,756	18,000	18,000	18,000	18,000	18,000	18,000
Total Revenue Items	5,455,641	5,237,607	6,010,222	6,584,404	6,547,069	6,884,637	7,128,861	7,378,938	7,635,073
Disbursements:									
Cost of Purchased Goods	1,857,170	1,791,108	2,261,748	2,146,776	2,221,913	2,299,680	2,380,169	2,463,475	2,549,697
Personal Service	2,106,681	2,061,084	2,217,583	2,413,325	2,482,411	2,553,915	2,627,921	2,704,517	2,783,794
Travel	9,682	17,460	15,710	25,028	25,904	26,811	27,749	28,720	29,725
Equipment									
Commodities	190,356	149,784	203,806	227,250	235,204	243,434	251,953	260,771	269,898
Contractual Service	1,029,533	1,183,049	1,685,956	1,516,813	1,444,028	1,494,567	1,546,878	1,601,020	1,657,056
Telecommunication	28,997	30,732	31,872	33,650	34,828	36,047	37,309	38,615	39,967
Net Debt Service	176,054	179,262	174,006	175,000	175,000	175,000	175,000	175,000	175,000
Total Disbursements	5,398,473	5,412,479	6,590,681	6,537,842	6,619,288	6,829,454	7,046,979	7,272,118	7,505,137
Change in Cash	57,168	(174,872)	(580,459)	46,562	(72,219)	55,183	81,882	106,820	129,936
Ending Cash	1,152,015	977,143	396,684	443,246	371,027	426,210	508,092	614,912	744,848

NOTICE OF PROPOSED INCREASE: TEXTBOOK RENTAL FEE, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5]

Summary

This matter would increase the full-time Textbook Rental Fee \$1.50 per academic term, effective summer 1997. The Textbook Rental Fee is assessed at the same rates during a semester and the summer session. The full-time academic term fee would increase to \$60.50.

Attached for information is historic, current, and projected fiscal year income and expense information concerning the textbook rental service.

Rationale for Adoption

The Textbook Rental Fee is the principal source of revenue supporting Textbook Service which operates primarily on a cost recovery basis.

Textbook costs, the largest and most variable cost of the operation of Textbook Service, have risen about 11% annually. Inflationary increases in other costs, such as salaries, also impact the service. The increase proposed is part of the program, begun several years ago, of annual fee increases to offset rising costs. It is the same rate as proposed in the four-year tuition and fee plan adopted by the Board in July 1995.

Considerations Against Adoption

University officers are concerned about increases in the cost of attendance and their possible negative effect on access to the University. Such concerns are integral to SIUE's annual fee review process and reflect its historic efforts to maintain fees at the lowest practical level. Textbook Service represents a substantial value for SIUE students compared with the costs that students incur under traditional textbook purchase programs.

Constituency Involvement

The Textbook Service Advisory Committee, consisting of student and faculty representatives, developed the recommendation presented herein. The Committee's recommendation was approved by SIUE's Student Senate. The proposal is recommended for adoption by the Vice-Chancellor for Student Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for summer 1997, the Textbook Rental Fee, SIUE, be assessed as follows:

Summer Session and Semester Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	\$ 5.45	<u>5.60</u>
2	<del>10.90</del>	<u>11.20</u>
3	<del>16.35</del>	<u>16.80</u>
4	<del>21.80</del>	<u>22.40</u>
5	<del>27.25</del>	<u>28.00</u>
6	<del>32.70</del>	<u>33.60</u>
7	<del>38.15</del>	<u>39.20</u>
8	<del>43.60</del>	<u>44.80</u>
9	<del>49.05</del>	<u>50.40</u>
10	<del>54.50</del>	<u>56.00</u>
11	<del>59.00</del>	<u>60.50</u>
12 & over	<del>59.00</del>	<u>60.50</u>

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE  
TEXTBOOK SERVICE  
COMPARATIVE STATEMENT OF RECEIPTS AND EXPENDITURES  
(MODIFIED CASH BASIS)

	ACTUAL FY95	BUDGETED FY96	PROJECTED FY97	PROJECTED FY98	PROJECTED FY99	PROJECTED FY00	PROJECTED FY01
CASH CARRYOVER	83,262	531,507	675,334	535,297	445,606	451,470	402,721
RECEIPTS							
SALES TO UNDERGRADS	63,841	70,864	78,659	87,311	96,915	107,576	119,409
SALES TO GRADS (UC)	44,935	49,878	55,365	61,455	68,215	75,719	84,048
SALES TO DEPARTMENTS	1,412	1,567	1,739	1,930	2,142	2,378	2,640
SALES OF SCRAP	42,603	7,500	7,500	7,500	7,500	7,500	7,500
SALES FOR RESALE	69,406	12,500	12,500	12,500	12,500	12,500	12,500
TOTAL SALES	222,197	142,309	155,763	170,696	187,272	205,673	226,977
PENALTIES-NO RETURNS	97,032	85,000	85,000	85,000	85,000	85,000	85,000
PENALTIES-LATE RETURNS	21,347	20,000	20,000	20,000	20,000	20,000	20,000
	118,379	105,000	105,000	105,000	105,000	105,000	105,000
INTEREST INCOME	5,726	20,000	20,000	20,000	20,000	20,000	20,000
STUDENT FEES	830,417	901,114	926,614	807,614	807,614	807,614	807,614
FY96 Increase	\$5.50						
FY97 Increase	\$1.50						
FY98 Increase	\$1.50						
FY99 Increase	\$2.00						
FY00 Increase	\$2.50						
FY01 Increase	\$2.50						
TOTAL CASH RECEIPTS	1,176,719	1,169,423	1,207,377	1,247,810	1,298,386	1,359,287	1,422,211
DISBURSEMENTS							
SALARIES	112,222	152,000	157,324	162,830	168,529	174,428	180,533
WAGES	26,895	27,836	27,836	27,836	27,836	27,836	27,836
OTHER EXPENSES	68,851	71,260	73,754	226,335	79,007	81,772	84,634
PURCHASES (BOOKS)	520,506	773,500	1,088,500	920,500	1,017,150	1,124,000	1,242,000
TOTAL DISBURSEMENTS	728,474	1,024,596	1,347,414	1,337,501	1,292,522	1,408,036	1,535,003
CHANGE IN CASH (LOSS)	448,245	143,827	(140,037)	(89,691)	5,864	(48,769)	(112,792)
CASH TO BE CARRIED OVER	531,507	675,334	535,297	445,606	451,470	402,721	289,929

NOTICE OF PROPOSED INCREASES: UNIVERSITY HOUSING  
RENTAL RATES, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-12]

Summary

This matter would approve increases, effective summer 1997, in University Housing rental rates of 6% for Tower Lake Apartment family, Group Housing, and single student residents and 4% for Student Residence Hall tenants.

Attached is historic, current, and projected fiscal year information on revenues and expenditures for University Housing.

Rationale for Adoption

Proposed FY-98 rental rates would offset inflationary cost increases projected at 3.5%, fund debt service and maintain adequate fund balances in the housing operation.

In conducting this year's review of operations and developing the recommendations presented, the University Housing Advisory Committee (UHAC) incorporated two changes that slightly increased the proposed rental rates from those reflected in the four-year tuition and fee plan approved by the Board last July. UHAC noted that over 50% of housing units were subscribers to cable television provided through Charter Communications. Charter Communications proposed that if basic cable service were incorporated in all units no installation fee would be charged and the monthly service charge would be reduced to \$6.75 from \$22.56. UHAC included basic cable service in each unit and funded the cost through the rental structure. The second cost is the \$5.00 per month per jack University charge for connection in each Residence Hall room to SIUE's Internet.

These changes resulted in rental rates slightly above last year's FY-98 projections; for example, \$5.00 per month higher in each Tower Lake family unit rent, \$12.00 per semester in the rate for a Residence Hall shared room, and \$9.00 per semester in the rate for a single student Tower Lake shared room.

UHAC recommended that no change be made in Housing board plan rates or in the Campus Housing Activity Fee.

Considerations Against Adoption

University officers are concerned that increasing student costs may affect access to the University. Such concerns are the basis for University efforts to maintain fees and charges at the lowest practical level.

Constituency Involvement

The University Housing Advisory Committee, the review body for housing rental rates and charges, includes Housing residents and University staff. UHAC's recommendations were approved by the Student Senate. This matter is recommended for adoption by the Vice-Chancellor for Student Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of charges for summer 1997, University Housing rental rates be assessed as follows:

FAMILY HOUSING I, TOWER LAKE APARTMENTSPer Month

<u>FY-97</u>	<u>FY-98</u>	
\$442	\$469	- two-bedroom, unfurnished apartment
518	549	- two-bedroom, furnished apartment
497	527	- three-bedroom, unfurnished apartment
579	614	- three-bedroom, furnished apartment

SINGLE STUDENT HOUSING I, TOWER LAKE APARTMENTS

Per student rental rates:

<u>Assignment Type*</u>	<u>Per Semester</u>		<u>Per Summer Term</u>		<u>Per Five Week Summer Term</u>	
	<u>FY-97</u>	<u>FY-98</u>	<u>FY-97</u>	<u>FY-98</u>	<u>FY-97</u>	<u>FY-98</u>
Shared Room	<del>\$-893</del>	\$ 947	<del>\$494</del>	\$ 524	\$247	\$262
Deluxe Single Room	<del>1,756</del>	<u>1,861</u>	<del>958</del>	<u>1,015</u>	<del>479</del>	<u>508</u>
Single Room	<del>1,327</del>	<u>1,407</u>	<del>739</del>	<u>783</u>	<del>370</del>	<u>392</u>

GROUP HOUSING, TOWER LAKE APARTMENTS

	<u>FY-97</u>	<u>FY-98</u>
Per building, 12-month contract rate, including utilities	<del>\$49,728</del>	<u>\$52,712</u>

STUDENT RESIDENCE HALL

	<u>Per student rates, per semester</u>	
	<u>FY-97</u>	<u>FY-98</u>
Room rental charge:		
Shared Room	<del>\$1,172</del>	<u>\$1,219</u>
Deluxe Single Room	<del>-2,296</del>	<u>2,389</u>

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

\* Shared room = two students assigned to a bedroom designed for occupancy by two students.

Deluxe Single Room = one student assigned to a bedroom designed for occupancy by two students.

Single Room = one student assigned to a bedroom designed for occupancy by one student.

University Housing - Student Residence Hall and Tower Lake Apartments Total  
Comparative Statement of Estimated Income and Expenses (Accrual Basis)

20-Mar-96

	Previous Yr. Actual FY 93	Previous Yr. Actual FY 94	Previous Yr. Actual FY 95	Projected Budget FY 96	Projected Budget FY 97	Proposed Budget FY 98	Proposed Budget FY 99	Proposed Budget FY 00	Proposed Budget FY 01
<b>INCOME</b>									
Operations:									
Rental	\$2,819,612	\$3,071,565	\$3,530,061	\$4,473,153	\$4,536,572	\$4,536,572	\$4,536,572	\$4,536,572	\$4,536,572
Board	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Conference Housing	\$19,349	\$36,655	\$74,145	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
Vending	\$1,523	\$1,527	\$25,742	\$31,500	\$31,500	\$31,500	\$30,000	\$30,000	\$30,000
Interest Income	\$411,727	\$49,412	\$30,523	\$7,000	\$7,000	\$9,380	\$13,769	\$12,721	\$14,997
Revenue From Proposed Increase FY98						\$280,698	\$280,698	\$280,698	\$280,698
Revenue From Proposed Increase FY99							\$216,168	\$216,168	\$216,168
Revenue From Proposed Increase FY00							\$226,276	\$226,276	\$226,276
Revenue From Proposed Increase FY01								\$233,867	\$233,867
<b>TOTAL INCOME</b>	\$2,882,211	\$3,159,159	\$3,660,471	\$4,636,653	\$4,700,072	\$4,981,650	\$5,202,207	\$5,427,435	\$5,663,578
<b>EXPENDITURES</b>									
Salaries	\$779,935	\$853,612	\$1,019,733	\$1,079,474	\$1,117,256	\$1,156,360	\$1,196,832	\$1,238,721	\$1,282,076
Wages	\$159,510	\$148,128	\$217,993	\$257,518	\$257,518	\$257,518	\$257,518	\$257,518	\$257,518
Other:									
Personnel Services	\$68,929	\$92,135	\$148,467	\$135,448	\$140,189	\$145,095	\$150,174	\$155,430	\$160,870
Debt Service	\$454,554	\$623,909	\$926,079	\$1,637,061	\$1,624,212	\$1,620,906	\$1,629,839	\$1,632,589	\$1,632,589
Travel	\$5,136	\$9,434	\$9,459	\$11,395	\$11,794	\$12,207	\$12,634	\$13,076	\$13,534
Equipment	\$64,852	\$47,979	\$110,359	\$115,394	\$101,214	\$104,407	\$108,061	\$111,843	\$115,758
Commodities	\$41,899	\$54,642	\$82,045	\$68,298	\$70,688	\$73,163	\$75,723	\$78,374	\$81,117
Contractual Services	\$867,292	\$1,131,645	\$987,958	\$1,077,015	\$1,114,711	\$1,153,725	\$1,194,105	\$1,235,899	\$1,279,156
Telecommunications	\$128,744	\$131,031	\$152,503	\$168,005	\$171,297	\$267,866	\$277,241	\$286,945	\$296,988
Operation of Auto	\$9,110	\$54,811	\$47,422	\$25,030	\$25,907	\$28,814	\$27,752	\$28,723	\$29,729
Special Maint. Projects	\$91,798	\$128,152	\$573,404	\$380,000	\$400,000	\$0	\$400,000	\$300,000	\$300,000
<b>TOTAL EXPENDITURES</b>	\$2,871,759	\$3,275,478	\$4,275,420	\$4,954,638	\$5,034,786	\$4,818,059	\$5,329,880	\$5,339,118	\$5,449,333
<b>NET INCOME / (LOSS)</b>	\$210,452	(\$116,319)	(\$614,949)	(\$317,985)	(\$334,714)	\$163,591	(\$127,673)	\$88,317	\$214,244
<b>CHANGE IN ASSETS &amp; LIABILITIES</b>	\$55,416	(\$66,343)	\$239,923	\$0	\$0	\$0	\$0	\$0	\$0
<b>CASH CARRYOVER</b>	\$1,406,415	\$1,223,753	\$848,727	\$530,742	\$196,028	\$359,619	\$231,946	\$320,264	\$534,508

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NOTICE OF PROPOSED INCREASE: STUDENT-TO-STUDENT  
GRANT FEE, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5]

Summary

This matter would increase, effective summer 1997, the Student-to-Student Grant Fee by \$.25 per academic term. The Fee is assessed on a flat-rate basis of students enrolling for six or more hours, and is assessed at the same rate for a semester and the summer session.

Rationale for Adoption

The Student-to-Student Grant program provides need-based awards to students and is funded by a combination of revenues from the Grant Fee and matching funds from the State of Illinois through ISAC. The Grant Fee is voluntary and is refunded at the student's request.

SIUE's fee has not increased since 1980. Responding to the continuing decrease in the percentage of grant aid available to SIUE students, the Financial Aid Advisory Committee (FAAC) recommended increasing the Fee to raise funding for grants to needy SIUE students. SIUE officers recommend three \$.25 increases over three years which will bring SIUE's fee to the ISAC matching maximum in FY-2000.

Based on Grant Fee revenues and ISAC matching funds, SIUE's Financial Aid Office has \$91,500 available to award needy SIUE students for 1996-97. The Grant Fee increase will generate, between fee revenue and matching dollars, approximately \$10,000.

Considerations Against Adoption

University officers consider none to exist since the Grant Fee is refunded to any student who requests it.

Constituency Involvement

The Financial Aid Advisory Committee includes student, staff, and faculty representatives. The Committee's recommendation was submitted in February 1996 to the Student Senate for review. No comment has been received as yet. This proposal is recommended for adoption by the Provost and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for summer 1997, the Student-to-Student Grant Fee, SIUE, be assessed as follows:

Summer Session and Semester Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	\$	0
2		0
3		0
4		0
5		0
6	2.25	<u>2.50</u>
7	2.25	<u>2.50</u>
8	2.25	<u>2.50</u>
9	2.25	<u>2.50</u>
10	2.25	<u>2.50</u>
11	2.25	<u>2.50</u>
12 & over	2.25	<u>2.50</u>

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

NOTICE OF PROPOSED INCREASE: STUDENT WELFARE AND  
ACTIVITY FEE, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5]

Summary

This matter would approve an increase, effective summer 1997, in the Student Welfare and Activity Fee. The full-time semester fee would increase \$5.05 to a total of \$53.50.

Four of the eight subfees within SWAF would increase by these amounts: Student Medical Benefit, \$3.50; Student Publications-Operations, \$.55; Student Activities and Organizations, \$.50; and Student Programming, \$.50.

Attached for information is historic, current, and projected fiscal year income and expense information for these subfees.

### Rationale for Adoption

SIUE's Student Welfare and Activity Fee includes eight subfees which fund a variety of services, programs, and activities, and support student organizations. As authorized by the Board, some of the subfees are assessed on a flat-rate basis, while others are prorated across hours of enrollment. The following sections address the four subfees proposed to increase.

#### Student Medical Benefit

The SMB subfee, assessed on a flat-rate basis, supports Health Service operations, programs, and facilities including medical examination rooms, a minor surgery area, a medical laboratory, and a pharmacy. Services and programs supported by the fee include the Alcohol and Drug Awareness Program, health education, and immunizations.

The proposed increase is the second of four planned increases of \$3.50 per year. The first increase will be effective for FY-97. The FY-98 increase proposed herein is the same as recommended in the four-year tuition and fee plan adopted by the Board last July.

#### Student Publications-Operations

This subfee, in conjunction with advertising revenues, supports publication of the *Alert* and is assessed on a flat-rate basis. Advertising revenues fund full-time and student staff salaries and wages, training for students involved in producing the newspaper, and participation in a cooperative program with other college papers in the St. Louis region.

The last increase approved in the subfee will be effective summer 1996. That increase and the one proposed herein are to offset inflationary operating cost increases projected at 3.5% except in the case of printing which is projected to increase about 5% due to the rising cost of newsprint. The proposed FY-98 increase is the same as recommended in the four-year tuition and fee plan approved by the Board last July.

#### Student Activities and Organizations

This subfee funds non-programmatic operating expenses of recognized student organizations, organization publication expenses, student travel, and special requests as allocated by the Student Senate. It has not been increased since SWAF was created in 1979. The \$.50 increase proposed will offset some of the cumulative inflationary cost increases that have impacted student organizations and activities over the years.

The recommended increase is the same as shown in the four-year tuition and fee plan approved by the Board last July.

#### Student Programming

This subfee supports student organization programs as well as costs of all-University events such as Welcome Week, Homecoming, and Springfest. It has not been increased since SWAF was created in 1979. The \$.50 recommended increase will offset some of the effect of cumulative inflationary cost increases and better support programming appropriate to SIUE's increased residential population. A Programming subfee increase was not reflected in last year's four-year tuition and fee plan.

#### Considerations Against Adoption

University officers are concerned about increases in the cost of attendance and their possible negative effect on access to the University. Such concerns are integral to SIUE's annual fee review process and reflect its historic efforts to maintain fees at the lowest practical level.

#### Constituency Involvement

Each of the increase proposals was developed by the respective subfee advisory body: the Student Medical Benefit Advisory Committee for SMB; the *A/estle* Publications Board for Publications-Operations; the Student Senate Finance Board for Student Activities and Organizations; and the Campus Life Advisory Committee for Programming. The Student Senate approved each of the subfee increases.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for summer 1997, the Student Welfare and Activity Fee, SIUE, be assessed as follows:

Summer Session Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	<del>\$ 24.45</del>	<u>27.25</u>
2	<del>25.65</del>	<u>28.50</u>
3	<del>26.80</del>	<u>29.75</u>
4	<del>28.00</del>	<u>31.00</u>
5	<del>29.15</del>	<u>32.25</u>
6	<del>32.30</del>	<u>35.70</u>
7	<del>32.30</del>	<u>35.70</u>
8	<del>32.30</del>	<u>35.70</u>
9	<del>32.30</del>	<u>35.70</u>
10	<del>32.30</del>	<u>35.70</u>
11	<del>32.30</del>	<u>35.70</u>
12 & over	<del>32.30</del>	<u>35.70</u>

Semester Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	<del>36.70</del>	<u>40.85</u>
2	<del>38.45</del>	<u>42.70</u>
3	<del>40.20</del>	<u>44.55</u>
4	<del>41.95</del>	<u>46.40</u>
5	<del>43.70</del>	<u>48.25</u>
6	<del>48.45</del>	<u>53.50</u>
7	<del>48.45</del>	<u>53.50</u>
8	<del>48.45</del>	<u>53.50</u>
9	<del>48.45</del>	<u>53.50</u>
10	<del>48.45</del>	<u>53.50</u>
11	<del>48.45</del>	<u>53.50</u>
12 & over	<del>48.45</del>	<u>53.50</u>

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Student Welfare and Activity Fee  
Student Medical Benefit Subfee

April 11, 1996

	<u>FY94</u> <u>Actual</u>	<u>FY95</u> <u>Actual</u>	<u>FY96</u> <u>Budgeted</u>	<u>FY97</u> <u>Projected</u>	<u>FY98</u> <u>Projected</u>	<u>FY99</u> <u>Projected</u>	<u>FY00</u> <u>Projected</u>	<u>FY01</u> <u>Projected</u>
Carryover	317,097	345,954	295,105	133,354	34,701	2,692	33,806	126,994
<b>REVENUES</b>								
Other	79,735	85,101	90,207	95,619	101,357	107,438	113,884	120,717
SWAF Allocation	419,354	423,087	418,238	498,907	501,879	501,879	501,879	501,879
Proposed Fee Increase FY 98					81,724	81,724	81,724	81,724
Proposed Fee Increase FY99						81,663	81,663	81,663
Proposed Fee Increase FY2000							81,112	81,112
<b>TOTAL REVENUES</b>	<b>816,186</b>	<b>854,142</b>	<b>803,550</b>	<b>727,881</b>	<b>719,661</b>	<b>775,396</b>	<b>894,068</b>	<b>994,090</b>
<b>EXPENDITURES</b>								
Salaries	262,932	343,477	446,724	462,359	478,542	495,291	512,626	530,568
Wages	11,011	13,329	13,500	13,500	13,500	13,500	13,500	13,500
<b>TOTAL SALARIES/WAGES</b>	<b>273,943</b>	<b>356,806</b>	<b>460,224</b>	<b>475,859</b>	<b>492,042</b>	<b>508,791</b>	<b>526,126</b>	<b>544,068</b>
Travel	1,794	2,539	2,628	2,720	2,815	2,914	3,016	3,121
Equipment	2,517	8,792	9,100	9,418	9,748	10,089	10,442	10,808
Commodities	26,782	28,342	29,334	30,361	31,423	32,523	33,661	34,840
Contractual Service	139,234	134,549	139,258	144,132	149,177	154,398	159,802	165,395
Refunds	80	0	0	0	0	0	0	0
Transportation Service	318	12	675	699	723	748	775	802
Telecommunications	7,442	7,349	7,606	7,872	8,148	8,433	8,728	9,034
Made for Resale	18,122	20,498	21,215	21,958	22,726	23,522	24,345	25,197
Other	0	150	155	161	166	172	178	184
<b>TOTAL EXPENDITURES</b>	<b>470,232</b>	<b>559,037</b>	<b>670,196</b>	<b>693,180</b>	<b>716,969</b>	<b>741,590</b>	<b>767,073</b>	<b>793,448</b>
<b>CARRYOVER</b>	<b>345,954</b>	<b>295,105</b>	<b>133,354</b>	<b>34,701</b>	<b>2,692</b>	<b>33,806</b>	<b>126,994</b>	<b>200,641</b>

**Student Activities & Organizations Sub-Fee**

	FY94 Actual	FY95 Actual	FY96 Budgeted	FY97 Projected	FY98 Projected	FY99 Projected	FY00 Projected	FY01 Projected
<b>Cash Carryover</b>	54,093	28,294	27,926	20,372	9,777	6,483	277	(8,945)
<b>REVENUES</b>								
Sales	7,708	1,425	4,500	4,500	4,500	4,500	4,500	4,500
Rentals	211	0	0	0	0	0	0	0
Fees	(50)	0	0	0	0	0	0	0
Services	0	0	0	0	0	0	0	0
Deposits	0	0	0	0	0	0	0	0
Reimbursements	568	6,219	7,348	7,400	7,400	7,400	7,400	7,400
Interfund Transfer	13,188	18,664	14,412	10,000	10,000	10,000	10,000	10,000
SWAF Allocation	49,652	61,779	58,159	57,918	58,356	58,356	58,356	58,356
Fee Increase '97			0	0	0	0	0	0
Fee Increase '98				0	9,678	9,678	9,678	9,678
<b>TOTAL REVENUE</b>	125,370	116,381	112,345	100,190	99,711	96,417	90,211	80,989
<b>EXPENDITURES</b>								
Wages	11	0	0	0	0	0	0	0
Equipment	7,173	0	0	0	0	0	0	0
Travel	260	4,031	3,080	3,188	3,300	3,415	3,535	3,658
Commodities	6,965	4,943	10,803	11,181	11,572	11,977	12,397	12,831
Contractual Services	60,271	60,020	62,852	65,052	67,329	69,685	72,124	74,648
Transportation	88	707	0	0	0	0	0	0
Telecom Services	645	798	826	992	1,027	1,063	1,100	1,139
Bank Returned Checks	0	31	0	0	0	0	0	0
Intrafund Transfers	21,663	17,925	14,412	10,000	10,000	10,000	10,000	10,000
<b>TOTAL EXPENSES</b>	97,076	88,455	91,973	90,413	93,228	96,141	99,155	102,276
<b>CARRYOVER</b>	28,294	27,926	20,372	9,777	6,483	277	(8,945)	(21,287)

Student Welfare and Activity Fee  
Student Publications - Operations Subfee

	FY94 Actual	FY95 Actual	FY96 Budgeted	FY97 Projected	FY98 Projected	FY99 Projected	FY2000 Projected	FY2001 Projected
Cash Carryover	15,684	4,162	(8,423)	156	1,841	5,458	4,904	6,957
<b>REVENUES</b>								
Sales	(283)	0	0	0	0	0	0	0
Student Fee Allocation	69,892	81,092	80,162	99,663	100,259	100,259	100,259	100,259
Projected Increase FY98					12,855	12,855	12,855	12,855
Other: Transfer	0	0	15,050	0	0	0	0	0
<b>TOTAL REVENUE</b>	85,293	85,254	86,789	99,819	114,955	118,572	118,018	120,071
<b>EXPENDITURES</b>								
Salaries	13,445	14,700	15,215	15,747	16,298	16,868	17,458	18,069
Wages	0	0	0	0	0	0	0	0
Travel	2,143	3,977	4,200	4,347	4,499	4,656	4,819	4,988
Equipment	147	6,427	0	7,500	15,000	15,000	8,000	4,000
Commodities	44,023	52,305	54,136	56,843	59,685	62,669	65,802	69,093
Contractual Services	15,779	10,218	6,820	7,059	7,306	7,531	7,795	8,067
Refund	0	0	0	0	0	0	0	0
Telecommunication	4,430	4,702	4,867	5,038	5,214	5,397	5,586	5,781
Transportation	1,164	1,348	1,395	1,444	1,495	1,547	1,601	1,657
<b>TOTAL EXPENSES</b>	81,131	93,677	86,633	97,978	109,497	113,668	111,061	111,654
<b>CARRYOVER</b>	4,162	(8,423)	156	1,841	5,458	4,904	6,957	8,417

April 11, 1996

**Student Welfare and Activity Fee  
Student Programming Subfee**

	FY94 Actual	FY95 Actual	FY96 Budgeted	FY97 Projected	FY98 Projected	FY99 Projected	FY00 Projected	FY01 Projected
<b>Cash Carryover</b>	23,101	22,870	21,244	21,422	17,926	22,116	23,756	26,235
<b>REVENUES</b>								
Sales	641	3,583	2,500	2,500	2,500	2,500	2,500	2,500
Fees	243	838	2,000	2,000	2,000	2,000	2,500	2,500
Contributions	0	75	0	0	0	0	0	0
Interfund Transfer	0	300	0	0	0	0	0	0
Reimbursements	0	5,906	0	0	0	0	0	0
Rentals	765	1,195	0	0	0	0	0	0
SWAF Allocation	63,165	66,647	62,733	62,441	62,915	62,915	62,915	62,915
Fee Increase FY'98					9,678	9,678	9,678	9,678
<b>TOTAL REVENUE</b>	87,915	101,414	88,477	88,363	95,019	99,209	101,349	103,848
<b>EXPENDITURES</b>								
Equipment	15,218	0	0	0	0	0	0	0
Travel	0	573	0	0	0	0	0	0
Commodities	12,658	14,883	16,395	15,934	16,492	17,068	17,665	18,284
Contractual Services	36,262	64,618	50,460	54,296	56,197	58,164	57,199	59,170
Transportation	147	21	0	0	0	0	0	0
Awards and Grants	90	75	200	207	214	221	229	237
Telecommunications	670	0	0	0	0	0	0	0
<b>TOTAL EXPENSES</b>	65,045	80,170	67,055	70,437	72,903	75,453	75,093	77,691
<b>CARRY OVER</b>	22,870	21,244	21,422	17,926	22,116	23,756	26,255	26,157

NOTICE OF PROPOSED INCREASE: FLIGHT TRAINING CHARGES, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-4]

Summary

This matter proposes an increase in the fees for flight training courses offered by the Aviation Flight program.

Rationale for Adoption

The acquisition, maintenance, operation, and replacement and/or refurbishment of training aircraft are supported by aviation flight fees. As outlined in documents supporting Fall, 1992 and Fall, 1993 flight fee increases, which were subsequently approved by the Board and as reviewed in the attached Summary Companion Document, annual flight fee increases are necessary to provide for replacement and/or refurbishment of training aircraft. At the levels proposed, the fees charged by SIUC will compare favorably with those charged by other universities with similar programs.

Considerations Against Adoption

University officials are aware of, and concerned about, the continuing increase in the cost of education and related activities.

Constituency Involvement

The proposed rates were developed by program faculty and administration after a thorough review of program fiscal requirements and the rates charged by other institutions with similar programs.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-4 be amended to set forth flight training charges as follows:

## 4. Charges for flight training, SIUC, effective Fall Semester, 1996:

<u>Course</u>	<u>Rates</u>	
	<u>Current</u>	<u>Proposed</u>
AF 201 - Primary	\$ 4,344	\$4,692
AF 203 - Basic	3,089	3,336
AF 204 - Intermediate	3,564	3,849
AF 206 - Instrument & Advanced	2,266	2,447
AF 207a - Advanced	2,266	2,447
AF 207b - Multi-Engine	2,347	2,535
AF 300 - Flight Instructor	2,050	2,214
AF 301 - Flight Instructor/Multi-Engine	1,322	1,428
AF 302 - Flight Instructor/Instrument	1,211	1,308
AF 304 - Practicum in Air Carrier Operations	3,000	3,240

Summary Companion Document  
SIUC Aviation Flight Fee  
Increase Proposal  
February, 1996

Background

A thorough review of Airport Operations conducted in 1989 resulted in the development and adoption of a Planning Document for Airport Operations which was implemented in FY-90. This planning document projected five-year fiscal goals toward the systematic retirement of the accumulated \$1.77 million deficit and to provide for the eventual replacement/refurbishment of the aircraft fleet. Although fiscal performance in FY-90 and FY-91 was better than projected in the 1990 Plan, a second fiscal review completed in October, 1991, concluded that even with a maximum enrollment of 225 students, rising costs would prevent achievement of desired deficit reduction over the duration of the Plan. A copy of this 1991 fiscal review entitled Draft Planning Document Update - Airport Operations is attached.

The 1991 Plan Update called for annual flight fee increases to keep abreast of continually rising aircraft operating and maintenance costs. Flight fee increases were approved and implemented Fall, 1992 and Fall, 1993. However, additional annual flight fee increases slated for 1994 and 1995 in the 1991 Plan Update were not requested in order to help counter low enrollment trends. By maintaining flight fees at Fall, 1993 rates and increasing recruitment efforts, an enrollment of 200-225 students was sustained during those years and continues through the present.

With flight fees held at FY-93 rates during FY-94 and FY-95, progress continued to be made in deficit reduction. However, deficit reduction goals outlined in the 1991 Plan Update were not achieved. Table 1 indicates actual deficit reductions as compared to projections in the 1991 Plan Update.

Table 1

Actual Deficit vs. Deficit Projected  
in the 1991 Plan Update

	<u>FY-93</u>	<u>FY-94</u>	<u>FY-95</u>
Deficit	\$ 792,457	\$ 509,365	\$ 400,066
Projected Deficit	<u>1,204,827</u>	<u>652,435</u>	<u>299,007</u>
Difference	\$+412,369	\$+143,070	\$-101,050

As indicated in Table 1, the deficit has been reduced by \$392,392 since 1993, but FY-95 reductions was \$101,059 short of that projected in the 1991 Plan Update.

### Justification

The 1991 Plan Update calls for retirement of the deficit in FY-96, and a positive balance beginning FY-97 for the replacement/refurbishment of aircraft. As indicated above, this projection assumed flight fee increases annually beyond the most recent increase approved by the Board for Fall, 1993.

Due to rising costs, continued reduction and eventual elimination of the deficit will not be achieved under current flight fee rates. Table 2 projects income and expenditures over the next five years assuming an annual increase in aircraft operating and maintenance costs of 4%, continued enrollment of 200-225 students, and flight fees at current rates.

Table 2

#### Income and Expenditure Projections at Current Flight Fee Rates

	FY-96	FY-97	FY-98	FY-99	FY-00
Fee Income	\$1,403,000	\$1,403,000	\$1,403,000	\$1,403,000	\$1,403,000
Expenditures	<u>1,301,000</u>	<u>1,353,040</u>	<u>1,407,162</u>	<u>1,463,448</u>	<u>1,521,986</u>
Totals	\$ 102,000	\$ 49,960	(\$ 4,162)	(\$ 60,448)	(\$ 118,986)
Deficit					
Balance	(\$ 298,066)	(\$ 248,106)	(\$262,268)	(\$ 312,716)	(\$ 431,702)

Table 2 projects no significant deficit reduction beyond FY-97, and an increase in the deficit beginning in FY-99.

Table 3 projects income and expenditures over the next five years assuming the same annual cost increases and student enrollment levels as in Table 2, with added annual flight fee increases of 8% beginning Fall, 1996.

Table 3  
Income and Expenditure Projections with Annual 8%  
Flight Fee Increases Beginning Fall, 1996

	FY-96	FY-97	FY-98	FY-99	FY-00
Fee Income	\$1,403,000	\$1,515,240	\$1,636,459	\$1,767,376	\$1,908,766
Expenditures	<u>1,301,000</u>	<u>1,353,040</u>	<u>1,407,162</u>	<u>1,463,448</u>	<u>1,521,986</u>
Totals	\$ 102,000	(\$ 135,866)	\$ 93,431	\$ 397,359	\$ 784,139

Table 3 projects that, with the resumption of annual 8% flight fee increases as called for in the 1991 Plan Update, deficit elimination would occur and funds for aircraft replacement/refurbishment would be available beginning in FY-98.

#### Comparison of Fees Assessed by Other Programs

The attached Table 4 compares current and proposed SIUC flight fees with fees currently assessed by four other state universities which operate similar flight programs. As these comparisons indicate, the increased fees proposed for the SIUC program would compare favorably to those charged by other similar programs.

#### Projected Impact on Enrollment

Based upon the favorable comparison of proposed costs with costs of other similar flight programs, and the demand for the SIUC program, no adverse effect on enrollment is anticipated.

In consideration of the need for additional revenue as outlined in this document and detailed in the attached Planning Document Update, it is proposed that the fees currently assessed for each Aviation Flight course be increased 8% effective Fall semester, 1996. Dollar amounts of these increases are as follows:

SIUC Aviation Flight  
Associate Degree Courses

<u>Course</u>	<u>Current Fee</u>	<u>Proposed Increase</u>	<u>Proposed Fee</u>
AF 201	\$ 4,344	\$ 348	\$ 4,692
AF 203	3,089	247	3,336
AF 204	3,564	285	3,849
AF 206	2,266	181	2,447
AF 207a	2,266	181	2,447
AF 207b	2,347	188	2,535
AF 300	<u>2,050</u>	<u>164</u>	<u>2,214</u>
Subtotals	\$19,926	\$1,594	\$21,520

Post-Degree Courses

AF 301	1,322	104	1,428
AF 302	1,211	90	1,308
AF 304	<u>3,000</u>	<u>240</u>	<u>3,240</u>
Subtotals	\$ 5,533	\$ 436	\$ 5,976
Totals	\$ 25,459	\$1,940	\$ 27,496

Table 4

## Comparison of Current and Proposed SIUC Flight Fees to Fees Assessed by Similar Programs

Major Courses Offered Leading to:	Current SIUC Fees	Univ. of N. Dakota	Purdue Univ.	U of I	Ohio State	Proposed SIUC Fees
Private License	\$ 4,344	\$ 5,300	\$ 4,050	\$ 5,000	\$ 5,800	\$ 4,692
Commerc. & Instr.	11,185	34,000*	18,000	14,000	25,000**	12,079
Multi-Engine	2,347		7,000***	2,275		2,535
Cert. Flt. Instr.	<u>2,050</u>	<u>          </u>	<u>          </u>	<u>2,275</u>	<u>2,500</u>	<u>2,214</u>
TOTAL	\$19,926	\$39,300	\$29,050	\$23,550	\$33,300	\$21,520

\*Total package includes Commercial, Instrument, Multi-Engine, and Certified Flight Instructor rating for \$34,000.

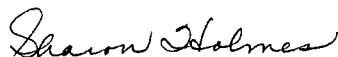
\*\*Commercial and Instrument includes Multi-Engine for total fee of \$25,000.

\*\*\*Package includes Multi-Engine and Certified Flight Instructor rating for \$7,000.

The Chair announced that there would be a news conference in the International Room immediately following.

Mr. Rowe moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have carried unanimously.

The meeting adjourned at 11:45 a.m.

A handwritten signature in cursive script, reading "Sharon Holmes", is written above a horizontal line.

Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
MAY 9, 1996

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, May 9, 1996, at 11:40 a.m., in the Auditorium of the SIU School of Medicine, 801 North Rutledge, Springfield, Illinois. The regular Chair and Secretary being present, the meeting was called to order. The following members of the Board were present:

John Brewster  
Molly D'Esposito, Vice-Chair  
Jason Ervin  
William R. Norwood  
Sarahjini Nunn  
Harris Rowe  
Celeste M. Stiehl  
A. D. VanMeter, Jr., Chair  
George T. Wilkins, Jr., Secretary

Executive Officers present were:

Ted Sanders, President, Southern Illinois University  
Nancy Belck, Chancellor, SIUE  
John C. Guyon, Chancellor, SIUC

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, General Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Brewster reported that he had attended the meeting of the Administrative Advisory Committee of the State Universities Civil

Service System on April 24, 1996. He announced that the September meeting will be devoted to the issue of Principal Administrative Appointments.

Mr. Brewster reported that he, along with Mr. Norwood, had attended the reception for the SIU legislative alumni.

Mr. Norwood reported that the reception had been well attended by alumni and that they enjoyed being here. He stated that the School of Medicine had done an outstanding job.

Mr. Norwood reported that on April 27 United Airlines had flown a group of students down to SIUC. He continued that ten students had had a chance to go up with instructors and that two students got to fly in the cockpit of the 737. He announced that six students have applied and have been accepted in the Aviation Program at SIUC. He reported that this was the third year that United Airlines has participated. He explained that the SIU Aviation Program was the first to have an intern program with United and since that time we now have internship programs with United Parcel Service and Delta, and TWA is coming on line.

Mr. Brewster reported that he had attended the meeting of the SIU Foundation on May 3. He stated that the development group had had a very robust discussion on the various fund-raising projects. He reported that John Moody will be succeeding Paul Conti as Chairman of the Foundation. He explained that there are a great deal of concerns at the Foundation; some of which have been addressed in various reviews. With respect to the fund-raising efforts, he said that the volunteers appear to be taking a much greater interest in the organization which should translate into improved performance of the development function.

Mrs. D'Esposito reported that she had attended the meeting of the Illinois Board of Higher Education on the campus of Western Illinois University on May 7. She announced that there wasn't a quorum due to weather so the action items will be discussed by conference call on May 17. She reported that a significant report on workforce preparation had been provided to the group and that Board member Bob English had spent a great deal of personal time working with a number of agencies throughout the state. She stated that there had been unprecedented cooperation in this effort. She said that the evening before the meeting the Board had been treated to a demonstration of some of the technology initiatives at Western. Mrs. D'Esposito requested that President Sanders provide copies of the discussion paper on distance education listed on the IBHE agenda to members of the SIU Board of Trustees. She stated that student preparation for college and the financing of higher education had been discussed.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met at approximately 9:00 a.m. in the Auditorium of the SIU School of Medicine, Springfield, Illinois. She gave the following report:

The Committee postponed action on Items J through X to a time certain, which will be the June Board meeting. The Committee recommends approval and for inclusion on the omnibus motion Board agenda item Y, Increase in Flight Training Charges, SIUC [Amendment to 4 Policies of the Board B-4]. We received two notice items concerning the School of Medicine which will be voted on in June. We approved and accepted a cash and investment report. We received an information item concerning the budget and planning activities from Dr. Sanders. She deferred reporting the items concerning RAMP and PQP to the Academic Matters Committee.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee. He gave the following report:

We ask that Board agenda Items Z, Project Approval and Selection of Architect: Roof Replacement, Boomer Hall, SIUC; AA, Approval of Plans and Specifications and Award of Contract: Fire Alarm Renovations, Phase IV, University Housing, SIUC; BB, Approval of Plans and Specifications and Award of Contract: Carpet Replacement, Mae Smith Hall, SIUC; CC, Project Approval and Selection of Architect: Replace Lighting Panel and Grids, Communications Building, SIUC; and DD, Project Approval: Purchase of the SIU Clinics Building, 751 North Rutledge, Springfield Medical Campus, SIUC, be placed on the omnibus motion.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee. He gave the following report:

We had a notice item on RAMP and a draft discussion of PQP. We suggest that Board agenda item EE, New Program Request: Bachelor of Arts in Computer Science, College of Science, SIUC be approved and placed on the omnibus motion.

The Chair announced that pursuant to notice members of the Board of Trustees had had dinner in the Board Room of First of America Bank, 1 Old Capitol Plaza North, Springfield, Illinois, on Wednesday evening and that the gathering was social.

The Chair announced that pursuant to notice members of the Board had an extremely informative breakfast with Dr. Getto, Dean of the School of Medicine, and students, Nicole Webel, Armando Hinojosa, and Heidi Rand. He explained that the breakfast had been held in the Governor's Cabinet Room of the Springfield Renaissance Hotel.

The Chair introduced the following newly-elected constituency heads: for SIUE: Jimmie Hattemer, Faculty Senate; Christopher Nance, Student Body, and

Phil Parrish, University Staff Senate. For SIUC: John Preece, Graduate Council; Mark Terry, Graduate and Professional Student Council; Albert Melone, Faculty Senate; and Carolyn Donow, Administrative/Professional Staff Council.

The Chair announced that Tuesday, May 7, was Jason Ervin's birthday, and today, May 9, is Molly D'Esposito's birthday. Mrs. D'Esposito announced that May 16 is Mr. VanMeter's birthday.

Under Executive Officer Reports, Dr. Guyon, Chancellor of SIUC, reported that during the month of April the University had formalized 55 awards totaling about \$2.6 million, and that was without a federal budget. He stated that if one examines the Sangamon County Medical Society membership directory you would find that graduates of the University constitute 47% of that directory. He added if you look just at the generalists in that directory, those associated with SIU are 60% of that activity. He noted that SIU certainly has an impact in Sangamon County.

Chancellor Belck stated that SIUE had had a particularly enjoyable commencement. She continued that this was the second round of having three commencements a year, in May, the summer, and in December. She announced the awards received by SIUE mechanical engineering students. She reported that Bill Gardner, employee at SIUE for two decades, had had a stroke about a week ago and another one on Monday. She continued that he is in the hospital with no change.

President Sanders commented briefly on the tuition waiver situation and that the fact that the media attention has not played well. He explained that the sense was that SIU was taking these actions in some way to play to the powers

that be, the legislators here in Springfield, and the realities are, if we could separate what has transpired from the issues surrounding whether or not there ought to be legislative scholarships and if so, under what conditions they should be awarded, if we were to take this same situation and place it in another area of privacy of student records, his guess would be that the world would be looking very, very differently at this issue. He explained that this is a very serious concern; it's an apparent breach by the University of the privacy of student records, which is clearly against the law and certainly morally wrong. He stated that it is the University's clear intent to continue to treat this as a serious matter and to take whatever actions are necessary.

Dr. Sanders reported that he and Dean Getto had met with a group of voluntary faculty and the administrator at St. Elizabeth's Hospital to talk about the future of the Belleville Clinic and the Residents' Training Program there at St. Elizabeth's Hospital. He explained that the meeting had given them an opportunity to gain understanding of what were some of the problems from the doctors' perspective and to come to a common conclusion about three options that one might pursue. He continued that it was agreed that a set of conditions would be framed back and as a result of a proposal we put forward, the voluntary faculty have now met and the ball is in their court. He said that they had communicated to him on Monday that they wished to pursue a community-based program with an affiliation yet to be defined with the SIU School of Medicine. He stated that he had responded to them on Tuesday indicating that they had accepted their decision and that they looked forward to working with them in an orderly transition between now and August 1, approximately 90 days, in completing the transfer of the program to

a community-based organizational structure. He stated that we were further interested in and anxious to define the form and character of an affiliation with that community-based program and SIU.

Dr. Sanders stated that the General Assembly is two weeks away from its planned adjournment with plenty of issues on the table that need to be resolved. He reported that one important issue is the Fiscal 97 budget. He said that six weeks ago they had appeared before the Senate Appropriations Committee and two weeks ago they had appeared before the House Appropriations Committee and in both cases they were very fine hearings. He stated it was interesting that he couldn't report on the actions of those committees regarding SIU's appropriations. He stated that they had communicated the message to legislators that there was a unified position in higher education in support of the IBHE's recommendations and the Governor's budget proposal. He continued that that catches people by surprise, but that feedback has been very, very positive. In addition to the appropriations bills, he stated they were tracking a number of other important pieces of legislation: bond authorization; regular repair and renovation projects; and early retirement.

Dr. Sanders thanked Jason Ervin and Sarahjini Nunn for their efforts in arranging for three members of the General Assembly to visit the Carbondale campus two weeks ago. He continued they had an interesting plan of meetings and that those individuals are anxious to come back to Carbondale as well as to visit the Edwardsville campus in the future.

Dr. Sanders reported on the Application for Appeal of William Edmonds, SIUC. He stated that this was the first meeting held ten days following

his recommendation that this Application for Appeal be refused. He continued that no action by the Board is required in order to implement this recommendation and if the Board takes no action today the effect is to refuse the appeal. He stated that if any member of the Board does desire to grant the Application for Appeal of William Edmonds, SIUC, in spite of the absence of a positive recommendation from the President, this is the meeting at which that motion should be made. He continued that if such a motion is duly seconded and approved by a majority of the voting members present the Application for appeal is granted and the substance of the appeal may be considered by the Board. He explained that if no such motion is approved the Bylaws provide that the Application for Appeal shall be deemed to have been denied and the action which is the subject of the grievance shall stand.

The Chair asked if there was a motion. Hearing none, the Chair stated that the Application for Appeal of William Edmonds, SIUC, shall be deemed to have been denied and the action which is the subject of the grievance shall stand.

Mr. VanMeter stated that President Sanders has had a great deal to do with the unified voice with the legislature on matters on higher education. He stated we should be very proud of the action and the work that he personally has done in making that a unified voice this year.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS.  
MARCH, 1996, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of March, 1996, were mailed to the members of the Board in advance of this meeting,

copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Carilli, Vincent Jr.	Assistant Director	Student Development	07/17/96	\$3,000/mo \$36,000/FY
2. Hofling, C. Andrew	Assistant Professor	Anthropology	08/16/96	\$4,445/mo \$40,005/AY

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Brower, Gerry L.*	Clin Asst Prof	Fam & Comm Med	03/15/96	n/a
2. Ewart, Robert	Assoc Prof of Clin Fam & Comm Med	Fam & Comm Med	03/25/96	n/a \$6,667/mo \$80,004/FY-53% \$12,500/mo \$150,000/FY- 100%. Additional compen- sation may be derived through the Medical Service and Research Plan

3.	Fiets, Gregory*	Clin Asst Prof	Fam & Comm Med	03/15/95	n/a	n/a
4.	Hardin, Joel T.	Asst Prof of Clin Pediatrics	Pediatrics	07/01/96	\$6,250 mo	\$75,000/FY-51%
					\$12,250/mo	\$147,000/FY-100%. Additional compensation may be derived through the Medical Service and Research Plan
5.	Hillner, Kenneth*	Clin Asst Prof	Fam & Comm Med	03/15/96	n/a	n/a
6.	Mathews, Karen*	Clin Asst Prof	Fam & Comm Med	03/15/96	n/a	n/a
7.	Nelsen, Kay*	Clin Asst Prof	Fam & Comm Med	03/15/96	n/a	n/a
8.	Newsome, Richard*	Clin Asst Prof	Fam & Comm Med	03/15/96	n/a	n/a
9.	Oliver, Steve A.*	Clin Asst Prof	Fam & Comm Med	03/15/96	n/a	n/a
10.	Pearse, Jon Richard*	Clin Asst Prof	Fam & Comm Med	03/15/96	n/a	n/a
11.	Ulven, Matthew E.*	Clin Asst Prof	Fam & Comm Med	03/15/96	n/a	n/a
12.	White, Donna	Asst Prof of Clin Fam & Comm Med	Fam & Comm Med	09/16/96	\$4,675/mo	\$56,100/FY-51%
					\$9,167/mo	\$110,00.04/FY-100%. Additional compensation may be derived through the Medical Service and Research Plan
13.	Zahid, Mubashir A.*	Clin Asst Prof	Fam & Comm Med	03/15/96	n/a	n/a

\*This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

#### B. Leave of Absence With Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date &amp; % of Leave</u>
1. Dayringer, Richard	Sabbatical	Medical Humanities	Teaching	06/03/96-08/30/96-100%

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Adams, S. Nick <sup>1</sup>	Asst Director	Intercollegiate Athletics	4/15/96	\$2,500/mo \$30,000/FY
2. Foster, David M. <sup>2</sup>	Asst Director	Intercollegiate Athletics	4/15/96	\$2,924/mo \$35,088/FY
3. Mary R. Sumner <sup>3</sup>	Asst Dean	Development, School of Business	2/01/96	\$7,935/mo \$71,415/AY

B. Leaves of Absence with Pay

No leaves to be reported for May.

C. Awards of Tenure

No awards of tenure to be reported for May.

<sup>1</sup> Previously served as Assistant Coordinator in Student Fitness Center.

<sup>2</sup> Previously served as Coordinator for Athletic Facilities and Events.

<sup>3</sup> Previously served as Director of Academic Computing and Labs.

INCREASE IN FLIGHT TRAINING CHARGES. SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-4]

Summary

This matter proposes an increase in the fees for flight training courses offered by the Aviation Flight program.

Rationale for Adoption

The acquisition, maintenance, operation, and replacement and/or refurbishment of training aircraft are supported by aviation flight fees. As outlined in documents supporting Fall, 1992 and Fall, 1993 flight fee increases, which were subsequently approved by the Board and as reviewed in the attached Summary Companion Document, annual flight fee increases are necessary to provide for replacement and/or refurbishment of training aircraft. At the levels proposed, the fees charged by SIUC will compare favorably with those charged by other universities with similar programs.

Considerations Against Adoption

University officials are aware of, and concerned about, the continuing increase in the cost of education and related activities.

Constituency Involvement

The proposed rates were developed by program faculty and administration after a thorough review of program fiscal requirements and the rates charged by other institutions with similar programs.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-4 be amended to set forth flight training charges as follows:

## 4. Charges for flight training, SIUC, effective Fall Semester, 1996:

<u>Course</u>	<u>Rates</u>	
	<u>Current</u>	<u>Proposed</u>
AF 201 - Primary	\$ 4,344	\$4,692
AF 203 - Basic	3,089	3,336
AF 204 - Intermediate	3,564	3,849
AF 206 - Instrument & Advanced	2,266	2,447
AF 207a - Advanced	2,266	2,447
AF 207b - Multi-Engine	2,347	2,535
AF 300 - Flight Instructor	2,050	2,214
AF 301 - Flight Instructor/Multi-Engine	1,322	1,428
AF 302 - Flight Instructor/Instrument	1,211	1,308
AF 304 - Practicum in Air Carrier Operations	3,000	3,240

Summary Companion Document  
SIUC Aviation Flight Fee  
Increase Proposal  
February, 1996

### Background

A thorough review of Airport Operations conducted in 1989 resulted in the development and adoption of a Planning Document for Airport Operations which was implemented in FY-90. This planning document projected five-year fiscal goals toward the systematic retirement of the accumulated \$1.77 million deficit and to provide for the eventual replacement/refurbishment of the aircraft fleet. Although fiscal performance in FY-90 and FY-91 was better than projected in the 1990 Plan, a second fiscal review completed in October, 1991, concluded that even with a maximum enrollment of 225 students, rising costs would prevent achievement of desired deficit reduction over the duration of the Plan. A copy of this 1991 fiscal review entitled Draft Planning Document Update - Airport Operations is attached.

The 1991 Plan Update called for annual flight fee increases to keep abreast of continually rising aircraft operating and maintenance costs. Flight fee increases were approved and implemented Fall, 1992 and Fall, 1993. However, additional annual flight fee increases slated for 1994 and 1995 in the 1991 Plan Update were not requested in order to help counter low enrollment trends. By maintaining flight fees at Fall, 1993 rates and increasing recruitment efforts, an enrollment of 200-225 students was sustained during those years and continues through the present.

With flight fees held at FY-93 rates during FY-94 and FY-95, progress continued to be made in deficit reduction. However, deficit reduction goals outlined in the 1991 Plan Update were not achieved. Table 1 indicates actual deficit reductions as compared to projections in the 1991 Plan Update.

Table 1

Actual Deficit vs. Deficit Projected  
in the 1991 Plan Update

	<u>FY-93</u>	<u>FY-94</u>	<u>FY-95</u>
Deficit	\$ 792,457	\$ 509,365	\$ 400,066
Projected Deficit	<u>1,204,827</u>	<u>652,435</u>	<u>299,007</u>
Difference	\$+412,369	\$+143,070	\$-101,050

As indicated in Table 1, the deficit has been reduced by \$392,392 since 1993, but FY-95 reductions was \$101,059 short of that projected in the 1991 Plan Update.

Justification

The 1991 Plan Update calls for retirement of the deficit in FY-96, and a positive balance beginning FY-97 for the replacement/refurbishment of aircraft. As indicated above, this projection assumed flight fee increases annually beyond the most recent increase approved by the Board for Fall, 1993.

Due to rising costs, continued reduction and eventual elimination of the deficit will not be achieved under current flight fee rates. Table 2 projects income and expenditures over the next five years assuming an annual increase in aircraft operating and maintenance costs of 4%, continued enrollment of 200-225 students, and flight fees at current rates.

Table 2

Income and Expenditure Projections  
at Current Flight Fee Rates

	FY-96	FY-97	FY-98	FY-99	FY-00
Fee Income	\$1,403,000	\$1,403,000	\$1,403,000	\$1,403,000	\$1,403,000
Expenditures	<u>1,301,000</u>	<u>1,353,040</u>	<u>1,407,162</u>	<u>1,463,448</u>	<u>1,521,986</u>
Totals	\$ 102,000	\$ 49,960	(\$ 4,162)	(\$ 60,448)	(\$ 118,986)
Deficit					
Balance	(\$ 298,066)	(\$ 248,106)	(\$262,268)	(\$ 312,716)	(\$ 431,702)

Table 2 projects no significant deficit reduction beyond FY-97, and an increase in the deficit beginning in FY-99.

Table 3 projects income and expenditures over the next five years assuming the same annual cost increases and student enrollment levels as in Table 2, with added annual flight fee increases of 8% beginning Fall, 1996.

Table 3  
Income and Expenditure Projections with Annual 8%  
Flight Fee Increases Beginning Fall, 1996

	FY-96	FY-97	FY-98	FY-99	FY-00
Fee Income	\$1,403,000	\$1,515,240	\$1,636,459	\$1,767,376	\$1,908,766
Expenditures	<u>1,301,000</u>	<u>1,353,040</u>	<u>1,407,162</u>	<u>1,463,448</u>	<u>1,521,986</u>
Totals	\$ 102,000	(\$ 135,866)	\$ 93,431	\$ 397,359	\$ 784,139

Table 3 projects that, with the resumption of annual 8% flight fee increases as called for in the 1991 Plan Update, deficit elimination would occur and funds for aircraft replacement/refurbishment would be available beginning in FY-98.

#### Comparison of Fees Assessed by Other Programs

The attached Table 4 compares current and proposed SIUC flight fees with fees currently assessed by four other state universities which operate similar flight programs. As these comparisons indicate, the increased fees proposed for the SIUC program would compare favorably to those charged by other similar programs.

#### Projected Impact on Enrollment

Based upon the favorable comparison of proposed costs with costs of other similar flight programs, and the demand for the SIUC program, no adverse effect on enrollment is anticipated.

In consideration of the need for additional revenue as outlined in this document and detailed in the attached Planning Document Update, it is proposed that the fees currently assessed for each Aviation Flight course be increased 8% effective Fall semester, 1996. Dollar amounts of these increases are as follows:

SIUC Aviation Flight  
Associate Degree Courses

<u>Course</u>	<u>Current Fee</u>	<u>Proposed Increase</u>	<u>Proposed Fee</u>
AF 201	\$ 4,344	\$ 348	\$ 4,692
AF 203	3,089	247	3,336
AF 204	3,564	285	3,849
AF 206	2,266	181	2,447
AF 207a	2,266	181	2,447
AF 207b	2,347	188	2,535
AF 300	<u>2,050</u>	<u>164</u>	<u>2,214</u>
Subtotals	\$19,926	\$1,594	\$21,520

Post-Degree Courses

AF 301	1,322	104	1,428
AF 302	1,211	90	1,308
AF 304	<u>3,000</u>	<u>240</u>	<u>3,240</u>
Subtotals	\$ 5,533	\$ 436	\$ 5,976
Totals	\$ 25,459	\$1,940	\$ 27,496

Table 4

## Comparison of Current and Proposed SIUC Flight Fees to Fees Assessed by Similar Programs

Major Courses Offered Leading to:	Current SIUC Fees	Univ. of N. Dakota	Purdue Univ.	U of I	Ohio State	Proposed SIUC Fees
Private License	\$ 4,344	\$ 5,300	\$ 4,050	\$ 5,000	\$ 5,800	\$ 4,692
Commerc. & Instr.	11,185	34,000*	18,000	14,000	25,000**	12,079
Multi-Engine	2,347		7,000***	2,275		2,535
Cert. Flt. Instr.	<u>2,050</u>			<u>2,275</u>	<u>2,500</u>	<u>2,214</u>
TOTAL	\$19,926	\$39,300	\$29,050	\$23,550	\$33,300	\$21,520

\*Total package includes Commercial, Instrument, Multi-Engine, and Certified Flight Instructor rating for \$34,000.

\*\*Commercial and Instrument includes Multi-Engine for total fee of \$25,000.

\*\*\*Package includes Multi-Engine and Certified Flight Instructor rating for \$7,000.

PROJECT APPROVAL AND SELECTION OF ARCHITECT:  
ROOF REPLACEMENT, BOOMER HALL, SIUC

Summary

This matter seeks project and budget approval to replace the roof on Boomer Hall, which is one of the three triad dormitories in the east campus residential area.

The estimated cost of this project is \$200,000. Funding for this work will come from student housing revenue. Plans and specifications will be prepared by the Physical Plant Engineering Services.

Rationale for Adoption

The campus housing office has initiated a project to replace the roof on Boomer Hall. The work is to be completed during the summer when the building is not in use. The estimated cost of this work is \$200,000. Plans and specifications for the project will be prepared by the Physical Plant Engineering Services. Approximately 18,000 sq. ft. will be replaced.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The project to replace the roof on Boomer Hall be and is hereby approved at a total cost of \$200,000.

(2) Funding for this work will come from student housing revenue.

(3) Upon recommendation of the Architecture and Design Committee, authorization be and is hereby granted for the plans and specifications to be prepared by Physical Plant Engineering Services.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD  
OF CONTRACT: FIRE ALARM RENOVATIONS, PHASE IV,  
UNIVERSITY HOUSING, SIUC

Summary

This matter approves the plans and specifications and awards the contract for the project to make renovations to the fire alarm system in Mae Smith Hall.

The budget for this project was approved at \$500,000. The recommended bid is \$417,910. All funding for this work will come from student housing fees.

Rationale for Adoption

At its meeting on November 9, 1995, the Board of Trustees approved the project to primarily renovate the fire alarm system in Mae Smith Hall. The Board has a five-year history of approving fire alarm projects in the various dormitory areas.

Mr. Carl Bretscher, the Board's consulting architect, is reviewing the plans and specifications for this project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contract to do the electrical work in this project be and is hereby awarded to Clinton Electric, Ina, Illinois, in the amount of \$417,910.

(2) Final plans and specifications for this project be and are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

# BID TABULATION

Fire Alarm Renovations Mae Smith Hall  
 Bid Opening April 18, 1996, 11:00 a.m.



PRE-QUALIFICATION

BID SECURITY

PROPOSALS

Base Bid

Alternate  
 Bid #1

## BIDDERS

Clinton Electric  
 Ina, Illinois

\$417,910

Not taken

11 Invitations  
 4 No bid  
 6 No reply

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF  
CONTRACT: CARPET REPLACEMENT, MAE SMITH HALL, SIUC

Summary

This matter approves the plans and specifications and awards of the contract to replace the carpeting primarily in the hallways and lounges of Mae Smith Hall, which is one of the three 17-story residence halls in the east campus residential area.

The budget approved for this project was \$115,000. The recommended bid is \$99,922.00. Funding for this work will come from student housing revenue.

Rationale for Adoption

The campus housing office has initiated a project to replace the carpet in the hallways and lounges of Mae Smith Hall. Smaller areas of carpet replacement will also be made in six specific rooms and apartments in other east campus residence halls. The work is to be completed during the summer when the building is not in use. The estimated cost of this work is \$115,000 and the recommended bid is \$99,922.00. The Board of Trustees approved this project at its meeting on March 14, 1996.

Mr. Carl Bretscher, the Board's consulting architect, is reviewing the plans and specifications.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contract to replace carpeting in Mae Smith Hall be and is hereby awarded to Jos. Helleny & Sons, Inc., Herrin, Illinois, at a cost of \$99,922.00.

(2) Funding for this work will come from student housing revenue.

(3) Final plans and specifications for this project be and are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

May 9, 1996

## BID TABULATION

459

Carpet Replacement, Mae Smith Hall, SIUC  
 Bid Opening April 11, 1996, 11:00 a.m.



PRE-QUALIFICATION

BID SECURITY

PROPOSALS

## BIDDERS

Jos. Helleny & Sons, Inc.  
 Herrin, Illinois

\$99,922.00

L & P Carpet  
 Anna, Illinois

\$115,080.00

7 Invitations  
 3 No Bid  
 2 No Reply

PROJECT APPROVAL AND SELECTION OF ARCHITECT: REPLACE  
LIGHTING PANEL AND GRIDS, COMMUNICATIONS BUILDING, SIUC

Summary

The existing lighting panel controls the electric suspended grids in Studios A and B, and it must be replaced along with the grid in Studio A. The estimated cost is \$200,000. Funding will come from the Physical Plant Maintenance Account. Plans and specifications will be prepared by Physical Plant Engineering Services.

Rationale for Adoption

Studios A and B are used by WSIU. The lighting panel is badly outdated and replacement parts are no longer available. The grid in Studio A is not properly wired, and it lacks proper grounding circuits at the grid and to the control panel. This arrangement has the potential to be a serious hazard. This project will rewire the grid in Studio A and it will replace the lighting control panel.

This work should be completed in late summer or early fall.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The project to replace lighting grids and control panels in the Communications Building be and is hereby approved at an estimated cost of \$200,000.

(2) Funding will come from the Physical Plant Maintenance Account.

(3) Upon recommendation of the Architecture and Design Committee, authorization be and is hereby granted for the plans and specifications to be prepared by Physical Plant Engineering Services.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL: PURCHASE OF THE SIU CLINICS  
BUILDING, 751 NORTH RUTLEDGE, SPRINGFIELD  
MEDICAL CAMPUS, SIUC

Summary

This matter would grant project and budget approval to purchase the four-story, clinical teaching facility located at 751 North Rutledge, Springfield, Illinois, for an estimated cost of \$14,900,000. Funds will come from the sale of revenue bonds in the approximate amount of \$17,000,000.

Further, this matter requests that the project and its proposed financing procedures be submitted to the Illinois Board of Higher Education for its review and approval as a non-instructional, capital improvement.

Rationale for Adoption

On October 11, 1990, the Board of Trustees passed a Resolution memorializing its intent to enter into a long-term lease of a facility to be developed by Memorial Medical Center (MMC) of Springfield adjacent to the Medical Instructional Facility. That Resolution further contemplated that the facility might be purchased at some future time. On May 24, 1991, the University and MMC signed a Lease Agreement, an Option to Purchase, and other documents relating to the ongoing operation of the facility. The building was constructed and on May 23, 1993, occupied by the School of Medicine. The building has three above-grade floors plus a basement and contains 106,904 gross square feet of floor space. The building has worked well for the School's clinical operations, and there is every reason to believe that the building will continue to be utilized for the foreseeable future.

Our original intent was to purchase this building during the first five years of the lease. During recent months the bond interest rates have been low enough to allow the University to consider buying the clinic building for less than the rental payments for the same period. Recent projections suggested that the School of Medicine could amortize the cost of the bonds to purchase the building from MMC over 25 years plus fund a repair, replacement, and renovation reserve for approximately the same cost as rental payments which would average \$1,225,000 annually over the same period. The difference in cost averages from \$70,000 less to \$25,000 more per year. Inasmuch as the School has the obligation under the current lease arrangement to fully maintain and operate the building, there would be no difference in O & M expenses. The Option to Purchase agreement, signed with Memorial Medical Center at the time the Lease was finalized, allows the University to buy the building for the cost of construction plus interest and fixes a cap on the price of the land. The estimated purchase cost for the building and land will be \$14,900,000 as of October 1, 1996. Preliminary information suggests that it would require the sale of approximately \$17,000,000

worth of bonds to cover the estimated purchase cost, underwriters' discount, cost of issuance, bond insurance, and debt service reserve.

Bond amortization and the repair, replacement, and renovation reserve payments as well as O & M expenses for this facility would be funded from monies received through the School's Medical Service and Research Plan. It is hoped that bond interest rates will be favorable over the coming months and that planning can be finalized and bonds sold by October 1, 1996, with the actual purchase of the facility taking place as soon thereafter as possible. However, if interest rates are not favorable, it may be necessary to wait beyond October to sell the bonds for the project at a favorable rate.

The proposed project and its method of financing fall within the IBHE guidelines for non-instructional, capital improvements. It is, therefore, necessary for the proposed project to be reviewed and approved by the IBHE prior to the commitment of funds.

#### Considerations Against Adoption

Selling bonds to finance purchase of the facility at 751 North Rutledge entails bond sale and interest expense could add slightly to the overall cost of the facility. However, there are escalators in the Option to Purchase which will make the building more costly to buy in future years. The first escalator in the price is five percent and occurs at the end of the fifth lease year which is Fiscal 1998.

#### Constituency Involvement

The Medical Service and Research Plan Committee and the School of Medicine Executive Committee met and considered the proposal to purchase the facility. The Committees voted to recommend approval of purchasing the facility at this time.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The project to purchase the facility at 751 North Rutledge, Springfield, Illinois, be and is hereby approved at an estimated total cost of \$14,900,000.

(2) Funding for this project shall be from the sale of bonds in the estimated sum of \$17,000,000 for a period of approximately 25 years, contingent upon the interest rate available; such sum to include, but not exceed, allowable amounts for the cost of bond sales and the establishment of a debt service reserve.

(3) This project and its source of funding, monies received through the Medical Service and Research Plan, be submitted and recommended to the Illinois Board of Higher Education for approval as a non-instructional, capital improvement.

(4) The President and the Board of Trustees of Southern Illinois University be and are hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

NEW PROGRAM REQUEST: BACHELOR OF ARTS IN  
COMPUTER SCIENCE, COLLEGE OF SCIENCE, SIUC

Summary

This matter proposes the approval of a New Program Request for a Bachelor of Arts in Computer Science, College of Science, SIUC.

Rationale for Adoption

The proposed program will resurrect the B.A. in Computer Science which was abolished a few years ago when available resources (both faculty and equipment) and enrollment pressures in the existing B.S. degree program forced the department to focus on the delivery of the B.S. degree program. Enrollment pressures on the B.S. degree program have moderated, computing laboratories have improved, and a need to address a major application area in the computer science curriculum has arisen.

The proposed degree program is specifically oriented toward business applications, and is designed to enable students to pursue a fifth year of studies leading to an M.B.A. The proposed program will prepare students who have integrated broad-range managerial and communication skills with substantial analytical and technological skills. While the relationship to an M.B.A. has been noted above, the proposed degree program will also function as a viable, terminal, baccalaureate degree.

The proposed degree program will require no new funding nor internal reallocation.

Considerations Against Adoption

None are known. If the new degree is approved, neither faculty, staff, nor students will be disadvantaged, and there will be no effect on equipment.

Constituency Involvement

This action is supported by the Dean of the College of Science, the Faculty Senate, the Vice-Chancellor for Academic Affairs and Provost, and the Chancellor of SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That approval be sought from the Illinois Board of Higher Education for a Bachelor of Arts in Computer Science; and

BE IT FURTHER RESOLVED, That the President of Southern Illinois University is authorized to take those actions necessary to seek approval for this degree without further action by this Board.

## NEW PROGRAM REQUEST

1. Name of Institution: Southern Illinois University at Carbondale
2. Title of Proposed Program: Bachelor of Arts Degree  
Level of Proposed Degree Program: Baccalaureate
3. Six-digit CIP Code: 11.0101
4. Proposed date for initiation of program:
5. Date of submission of request:

**Mission and Priorities**

6. List the objectives of the proposed program and each specialization or option. Explain how the proposed program relates to the priorities in the university's Priorities Statement.

The proposed program will, in effect, resurrect the B.A. in Computer Science which was in existence until a few years ago. The B.A. was terminated when available resources (both faculty and laboratory equipment), along with enrollment pressures in the existing B.S. degree program, forced the department to focus on the delivery of the latter program. In the intervening period of time, enrollment pressures in the B.S. degree program have moderated, our student computing laboratories have been substantially upgraded and, most importantly, we have become increasingly aware of the need to address a major application area in our curriculum.

In comparison with the existing B.S. degree program, the Bachelor of Arts degree program is more specifically oriented toward the area of business applications. While the program has been designed to enable students to pursue a fifth year of studies leading to an M.B.A. degree, it will also function as a viable stand-alone terminal (Bachelor's) degree program on its own. As noted in 22. below, there is a growing demand for graduates who have integrated broad-range managerial and communication skills with substantial analytical and technological skills. The proposed B.A. program would accomplish just that. Other areas served by the degree would include systems analysis, health-care management, engineering and network management (including the rapidly growing world of the Internet and the World Wide Web).

The proposed program complements the university's Priorities Statement in that the B.A. degree program would provide enhanced undergraduate educational opportunities. More specifically, this program would clearly improve information literacy and, over time, integrate multimedia into the curriculum. We also believe the program would help to improve undergraduate retention and graduation rates. These benefits would tend to follow

from the fact that the program will provide a viable academic option which is not currently available and which carries a high probability of subsequent vocational opportunities.

The proposed program also expands graduate education opportunities at the master's level since it is designed to provide students with the opportunity to pursue a 5-year B.A./M.B.A. program of study having a solid technical undergraduate component. As noted below the program will address evolving needs within the region and the state by providing academic opportunities culminating in a degree program which will be increasingly useful in various fields of enterprise. It represents a new interdisciplinary initiative which does not duplicate programs at other major universities within the state.

7. Describe any effects that the proposed program will have on other programs within the institution. Will this program replace any existing programs? Will the enrollments projected for the proposed program reduce enrollments in other programs? (If so, identify these programs.) How will the proposed program support, or be supported by, other programs within the university?

The proposed program does not duplicate or replace existing programs within the institution. Projected enrollments in the proposed program will not impact enrollments in other programs. The existing B.S. degree program in Computer Science is more mathematically oriented and requires more hours than the proposed B.A. degree. As a result, the B.S. degree program is not a suitable substitute for the proposed program. In summary, once the B.A. degree program is established, it will have a positive effect on enrollments in the M.B.A. program. A significant negative impact on enrollment in the existing B.S. program in Computer Science is not anticipated.

The revived B.A. degree program in Computer Science is not simply an avenue to an M.B.A. Based on the evidence we have (e.g., the job market and feedback from campus recruiters), it is apparent that the B.A. degree program will be viable as a stand-alone terminal degree. In this regard, it should be noted that the program incorporates nine core, and complementary, courses from the various departments within the College of Business.

## Curriculum

8. Provide a full catalog description of the proposed program. To the extent necessary, the catalog description should be supplemented by additional information needed to respond to questions 9 through 15.

Computer Science encompasses the methodology, the tools and techniques, and the theory by which information is derived, stored, manipulated, and communicated using computers. It deals particularly with the study of algorithms that are used to direct the computer and with the expression of these algorithms as programs. Of central concern is the study and further development of the computer systems, including both hardware and software, that support the execution of these programs.

The proposed Bachelor of Arts degree program is specifically oriented toward the area of business applications and in particular, is designed to enable students to pursue a fifth year of studies leading to an M.B.A. degree.

In support of this degree program, the department offers courses covering all the major areas of computer science including programming languages, operating systems, databases, computer networks, computer architecture, graphics, artificial intelligence, algorithms and parallel programming.

In addition, the department offers an undergraduate minor and service courses for students from other fields who will use computer science as a tool in their own areas. Students interested in computer science will be advised with respect to computer science courses by the department so they may profitably pursue their academic and professional interests.

The department enforces the following retention policy: A computer science major will not be permitted to enter any of the courses, 220, 306, 311, 315, 320, 330 or 355, unless that student has achieved a grade point average of at least 2.00 for all required precedent computer science courses. Any exceptions to this policy will require the written approval of the departmental chairperson.

The department also enforces the following restriction on students repeating its courses: a student cannot repeat a course or its equivalent, in which a grade of B or better was earned, without the consent of the department.

### **Bachelor of Arts Degree, College of Science**

<i>University Core Curriculum</i> .....	41 <sup>1</sup>
<i>College of Science Academic Requirements (See Chapter 3.)</i> .....	12
Biological Sciences .....	(3) <sup>1</sup> + 3
Physical Sciences .....	(3) <sup>1</sup> + 3
Supportive Skills .....	6
A course in statistics (MATH 283) and a course in English composition beyond ENGL 102 chosen from an approved list. <sup>2</sup>	
<i>Requirements for Major in Computer Science</i> .....	71
Computer Science Core .....	28
Computer Science 201 or 212, 202, 215, 220, 306, 311, 312, 320, 330, 399, each with a grade of C or better	
Computer Science 430, 435 .....	6
Computer Science Electives <sup>3</sup> .....	9
Mathematics 150, 221, 282 .....	(3) <sup>1</sup> + 7-10
Secondary Concentration (MBA Foundation) .....	(3) <sup>1</sup> + 24-27
Accounting 220 and 230, Finance 270 and 330, Management 318 and 352, Marketing 304, and Economics 240 and 241	
<i>Total</i> .....	124

<sup>1</sup> The 41 hour Core Curriculum requirement is reduced by taking courses which are approved substitutes.

<sup>2</sup> See the departmental advisor for the approved list.

9. Describe the key components of the program (i.e., the core courses required of all students; courses required in areas of specialization; the amount of elective course work; clinical, practicum, or field work requirements; and thesis or dissertation requirements). Provide the total credit hour requirements for program completion, as well as the credit hour requirement for each component of the curriculum.

- i) University Core Curriculum — 41 credit hours
- ii) Requirements specified by the College of Science — 12 credit hours
- iii) Computer Science Core Requirements — 28 credit hours  
These requirements provide the student with a broad introduction to computer science. This introduction covers programming, data structures and organization along with an introduction to systems programming.
- iv) Upper-level computer science courses including electives — 15 credit hours  
The courses specified (non-elective) here are specifically important in business applications.
- v) Mathematics — 7-10 credit hours  
Basic courses in mathematics providing necessary theoretical background for this degree program.
- vi) Secondary Concentration (M.B.A. Foundation) — 24-27 credit hours  
These courses essentially represent the undergraduate prerequisite courses which would enable the student to complete an M.B.A. degree in one additional year.

Total credit hours: 124

10. Without undertaking a course-by-course analysis, explain how the curriculum achieves the objectives of the program by describing the relationship between the overall curriculum or the major curricular components and the objectives defined in 6 above.

The curriculum outlined in 9. above is effectively the complementary components of the undergraduate programs in Business and Computer Science. As central aspects of accounting, finance, business management and administration have become increasingly supported by computer software packages, the curriculum being proposed seeks to provide interested students in these areas with a thorough coverage of the underlying computational theory and methods. We believe that the proposed program makes the resulting synergism available to students in an appropriate academic package.

11. Describe admission or prerequisite requirements, such as grade point average, test scores, specific course work, and majors or degrees required for admission.

There are no departmental admission requirements beyond those enforced by university admissions. Prerequisite requirements will be handled by departmental advisement staff on an ad hoc basis.

12. Describe the amount of proficiency examination, transfer, and prior learning experience credit accepted.

As noted above, each student in the program will meet each semester with a member of the department's advisement staff. Matters of proficiency credit and transfer credit will be handled on an individual basis.

13. Describe other degree completion requirements, such as grade point average required for retention or advancement and graduation and any time limits for completion.

The department enforces the following retention policy: A computer science major will not be permitted to enter any of the courses, 220, 302, 306, 311, 315, 330 or 355, unless that student has achieved a grade point average of at least 2.00 for all required precedent computer science courses. Any exceptions to this policy will require the written approval of the departmental chairperson.

The department also enforces the following restriction on students repeating its courses: a student cannot repeat a course or its equivalent, in which a grade of B or better was earned, without the consent of the department.

14. Provide course descriptions for each new course identified as part of the curriculum and catalog references to descriptions of current courses in the curriculum.

Not applicable

15. If the program is designed to serve primarily a part-time clientele, provide an example of the course sequencing in the curriculum over the time pattern that will be used in program delivery.

Not applicable

#### **Academic Policies**

16. What unit(s) is responsible for the program in such matters as curricular modifications, faculty assignments, and student evaluation. Describe and justify any exceptions to college or university academic policies, admission standards, or graduation requirements that would be made for the proposed program.

The Department of Computer Science is responsible for all aspects of the program.

#### **Student Information**

17. Complete Table IV-1, providing projections of the size of the proposed program. Separate tables should be provided for each option or specialization within the proposed program.

Table IV-1  
Student Demand Projections for the New Program

	Budget Year	2nd Year	3rd Year	4th Year	5th Year
Number of Program Majors (Fall Headcount)	15	35	55	75	75
Annual Full-Time-Equivalent Majors	15	35	55	75	75
Annual Credit Hours in EXISTING Courses <sup>1</sup>	450	1050	1650	2250	2250
Annual Credit Hours in NEW Courses <sup>1</sup>	0	0	0	0	0
Annual Number of Degrees Awarded	0	0	0	15	20

<sup>1</sup>Include credit hours generated by both majors and non-majors in courses offered by the academic unit directly responsible for the proposed program.

18. Analyze how the proposed program also will support student interests, the undergraduate education curriculum of the university, and/or majors in other degree programs offered by the university. This analysis would be aided by estimating the percentages of the credit hours shown on lines 3 and 4 of Table IV-1 that will be taken by program majors versus non-majors.

There has been a natural, and historical, relationship between business and computer science. The latter provides the basis for many of the computational aspects of the former; business applications represent a major instance of computer utilization. This relationship has only intensified in recent years. The proposed program provides academic recognition of this relationship. Accordingly the program responds to changes as they evolved in the domain of corporate and industrial enterprise.

Information system executives frequently observe that their technically competent recruits with computer science degrees are ignorant of business issues, and those who are sufficiently knowledgeable in business areas lack technical expertise. This is confirmed, for example, by the Pontikes Center Advisory Board (College of Business, SIUC). This group confirms the existing, and growing, market demand for individuals having the kind of background provided by the program herein recommended. Graduates of the proposed program will be attractive in the job market because of their combination of technical skills and business knowledge.

19. Describe the characteristics of students to be served by the proposed program, such as resident/commuter, full-/part-time, socio-economic status, age, racial/ethnic group, and gender. If the program is designed primarily for working adults, describe the types of positions held by prospective students.

Students served by the proposed program would be similar, from a demographic point of view, to student groups in other professional fields at SIUC. Thus we would expect the student population in the proposed program to be largely resident and full-time with a cross section of gender, racial/ethnic groups and socio-economic status.

**Statewide Needs and Priorities**

20. Identify programs offered by other Illinois colleges and universities that are similar to the proposed program. Analyze the similarities and differences between these programs and the proposed program in the context of unmet student interests and demand.

Although various programs offered by Illinois colleges and universities appear to be similar to the proposed program, none offer the combination of a strong technical background, along with the opportunity for a complementary M.B.A., offered by this proposed program. Typical of programs offered elsewhere in the state and region are programs such as "Computer and Operations Management." Programs such as this tend to be much more applied, and do not provide students with the science background, intended by the proposed program. The revised B.A. degree program, along with the option of an M.B.A. degree in an additional year, provides the student with a unique combination of technical strengths and business skills. The B.A. degree option in Computer Science will make possible an integrated program which will reduce the time and finances a student will need to expend in order to develop expertise in both computer science and business administration. Whereas other programs may loosely offer this combined opportunity, they are not as streamlined and are therefore more costly.

21. Provide documentation of the student demand for the proposed program, including enrollment trends for the community, region, state, or nation that are relevant to the proposed program.

Student demand for the proposed program is evidenced by student inquiries both in the College of Business and the Department of Computer Science. There is an apparent decided student interest in this degree. This is based on advisor interaction with students and supported by the fact that we increasingly see business students seeking to take courses in the complementary technical areas and computer science students seeking to take courses in the relevant business areas. This trend continues at the graduate level.

Executives with whom we have discussed the proposed B.A. and M.B.A. program have been enthusiastic about the prospects of employing potential graduates from the program. All of this is consistent with evidence of growing occupational demand for graduates of such a program (see item 22 below).

22. Provide evidence of occupational demand for graduates of the program. If the program is designed to meet the needs of a specific job market, documentation, including historical and projected labor market trends, should be presented on employment demand in relevant sectors of the economy. If the program is designed to address occupational demand in a specific geographic region, documentation, including historical and projected labor market trends, should be presented on employment demand in that geographic region.

Evidence of occupational demand for graduates of the proposed program has appeared in a variety of sources. Department of Labor statistics suggest that evolving technological

changes will shrink job opportunities in very applied areas (such as computer operators), but will generate new opportunities in the "info-tech world" of computer scientists and systems analysts (see *Business Week/The Information Revolution* 1994). An interdisciplinary program such as that being proposed is "technology responsive" in a manner that exemplifies appropriate reaction to the evolving needs of commercial enterprise, industry and the public sector. The following quotations taken from the indicated (and relevant) publications tend to document these claims:

"MBAs who also have engineering and computer skills are red hot"

Business Week, January 31, 1994

"Universities need to place more emphasis on the integration of technologies, applications, data, and business functions and less on traditional and formal system development."

MIS Quarterly, September 1993

"Corporations wishing to foster closer ties between IS professionals and end users are looking for business skills as well as technical proficiency."

Datamation, January 15, 1993

In summary, there are strong indications, both in the literature and at the anecdotal level, of a substantial interest in a program such as we propose. The types of positions that might be open to a graduate of the program include systems analyst, network analyst, systems consultant and business analyst. These kinds of positions exist in a variety of different kinds of private enterprise including medicine and health care, entertainment, communication and manufacturing, as well as in the public sector. Currently salaries for these kinds of positions can be in the range from \$35,000 up to \$50,000. Similarly kinds of job opportunities would exist for graduates from the resultant M.B.A. program, with an obvious increased focus on the need for higher-level skills in the area of "business administration", and a corresponding increase in the salary structure.

### Faculty and Staff

23. Describe the qualifications of principal faculty in support of the objectives and curriculum of the proposed program. Without providing individual vita, summarize faculty qualifications such as education background, non-collegiate experience, and research and service interests and contributions that relate to the program. Indicate how many faculty members are full-time and how many are part-time. Complete Table IV-2, showing the staff requirements in staff years (using the RAMP definition for staff year) for the first five years of operation. Staff requirements shown in Table IV-2 should include positions provided from all sources of funds.

The faculty of the Department of Computer Science includes 12 full-time faculty on continuing appointment. Individual faculty members have been selected, over the years, for their expertise in the various subfields of computer science. Specifically, the department has

the faculty skills and experience that would be required to support the proposed program. The central point to be made here is that insofar as *computer science courses* are concerned, the proposed program is essentially a subset of the existing B.S. degree program. Hence, no new resources are required, either internally or externally. Thus the necessary faculty qualifications are in place. Beyond this we anticipate working with faculty from the College of Business and Administration in order to provide appropriate non-collegiate and professional service activities for students in the program.

Table IV-2  
Staff Requirements for the New Program  
(in staff years)

	Budget Year	2nd Year	3rd Year	4th Year	5th Year
Faculty	0.30	0.60	1.00	1.50	1.50
Administrative/Other Professional	0.10	0.15	0.20	0.30	0.30
Graduate Assistants	0.60	1.20	2.00	3.00	3.00
Civil Service Staff and Student Employees	0.10	0.15	0.20	0.30	0.30
Total Staff	1.10	2.10	3.40	5.10	5.10

24. Describe the qualifications of new faculty members to be sought to support the program.

Not applicable

#### Support Services

25. Describe the adequacy of current computer and/or laboratory equipment and instructional materials to support the proposed program. Identify generically any new equipment or instructional materials that must be acquired initially, and reflect these expenditures in line 8 of Table IV-3.

The current computer/laboratory facilities are adequate to support the proposed program. This reflects the fact that there have been substantial improvements in these facilities in recent years. Moreover, there have been moderating enrollments, and hence declining pressure on the improving facilities, from several programs which compete for use of these facilities.

A full Internet description of the program, degree requirements, and course descriptions are now available. Moreover, students in the program will use Internet capabilities for obtaining assignments, submitting laboratory work and upper-level research projects.

26. Describe the adequacy of current library holdings to support the proposed program. Identify generically any new library acquisitions beyond those made annually to maintain the

currency of library holdings that are necessary to support the program, and reflect these expenditures on line 9 of Table IV-3.

The current library holdings are adequate to support the proposed program.

27. Describe the relevant characteristics of any internship, practicum, or clinical sites that are needed to support the program. Provide evidence of availability of needed sites, and reflect any expenditures on line 10 of Table IV-3.

No existing internship programs are required to implement the proposed program. However internship programs will naturally evolve as the program develops in its early years.

### Accreditation and Licensure

28. What agencies accredit programs and/or license graduates of programs in this field?

The Computing Science Accreditation Board does accredit traditional computer science degree programs (such as the existing Bachelor of Science degree program in Computer Science). The "theory" component required for such accreditation exceeds what would be appropriate, or necessary, for the proposed B.A. degree program.

In its most recent report to the College of Business and Administration, the Visitation Team from the American Assembly of Collegiate Schools of Business (AACSB) noted:

With regard to the undergraduate curriculum, the College is adequately covering the common body of knowledge requirements with the exception of the MIS field. It is the opinion of the team that more emphasis needs to be placed on the design, analysis and implementation of information systems.

29. Will accreditation be sought for the proposed program within the first five years? If so, Tables IV-2 and IV-3 should reflect the resources necessary to achieve accreditation. Please document that these resources are sufficient to achieve accreditation according to the standards in the field.

No.

30. If the proposed program will be administered by an academic unit that also is responsible for existing programs, has accreditation been sought for these existing programs? If so, what were the historic results of these accreditation reviews? If the proposed program will be administered by an academic unit that also is responsible for existing programs that lead to licensure, what were the historic trends in success rates for licensure of graduates from these programs?

The Department of Computer Science sought accreditation for its B.S. degree program from the Computing Sciences Accreditation Board in 1988. The application was not successful.

Among the reasons given were a lack of course material on social issues and communication skills along with a lack of required core work involving laboratory experience and software development. More specifically, these requirements were not in place at the time of the application.

Since 1988, the department has addressed all of these issues and substantially revamped its undergraduate curriculum to meet the published guidelines of the Computing Science Accreditation Board. A reapplication for accreditation is planned within the next 3-5 years. The changes that have been made, including those in the areas of social issues and communication skills, would be particularly beneficial to the proposed B.A. degree program.

### Financing

31. Complete Table IV-3 showing projections of program expenditures and revenues. Table IV-3 should be completed regardless of whether new state funding is requested in the budget year and should reflect all sources of funds (state and non-state). A narrative budget statement should be provided to explain Table IV-3, as follows:
  - a. Projected increments in total resource requirements (line 1) should be explained in terms of projected staff requirements (see Table IV-2), equipment and instructional materials (see item 25), library requirements (see item 26), and contractual services for internship, practicum, or clinical placements (see item 27).
  - b. New state resources required (line 6) in the budget year should be explained in terms of assumptions and factors used to construct line items 7 through 11. If resource requirements in the budget year include non-recurring costs (e.g., one-time equipment purchases, accreditation fees, or other start-up costs) describe how these resources will be reallocated in subsequent years.
  - c. Describe the nature and source of support from federal sources (line 2) and other non-state sources (line 3).

The figures appearing in Table IV-3 are based, in part, on those which have been used in Table IV-2. Specifically, the staff requirements for the new program were calculated as a function of the Student Demand projections for the New Program (Table IV-1) vs. Anticipated numbers in the department's existing programs. (Once again, we project moderating enrollments in existing programs such as the current B.S. program. This will allow us to support the new program without the infusion of new funds.)

In this context, the student enrollment projections for the proposed program have been weighed against expected enrollments in existing programs and the cost figures for the new program arrived at accordingly as shown in Table IV-3. Once again, new state resources are neither required nor requested for the new program.

Table IV-3  
Total Resource Requirements for the New Program

		Budget Year	2nd Year	3rd Year	4th Year	5th Year
1	Total Resource Requirements	\$30,200	\$60,400	\$96,670	\$151,000	\$151,000
2	Resources Available from Federal Sources <sup>1</sup>	\$0	\$0	\$0	\$0	\$0
3	Resources Available from Other Non-State Sources <sup>1</sup>	\$0	\$0	\$0	\$0	\$0
4	Existing State Resources <sup>2</sup>	\$0	\$30,200	\$60,400	\$96,670	\$151,000
5	State Resources Available through Internal Reallocation <sup>3</sup>	\$30,200	\$30,200	\$36,270	\$54,330	\$0
6	New State Resources Required (Line 1 minus the sum of lines 2 through 5) <sup>4</sup>	\$0	\$0	\$0	\$0	\$0
7	Staff	\$26,000	\$52,000	\$86,670	\$130,000	\$130,000
8	Equipment and Instructional Materials	\$2,250	\$4,500	\$7,500	\$11,250	\$11,250
9	Library	\$0	\$0	\$0	\$0	\$0
10	Contractual Services	\$1,200	\$2,400	\$4,000	\$6,000	\$6,000
11	Other Support Services <sup>5</sup>	\$750	\$1,500	\$2,500	\$3,750	\$3,750

<sup>1</sup>Numbers can be positive or zero only. These lines reflect available funds, not incremental dollars.

<sup>2</sup>The amount of existing state resources in a given year is equal to the sum of the previous year's existing state resources (line 4 plus resources available through internal reallocation (line 5) plus any new state resources required (line 6). Existing state resources allocated to the program in a given year (line 4) may exceed total requirements needed to support the program in the following year. In this event, existing state resources should be reduced by showing a negative dollar amount on line 5 so that the sum of lines 2 through 6 equals line 1.

<sup>3</sup>Numbers can be either positive (allocated to the program) or negative (allocated away from the program).

<sup>4</sup>This number is the level of funding requested in the referenced year. Dollars reported will be incremental.

<sup>5</sup>Other dollars directly assigned to the program. Do not include allocated support services.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, March, 1996, SIUC and SIUE; the ratification of Changes in Faculty Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held April 11, 1996; Increase in Flight Training Charges, SIUC [Amendment to 4 Policies of the Board B-4]; Project Approval and Selection of Architect: Roof Replacement, Boomer Hall, SIUC; Approval of Plans and Specifications and Award of Contract: Fire Alarm Renovations, Phase IV, University Housing, SIUC; Approval of Plans and Specifications and Award of Contract: Carpet Replacement, Mae Smith Hall, SIUC; Project Approval and Selection of Architect: Replace Lighting Panel and Grids, Communications Building, SIUC; Project Approval: Purchase of the SIU Clinics Building, 751 North Rutledge, Springfield Medical Campus, SIUC; and New Program Request: Bachelor of Arts in Computer Science, College of Science, SIUC. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Jason Ervin, Sarahjini Nunn; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

Mrs. D'Esposito moved that the following items, J through X on the Board's agenda, be postponed for consideration at the June Board of Trustees meeting. The motion was duly seconded and after a voice vote the Chair declared the motion to have passed.

The following items were postponed until the June Board of Trustees meeting:

FOUR-YEAR PLAN (FY 1998 - FY 2001) AND  
FY 1998 RATES FOR TUITION, FEES, AND HOUSING  
[ADDITION TO 4 POLICIES OF THE BOARD A AND  
AMENDMENTS TO 4 POLICIES OF THE BOARD B AND C]

Summary

This matter gives notice that the President and the Chancellors will recommend to the Board of Trustees of Southern Illinois University at its May 1996 meeting approval of a four-year plan and FY 1998 rates for tuition, fees, and housing as proposed in the accompanying Tables 1 and 2. This proposal updates the original four-year plan which began in FY 1997 by setting 1998 rates and extending the plan through 2001.

Rationale for Adoption

This plan responds to the recommendations of the IBHE Committee to Study Affordability that public universities in the state establish four-year plans for tuition and fees, and that annual tuition and fee actions by university governing boards take place in time for them to be incorporated in the annual RAMP budgeting process.

This plan provides students and their families with the opportunity to plan for the costs of a four-year education. Also, it allows the University to plan more effectively the use of its financial resources.

The attached Table 1 displays the planned tuition rates for undergraduate, graduate, and professional students. The undergraduate and graduate tuition rates at Carbondale would increase annually by \$5 per semester credit hour for each of the next four years. For a student taking 15 hours per semester, this would amount to a \$150 increase per academic year. The percentages of increase for the next four years would be 5.9%, 5.6%, 5.3%, and 5.0% respectively. Comparative estimates of undergraduate tuition from Table 3 show that Carbondale's proposed tuition in FY 2001 would probably be \$115 to \$310 below NIU and \$685 to \$915 below the U of I.

The undergraduate and graduate tuition rates at Edwardsville would increase annually by 4.7% for each of the next four years. For a full-time undergraduate student this amounts to increases of \$91.20, \$94.80, \$99.60, and \$104.40 per academic year. For a full-time graduate student the increases are \$97.20, \$102.00, \$106.80, and \$111.60 per academic year. Comparative estimates of undergraduate tuition from Table 3 indicate that Edwardsville's proposed tuition in FY 2001 would probably be \$25 to \$175 below EIU and WIU. Edwardsville's tuition will continue to be the lowest of all senior public universities in Illinois.

The tuition plan for the School of Law provides for increasing the maximum number of hours for which tuition is charged by one hour, for each of the next two years, so that by FY 1999 students would be paying for a maximum of 15 hours per semester. Starting in FY 2000, the plan provides for inflationary increases of about 3.5%.

The School of Medicine plans to increase its tuition rate by \$459 per semester over the next four years. The School of Dental Medicine plans to increase its tuition rate between \$300 and \$409 per semester over the next four years.

If approved, SIU professional schools' tuition will still be below the projected tuition rates of their Illinois counterparts.

Both Carbondale and Edwardsville campuses continue to attempt to provide quality fee-supported services, activities, and room and board to their students at very reasonable rates. The four-year plan for fees and housing rates, as displayed on Table 2, provides for increases which essentially offset inflationary operating cost increases and fund program enhancements. Under this plan, students at the Edwardsville campus would pay \$566.60 to \$641.60 per year in fees and \$3,932.00 to \$4,050.00 per year for a typical room and board plan over the next four years. Students at Carbondale would pay \$1,015.80 to \$1,124.80 per year in fees and \$3,649.00 to \$3,953.00 per year for room and board over the next four years.

Table 3 provides undergraduate comparative tuition, fees, and housing rates of Illinois peer institutions. Both campuses compare favorably to their counterparts and are committed to providing quality education and services to their students at very reasonable rates. The cost of FY 2001 tuition, fees, and room and board for SIUC are projected to be \$450 to \$950 below those at Northern Illinois University and \$2,000 to \$2,600 below those at the University of Illinois at Champaign. Similar projections show total costs at SIUE could be equivalent to or below Eastern Illinois University by \$400 and below Western Illinois University by \$150 to \$600.

Funds will be allocated to support the most critical needs, as identified by the Chancellors, the President, and the Board of Trustees, in accordance with the University's goals, priorities, and mission. This additional revenue is needed if the University is to continue to fund its operational needs and to provide the quality of education our students expect and deserve.

### Considerations Against Adoption

We continue to be concerned about the increasing costs of education. But given the many needs which have been previously identified and the comparative tuition, fees, and housing rates for comparable Illinois public universities, the recommendations contained in the four-year plan are very reasonable and in the best interest of the University.

### Constituency Involvement

Campus planning processes have involved numerous individuals and constituency groups in the development and revision of this four-year plan. Advisory Committees consisting of students, staff, and faculty representatives developed the recommendations and adoptions were made by senior administrators.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the four-year plan and FY 1998 rates for tuition, fees, and housing, as outlined in Tables 1 and 2, be and are hereby approved.

BE IT FURTHER RESOLVED, That the President is authorized to take whatever actions are necessary to implement the plan and to incorporate the FY 1998 rates into Board policy.

### Multi-Year Tuition Plan

Tuition Rates, Percentages of Increase, and Net New Revenue  
(revenue in thousands)

	Base Year FY 1997	FY 1998	Four-Year Plan		
			FY 1999	FY 2000	FY 2001
<b>Southern Illinois University at Carbondale</b>					
Undergraduate and Graduate					
Per Hour Tuition	\$85.00	\$90.00	\$95.00	\$100.00	\$105.00
Academic Year Tuition	\$2,550.00	\$2,700.00	\$2,850.00	\$3,000.00	\$3,150.00
% Increase		5.88%	5.56%	5.26%	5.00%
School of Law					
Per Hour Tuition	\$154.00	\$154.00	\$154.00	\$160.00	\$165.60
Academic Year Tuition *	\$4,004.00	\$4,312.00	\$4,620.00	\$4,800.00	\$4,968.00
% Increase		7.69%	7.14%	3.90%	3.50%
School of Medicine					
11 Semester Rate	\$3,640.00	\$4,099.00	\$4,558.00	\$5,017.00	\$5,476.00
9 Semester Rate	\$4,449.00	\$5,010.00	Not Applicable		
% Increase		12.61%	11.20%	10.07%	9.15%
<b>Southern Illinois University at Edwardsville</b>					
Undergraduate					
Per Hour Tuition	\$80.35	\$84.15	\$88.10	\$92.25	\$96.60
Academic Year Tuition	\$1,928.40	\$2,019.60	\$2,114.40	\$2,214.00	\$2,318.40
% Increase		4.73%	4.69%	4.71%	4.72%
Graduate					
Per Hour Tuition	\$86.10	\$90.15	\$94.40	\$98.85	\$103.50
Academic Year Tuition	\$2,066.40	\$2,163.60	\$2,265.60	\$2,372.40	\$2,484.00
% Increase		4.70%	4.71%	4.71%	4.70%
School of Dental Medicine					
Semester Rate	\$2,841.00	\$3,250.00	\$3,550.00	\$3,850.00	\$4,200.00
Annual Rate	\$5,682.00	\$6,500.00	\$7,100.00	\$7,700.00	\$8,400.00
% Increase		14.40%	9.23%	8.45%	9.09%

\* School of Law maximum hours charged is 12/sem. for FY96; 13/sem. for FY97; 14/sem. for FY98; and capping in FY99 at 15/sem.

\*\* Revenue for FY96, FY97, and FY98 impacted by tuition payment conversion from 9 semester rate to 11 semester rate.

**Multi-Year Fees and Housing Rate Plan****Southern Illinois University at Carbondale**

	Base Year FY 1997	FY 1998	Four-Year Plan FY 1999	FY 2000	FY 2001
<b>FEES (Academic Year)</b>					
Student Recreation*	120.00	124.00	132.00	140.00	142.00
Campus Recreation*	4.00	4.00	8.00	14.00	4.00
Student Activity*	37.50	37.50	40.00	42.00	42.00
Student Center*	88.00	96.00	108.00	116.00	124.00
Athletic*	106.00	116.00	126.00	136.00	146.00
Student-to-Student Grant**	6.00	6.00	6.00	6.00	6.00
Revenue Bond*	118.80	118.80	118.80	118.80	118.80
Students' Attorney**	6.00	7.50	7.50	7.50	8.00
Mass Transit (new in FY 96)*	50.00	50.00	50.00	50.00	50.00
Student Medical Benefit-Primary**	168.00	174.00	180.00	184.00	188.00
Student Medical Benefit-Extended**	268.00	282.00	292.00	286.00	296.00
<b>Total Fees</b>	<b>972.30</b>	<b>1,015.80</b>	<b>1,068.30</b>	<b>1,100.30</b>	<b>1,124.80</b>
<b>Total Annual Percent Increase</b>		<b>4.47%</b>	<b>5.17%</b>	<b>3.00%</b>	<b>2.23%</b>

\* Prorated over 12 hrs/semester

\*\* Flat Fee. Summer rates proposed for FY 97 are SMB-P: \$50.40, SMB-E: \$80.40.

**UNIVERSITY HOUSING**

Residence Halls (Academic Year)					
Double Occupancy/19-Meal Plan	3,472.00	3,632.00	3,728.00	3,832.00	3,936.00
Campus Housing Activity Fee	17.00	17.00	17.00	17.00	17.00
<b>Total - Most common room &amp; board rate</b>	<b>3,489.00</b>	<b>3,649.00</b>	<b>3,745.00</b>	<b>3,849.00</b>	<b>3,953.00</b>
<b>Total Annual Percent Increase</b>		<b>4.59%</b>	<b>2.63%</b>	<b>2.78%</b>	<b>2.70%</b>

Other Housing Options and Rates are attached.

**Multi-Year Fees and Housing Rate Plan**

Southern Illinois University at Carbondale

	Base Year FY 1997	FY 1998	Four-Year Plan FY 1999	FY 2000	FY 2001
<b>UNIVERSITY HOUSING (Options)</b>					
Double Occupancy plus: (Academic Year)					
15-Meal Plan + Credit*	3,472.00	3,632.00	3,732.00	3,836.00	3,942.00
* Credit	100.00	104.00	106.00	108.00	110.00
Refundable 12 meals	3,454.00	3,610.00	3,710.00	3,812.00	3,918.00
Break Housing (per night)	8.25	9.00	9.00	9.00	9.00
Single Room Increment	1,010.00	1,056.00	1,088.00	1,120.00	1,152.00
Super Single Room Increment	1,210.00	1,406.00	1,448.00	1,488.00	1,528.00
Northwest Annex and Greek Row					
Professional Housing (Room Only)	2,048.00	2,140.00	2,198.00	2,258.00	2,320.00
Board Only (Academic Year)					
19-Meal Plan	1,852.00	1,936.00	1,990.00	2,044.00	2,100.00
15-Meal Plan + Credit*	1,852.00	1,936.00	1,990.00	2,044.00	2,100.00
	100.00	104.00	106.00	108.00	110.00
Refundable 12 meals	1,834.00	1,916.00	1,968.00	2,022.00	2,078.00
<b>Summer Session Rates</b>					
Double Occupancy					
Room Only	500.00	522.00	537.00	552.00	567.00
Room and Board	810.00	832.00	847.00	862.00	877.00
Single Room Increment	117.00	122.00	125.00	128.00	132.00
<b>Family Housing (Monthly)</b>					
Southern Hills (utilities included)					
Efficiency*	311.00	325.00	334.00	343.00	352.00
One Bedroom*	337.00	352.00	362.00	372.00	382.00
Two Bedroom*	361.00	377.00	387.00	398.00	409.00
Evergreen Terrace (utilities not included)					
Two Bedroom**	298.00	311.00	320.00	329.00	338.00
Three Bedroom**	321.00	338.00	344.00	354.00	364.00
Average Apartment Rental	325.60	340.00	349.40	359.20	369.00
Average Annual Percent Increase		4.42%	2.76%	2.80%	2.73%
<b>Building Leases:</b>					
Fraternities and Sororities					
Academic Year	43,197.00	45,140.00	46,395.00	47,685.00	49,010.00
Summer Session	1,288.00	1,348.00	1,383.00	1,421.00	1,461.00
SIUC Leased Office Space (FY)	20,300.00	20,300.00	20,300.00	20,300.00	20,300.00
<b>Furnished Apartments with Utilities (Monthly)</b>					
Elizabeth Street Apartments: Efficiency	332.00	347.00	357.00	367.00	377.00
University Courts: One Bedroom	396.00	414.00	426.00	438.00	450.00
Average Apartment Rental	364.00	380.50	391.50	402.50	413.50
Average Annual Percent Increase		4.53%	2.89%	2.81%	2.73%

\* Campus Housing Activity Fee is an additional \$1.00 per month at Southern Hills

\*\* Campus Housing Activity Fee is an additional \$2.00 per month at Evergreen Terrace

**Multi-Year Fees and Housing Rate Plan**  
Southern Illinois University at Edwardsville

	Base Year FY 1997	FY 1998	Four-Year Plan FY 1999	FY 2000	FY 2001
<b>FEES (Academic Year)*</b>					
Intercollegiate Athletics (1)	75.10	80.10	85.10	85.10	85.10
Student Fitness Center (2)	85.50	85.50	90.50	95.50	100.50
Student-to-Student Grant (3)	4.50	5.00	5.50	6.00	6.00
Student Welfare and Activity Fee (4)	96.90	107.00	115.50	124.50	126.00
Textbook Service (5)	118.00	121.00	125.00	130.00	135.00
University Center (6)	161.00	168.00	175.00	182.00	189.00
<b>Total Fees</b>	<b>541.00</b>	<b>566.60</b>	<b>596.60</b>	<b>623.10</b>	<b>641.60</b>
<b>Total Annual Percent Increase</b>		<b>4.73%</b>	<b>5.29%</b>	<b>4.44%</b>	<b>2.97%</b>

\* Summer fees are about 67% of regular semester fees.

- (1) Per hour prorate for the first 5 hours; flat fee for 6 or more hours per semester.  
 (2) Flat fee  
 (3) No charge first 5 hours per semester, flat fee for 6 or more hours per semester.  
 (4) Basic fee for the first hour, plus prorated per hour from 2 to 5 hours, flat fee for 6 hours or more per semester.  
 (5) Per hour prorate for the first 10 hours; flat fee for 11 hours or more per semester.  
 (6) Per hour prorate for the first 4 hours; flat fee for 5 or more hours per semester.

**UNIVERSITY HOUSING**

Residence Hall (academic year)					
Shared Room (room only)	2,344.00	2,438.00	2,512.00	2,586.00	2,664.00
Board Plan B	1,470.00	1,470.00	1,514.00	1,514.00	1,560.00
Campus Housing Activity Fee *	24.00	24.00	24.00	24.00	26.00
<b>Total Typical Housing Plan</b>	<b>3,838.00</b>	<b>3,932.00</b>	<b>4,050.00</b>	<b>4,124.00</b>	<b>4,250.00</b>
<b>Percent Increase</b>		<b>2.45%</b>	<b>3.00%</b>	<b>1.83%</b>	<b>3.06%</b>

May 9, 1996

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Table 2  
Exhibit B (cont.)

**Multi-Year Fees and Housing Rate Plan**  
Southern Illinois University at Edwardsville

	Base Year FY 1997	FY 1998	Four-Year Plan		
			FY 1999	FY 2000	FY 2001
<b>UNIVERSITY HOUSING (Options)</b>					
Residence Hall (academic year)					
Shared Room (room only)	2,344.00	2,438.00	2,512.00	2,588.00	2,664.00
Deluxe Single (room only)	4,592.00	4,778.00	4,922.00	5,070.00	5,222.00
Percent Increase		4.04%	3.02%	2.99%	3.00%
Campus Housing Activity Fee	24.00	24.00	24.00	24.00	26.00
Board Plan (Academic Year)					
Plan A	1,270.00	1,270.00	1,308.00	1,308.00	1,347.00
Plan B	1,470.00	1,470.00	1,514.00	1,514.00	1,560.00
Plan C	1,770.00	1,770.00	1,823.00	1,823.00	1,878.00
<b>Tower Lake Apartments - Single</b>					
Student Housing (Academic Year)					
Shared Room	1,786.00	1,894.00	1,990.00	2,088.00	2,192.00
Single Room	2,654.00	2,814.00	2,956.00	3,104.00	3,258.00
Deluxe Single Room	3,512.00	3,722.00	3,908.00	4,104.00	4,308.00
Average Percent Increase		6.01%	5.03%	4.99%	4.97%
<b>Tower Lake Apartments - Family Housing (Monthly)</b>					
2-Bedroom Unfurnished	442.00	469.00	492.00	517.00	543.00
2-Bedroom Furnished	518.00	549.00	576.00	605.00	635.00
3-Bedroom Unfurnished	497.00	527.00	553.00	581.00	610.00
3-Bedroom Furnished	579.00	614.00	645.00	677.00	711.00
Average Percent Increase		6.04%	4.96%	5.03%	5.00%

\* Campus Housing Activity Fee is charged to all contracts for University Housing. The summer fee is \$7.00

# Academic Year Student Charges at Selected Universities FY 1997 to FY 2001

## Southern Illinois University at Carbondale

Based on Projected Increase of 3.5%

	FY 97	FY 98	FY 99	FY 00	FY 01
	SIUC	SIUC	SIUC	SIUC	SIUC
Tuition	2,800.00	2,945.61	3,048.71	3,155.41	3,265.05
Fees	1,000.00	1,040.00	1,080.00	1,120.00	1,160.00
Subtotal	3,800.00	3,985.61	4,128.71	4,275.41	4,425.05
Room & Board	3,400.00	3,728.00	3,856.41	3,991.38	4,131.08
Total	7,200.00	7,713.61	7,985.12	8,266.79	8,556.13

Based on Projected Increase of 6.0%

	FY 97	FY 98	FY 99	FY 00	FY 01
	SIUC	SIUC	SIUC	SIUC	SIUC
Tuition	2,800.00	2,985.30	3,137.72	3,284.60	3,436.33
Fees	1,000.00	1,050.00	1,100.00	1,150.00	1,200.00
Subtotal	3,800.00	4,035.30	4,237.72	4,434.60	4,636.33
Room & Board	3,400.00	3,760.00	3,989.00	4,187.45	4,385.90
Total	7,200.00	7,795.30	8,226.72	8,622.05	9,022.23

## Southern Illinois University at Edwardsville

Based on Projected Increase of 3.5%

	FY 97	FY 98	FY 99	FY 00	FY 01
	SIUE	SIUE	SIUE	SIUE	SIUE
Tuition	1,820.00	2,122.82	2,188.15	2,275.09	2,354.72
Fees	841.00	883.00	913.75	945.74	978.04
Subtotal	2,661.00	3,005.82	3,101.90	3,220.83	3,332.76
Room & Board	3,350.00	3,478.67	3,601.46	3,727.51	3,857.97
Total	6,011.00	6,484.49	6,703.36	6,948.34	7,190.73

Based on Projected Increase of 5.0%

	FY 97	FY 98	FY 99	FY 00	FY 01
	SIUE	SIUE	SIUE	SIUE	SIUE
Tuition	1,820.00	2,154.60	2,262.33	2,375.45	2,491.56
Fees	841.00	885.65	940.43	997.45	1,051.72
Subtotal	2,661.00	3,040.25	3,202.76	3,372.90	3,543.28
Room & Board	3,450.00	3,530.10	3,708.61	3,891.94	4,082.50
Total	6,111.00	6,570.35	6,911.37	7,264.84	7,625.78

\* Calculations in an annual inflationary increase as indicated for tuition, mandatory fees, and room and board

POLICY CHANGE AND INCREASE:  
SMB: PRIMARY CARE FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6 AND B-12]

Summary

This matter seeks a \$3.00 increase in the SMB: Primary Care component of the Student Medical Benefit Fee for a proposed rate of \$87.00 per Fall and Spring Semesters respectively and a \$1.80 increase for a proposed rate of \$52.20 for Summer, effective with the collection of fees for Fall Semester 1997.

In addition, this matter proposes elimination of the refund for duplicate coverage for this component of the fee only.

Rationale for Adoption

The SMB: Primary Care Fee and the SMB: Extended Care Fee are the two components of the Student Medical Benefit Fee. The former funds the on-campus program of health care while the latter funds a program of modified self-insurance for health care. This matter concerns only the former. The latter is addressed in a separate matter.

The proposed \$3.00 increase represents a 3.4% increase over the fee approved for FY-97 and is necessary to continue the current level of services. No new programs or initiatives are included in this proposal. The proposed increase reflects an average annual increase of 4.8% over the ten-year period from FY-88 through FY-98 and an annual increase of 2.8% over the last four years of that period.

For many years the University has provided a partial to full refund of both components of the Student Medical Benefit Fee where students show evidence of duplicate coverage. This makes more sense in the case of the health insurance (extended care) portion of the fee than for the primary care portion. The insurance portion has minimal overhead and experiences cost more directly in proportion to the numbers of students served. Primary care, however, has a large fixed cost to be able to deliver service and relatively small marginal cost. Southern Illinois University is the only public university in Illinois which provides for a refund of the primary care portion of the health fee.

It is proposed here that the SMB: Primary Care Fee no longer be a refundable fee, but that the SMB: Extended Care Fee continue to be refundable for duplicate coverage. This change would add an estimated \$225,000 back into the FY-98 fee revenue. Refunds represent approximately 7% of the total fee assessed. This change in policy is seen as preferable to an additional increase in the fee.

The proposed fee increase and policy change are projected to result in an ending cash balance on June 30, 1998 of 6% of the projected expense. This is deemed to be an appropriate level for sound fiscal operation.

The Student Health Programs continue to experience strong student support and are viewed as essential to the medical needs of students in a community the size of Carbondale.

#### Considerations Against Adoption

The proposed increase could be reduced or avoided by a reduction in the current level of services. Such reductions in service have not had student support in the past. The fee could remain refundable in exchange for a larger increase in the proposed fee.

#### Constituency Involvement

On April 2, 1996, the Student Health Advisory Board voted to support the proposed fee increase, the proposed elimination of a refund, and the added charge for filling prescriptions.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1997, 4 Policies of the Board B-6 be amended to show the following schedule:

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1996	<u>1997</u>
Student Medical Benefit: Primary Care**	84.00 <sup>2</sup>	<u>87.00</u>

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-12 be amended as follows:

12. Student Medical Benefit Fee. The Student Medical Benefit Fee shall comprise two separate but related components:

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\*\*Flat Fee.

<sup>2</sup> Summer rates: 1997, \$50.40; 1998, \$52.20.

- a. SMB: Primary Care Fee. A flat fee shall be collected from each student to provide primary health care on campus for students. The summer rate shall be 60% of the rate for the previous fall semester.
- b. SMB: Extended Care Fee. A flat fee shall be collected from each student to provide extended medical coverage through a program of health insurance. The summer rate shall be 60% of the rate for the previous fall semester.

Authorization is granted for the expenditure of monies collected from this fee for a comprehensive program of health care for students at SIUC.

A refund of the SMB: Extended Care component of the Student Medical Benefit Fee components is authorized to the extent that the student is able to demonstrate duplicate medical coverage and such proof is presented to the Administrative Director of the Student Health Program or his designee. Similarly, a refund is authorized for those students precluded from use of the Student Health Program by unusual or extreme geographic considerations.

**STUDENT HEALTH PROGRAMS - PRIMARY CARE, SIUC**  
**Comparative Statement of Actual and Estimated**  
**REVENUE and EXPENSE**  
**(Cash Basis)**

	FY-93 Actual	FY-94 Actual	FY-95 Actual	FY-96 Budget	FY-97 Projected	FY-98 Proposed
<b>REVENUE:</b>						
State Funds	172,306	115,419	126,974	129,463	133,994	138,014
S.M.B.: Primary Care Fee	3,114,101	3,496,644	2,912,128	2,985,741	2,988,300	2,985,024
Pharmacy Charges	628,712	620,754	584,805	560,000	567,456	645,837
Front Door Fees	182,461	234,945	211,934	198,200	194,989	194,775
Full Charge Fees	154,158	239,328	242,941	268,503	264,153	263,863
Other	9,554	4,450	4,776	0	0	0
Interest Earned	<u>14,103</u>	<u>23,280</u>	<u>37,370</u>	<u>52,500</u>	<u>30,000</u>	<u>30,000</u>
<b>TOTAL REVENUE</b>	<b>4,275,395</b>	<b>4,734,820</b>	<b>4,120,928</b>	<b>4,194,407</b>	<b>4,178,892</b>	<b>4,257,513</b>
<b>EXPENSE:</b>						
Salaries	2,734,050	2,796,058	2,664,103	3,007,617	3,112,539	3,205,916
Projected Salary Lapse				(310,267)	(155,627)	(160,296)
Wages	145,750	161,589	143,759	151,665	151,665	151,665
less F.W.S.	(21,887)	(19,501)	(15,433)	(15,466)	(15,466)	(15,466)
Equipment	23,559	49,305	17,970	55,323	43,000	43,000
Travel	24,911	20,137	18,628	26,592	27,000	27,000
Medical & Lab Supplies	162,889	156,403	137,939	150,000	154,500	159,135
Pharmacy Items for Resale	414,727	415,062	376,444	360,477	371,291	382,430
Commodities: Other	82,007	80,571	77,210	101,182	104,218	107,344
Prof'l. Services - Testing	122,436	176,180	148,015	129,250	135,713	142,498
Prof'l. Services - Other	17,303	17,597	17,039	19,210	19,786	20,379
Malpractice Insurance	42,000	42,000	48,000	48,000	48,000	48,000
Contracts	130,087	91,796	75,433	80,347	80,347	80,347
Contractual Service: Other	197,035	218,076	173,325	259,796	200,640	206,659
Operation Auto. Equipment	12,132	13,618	18,402	36,096	37,179	38,295
Telecommunications	50,519	49,136	46,182	57,579	52,097	53,659
Transfer to Equipment Reserve	<u>0</u>	<u>0</u>	<u>36,000</u>	<u>285,613</u>	<u>40,000</u>	<u>40,000</u>
<b>TOTAL EXPENSE</b>	<b>4,137,518</b>	<b>4,268,027</b>	<b>3,983,016</b>	<b>4,443,014</b>	<b>4,406,882</b>	<b>4,530,565</b>
<b>REVENUE OVER EXPENSE</b>	<b>137,877</b>	<b>466,793</b>	<b>137,912</b>	<b>(248,607)</b>	<b>(227,990)</b>	<b>(273,052)</b>
Revenue from proposed \$3.00 increase in SMB fee						106,608
Revenue from proposed elimination of refunds						225,000
<b>ENDING FUND BALANCE</b>	<b>85,254</b>	<b>552,047</b>	<b>689,959</b>	<b>441,352</b>	<b>213,362</b>	<b>271,918</b>
<b>USE OF EQUIPMENT RESERVE</b>						
Transfers In	0	0	36,000	285,613	40,000	40,000
Expenditures		43	<u>107,640</u>	<u>285,613</u>	0	0
Cash Balance	<u>93,927</u>	<u>93,885</u>	<u>22,245</u>	<u>22,245</u>	<u>62,245</u>	<u>102,245</u>

NOTE: FY93 & 94 include late ISAC payments from previous year for SMB: Primary Care Fee

INCREASE IN SMB: EXTENDED CARE FEE, SIUC  
(AMENDMENT TO 4 POLICIES OF THE BOARD B-6)

Summary

This matter seeks a \$7.00 increase in the SMB: Extended Care component of the Student Medical Benefit Fee for a proposed flat rate of \$141.00 per Fall and Spring Semesters, respectively, and an increase of \$4.20 for a proposed flat rate of \$84.60 for the Summer Session, effective with the collection of fees for Fall Semester 1997.

Rationale for Adoption

The SMB: Primary Care Fee and the SMB: Extended Care Fee are the two components of the Student Medical Benefit Fee. The former funds the on-campus program of primary health care while the latter funds a program of modified self-insurance for extended care beyond the on-campus services.

This fee was last increased by \$28.00 for Fall Semester 1994, which was preceded by a \$20.00 increase for Fall Semester 1993. These large increases were precipitated by a 34% increase in the insurance premium for FY-94 and a 31.32% increase for FY-95. The latter increase in premium would have required a \$42.00 fee increase, but was reduced to a 15.7% premium increase and a \$28.00 fee increase after negotiation with the insurance provider resulted in implementation of a system of managed care.

Bids were then solicited for health insurance beginning Fall Semester 1995. After consideration of these bids and reviewing the University's capability for self-insurance, the decision was made to pursue self-insurance, which has now been implemented for FY-96. A computer-based claims management system is in place and functioning. The immediate savings from administering the program on campus has enabled the program to avoid any fee increase for FY-96 and FY-97 and only a proposed \$7.00 increase for FY-98.

Reserve accounts for operating expense, medical claims, and life insurance have been established and funded. Stop-loss policies have been purchased to protect against life insurance losses in excess of \$100,000 in a single year and medical claims in excess of 135% of normal claims experience. The latter requires funding of a "gap" reserve to cover the 35% gap between expected experience and the protection of the stop-loss coverage. As shown on the attached financial statement, with the proposed \$7.00 increase, the "gap"

reserve will be almost fully funded (\$1.5 million is needed to be fully funded by FY-98). Plans are to have the "gap" reserve fully funded by FY-99. Until then, the program relies on the protection of the University's other self-insurance reserves.

Over the ten years from FY-88 to FY-98 this fee has been increased at an average annual rate of 16.54%. The proposed \$7.00 increase represents an annual increase of 1.71% over the three years from FY-95 through FY-98. This rate of increase reflects the one-time savings in administrative overhead costs. Future rates can be expected to be somewhat higher, reflecting the medical rate of inflation as adjusted for managed care savings.

With the proposed increase, the cost of this medical insurance program comes to \$30.55 per month. The total Student Medical Benefit Fee, providing primary and extended care, with the proposed increases, comes to \$49.40 per month for a comprehensive program of health care.

#### Considerations Against Adoption

The proposed increase could be reduced or eliminated by not funding the "gap" reserve until some time further into the future, with the incumbent risk. The increase could also be avoided by a reduction in coverage or elimination of refunds for duplicate coverage.

#### Constituency Involvement

On April 2, 1996, the Student Health Advisory Board voted to support the proposed fee increase.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester 1997, 4 Policies of the Board B-6 be amended as follows:

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1996	<u>1997</u>
Student Medical Benefit: Extended Care**	134.00 <sup>3</sup>	<u>141.00<sup>3</sup></u>

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\*\*Flat Fee

<sup>3</sup> Summer rates: 1997, \$80.40; 1998, \$84.60.

May 9, 1996

STUDENT HEALTH PROGRAMS - EXTENDED CARE, SIUC 493  
Comparative Statement of Actual and Estimated  
REVENUE and EXPENSE  
(Cash Basis)

	FY-93 Actual	FY-94 Actual	FY-95 Actual	FY-96 Budget	FY-97 Projected	FY-98 Proposed	
<b>REVENUE</b>							
SMB: Extended Care Fee	3,377,495	4,554,736	4,872,254	4,758,206	4,681,123	4,920,241	a
To Medical Claims Reserve				(3,093,024) b	(4,132,588) c	(4,293,660) d	
To Life Claims Reserve				(42,370) e	(46,961) f	(49,352) f	
To Excess Gap Reserve				(762,663) g	(176,105) h	(234,424) i	
Interest Earnings	30,060	21,956	39,097	15,000 j	15,000 j	15,000 j	
TOTAL REVENUE	3,407,555	4,576,692	4,911,351	875,149	340,469	357,805	
<b>EXPENSE</b>							
Insurance Premiums	3,491,054	4,510,913	4,925,536	517,942 k			
Adjustment for Prior Years	(515,811) l	0	0	0			
Reinsurance Premium				84,900 m	87,872 m	90,947 m	
PPO Contracting Fees				40,000	41,400	42,849	
Claims Administration:							
Salaries	89,653	83,107	75,797	104,474	107,608	110,836	
Wages	20,776	17,941	23,880	31,104	23,925	23,925	
less use of F.W.S.	(1,949)	0	0	0	0	0	
Travel	0	0	0	2,000	2,000	2,000	
Equipment	0	0	5,038 n	9,601 n	2,500	2,500	
Commodities	2,887	2,743	6,303	14,116	11,579	11,866	
Claims System Maintenance				9,500 o	13,775 o	10,874 o	
Other Contractual Services	24,571	22,150	54,952 n	40,641 n	34,205	34,931	
Operating Automotive Equip.	130	394	150	1,500	1,000	1,000	
Telecommunications	629	399	322	1,615	1,600	1,600	
Transfers (Administrative Fees)				24,000 p	24,000 p	24,000 p	
Subtotal: Claims Administration	136,697	126,734	166,442	238,551	222,192	223,532	
TOTAL EXPENSE	3,111,940	4,637,647	5,091,978	881,393	351,464	357,328	
REVENUE OVER EXPENSE	295,615	(60,955)	(180,627)	(6,244)	(10,995)	477	
ENDING FUND BALANCE	274,318	213,363	32,736	26,492	15,496	15,973	
<b>MEDICAL CLAIMS RESERVE</b>							
Transfers In				3,093,024	4,132,588	4,293,660	
Claims Paid for Current Year				(3,051,905)	(3,540,299)	(3,660,179)	
Claims Paid for Previous Year				0 q	(538,571)	(624,759)	
Ending Cash Balance				41,119	94,837	103,559	
<b>LIFE CLAIMS RESERVE</b>							
Transfers In				42,370	46,961	49,352	
Claims Paid for Current Year				(30,000)	(30,000)	(30,000)	
Ending Cash Balance				12,370	29,331	48,684 r	
<b>EXCESS GAP RESERVE</b>							
Transfers In				762,663	176,105	234,424	
Interest Earnings				15,000 s	46,660 s	60,026 s	
Use of Reserve				0	0	0	
Ending Cash Balance				777,663	1,000,428	1,294,878 t	
Reserve Over/(Under) 35% Target				(479,003) u	(457,342) u	(212,255) u	
Projected Claims Incurred				3,590,476	4,165,058	4,306,093	

NOTES:

- a) Includes \$7 proposed fee increase, generating \$244,267 projected revenue.
- b) 73% of adjusted fees and interest ( reduced by \$536,187 for prior contract expense)
- c) 88% of fees and interest.
- d) 87% of fees and interest.
- e) 1.0% of adjusted fees and interest ( reduced by \$536,187 for prior contract expense)
- f) 1.0% of fees and interest
- g) 18.0% of adjusted fees and interest ( reduced by \$536,187 for prior contract expense)
- h) 3.75% of fees and interest
- i) 4.75% of fees and interest.
- j) Interest earned on fee collection account only.
- k) Last premium to Accordia for Summer 1995.  
Self-insurance program began Fall Semester 1995.
- l) Refund for underutilized premiums in the 1991-92 contract year.
- m) Insurance for stop-loss after costs greater than 135% of usual claims.
- n) Includes costs for hardware and software system to process claims.
- o) Maintenance costs on claims processing system.
- p) Payment to SIU Risk Management program.
- q) Claims for prior year coverage paid under Accordia contract. Based on 15% of prior year's projected claims.
- r) Stop-loss coverage begins after \$100,000 loss in one year.
- s) Interest earned on all reserve accounts and the operating account.
- t) Gap reserve covers the 35% of usual claims before stop-loss coverage begins.  
Balance should be \$1.5 million for FY-98 claims. SIU self-insurance will cover the difference. Plans are for this reserve to be fully funded by FY-2000.
- u) Projected claims based on past experience, adjusted for 3.5% inflation and enrollment changes.

INCREASE IN RESIDENCE HALL RATES  
AND APARTMENT RENTALS: SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-18]

Summary

This matter proposes increases in residence hall rates effective Summer Session 1997 and increases in apartment rentals effective July 1, 1997. Typical increases include \$80 per semester (4.6%) for double occupancy room and board in the residence halls, \$13 to \$16 per month (4.4%) in family housing, and \$15 to \$18 per month (4.5%) in other apartment rentals.

Rationale for Adoption

The rates proposed here for FY-98 are based on expected salary increases averaging 3.0%. Variances in actual operating experience from these budget assumptions will be offset by greater or lesser use of working cash and/or adjustments in planned maintenance projects.

The proposed rates will still result in an excess of expense over revenue of \$551,223. The estimated cash balance as of June 30, 1998 is \$2,201,194, exclusive of prepayments for FY-99, and is judged to be sufficient for sound operation.

Occupancy continues to be a concern and is being offset by deferring selected maintenance projects. The administration is responding to litigation concerning the change in policy to require freshmen to live on campus, rather than in off-campus accepted-living centers as in the past. A variety of meal plans and other responses to student needs and preferences have been adopted in recent years and continue to be explored to increase the marketability of housing to all students. As a result, housing occupancy has not dropped to the same extent as has the total freshman enrollment. With the proposed increase, SIUC housing rates are expected to continue to be among the lowest of the public universities in Illinois and are currently ranked sixth from the top.

Part of the increase is intended to fund \$1,050,000 in FY-98 of new furnishings for the residents' rooms, as requested by the student residents and recommended by the auditors. This will be a multi-year project to refurnish all rooms. Most of the current furniture dates back to the original construction of the residence halls.

Southern Hills apartment complex and Greek Row are part of the same funded-debt entity and share the common operating experience with the residence halls.

Evergreen Terrace is a separate entity which continues to experience good occupancy. The proposed rate increase is projected to result in a balanced budget for FY-98 which will continue the improvement projects currently underway. The proposed increases for Evergreen Terrace are also subject to approval by the SIU Foundation Board and by the Department of Housing and Urban Development (HUD).

University Courts and Elizabeth Street Apartments stand alone as a single entity. The proposed rates will permit the continuing gradual improvement of these facilities while operating on a sound financial basis.

#### Considerations Against Adoption

Setting rates this far in advance does carry some element of risk due to unforeseen unfortunate operating experience. However, the proposed rates represent a reasonable compromise between a sound financial base, a desire to hold rates as low as possible, and maintaining the quality of the environment.

#### Constituency Involvement

This matter has been shared with the Undergraduate Student Government and the Graduate and Professional Student Council. The Residence Hall Association is involved with Housing administration in determining resident preferences and the five-year plan for maintenance and improvement projects. Efforts have been made to provide better articulation between the Residence Hall Association and the Undergraduate Student Government. The proposed increases have also been shared with the Southern Hills and Evergreen Terrace Resident Councils respectively.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University Housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-18 be and is hereby amended to read as follows:

#### 15. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective Summer Session:

	<u>Room Rate</u>		<u>Food Rate</u>		<u>Room and Food Rate</u>	
	1996	1997	1996	1997	1996	1997
Resident-Per Semester						
Double Occupancy						
19 Meals	\$885	<u>925</u>	\$851	<u>891</u>	\$1,736	<u>1,816</u>
15 Meals + \$50 Credit	885	<u>925</u>	851	<u>891</u>	1,736	<u>1,816</u>
Refundable 12 Meals	885	<u>925</u>	842	<u>880</u>	1,727	<u>1,805</u>
Break Housing						
Increment	\$8.25	<u>\$9.00</u>	(Per Night)			
Single Room						
Increment	505	<u>528</u>				
Super Single Room						
Increment	605	<u>703</u>				
Resident-Summer Session						
Double Occupancy	\$500	<u>500</u>	\$310*	<u>310*</u>	\$810	<u>810</u>
Single Room Increment	117	<u>117</u>				
Non-Resident-Per Semester			1996	<u>1997</u>		
19 Meals			\$926	<u>\$968</u>		
15 Meals + \$50 (1996),						
<u>\$52 (1997)</u>			926	<u>968</u>		
Refundable 12 Meals			917	<u>958</u>		
Room Only-Per Semester (Northwest Annex and Greek Row Professional Housing)			\$1,024	<u>\$1,070</u>		
b. Schedule of rates for Greek Row building lease at SIUC effective Summer Session:						
Fraternities & Sororities			1996	<u>1997</u>		
Academic year (including maintenance and utilities except electricity)**			\$43,197	<u>\$45,140</u>		
Summer Session			1,288	<u>1,346</u>		
SIUC Leased Office Space						
Annual (without utilities & maintenance)			\$20,300	<u>\$20,300</u>		

\* Meals provided through a non-refundable credit in the Student Center.

\*\* Tenants are responsible for electricity for the full year.

c. Schedule of rates for University-operated apartment rental housing at SIUC effective July 1:

	<u>Monthly Rate</u>	
	1996	1997
Southern Hills-furnished, with utilities		
Efficiency	\$311	<u>\$325</u>
One bedroom	337	<u>352</u>
Two bedroom	361	<u>377</u>
Evergreen Terrace*-Unfurnished plus charges for metered electricity		
Two bedroom	298	<u>311</u>
Three bedroom	211	<u>335</u>
Elizabeth Apartments-Furnished, with utilities		
Efficiency	332	<u>347</u>
University Courts-Furnished, with utilities		
One bedroom	398	<u>414</u>

\* Rates subject to approval by the SIU Foundation (Carbondale) and the Department of Housing and Urban Development.

May 9, 1996

UNIVERSITY HOUSING - FUNDED DEBT  
Comparative Statement of Actual and Estimated  
INCOME AND EXPENSE  
(Accrual Basis)

499

	FY 93 ACTUAL	FY 94 ACTUAL	FY 95 ACTUAL	FY 96 BUDGET	FY 97 PROJECTED	FY 98 PROPOSED
<b>INCOME</b>						
Operations	16,405,650	16,871,953	16,889,946	16,892,500 a	17,075,000 b	17,618,300 c
Investments	221,533	254,232	381,414	371,500 d	267,000 d	200,000 d
<b>TOTAL INCOME</b>	<b>16,627,183</b>	<b>17,126,185</b>	<b>17,271,360</b>	<b>17,264,000</b>	<b>17,342,000</b>	<b>17,818,300</b>
<b>EXPENSE</b>						
Salaries	3,607,713	3,672,643	3,889,833	3,809,100 e	3,874,500 f	3,925,100 f
Wages	1,206,259	1,300,622	1,235,783	1,216,847	1,229,000	1,229,000
Less USOE	(265,486)	(262,698)	(255,824)	(257,747)	(269,900)	(269,900)
Food	2,102,606	2,050,692	2,008,360	2,243,400	2,236,700 g	2,382,100
Utilities	1,782,139	1,947,926	1,869,833	2,524,800 h	2,166,300 i	2,170,100
Maintenance: Bldg., Grounds, & Equip	2,378,756	2,217,035	2,212,259	2,488,900	2,527,600	2,561,300
Special Projects	733,041	1,129,194	1,705,354	3,053,100 j	2,103,000	1,160,000
(Use of Reserves)	0	0	0	0	0	0
Equipment	158,227	78,237	207,715	619,900 k	171,900	1,402,500 l
Cable TV	210,865	194,464	201,372	217,000	217,000	217,000
Administration	1,284,017	1,257,315	1,327,507	1,429,700 m	1,357,600	1,382,000
Special Projects	4,714	10,164	5,660	43,100	0	0
Commodities	537,271 n	381,277 n	514,722 n	403,300	391,300	391,300
Special Projects	53,606 o	106,248 o	40,808 o	82,500 o	52,000 o	60,000 o
Telecommunications	490,575	502,663	516,873	506,400	506,400	506,400
Maintenance Allowance	555,987 p	592,316 p	634,229 p	635,000 p	635,000 p	635,000 p
Other Current Expenses	581,683 q	437,219 q	458,603 q	510,400 q	511,600 q	520,100 q
<b>TOTAL OPERATING EXPENSE</b>	<b>15,401,973</b>	<b>15,615,317</b>	<b>16,573,087</b>	<b>19,525,700</b>	<b>17,710,000</b>	<b>18,272,000</b>
Debt Service	1,776,807 r	1,745,575 r	1,538,362 r	1,492,100 r	1,492,100 r	1,445,700 r
<b>TOTAL EXPENSE</b>	<b>17,178,780</b>	<b>17,360,892</b>	<b>18,111,449</b>	<b>21,017,800</b>	<b>19,202,100</b>	<b>19,717,700</b>
Use of Revenue Bond Fee	1,267,000 s	1,351,340 s	1,388,920 s	1,335,500 s	1,201,900 s	1,156,977 s
<b>REVENUE OVER EXPENSE</b>	<b>715,403</b>	<b>1,116,633</b>	<b>548,831</b>	<b>(2,418,300)</b>	<b>(658,200)</b>	<b>(742,423)</b>
Use (increase) of Cash and Receivable	(715,403)	(1,116,633)	(548,831) t	2,418,300 u	658,200 v	(277) w
<b>REVENUE FROM PROPOSED RATE INCREASE</b>						<b>742,700</b>

NOTE: See footnotes on next page.

UNIVERSITY HOUSING - FUNDED DEBT  
Comparative Statement of Actual and Estimated  
INCOME AND EXPENSE  
(Accrual Basis)

## NOTES:

- a Rate increase offset by occupancy decrease.
- b Reflects projected 2.8% decrease in occupancy.
- c Reflects projected 4.0% increase in occupancy. Lesser increase will reduce funding for new furniture.
- d Reflects decrease in working cash balance.
- e Reflects 3.5% salary increase offset by a decrease in positions.
- f Reflects 3.0% salary increase offset by a decrease in positions.
- g Cost increase offset by less consumption due to occupancy decrease.
- h Reflects increase in steam rates, including surcharge for gas-fired boiler.
- i Reflects partial reduction in steam surcharge instituted in FY-96.
- j Project delays resulted in \$571,600 deferred from FY-95 to FY-96.
- k Reflects large purchases of furnishings for resident rooms and lounges; also major renovation of Lentz Dining Hall.
- l Includes \$1,050,000 for purchase of resident room furniture (continuing project to replace all original furniture.)
- m Includes \$100,000 for connection to campus area network and implementation of housing management system.
- n Reflects year-end reclassification of certain equipment items as commodities.
- o Nonrecurring purchases under \$100 (mattresses, dishes, etc.)
- p Cost of room and board for resident housing staff.
- q Refuse removal, fringe benefits, taxes, laundry, insurance, equipment rental, transportation, and bad debt expense
- r Includes \$100,000 annual repayment of funding to install cable TV. Final payment in FY-98 is \$53,649.74. Benefits from restructuring the bonds began in FY-95.
- s Decline due to past and projected enrollment decreases.
- t June 30, 1995 cash balance was \$5,277,417, excluding prepayments for FY96.
- u June 30, 1996 cash balance is projected to be \$2,859,117, excluding prepayments for FY97.
- v June 30, 1997 cash balance is projected to be \$2,200,917, excluding prepayments for FY98.
- w June 30, 1998 cash balance is projected to be \$2,201,194 excluding prepayments for FY-99.

## INCOME AND EXPENSE

(Accrual Basis)

	FY 93 ACTUAL	FY 94 ACTUAL	FY 95 ACTUAL	FY 96 BUDGET	FY 97 PROJECTED	FY 98 PROPOSED
INCOME						
Operations	1,164,524	1,213,736	1,223,726	1,258,400	1,293,700	1,293,700
Interest	11558	2183	14623	12000	13900	13500
TOTAL INCOME	1,176,082	1,215,919	1,238,349	1,270,400	1,307,600	1,307,200
EXPENSE						
Salaries	57,097	58,662	57,186	65,200	67,500	69,500
Wages (Net of USOE)	82,052	86,371	86,744	90,900	90,900	90,900
Utilities	323,948	319,148	321,526	351,100	355,600	356,500
Maint.: Bldg., Grnds., Equip.	272,858	274,880	304,423	301,400	305,100	309,200
Special Projects	140,631	95,557	228,841	116,000	161,200	176,600
Less Use of Reserves	0	0	0	0	0	0
Equipment	2,090	4,786	1,203	20,700	4,600	19,500
Administration	59,302	58,325	62,545	56,900	58,100	59,100
Refuse Removal	19,119	19,098	14,635	19,300	19,300	19,300
Other Current Expenses	53,384	63,139	48,979	45,900	46,300	46,700
Real Estate Rental	216791	188156	258691	211400	211400	211400
TOTAL OPERATING EXPENSES	1,227,272	1,168,122	1,394,773	1,278,800	1,320,000	1,358,700
Use of Revenue Bond Fee	0	91000	0	0	0	0
REVENUE OVER EXPENSE	(51,190)	138,797	(156,424)	(8,400)	(12,400)	(51,500)
Use (Increase) of Cash and Receivables	51,190	(138,797)	156,424	8,400	12,400	0
REVENUE FROM PROPOSED RATE INCREASE						51,500

## NOTES:

- Nonrecurring increase due to an employee on extended sick leave.
- Recurring increase to reflect cost of half-time maintenance employee shared with Southern Hills.
- FY-94 portion of Kitchen cabinet project was deferred to FY-95 due to project delays
- Includes \$10,000 for computers and \$5,000 for replacement of kitchen appliances as needed.
- Reflects accounting adjustment from prior years.
- Nonrecurring use approved at December 1993 Board meeting.
- Increase due to deferral of kitchen cabinets project.
- June 30, 1995 cash balance was \$25,115  
(with \$62,259 due from HUD and \$31,190 due to Physical Plant.)
- June 30, 1996 cash balance is projected to be \$47,784
- June 30, 1997 cash balance is projected to be \$35,384 with proposed increase.
- June 30, 1998 cash balance is projected to be \$35,384 with proposed increase.

Comparative Statement of Actual and Estimated INCOME AND EXPENSE (Accrual Basis)						
	FY 93 ACTUAL	FY94 ACTUAL	FY95 ACTUAL	FY96 BUDGET	FY97 PROJECTED	FY98 PROPOSED
INCOME						
Operations	99,767	111,664	107,450	105,700	109,300	109,300
Interest	2,654	2,542	3,772	2,900	1,700	1,500
TOTAL INCOME	102,421	114,206	111,222	108,600	111,000	110,800
EXPENSE						
Salaries	9,950	9,237	13,576	14,800	15,300	15,800
Wages (Net of USOE)	4,440	3,330	7,200	7,400	7,400	7,400
Utilities	18,784	19,357	19,111	19,700	19,900	19,900
Maintenance Building, Ground & Equipment	15,412	23,645	35,696	39,100	33,400	33,800
Special Projects	24,839	6,737	22,734	35,100	15,500	19,300
Less Use of Reserves	0	0	0			
Equipment	0	11,582	867	2,500	3,000	3,000
Administration	6,547	6,601	6,729	8,300	8,500	8,700
Other Current Expense	11,374	6,698	9,895	6,900	8,000	8,100
Special Current Expense	1,331	60	0	0	0	0
Rep. & Repl. Reserve	10,000	20,000	10,000	10,000	0	0
TOTAL OPERATING EXPENSES	102,677	107,247	125,808	143,800	111,000	116,000
REVENUE OVER EXPENSE	(256)	6,959	(14,586)	(35,200)	0	(5,200)
Use (increase) of Cash and Receivables	256	(6,959)	14,586	35,200	0	0
REVENUE FROM PROPOSED RATE INCREASES					c	d
						5,200

## NOTES:

- a) Cash balance for June 30, 1995 was \$43,389  
 b) Projected cash balance for 6/30/96 is \$8,189  
 c) Projected cash balance for 6/30/97 is \$8,189

INCREASE IN STUDENT RECREATION FEE, SIUC  
(AMENDMENT TO 4 POLICIES OF THE BOARD B-6)

Summary

This matter seeks a \$2.00 increase in the Student Recreation Fee, effective Fall Semester 1997, for a proposed rate of \$62.00 per semester prorated over 12 credits for the Fall, Spring, and Summer academic sessions, respectively.

Rationale for Adoption

This matter does not seek any program expansion but is needed to offset salary increases and the result of utility rate increases. Cost savings and the use of accumulated working cash continue to be the means of holding down the fee increase in the face of declining revenues. With the proposed increase, this fee will have risen an average of 5.30% over the past ten years, which included adding the Fitness Center addition. The fee has risen only 2.12% annually over the past four years.

Revenue from the Student Recreation Fee has declined from a high in FY-94 and still falls short of that level with the proposed fee increase for FY-98 by a projected \$388,605 due to the decline in enrollment. Self-generated revenue from all passes and program activities was \$317,523 in FY-95 and is projected to grow by about 2% by FY-98. While efforts are being made to increase "voluntary" revenue streams, the potential does not appear to be significant in absolute dollars. The Student Recreation Fee is likely to continue as the primary source of funding at 80% of all revenue.

The continued use of working cash is of concern. The June 30, 1998 projected cash balance, with the increase, represents 3.8% of the expense budget for that year.

An \$8.00 increase would be required to balance revenue and expense for FY-98. Unless enrollment increases, either a large increase in the fee will be necessary for FY-99, or else cuts in staffing and services, along with deferral of maintenance, will be necessary. Management intends to seek ways of improving upon the goals set by the proposed budgets.

The Student Recreation Center and the Intramural-Recreational Sports programs continue to experience high usage and a high level of student satisfaction.

Considerations Against Adoption

When setting fees this far into the future, there is a concern to guard against unknown conditions. A larger increase now, to balance the currently proposed budget, could be justified on that basis. However, in an effort to hold student fees as low as possible, some degree of risk-taking will be required. Management will be expected to adjust to the resources available.

Conversely, the proposed fee increase could be reduced or avoided by depleting the working cash balance further.

Constituency Involvement

This matter has been shared with the two student constituencies. The Intramural-Recreational Sports Advisory Board is also considering this proposed increase and has been involved in on-going discussions of the programs and related budgets.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1997, 4 Policies of the Board B-6 be amended as follows:

- 6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1996	<u>1997</u>
Student Recreation	60.00	<u>62.00</u>

**STUDENT RECREATION FEE, SIUC**  
**Comparative Statement of Actual and Estimated**  
**REVENUE and EXPENSE**  
**(Cash Basis)**

	FY94	FY95	FY96	\$60 FY97	\$62 FY98
	Actual	Actual	Budget	Projected	Proposed
<b>REVENUE:</b>					
Commissions	8,303	6,493	8,100	12,200	12,200
Instructional Fees	19,301	21,788	18,000	18,000	18,000
Entrance Fees	223,806	231,884	256,400	257,720	271,606
Locker Fees	19,343	20,863	22,250	22,250	22,250
Penalties	5,184	6,446	5,100	5,100	5,100
Prof. / Tech. Fees	2,258	1,411	2,000	2,000	2,000
Student Recreation Fee	2,559,055	2,165,769	2,098,240	2,172,852	2,170,450
Swim Fees	1,065	1,089	1,000	1,000	1,000
Registration Fees	8,110	9,864	6,183	8,183	8,183
Miscellaneous Fees	95	1,112	100	100	100
Non-Professional Fees	3,089	3,723	2,500	2,500	2,500
Rental - Equipment	9,331	12,484	10,200	10,200	10,200
Rental - Facility	180,484	179,207	179,680	183,680	180,680
Deposits	378	366	300	300	300
Interest Earned	<u>38,701</u>	<u>50,975</u>	<u>45,000</u>	<u>45,000</u>	<u>45,000</u>
<b>TOTAL REVENUE</b>	<b>3,078,503</b>	<b>2,713,474</b>	<b>2,655,053</b>	<b>2,741,085</b>	<b>2,749,569</b>
<b>EXPENSE:</b>					
Salaries	843,588	814,476	838,155	863,300	889,289
Wages	356,691	371,388	384,251	390,751	390,751
Use of CWS Funds	(52,888)	(51,939)	(50,998)	(50,998)	(50,998)
Net Wages	303,803	319,449	333,253	339,753	339,763
Travel	2,484	6,106	4,720	4,720	4,720
Equipment	69,632	35,359	49,158	47,550	47,450
Commodities	41,121	42,788	43,657	45,185	46,766
Contractual Services	650	1,626	1,600	1,600	1,600
Oper. Auto. Equip.	10,720	9,930	11,050	11,050	11,050
Telecommunications	20,440	19,044	19,990	19,990	19,990
General Administration	29,972	31,506	27,761	28,733	29,738
Office Expense	41,792	39,275	45,729	45,729	45,729
Utilities	494,409	502,511	639,373	641,216	638,049
Building Maintenance	105,220	152,968	135,249	137,499	146,749
Equipment Maintenance	40,515	46,024	36,453	40,980	42,980
Equipment Rental	11,056	5,688	2,844	2,844	2,844
Grounds Maintenance	39,499	39,766	42,621	42,621	42,621
Laundry	10,025	9,964	12,000	12,000	12,000
Insurance	9,529	8,962	9,531	9,531	9,531
Transfer to Reserve	155,283	182,498	180,955	176,890	176,890
Debt Service	<u>570,938</u>	<u>486,171</u>	<u>441,430</u>	<u>490,223</u>	<u>490,223</u>
<b>TOTAL EXPENSE</b>	<b>2,800,676</b>	<b>2,754,111</b>	<b>2,875,529</b>	<b>2,961,414</b>	<b>2,997,972</b>
			0		
<b>REVENUE over EXPENS</b>	<b>277,827</b>	<b>(40,637)</b>	<b>(220,476)</b>	<b>(220,329)</b>	<b>(248,403)</b>
Revenue from proposed \$2.00 increase					72,348
<b>ENDING BALANCE</b>	<b>979,594</b>	<b>938,957</b>	<b>718,481</b>	<b>498,152</b>	<b>322,096</b>

NOTE: FY-94 Student Recreation Fee includes late ISAC payment for FY-93.

INCREASE IN STUDENT CENTER FEE, SIUC  
(AMENDMENT TO 4 POLICIES OF THE BOARD B-6)

Summary

This matter seeks a \$4.00 increase in the Student Center Fee, effective Fall Semester, 1997, for a proposed rate of \$48.00 per semester prorated over 12 credits for the Fall, Spring, and Summer academic sessions, respectively.

Rationale for Adoption

The Student Center is funded from a combination of student fees and self-generated revenue. Through careful management in achieving cost reductions and enhancing revenue streams, the Student Center, with this increase, will have held increases in the Student Center Fee to an average of 1.9% per year over the ten years ending in FY-98.

Sales and total revenues reached a high in FY-94. Due to the decline in enrollment, sales and fees declined in FY-95 and are projected to be even less in FY-96. Sales are projected to increase modestly through FY-98. Fee revenue will also increase in FY-97 and FY-98 due to the approved and proposed fee increases. However, neither sales nor fees are projected to reach the FY-94 level by FY-98. Total revenue for FY-98 is projected to be almost \$1 million less than total revenue for FY-94, even with the fee increases.

In addition to covering salary increases and other cost increases (especially utility costs), the Student Center is facing needs for renovations and refurbishing in several areas. The budget reflects this in the equipment and the building maintenance lines.

Food service losses in recent years need to be addressed through an upgrade of the cafeteria area. It had been hoped that this could take place in FY-97, but now this cannot be addressed until FY-98 at the earliest. Increasing the revenue streams related to voluntary choices (sales) is preferred over increases in mandatory fees, to the extent possible. That and cost savings have formed the basis of planning in this area. The Student Center continues to serve as a highly used and valued facility providing many services to students, staff, and the region.

Almost half (46%) of the proposed increase is needed to fund a projected 3% salary increase for FY-98. The remaining \$78,650 of the proposed increase will help offset increases in utilities and other operating costs. Even with the proposed increase, the budget calls for or expense to exceed revenues by

\$605,300 leaving a projected cash balance of \$111,329 as of June 30, 1998. This represents a working cash level of only 1.2% of operating expense. This is considered to be low. Efforts to enhance revenue and to cut costs further will continue to be made so as to increase the working cash balance to a more acceptable level. Management intends to improve on the goals set by the proposed budgets.

#### Considerations Against Adoption

The fee increase could be reduced or avoided by deferring needed maintenance and renovations. However, these costs would still remain for future years.

On the other hand, a larger increase might appear to be more prudent to assure a sound fiscal basis in the event of unfavorable operating experience. Setting fee rates two years into the future compounds the need for adequate working cash.

The proposed increase is deemed to be the best compromise between fiscal operating needs and the desire to hold student costs down. It is anticipated that annual increases will be needed over the next few years, under current assumptions.

#### Constituency Involvement

This matter has been shared with the Student Center Board and with the Undergraduate Student Government and Graduate and Professional Student Council.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester 1997, 4 Policies of the Board B-6 be amended as follows:

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1996	<u>1997</u>
Student Center*	44.00	<u>48.00</u>

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\* Prorated over 12 hours/semester.

**STUDENT CENTER , SIUC**  
**Comparative Statement of Actual and Estimated**  
**Revenue and Expense**

	FY-93 Actual	FY-94 Actual	FY-95 Actual	FY-96 Budget	FY-97 Projected	FY-98 Proposed
<b>REVENUE</b>						
Sales	5,834,987	5,980,582	5,755,198	5,048,232	5,174,438	5,329,671
Student Center Fee	1,647,222	1,788,986	1,513,650	1,466,424	1,596,913	1,595,156
Fees -- Other	110,827	108,286	97,813	94,055	96,500	98,430
Services	37,381	35,453	39,624	45,000	45,000	47,000
Rentals	191,748	200,835	210,897	214,531	210,000	215,218
Interest Earned	50,651	70,425	105,883	102,000	101,500	101,500
Other	25	209	33	50	50	50
Student Welfare Funds	129,245	173,288	150,499	149,750	146,550	147,820
Use of Revenue Bond Fee	<u>1,105,000</u>	<u>1,257,660</u>	<u>1,211,080</u>	<u>1,164,500</u>	<u>1,048,000</u>	<u>1,008,836</u>
<b>TOTAL REVENUE</b>	<b>9,107,086</b>	<b>9,615,724</b>	<b>9,084,677</b>	<b>8,284,542</b>	<b>8,418,951</b>	<b>8,543,681</b>
<b>EXPENSE</b>						
Salaries	1,788,011	1,956,936	1,902,677	2,011,099	2,040,024	2,101,225
Wages (Net of CWS)	373,636	379,517	365,667	347,030	352,845	358,445
Travel	8,441	10,481	11,154	10,200	10,200	10,200
Equipment	155,930	161,644	135,501	100,000	200,000	200,000
Refunds	9,338	(465)	6,119	7,900	7,900	7,900
Oper. Auto. Equip.	5,273	6,593	5,987	5,450	5,350	5,350
Telecommunications	23,974	25,471	25,490	26,750	25,675	25,725
General Administration	233,764	253,451	372,127	269,900	269,575	146,075
Office Expense	133,716	121,439	143,336	128,675	137,650	140,650
Collection Expense	18,558	23,709	31,160	25,900	26,000	26,000
Merchandise for Resale	4,117,705	4,265,048	4,368,377	3,508,842	3,655,651	3,788,750
Utilities	787,283	879,781	820,646	1,022,000	994,650	1,007,800
Building Maintenance	227,706	132,807	178,015	145,000	375,000	375,000
Equipment Maintenance	64,439	73,144	88,649	90,850	95,400	100,170
Equipment Rental	5,170	4,908	8,292	4,838	2,619	2,619
Grounds Maintenance	37,762	39,332	40,803	41,400	42,650	44,000
Refuse Removal	9,060	7,211	7,343	12,000	12,000	12,000
Taxes	268,808	278,613	275,409	297,732	255,125	268,160
Laundry	4,044	4,022	4,798	4,800	5,000	5,000
Insurance	15,925	18,830	17,806	22,225	25,000	25,000
Debt Service	<u>476,777</u>	<u>460,846</u>	<u>418,920</u>	<u>420,500</u>	<u>419,000</u>	<u>419,000</u>
<b>TOTAL EXPENSE</b>	<b>8,765,320</b>	<b>9,103,318</b>	<b>9,228,276</b>	<b>8,503,091</b>	<b>8,957,314</b>	<b>9,069,069</b>
<b>REVENUE over EXPENSE</b>	<b>341,766</b>	<b>512,406</b>	<b>(143,599)</b>	<b>(218,549)</b>	<b>(538,363)</b>	<b>(525,388)</b>
Revenue from proposed \$4.00 increase						145,012
<b>ENDING BALANCE</b>	<b>1,351,741</b>	<b>1,864,147</b>	<b>1,720,548</b>	<b>1,501,999</b>	<b>963,636</b>	<b>583,260</b>

NOTE: Student Center Fee collections reflect late ISAC payments for FY 93 & 94.

INCREASE IN STUDENTS' ATTORNEY PROGRAM FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6]

Summary

This matter proposes a fee increase of \$0.75 in the Students' Attorney Fee, effective with the Fall Semester, 1997, bringing the fee to \$3.75 per semester.

Rationale for Adoption

This fee was last increased by \$0.65 for FY-91. With the proposed increase, this fee will have increased at an average annual rate of 6.49% over the past ten years. The proposed increase is intended to fund the current level of service in the face of salary increases and declining fee revenue.

The program employs two full-time attorneys by contractual agreement, a full-time secretary, three part-time graduate (legal) assistants, and three part-time student workers. The graduate assistants are scheduled as two half-time and one quarter-time positions for the academic year and one half-time and one quarter-time for the Summer Session.

This program continues to receive strong student support and is a primary resource for students in landlord-tenant issues.

Considerations Against Adoption

The proposed fee increase could be reduced or eliminated by a reduction in staffing costs with reduced services.

Constituency Involvement

This increase has come from the Students' Attorney Program Board, which recommended a \$1.00 to \$2.00 increase. This matter has been shared with the Undergraduate Student Government and the Graduate and Professional Student Council.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1997, 4 Policies of the Board B-6 be amended to show the following:

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1996	<u>1997</u>
Students' Attorney**	3.00	<u>3.75</u>

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\*\*Flat Fee.

**STUDENTS' ATTORNEY PROGRAM – SIUC**  
**Comparative Statement of Income and Expense**

	FY-93 Actual	FY-94 Actual	FY-95 Actual	FY-96 Budget	FY-97 Projected	FY-98 Proposed
<b>REVENUE:</b>						
Fee Collections	147,431	157,894	132,403	128,250	126,168	126,027
Interest	<u>2,095</u>	<u>2,160</u>	<u>2,994</u>	<u>2,500</u>	<u>2,000</u>	<u>1,500</u>
<b>TOTAL REVENUE</b>	149,526	160,054	135,397	130,750	128,168	127,527
<b>EXPENSE:</b>						
Salaries	40,289	43,689	41,646	42,895	43,911	45,228
Wages	7,316	6,869	7,914	8,000	8,000	8,000
Equipment	3,432	3,749	2,617	6,500	3,500	3,500
Commodities	1,786	1,077	1,626	1,700	1,700	1,700
Contractual Service:						
Attorneys	72,273	79,164	83,124	84,222	86,749	89,351
Other	5,017	4,296	4,181	7,658	5,000	5,000
Op. Auto.	0	2	97	100	100	100
Telecommunications	<u>2,333</u>	<u>2,362</u>	<u>2,246</u>	<u>2,300</u>	<u>2,300</u>	<u>2,300</u>
<b>TOTAL EXPENSE</b>	132,446	141,208	143,451	153,375	151,259	155,179
Revenue over Expense	17,080	18,846	(8,054)	(22,625)	(23,091)	(27,652)
Revenue from Proposed \$ .75 Fee Increase:						31,507
<b>ENDING CASH BALANC</b>	40,515	59,364	51,310	28,685	5,593	9,448

INCREASE IN ATHLETIC FEE, SIUC  
(AMENDMENT TO 4 POLICIES OF THE BOARD B-6 and B-9)

Summary

This matter seeks a \$5.00 increase in the Athletic Fee for a proposed rate of \$58.00 prorated over 12 credit hours for the Fall, Spring, and Summer sessions respectively. Funds generated from this increase are needed to replace fully the state-appropriated funding withdrawn from intercollegiate athletics. The additional revenue provided by the increase will assist in paying the annual salary increases incurred by moving staff from state to non-state accounts as well as in compensating for the loss of ticket revenue incurred by allowing students in free to all events. Although the costs of operating the intercollegiate athletic program continue to increase, all expenses other than salaries are budgeted at the same or lower levels.

Rationale for Adoption

The Board of Higher Education has agreed to set aside the policy calling for use of state funds for intercollegiate athletics to be phased out. However, SIUC has already withdrawn half of the state funds which had been provided to athletics for many years. The \$15 increase (\$8 in FY-96 and \$7 in FY-97) did not fully replace the funds removed. This problem was augmented by athletics now having to pay the annual salary increases of staff moved from state to non-state accounts. Paying for salary increases for staff on non-state accounts decreases the operating budget annually by over \$30,000, and this figure will increase each year due to compounding. Permitting students to attend all athletic events free of charge has decreased revenue for athletics by approximately \$50,000 per year.

The impact of removing half of the state funds from athletics has had an adverse effect on the intercollegiate athletics program. The last true increase in revenue via a fee increase was in 1984. It is an outstanding and unparalleled accomplishment that the Athletic Department operated for over a decade without seeking an increase in the athletic fee. As recently reported to the Board, the athletic fees at SIUC lag well behind those at Western Illinois University, University of Illinois at Chicago, Northern Illinois University, and Illinois State University. The average athletic fee for all NCAA division IAA Institutions was \$166.14 in FY-95. If the athletic fee at SIUC is increased annually by \$10.00 for the next four fiscal years (FY-98 - FY-01), the fee would total \$146 per year which is still lower than the national average as reported six years earlier in FY-95.

To provide for Athletic Facility Repair, Replacement, and Modernization in the future, \$1.50 each semester would be added from the \$5.00 increase to the existing reserve for FY-98.

#### Considerations Against Adoption

In response to the recommendation by the IBHE to remove state funding from athletics, Chancellor Guyon appointed a committee entitled the Committee to Study the Future of Athletics. This committee, the majority of which was students, recommended a fee increase of \$10 in FY-96 and \$10 in FY-97. The members of this committee thoroughly studied the revenue sources available and believed the \$20 increase was needed. However, the student referendum for a \$15 increase was defeated. An unusually small number of students (454) voted with only 30% of those voting supporting the increase.

#### Constituency Involvement

This matter has been shared with the Intercollegiate Athletic Advisory Committee (IAAC) which has representation from all constituencies except the Graduate Council. The IAAC strongly supports a fee increase as well as other increased sources of funding. The IAAC is presently in the process of developing recommendations regarding funding needs and funding options for the University's report on athletics requested by the IBHE for their discussion of the funding of athletics scheduled for August, 1996.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1997, 4 Policies of the Board B-6 be amended as follows:

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1997	<u>1998</u>
Athletic	53.00	<u>58.00</u>

9. Athletic Fee. In order to provide a regularized source of funding for Men's and Women's Intercollegiate Athletic programs at Southern Illinois University at Carbondale, a fee is established for each student. This fee shall be reduced 1/12 for each semester hour less than 12.
  - a. Funds generated from this fee shall be distributed in a manner to provide equal opportunities for male and female athletes.

- b. Funds generated from a \$2.00 \$3.50 portion of this fee shall be used to establish an "Intercollegiate Athletics Repair, Replacement, and Modernization Reserve," which shall have maximum level to be determined by application of the Legislative Audit Commission University Guidelines. These reserve funds shall be used for repair, replacement, and modernization of facilities and equipment used for programs of intercollegiate athletics.

**ATHLETIC FEE, SIUC**  
**Comparative Statement of Actual and Projected**  
**Revenue and Expense**  
**Southern Illinois University**

Fee per Semester	\$38.00	\$38.00	\$46.00	\$53.00	\$58.00
	FY-94 ACTUAL	FY-95 ACTUAL	FY-96 BUDGET	FY-97 PROJECTE	FY-98 PROPOSED
<b>REVENUE:</b>					
Ticket Sales (Reg. Season)	614,769	662,099	575,000	575,000	575,000
Student Athletic Pass	11,710	22,240	0	0	0
Advertising Sales	45,043	70,625	55,000	55,000	57,500
Program Sales	4,048	6,080	4,850	5,000	5,000
Concessions	26,471	26,577	26,000	26,000	26,000
Athletic Fee	1,682,900	1,396,314	1,637,534	1,856,159	2,029,014
less \$2 portion to Reserve*	(80,928)	(84,118)	(71,197)	(70,044)	(122,441)
Guarantees Received	175,000	182,000	50,000	0	0
Conference Share	44,817	76,847	75,000	65,000	55,000
NCAA Distribution	218,493	260,215	220,000	200,000	200,000
Net Unrestricted Contributions	177,028	159,899	150,000	155,000	160,000
Sponsorships	46,227	42,700	35,000	40,000	42,500
Royalties	48,323	46,199	50,000	50,000	50,000
Interest Earnings - Operations	37,355	46,550	40,000	35,000	35,000
Endowment Earnings	9,776	9,017	10,000	10,000	10,000
State Appropriations	1,245,956	1,280,696	1,052,835	842,690	867,971
Other	<u>41,409</u>	<u>82,117</u>	<u>126,861</u>	<u>113,223</u>	<u>123,644</u>
<b>TOTAL REVENUE</b>	<b>4,348,397</b>	<b>4,286,057</b>	<b>4,036,883</b>	<b>3,958,028</b>	<b>4,114,188</b>
<b>EXPENSE</b>					
Administration	172,205	164,081	167,244	167,244	160,000
Hospitality Room	1,363	0	2,000	2,000	2,000
Ticket Office / Promotions	51,806	49,848	47,000	47,000	47,000
Sports Operating Costs	1,031,880	1,026,793	1,015,000	1,015,000	1,015,000
Sports Information	60,730	54,615	59,100	59,100	59,100
Training	37,528	37,242	41,000	41,000	41,000
Salaries	1,953,388	1,991,519	2,018,989	2,079,559	2,019,471
Wages (Net of CWS)	31,031	31,972	35,000	35,000	25,000
Insurance	30,041	36,744	40,000	40,000	40,000
Scholarships	647,623	655,798	670,000	670,000	670,000
Guarantee Expense	60,221	47,988	62,000	85,000	0
Fund Raising Cost	22,000	22,000	22,000	22,000	22,000
Academic Enhancement	33,730	36,217	35,000	35,000	35,000
Other	<u>47,893</u>	<u>95,627</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTAL EXPENSE</b>	<b>4,181,439</b>	<b>4,250,444</b>	<b>4,214,333</b>	<b>4,297,902</b>	<b>4,135,571</b>
<b>REVENUE over EXPENSE</b>	<b>166,958</b>	<b>35,613</b>	<b>(177,450)</b>	<b>(339,874)</b>	<b>(21,383)</b>
<b>ENDING BALANCE</b>	<b>508,209</b>	<b>543,822</b>	<b>366,372</b>	<b>26,498</b>	<b>5,115</b>
Athletic Facility Reserve	89,771	29,552	187,995	296,513	418,954

\* In FY98, contribution to the Reserve increases to \$3.50.

CHANGE IN EXEMPTIONS FROM MANDATORY STUDENT FEE. SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-6, 7, 10, 11, and 14]

Summary

This matter amends Board policy on SIUE fees to provide that no mandatory student fee is waived, but that a specified fee(s) shall not be assessed of a student whose characteristics place her/him within a certain category.

Rationale for Adoption

This action is companion to the President's recommendations on tuition and fee waivers. It implements the elimination of Board granted authority for the Chancellors to authorize waiver of mandatory student fees, while enabling no assessment of specified fees to selected categories of students.

Historically, some categories of students have not been required to pay, through waiver, certain fees because the conditions relevant to the category made it impossible or highly unlikely that the student could benefit from the service or facility provided by the fee. In some cases, a fee is not charged based on personnel policy decisions.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board C-6, 7, 10, 11, and 14 are amended to read as follows:

6. The Textbook Rental Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all undergraduate students registered at the University unless assessment of the fee is waived by the Chancellor, SIUE. Graduate students are required to purchase their textbooks and are not assessed the Textbook Rental Fee.

The following categories of students shall not be assessed the fee: students enrolled only in off-campus courses; and students enrolled only in the clinical portion of the B.S. Degree in Biological Sciences, specialization in Medical Technology. A student to whom a fee is not assessed is not eligible to receive services provided by that fee.

7. The University Center Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all students registered at the University ~~unless assessment of the fee is waived by the Chancellor, SIUE~~ except for the following categories of students: students enrolled only in off-campus courses; students enrolled only in the clinical portion of the B.S. Degree in Biological Sciences, specialization in Medical Technology; and SIU employees other than those employed at SIUE. A student to whom a fee is not assessed is not eligible to receive services provided by that fee.

10. The Student Welfare and Activity Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all students registered at the University ~~unless assessment of the fee is waived by the Chancellor, SIUE~~ except for the following categories of students: students enrolled only in off-campus courses; students enrolled only in the clinical portion of the B.S. Degree in Biological Sciences, specialization in Medical Technology; SIU employees other than those employed at SIUE; SIUE Civil Service employees enrolled pursuant to approved personnel policy provisions; and Civil Service employees of other Illinois State colleges and universities. A student to whom a fee is not assessed is not eligible to receive services provided by that fee. The Fee will be distributed among the subfees in amounts determined from time-to-time by the Chancellor.

11. The Athletic Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all students registered at the University ~~unless assessment of the fee is waived by the Chancellor, SIUE~~ except for the following categories of students: students enrolled only in off-campus courses; students enrolled only in the clinical portion of the B.S. Degree in Biological Sciences, specialization in Medical Technology; SIU employees other than those employed at SIUE; SIUE Civil Service employees enrolled pursuant to approved personnel policy provisions; and Civil Service employees of other Illinois State colleges and universities. A student to whom a fee is not assessed is not eligible to receive services provided by that fee.

14. The Student Fitness Center Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all students registered at the University ~~unless assessment of the fee is waived by the Chancellor, SIUE~~ except for the following categories of students: students enrolled only in off-campus courses; students enrolled only in the clinical portion of the B.S. Degree in Biological Sciences, specialization in Medical Technology; and SIU employees other than those employed at SIUE. A student to whom a fee is not assessed is not eligible to receive services provided by that fee.

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

CHANGE IN ATHLETIC FEE, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5]

Summary

This matter would change the assessment basis for the Athletic Fee to assess the full-time fee of students registering for six or more hours instead of ten or more hours. The change would be effective summer 1997.

Attached for information is historic, current, and projected fiscal year information on revenues and expenditures for SIUE's Intercollegiate Athletic program.

Rationale for Adoption

In May 1995, the Board approved a four-year program of annual increases in the Athletic Fee to achieve gender equity in the athletic program. The funding program called for a \$2.50 full-time fee increase each fall semester from 1995 through 1998, with corresponding increases in the summer fee.

In August 1995 the athletic administration was advised that, due to revised enrollment estimates, projected fee revenues would be approximately \$36,000 below prior estimates for FY-96 and approximately \$44,000 below earlier FY-97 estimates. Continuing shortfalls would result in a cumulative debt of \$200,000 in the FY-2000 athletic budget.

The Intercollegiate Athletic Committee evaluated the program and options. It recommended part of the FY-96 and 97 shortfalls be offset by non-recurring state funds, and for FY-98 and beyond, the full fee be assessed of students registering for four or more hours. Currently, the full fee is assessed of students registering for ten or more hours. SIUE's Student Senate suggested the assessment structure not be changed and the fee be increased an additional \$4.00 (a total increase of \$6.50) in fall 1997.

The Chancellor and Vice-chancellors, with Financial Affairs' assistance, identified six hours as the point at which to assess the full fee to offset shortfalls in FY-98 and beyond. Assessment of the Athletic Fee on this basis is not out of line with assessment of other prorated SIUE fees: the full University Center Fee is assessed of students registering for five or more hours, and the full Student Welfare and Activity Fee is assessed of students registering for six hours or more.

Considerations Against Adoption

This proposal will increase semester fees charged to students registering for six to nine hours by \$15.15 to \$2.70 respectively.

Constituency Involvement

The Intercollegiate Athletic Committee is comprised of student, staff, and faculty representatives. The Student Senate's action is described above. This proposal is recommended for adoption by the Vice-Chancellor for Development and Public Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for summer, 1997, the Athletic Fee, SIUE, be assessed as follows:

Summer Session Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	\$ <del>2.75</del>	<u>4.50</u>
2	<del>5.50</del>	<u>9.00</u>
3	<del>8.25</del>	<u>13.00</u>
4	<del>11.00</del>	<u>18.00</u>
5	<del>13.75</del>	<u>22.50</u>
6	<del>16.50</del>	<u>26.75</u>
7	<del>19.25</del>	<u>26.75</u>
8	<del>22.00</del>	<u>26.75</u>
9	<del>24.75</del>	<u>26.75</u>
10	26.75	
11	26.75	
12 & over	26.75	

Semester Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	\$ <del>4.15</del>	<u>6.70</u>
2	<del>8.30</del>	<u>13.40</u>
3	<del>12.45</del>	<u>20.10</u>
4	<del>16.60</del>	<u>26.80</u>
5	<del>20.75</del>	<u>33.50</u>
6	<del>24.90</del>	<u>40.05</u>
7	<del>29.05</del>	<u>40.05</u>
8	<del>33.20</del>	<u>40.05</u>
9	<del>37.35</del>	<u>40.05</u>
10	40.05	
11	40.05	
12 & over	40.05	

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

SIUE INTERCOLLEGIATE ATHLETICS  
FEE REVIEW PROCESS FY'97-2001  
REVENUE SUMMARY (REVISED)

	Actual FY'93	Actual FY'94	Actual FY'95	Current FY'96	Proposed FY'97	Proposed FY'98	Proposed FY'99	Proposed FY2000	Proposed FY2001
Int. Athletics Account									
Carryover	51,912	30,780	-39,953	-20,247	987	-28,618	10,476	82,342	130,084
Fee Distribution	485,270	454,697	530,000	452,966	500,127	604,798	673,730	680,764	676,290
Proposed Fee Increase	0	0	0	23,300	23,300	26,625	11,464	0	0
State Funds	229,530	229,542	238,640	290,642	238,640	246,992	255,636	264,583	273,843
Other Revenue Gate, Season									
Tickets, NCAA	30,680	35,580	32,799	68,000	58,000	59,000	60,000	60,000	60,000
Additional Sport Income	32,334	25,404	25,848	25,000	25,000	25,000	25,000	25,000	25,000
Int. Athletics Sub-Total	829,726	776,003	787,334	839,661	846,064	933,797	1,036,306	1,112,689	1,165,197
Athletic Concessions									
Carryover	714	5,138	9,170	2,237	2,637	2,965	2,738	2,983	3,201
Revenue	14,052	16,563	36,244	38,500	39,500	40,500	41,000	41,500	42,000
Athletic Concessions Sub-Total	14,766	21,701	45,414	40,737	42,137	43,465	43,738	44,483	45,201
Financial Aid Account									
Carryover	33	-21	57,515	4,260	7,368	0	0	0	0
Fee Distribution	114,730	118,303	80,000	131,953	152,183	184,341	196,661	214,236	218,710
Proposed Fee Increase	0	0	0	23,250	20,536	28,216	13,145	0	0
Other Revenue	7,370	6,870	1,370	0	0				
Sub-Total	122,133	125,152	138,885	159,463	180,087	212,557	209,806	214,236	218,710
Waiver Allocation	135,794	134,690	138,039	152,886	200,555	209,977	219,856	230,256	241,072
Financial Aid Sub-Total	257,927	259,842	276,924	312,349	380,642	422,534	429,662	444,492	459,782
Foundation-Unrestricted									
Carryover	-2,252	685	3,730	14,959	3,559	4,059	4,559	4,859	5,159
Unrestricted Income	24,368	41,714	26,680	16,500	17,500	17,500	17,500	17,500	17,500
Unrestricted Sub-Total	22,116	42,399	30,410	31,459	21,059	21,559	22,059	22,359	22,659
Foundation-Restricted									
Carryover	27,795	27,676	18,011	27,409	36,309	32,109	27,909	26,709	25,509
Restricted Income	55,007	54,751	103,060	105,500	105,500	105,500	108,500	108,500	108,500
Foundation Restricted Sub-Total	82,802	82,427	121,071	132,909	141,809	137,609	136,409	135,209	134,009
Grand Total - Revenue	1,207,337	1,182,372	1,261,153	1,357,115	1,431,701	1,558,964	1,662,174	1,759,232	1,826,848

SIUE INTERCOLLEGIATE ATHLETICS  
FEE REVIEW PROCESS FY'97-2001  
EXPENDITURE SUMMARY (REVISED)

	Actual FY'93	Actual FY'94	Actual FY'95	Current FY'96	Proposed FY'97	Proposed FY'98	Proposed FY'99	Proposed FY2000	Proposed FY2001
Int. Athletics Account									
Salary	490,564	505,295	518,717	514,205	559,185	579,369	611,171	642,715	664,707
Equity Increase	0	0	0	21,001	2,044	16,625	7,000	0	0
Central Operation	116,242	127,118	121,338	125,570	129,545	133,429	137,431	141,548	145,785
Sport Operation	152,205	159,140	141,678	139,377	152,898	158,898	168,898	173,362	173,362
Equity Increase	0	0	0	13,521	6,000	10,000	4,464	0	0
Exp. from generated income	39,935	25,404	25,848	25,000	25,000	25,000	25,000	25,000	25,000
Intercollegiate Athletics									
Sub-Total	798,946	815,957	807,581	838,674	874,672	923,321	953,964	982,625	1,008,854
Vadalaabene Concessions									
Expenditures	9,928	12,531	33,177	26,100	26,172	27,227	27,255	27,782	27,810
Net Transfer	0		10,000	12,000	13,000	13,500	13,500	13,500	14,000
Sub-Total	9,628	12,531	43,177	38,100	39,172	40,727	40,755	41,282	41,810
Financial Aid Account									
Cash Expenditures	122,154	103,789	98,973	128,845	159,551	184,341	196,661	214,236	218,710
Equity Increase	0	0	35,652	23,250	20,536	28,216	13,145	0	0
State Waivers Expenditures	135,794	134,690	138,039	152,886	200,555	209,977	219,856	230,256	241,072
Sub-Total	257,948	238,479	272,664	304,981	380,642	422,534	429,662	444,492	459,782
Foundation									
Unrestricted	19,511	38,638	15,451	27,900	17,000	17,000	17,200	17,200	17,200
Restricted	57,046	64,447	93,662	96,600	109,700	109,700	109,700	109,700	109,700
Sub-Total	76,557	103,085	109,113	124,500	126,700	126,700	126,900	126,900	126,900
Grand Total - Expenditures	1,143,079	1,170,052	1,232,535	1,306,255	1,421,186	1,513,282	1,551,281	1,595,299	1,637,346
Grand Total - Revenue	1,207,337	1,182,372	1,261,153	1,357,115	1,431,701	1,558,964	1,668,174	1,759,232	1,826,848
Balance	64,258	12,320	28,618	50,860	10,515	45,682	116,893	163,933	189,502

INCREASE IN UNIVERSITY CENTER FEE, SIUE  
(AMENDMENT TO 4 POLICIES OF THE BOARD C-5)

Summary

This matter would increase the full-time University Center Fee \$3.50 per semester, effective summer 1997. The semester full-time rate would increase from \$80.50 to \$84.00 for FY-98.

Attached for information is historic, current, and projected fiscal year income and expense information concerning the University Center.

Rationale for Adoption

This proposal continues the plan, begun in FY-96, of moderate Center Fee increases to reestablish a sound financial base for the Center operation.

Revenue from the increase would offset inflationary operating cost increases in salaries, utilities and general costs, provide necessary levels of service, support student programming budgeted through the Center, maintain an appropriate fund balance, and permit moderate equipment replacement and facilities improvements. The increase will permit the Center to continue operating at the extended hours and service levels necessary to serve residential students.

The FY-98 fee rate recommended is the same as proposed in the four-year tuition and fee plan adopted by the Board in July 1995. Absent the increase, if current service levels are continued, the Center would incur operating deficits in each succeeding year, with the size of cash fund reductions growing annually from FY-99 on.

Considerations Against Adoption

University officers are concerned about increases in the cost of attendance and their possible negative effect on access to the University. Such concerns are integral to SIUE's annual fee review process and reflect its historic efforts to maintain fees at the lowest practical level.

Constituency Involvement

This proposal was developed by the University Center Board, the review body for the Center Fee, which includes students, staff, and faculty. SIUE's Student Senate approved the proposal. It is recommended for adoption by the Vice-Chancellor for Student Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for summer 1997, the University Center Fee, SIUE, be assessed as follows:

Summer Session Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	<del>\$10.95</del>	<u>11.20</u>
2	<del>21.90</del>	<u>22.40</u>
3	<del>32.80</del>	<u>33.60</u>
4	<del>43.75</del>	<u>44.80</u>
5	<del>53.70</del>	<u>56.00</u>
6	<del>53.70</del>	<u>56.00</u>
7	<del>53.70</del>	<u>56.00</u>
8	<del>53.70</del>	<u>56.00</u>
9	<del>53.70</del>	<u>56.00</u>
10	<del>53.70</del>	<u>56.00</u>
11	<del>53.70</del>	<u>56.00</u>
12 & over	<del>53.70</del>	<u>56.00</u>

Semester Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	<del>\$16.40</del>	<u>16.80</u>
2	<del>32.80</del>	<u>33.60</u>
3	<del>49.20</del>	<u>50.40</u>
4	<del>65.60</del>	<u>67.20</u>
5	<del>80.50</del>	<u>84.00</u>
6	<del>80.50</del>	<u>84.00</u>
7	<del>80.50</del>	<u>84.00</u>
8	<del>80.50</del>	<u>84.00</u>
9	<del>80.50</del>	<u>84.00</u>
10	<del>80.50</del>	<u>84.00</u>
11	<del>80.50</del>	<u>84.00</u>
12 & over	<del>80.50</del>	<u>84.00</u>

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE  
UNIVERSITY CENTER  
Modified Cash Basis Operating Statement

	Actual FY93	Actual FY94	Actual FY95	Budgeted FY96	Projected FY97	Projected FY98	Projected FY99	Projected FY00	Projected FY01
Beginning Cash	1,096,847	1,152,015	977,143	396,684	443,246	371,027	426,210	508,092	614,912
Revenue Items:									
Net Sales of Purchased Goods	3,281,953	3,134,814	4,093,489	4,119,118	4,263,288	4,412,503	4,566,941	4,726,784	4,892,222
Sales of Service	420,260	434,423	308,176	727,044	488,781	501,134	513,920	527,154	540,851
University Center Fees	1,722,758	1,639,692	1,593,801	1,720,242	1,678,000	1,777,000	1,777,000	1,777,000	1,777,000
Proposed Fee Increase \$4.50					99,000	99,000	99,000	99,000	99,000
Proposed Fee Increase \$3.50						77,000	77,000	77,000	77,000
Proposed Fee Increase \$3.50						77,000	77,000	77,000	77,000
Proposed Fee Increase \$3.50							77,000	77,000	77,000
Interest Inc. on Investments	30,670	28,678	14,756	18,000	18,000	18,000	18,000	18,000	18,000
Total Revenue Items	5,455,641	5,237,607	6,010,222	6,584,404	6,547,069	6,884,637	7,128,861	7,378,938	7,635,073
Disbursements:									
Cost of Purchased Goods	1,857,170	1,791,108	2,261,748	2,146,776	2,221,913	2,299,680	2,380,169	2,463,475	2,549,697
Personal Service	2,106,681	2,061,084	2,217,583	2,413,325	2,482,411	2,553,915	2,627,921	2,704,517	2,783,794
Travel	9,682	17,460	15,710	25,028	25,904	26,811	27,749	28,720	29,725
Equipment									
Commodities	190,356	149,784	203,806	227,250	235,204	243,434	251,953	260,771	269,898
Contractual Service	1,029,533	1,183,049	1,685,956	1,516,813	1,444,028	1,494,567	1,546,878	1,601,020	1,657,056
Telecommunication	28,997	30,732	31,872	33,650	34,828	36,047	37,309	38,615	39,967
Net Debt Service	176,054	179,262	174,006	175,000	175,000	175,000	175,000	175,000	175,000
Total Disbursements	5,398,473	5,412,479	6,590,681	6,537,842	6,619,288	6,829,454	7,046,979	7,272,118	7,505,137
Change in Cash	57,168	(174,872)	(580,459)	46,562	(72,219)	55,183	81,882	106,820	129,936
Ending Cash	1,152,015	977,143	396,684	443,246	371,027	426,210	508,092	614,912	744,848

INCREASE IN TEXTBOOK RENTAL FEE, SIUE  
(AMENDMENT TO 4 POLICIES OF THE BOARD C-5)

Summary

This matter would increase the full-time Textbook Rental Fee \$1.50 per academic term, effective summer 1997. The Textbook Rental Fee is assessed at the same rates during a semester and the summer session. The full-time academic term fee would increase to \$60.50.

Attached for information is historic, current, and projected fiscal year income and expense information concerning the textbook rental service.

Rationale for Adoption

The Textbook Rental Fee is the principal source of revenue supporting Textbook Service which operates primarily on a cost recovery basis.

Textbook costs, the largest and most variable cost of the operation of Textbook Service, have risen about 11% annually. Inflationary increases in other costs, such as salaries, also impact the service. The increase proposed is part of the program, begun several years ago, of annual fee increases to offset rising costs. It is the same rate as proposed in the four-year tuition and fee plan adopted by the Board in July 1995.

Considerations Against Adoption

University officers are concerned about increases in the cost of attendance and their possible negative effect on access to the University. Such concerns are integral to SIUE's annual fee review process and reflect its historic efforts to maintain fees at the lowest practical level. Textbook Service represents a substantial value for SIUE students compared with the costs that students incur under traditional textbook purchase programs.

Constituency Involvement

The Textbook Service Advisory Committee, consisting of student and faculty representatives, developed the recommendation presented herein. The Committee's recommendation was approved by SIUE's Student Senate. The proposal is recommended for adoption by the Vice-Chancellor for Student Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for summer 1997, the Textbook Rental Fee, SIUE, be assessed as follows:

Summer Session and Semester Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	\$ 5.45	5.60
2	<del>10.90</del>	<u>11.20</u>
3	<del>16.35</del>	<u>16.80</u>
4	<del>21.80</del>	<u>22.40</u>
5	<del>27.25</del>	<u>28.00</u>
6	<del>32.70</del>	<u>33.60</u>
7	<del>38.15</del>	<u>39.20</u>
8	<del>43.60</del>	<u>44.80</u>
9	<del>49.05</del>	<u>50.40</u>
10	<del>54.50</del>	<u>56.00</u>
11	<del>59.00</del>	<u>60.50</u>
12 & over	<del>59.00</del>	<u>60.50</u>

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE  
TEXTBOOK SERVICE  
COMPARATIVE STATEMENT OF RECEIPTS AND EXPENDITURES  
(MODIFIED CASH BASIS)

	ACTUAL	BUDGETED	PROJECTED	PROJECTED	PROJECTED	PROJECTED	PROJECTED	PROJECTED
	FY95	FY96	FY97	FY98	FY99	FY00	FY01	
CASH CARRYOVER	85,262	531,507	675,334	535,297	445,606	451,470	402,721	
RECEIPTS								
SALES TO UNDERGRADS	63,841	70,864	78,659	87,311	96,915	107,576	119,409	
SALES TO GRADS (UC)	44,935	49,878	53,385	61,455	68,215	75,719	84,048	
SALES TO DEPARTMENTS	1,412	1,567	1,739	1,930	2,142	2,378	2,640	
SALES OF SCRAP	42,603	7,500	7,500	7,500	7,500	7,500	7,500	
SALES FOR RESALE	69,406	12,500	12,500	12,500	12,500	12,500	12,500	
TOTAL SALES	222,197	142,309	155,763	170,696	187,272	205,673	226,097	
PENALTIES-NO RETURNS	97,032	85,000	85,000	85,000	85,000	85,000	85,000	
PENALTIES-LATE RETURNS	21,347	20,000	20,000	20,000	20,000	20,000	20,000	
	118,379	105,000	105,000	105,000	105,000	105,000	105,000	
INTEREST INCOME	5,726	20,000	20,000	20,000	20,000	20,000	20,000	
STUDENT FEES	830,417	901,114	926,614	807,614	807,614	807,614	807,614	
FY96 Increase	\$5.50			93,500	93,500	93,500	93,500	
FY97 Increase	\$1.50			25,500	25,500	25,500	25,500	
FY98 Increase	\$1.50			25,500	25,500	25,500	25,500	
FY99 Increase	\$2.00			34,000	34,000	34,000	34,000	
FY00 Increase	\$2.50					42,500	42,500	
FY01 Increase	\$2.50						42,500	
TOTAL CASH RECEIPTS	1,176,719	1,168,423	1,207,377	1,247,810	1,298,386	1,359,287	1,422,211	
DISBURSEMENTS								
SALARIES	112,222	152,000	157,324	162,830	168,529	174,428	180,533	
WAGES	28,895	27,836	27,836	27,836	27,836	27,836	27,836	
OTHER EXPENSES	68,851	71,260	73,754	228,335	79,007	81,772	84,634	
PURCHASES (BOOKS)	520,506	773,500	1,088,500	920,500	1,017,150	1,124,000	1,242,000	
TOTAL DISBURSEMENTS	728,474	1,024,596	1,347,414	1,337,501	1,292,522	1,408,036	1,535,003	
CHANGE IN CASH (LOSS)	448,245	143,827	(140,037)	(89,691)	5,864	(48,749)	(112,792)	
CASH TO BE CARRIED OVER	531,507	675,334	535,297	445,606	451,470	402,721	289,929	

INCREASES IN UNIVERSITY HOUSING  
RENTAL RATES, SIUE  
AMENDMENT TO 4 POLICIES OF THE BOARD C-12]

Summary

This matter would approve increases, effective summer 1997, in University Housing rental rates of 6% for Tower Lake Apartment family, Group Housing, and single student residents and 4% for Student Residence Hall tenants.

Attached is historic, current, and projected fiscal year information on revenues and expenditures for University Housing.

Rationale for Adoption

Proposed FY-98 rental rates would offset inflationary cost increases projected at 3.5%, fund debt service and maintain adequate fund balances in the housing operation.

In conducting this year's review of operations and developing the recommendations presented, the University Housing Advisory Committee (UHAC) incorporated two changes that slightly increased the proposed rental rates from those reflected in the four-year tuition and fee plan approved by the Board last July. UHAC noted that over 50% of housing units were subscribers to cable television provided through Charter Communications. Charter Communications proposed that if basic cable service were incorporated in all units no installation fee would be charged and the monthly service charge would be reduced to \$6.75 from \$22.56. UHAC included basic cable service in each unit and funded the cost through the rental structure. The second cost is the \$5.00 per month per jack University charge for connection in each Residence Hall room to SIUE's Internet.

These changes resulted in rental rates slightly above last year's FY-98 projections; for example, \$5.00 per month higher in each Tower Lake family unit rent, \$12.00 per semester in the rate for a Residence Hall shared room, and \$9.00 per semester in the rate for a single student Tower Lake shared room.

UHAC recommended that no change be made in Housing board plan rates or in the Campus Housing Activity Fee.

### Considerations Against Adoption

University officers are concerned that increasing student costs may affect access to the University. Such concerns are the basis for University efforts to maintain fees and charges at the lowest practical level.

### Constituency Involvement

The University Housing Advisory Committee, the review body for housing rental rates and charges, includes Housing residents and University staff. UHAC's recommendations were approved by the Student Senate. This matter is recommended for adoption by the Vice-Chancellor for Student Affairs and the Chancellor, SIUE.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of charges for summer 1997, University Housing rental rates be assessed as follows:

#### FAMILY HOUSING I, TOWER LAKE APARTMENTS

##### Per Month

<u>FY-97</u>	<u>FY-98</u>	
\$442	\$469	. two-bedroom, unfurnished apartment
<del>518</del>	<del>549</del>	. two-bedroom, furnished apartment
<del>497</del>	<del>527</del>	. three-bedroom, unfurnished apartment
<del>579</del>	<del>614</del>	. three-bedroom, furnished apartment

SINGLE STUDENT HOUSING I, TOWER LAKE APARTMENTS

Per student rental rates:

<u>Assignment Type*</u>	<u>Per Semester</u>		<u>Per Summer Term</u>		<u>Per Five Week Summer Term</u>	
	<u>FY-97</u>	<u>FY-98</u>	<u>FY-97</u>	<u>FY-98</u>	<u>FY-97</u>	<u>FY-98</u>
Shared Room	\$-893	\$ 947	\$494	\$ 524	\$247	\$262
Deluxe Single Room	1,756	1,861	958	1,015	479	508
Single Room	1,327	1,407	739	783	370	392

GROUP HOUSING, TOWER LAKE APARTMENTS

	<u>FY-97</u>	<u>FY-98</u>
Per building, 12-month contract rate, including utilities	\$49,728	\$52,712

STUDENT RESIDENCE HALL

	<u>Per student rates, per semester</u>	
	<u>FY-97</u>	<u>FY-98</u>
Room rental charge:		
Shared Room	\$1,172	\$1,219
Deluxe Single Room	-2,296	2,389

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

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\* Shared room = two students assigned to a bedroom designed for occupancy by two students.

Deluxe Single Room = one student assigned to a bedroom designed for occupancy by two students.

Single Room = one student assigned to a bedroom designed for occupancy by one student.

20-Mar-96

University Housing - Student Residence Hall and Tower Lake Apartments Total  
Comparative Statement of Estimated Income and Expenses (Accrual Basis)

	Previous Yr. Actual FY 93	Previous Yr. Actual FY 94	Previous Yr. Actual FY 95	Projected Budget FY 96	Projected Budget FY 97	Proposed Budget FY 98	Proposed Budget FY 99	Proposed Budget FY 00	Proposed Budget FY 01
<b>INCOME</b>									
Operations:									
Rental	\$2,819,612	\$3,071,565	\$3,630,061	\$4,473,153	\$4,536,572	\$4,536,572	\$4,536,572	\$4,536,572	\$4,536,572
Board	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Conference Housing	\$19,349	\$36,655	\$74,145	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
Vending	\$1,523	\$1,527	\$25,742	\$31,500	\$31,500	\$30,000	\$30,000	\$30,000	\$30,000
Interest Income	\$41,727	\$49,412	\$30,523	\$7,000	\$7,000	\$9,380	\$13,769	\$12,721	\$14,997
Revenue From Proposed Increase FY98						\$280,698	\$280,698	\$280,698	\$280,698
Revenue From Proposed Increase FY99							\$216,168	\$216,168	\$216,168
Revenue From Proposed Increase FY00							\$226,276	\$226,276	\$226,276
Revenue From Proposed Increase FY01								\$233,867	\$233,867
<b>TOTAL INCOME</b>	<b>\$2,882,211</b>	<b>\$3,159,159</b>	<b>\$3,660,471</b>	<b>\$4,636,653</b>	<b>\$4,700,072</b>	<b>\$4,981,650</b>	<b>\$5,202,207</b>	<b>\$5,427,435</b>	<b>\$5,663,578</b>
<b>EXPENDITURES</b>									
Salaries	\$779,935	\$853,612	\$1,019,733	\$1,079,474	\$1,117,256	\$1,156,360	\$1,196,832	\$1,238,721	\$1,282,076
Wages	\$159,510	\$148,128	\$217,993	\$257,518	\$257,518	\$257,518	\$257,518	\$257,518	\$257,518
Other:									
Personnel Services	\$69,929	\$92,135	\$148,467	\$135,448	\$140,189	\$145,095	\$150,174	\$155,430	\$160,870
Debt Service	\$454,554	\$623,909	\$926,079	\$1,637,061	\$1,624,212	\$1,620,906	\$1,629,839	\$1,632,589	\$1,632,589
Travel	\$5,136	\$9,434	\$9,459	\$11,385	\$11,794	\$12,207	\$12,634	\$13,076	\$13,534
Equipment	\$64,852	\$47,979	\$110,359	\$115,394	\$101,214	\$104,407	\$108,061	\$111,843	\$115,758
Commodities	\$41,899	\$54,642	\$82,045	\$68,298	\$70,688	\$73,163	\$75,723	\$78,374	\$81,117
Contractual Services	\$867,292	\$1,131,645	\$987,956	\$1,077,015	\$1,114,711	\$1,153,725	\$1,194,105	\$1,235,899	\$1,279,156
Telecommunications	\$128,744	\$131,031	\$152,503	\$168,005	\$171,297	\$267,866	\$277,241	\$286,945	\$296,988
Operation of Auto	\$9,110	\$54,811	\$47,422	\$25,030	\$25,907	\$26,814	\$27,752	\$28,723	\$29,729
Special Maint. Projects	\$91,798	\$128,152	\$573,404	\$380,000	\$400,000	\$0	\$400,000	\$300,000	\$300,000
<b>TOTAL EXPENDITURES</b>	<b>\$2,671,759</b>	<b>\$3,275,478</b>	<b>\$4,275,420</b>	<b>\$4,954,638</b>	<b>\$5,034,786</b>	<b>\$4,818,059</b>	<b>\$5,329,880</b>	<b>\$5,338,118</b>	<b>\$5,449,333</b>
<b>NET INCOME / (LOSS)</b>	<b>\$210,452</b>	<b>(\$116,319)</b>	<b>(\$614,949)</b>	<b>(\$317,985)</b>	<b>(\$334,714)</b>	<b>\$163,591</b>	<b>(\$127,673)</b>	<b>\$88,317</b>	<b>\$214,244</b>
<b>CHANGE IN ASSETS &amp; LIABILITIES</b>	<b>\$55,416</b>	<b>(\$86,343)</b>	<b>\$239,923</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>CASH CARRYOVER</b>	<b>\$1,408,415</b>	<b>\$1,223,763</b>	<b>\$848,727</b>	<b>\$530,742</b>	<b>\$196,028</b>	<b>\$359,619</b>	<b>\$231,946</b>	<b>\$320,264</b>	<b>\$534,508</b>

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INCREASE IN STUDENT-TO-STUDENT GRANT FEE, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5]

Summary

This matter would increase, effective summer 1997, the Student-to-Student Grant Fee by \$.25 per academic term. The Fee is assessed on a flat-rate basis of students enrolling for six or more hours, and is assessed at the same rate for a semester and the summer session.

Rationale for Adoption

The Student-to-Student Grant program provides need-based awards to students and is funded by a combination of revenues from the Grant Fee and matching funds from the State of Illinois through ISAC. The Grant Fee is voluntary and is refunded at the student's request.

SIUE's fee has not increased since 1980. Responding to the continuing decrease in the percentage of grant aid available to SIUE students, the Financial Aid Advisory Committee (FAAC) recommended increasing the Fee to raise funding for grants to needy SIUE students. SIUE officers recommend three \$.25 increases over three years which will bring SIUE's fee to the ISAC matching maximum in FY-2000.

Based on Grant Fee revenues and ISAC matching funds, SIUE's Financial Aid Office has \$91,500 available to award needy SIUE students for 1996-97. The Grant Fee increase will generate, between fee revenue and matching dollars, approximately \$10,000.

Considerations Against Adoption

University officers consider none to exist since the Grant Fee is refunded to any student who requests it.

Constituency Involvement

The Financial Aid Advisory Committee includes student, staff, and faculty representatives. The Committee's recommendation was submitted in February 1996 to the Student Senate for review. No comment has been received as yet. This proposal is recommended for adoption by the Provost and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for summer 1997, the Student-to-Student Grant Fee, SIUE, be assessed as follows:

Summer Session and Semester Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	\$	0
2		0
3		0
4		0
5		0
6	2.25	<u>2.50</u>
7	2.25	<u>2.50</u>
8	2.25	<u>2.50</u>
9	2.25	<u>2.50</u>
10	2.25	<u>2.50</u>
11	2.25	<u>2.50</u>
12 & over	2.25	<u>2.50</u>

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures:

INCREASE IN STUDENT WELFARE AND ACTIVITY FEE, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5]

Summary

This matter would approve an increase, effective summer 1997, in the Student Welfare and Activity Fee. The full-time semester fee would increase \$5.05 to a total of \$53.50.

Four of the eight subfees within SWAF would increase by these amounts: Student Medical Benefit, \$3.50; Student Publications-Operations, \$.55; Student Activities and Organizations, \$.50; and Student Programming, \$.50.

Attached for information is historic, current, and projected fiscal year income and expense information for these subfees.

### Rationale for Adoption

SIUE's Student Welfare and Activity Fee includes eight subfees which fund a variety of services, programs, and activities, and support student organizations. As authorized by the Board, some of the subfees are assessed on a flat-rate basis, while others are prorated across hours of enrollment. The following sections address the four subfees proposed to increase.

#### Student Medical Benefit

The SMB subfee, assessed on a flat-rate basis, supports Health Service operations, programs, and facilities including medical examination rooms, a minor surgery area, a medical laboratory, and a pharmacy. Services and programs supported by the fee include the Alcohol and Drug Awareness Program, health education, and immunizations.

The proposed increase is the second of four planned increases of \$3.50 per year. The first increase will be effective for FY-97. The FY-98 increase proposed herein is the same as recommended in the four-year tuition and fee plan adopted by the Board last July.

#### Student Publications-Operations

This subfee, in conjunction with advertising revenues, supports publication of the *Alestle* and is assessed on a flat-rate basis. Advertising revenues fund full-time and student staff salaries and wages, training for students involved in producing the newspaper, and participation in a cooperative program with other college papers in the St. Louis region.

The last increase approved in the subfee will be effective summer 1996. That increase and the one proposed herein are to offset inflationary operating cost increases projected at 3.5% except in the case of printing which is projected to increase about 5% due to the rising cost of newsprint. The proposed FY-98 increase is the same as recommended in the four-year tuition and fee plan approved by the Board last July.

#### Student Activities and Organizations

This subfee funds non-programmatic operating expenses of recognized student organizations, organization publication expenses, student travel, and special requests as allocated by the Student Senate. It has not been increased since SWAF was created in 1979. The \$.50 increase proposed will offset some of the cumulative inflationary cost increases that have impacted student organizations and activities over the years.

The recommended increase is the same as shown in the four-year tuition and fee plan approved by the Board last July.

### Student Programming

This subfee supports student organization programs as well as costs of all-University events such as Welcome Week, Homecoming, and Springfest. It has not been increased since SWAF was created in 1979. The \$.50 recommended increase will offset some of the effect of cumulative inflationary cost increases and better support programming appropriate to SIUE's increased residential population. A Programming subfee increase was not reflected in last year's four-year tuition and fee plan.

### Considerations Against Adoption

University officers are concerned about increases in the cost of attendance and their possible negative effect on access to the University. Such concerns are integral to SIUE's annual fee review process and reflect its historic efforts to maintain fees at the lowest practical level.

### Constituency Involvement

Each of the increase proposals was developed by the respective subfee advisory body: the Student Medical Benefit Advisory Committee for SMB; the *Alestle* Publications Board for Publications-Operations; the Student Senate Finance Board for Student Activities and Organizations; and the Campus Life Advisory Committee for Programming. The Student Senate approved each of the subfee increases.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for summer 1997, the Student Welfare and Activity Fee, SIUE, be assessed as follows:

Summer Session Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	<del>\$ 24.45</del>	<u>27.25</u>
2	<del>25.65</del>	<u>28.50</u>
3	<del>26.80</del>	<u>29.75</u>
4	<del>28.00</del>	<u>31.00</u>
5	<del>29.15</del>	<u>32.25</u>
6	<del>32.30</del>	<u>35.70</u>
7	<del>32.30</del>	<u>35.70</u>
8	<del>32.30</del>	<u>35.70</u>
9	<del>32.30</del>	<u>35.70</u>
10	<del>32.30</del>	<u>35.70</u>
11	<del>32.30</del>	<u>35.70</u>
12 & over	<del>32.30</del>	<u>35.70</u>

Semester Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	<del>36.70</del>	<u>40.85</u>
2	<del>38.45</del>	<u>42.70</u>
3	<del>40.20</del>	<u>44.55</u>
4	<del>41.95</del>	<u>46.40</u>
5	<del>43.70</del>	<u>48.25</u>
6	<del>48.45</del>	<u>53.50</u>
7	<del>48.45</del>	<u>53.50</u>
8	<del>48.45</del>	<u>53.50</u>
9	<del>48.45</del>	<u>53.50</u>
10	<del>48.45</del>	<u>53.50</u>
11	<del>48.45</del>	<u>53.50</u>
12 & over	<del>48.45</del>	<u>53.50</u>

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

# Student Welfare and Activity Fee Student Medical Benefit Subfee

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	FY95 Actual	FY96-FY96 Change	FY96 Budget	FY96-FY97 Change	FY97 Budget	FY97-FY98 Change	FY98 Budget	FY98-FY99 Change	FY99 Budget	FY99-FY00 Change	FY00 Budget	FY00-FY01 Change	FY01 Budget
<b>REVENUES</b>													
Other (Non Fee)	85,101	6.00%	90,207	6.60%	95,619	6.00%	101,357	6.00%	107,438	6.00%	113,884	6.00%	120,717
SWAF Allocation	423,087	-1.15%	418,238	19.29%	498,907	16.98%	593,603	13.99%	665,266	12.19%	746,378	0.00%	746,378
<b>TOTAL REVENUES</b>	508,188	0.05%	508,445	16.93%	594,526	15.21%	694,960	12.81%	772,704	11.33%	860,262	0.79%	867,095
<b>EXPENDITURES</b>													
Salaries	343,477	15.50%	396,724	16.54%	462,359	3.50%	478,542	3.50%	495,291	3.50%	512,626	3.50%	530,568
Wages	13,329	1.28%	13,500	0.00%	13,500	0.00%	13,500	0.00%	13,500	0.00%	13,500	0.00%	13,500
<b>TOTAL SALARIES/WAGES</b>	356,806	14.97%	410,224	16.00%	475,859	3.40%	492,042	3.40%	508,791	3.41%	526,126	3.41%	544,068
Travel	2,539	3.50%	2,628	3.50%	2,720	3.50%	2,815	3.50%	2,914	3.50%	3,016	3.50%	3,121
Equipment	8,792	3.50%	9,100	3.50%	9,418	3.50%	9,748	3.50%	10,089	3.50%	10,442	3.50%	10,808
Commodities	28,342	3.50%	29,394	3.50%	30,361	3.50%	31,423	3.50%	32,523	3.50%	33,661	3.50%	34,840
Contractual Service	134,549	3.50%	139,258	3.50%	144,132	3.50%	149,177	3.50%	154,398	3.50%	159,802	3.50%	165,395
Refunds	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0
Transportation Service	12	N/A	675	3.50%	699	3.50%	723	3.50%	748	3.50%	775	3.50%	802
Telecommunications	7,349	3.50%	7,606	3.50%	7,872	3.50%	8,148	3.50%	8,433	3.50%	8,728	3.50%	9,034
Mdse for Resale	20,498	3.50%	21,215	3.50%	21,958	3.50%	22,726	3.50%	23,522	3.50%	24,345	3.50%	25,197
Other	150	3.50%	155	3.50%	161	3.50%	166	3.50%	172	3.50%	178	3.50%	184
<b>TOTAL EXPENDITURES</b>	559,037	10.94%	620,196	11.77%	693,180	3.43%	716,968	3.43%	741,590	3.44%	767,073	3.44%	793,448
<b>NET GAIN/(LOSS)</b>	(50,849)	119.77%	(111,751)	-11.72%	(98,653)	-67.55%	(32,009)	N/A	31,114	199.51%	93,189	-20.97%	73,647
<b>CASH BALANCE</b>	295,105	-37.87%	183,354	-53.80%	84,701	-37.79%	52,692	59.05%	83,807	111.20%	176,996	41.61%	250,643
<b>CASH BAL AS % OF FY96 EXP.</b>	47.58%		29.56%		13.66%		8.50%		13.51%		28.54%		40.41%
<b>FEE REVENUE INCR/(DECR.) DUE TO:</b>													
Fee Increase			N/A		81,300		81,724		81,834		81,192		0
Enrollment Change			N/A		(631)		2,972		(54)		(490)		0
<b>TOTAL INCREASE/(DECREASE)</b>			(4,849)		80,669		84,696		81,780		80,702		0

• \$50,000 additional cash balance beginning in FY96 than originally anticipated due to lapse salaries from Medical Director position

**Student Welfare and Activity Fee**  
**Student Activities & Organizations Sub-Fee**

	FY94 Actual	FY95 Actual	FY96 Budgeted	FY97 Projected	FY98 Projected	FY99 Projected	FY00 Projected	FY01 Projected
<b>Cash Carryover</b>	54,093	28,294	27,926	20,372	9,777	6,483	277	(8,945)
<b>REVENUES</b>								
Sales	7,708	1,425	4,500	4,500	4,500	4,500	4,500	4,500
Rentals	211	0	0	0	0	0	0	0
Fees	(50)	0	0	0	0	0	0	0
Services	0	0	0	0	0	0	0	0
Deposits	0	0	0	0	0	0	0	0
Reimbursements	568	6,219	7,348	7,400	7,400	7,400	7,400	7,400
Interfund Transfer	13,188	18,664	14,412	10,000	10,000	10,000	10,000	10,000
SWAF Allocation	49,652	61,779	58,159	57,918	58,356	58,356	58,356	58,356
Fee Increase '97			0	0	0	0	0	0
Fee Increase '98				0	9,678	9,678	9,678	9,678
<b>TOTAL REVENUE</b>	125,370	116,381	112,345	100,190	99,711	96,417	90,211	80,989
<b>EXPENDITURES</b>								
Wages	11	0	0	0	0	0	0	0
Equipment	7,173	0	0	0	0	0	0	0
Travel	260	4,031	3,080	3,188	3,300	3,415	3,535	3,658
Commodities	6,965	4,943	10,803	11,181	11,572	11,977	12,397	12,831
Contractual Services	60,271	60,020	62,852	65,052	67,329	69,685	72,124	74,648
Transportation	88	707	0	0	0	0	0	0
Telecom Services	645	798	826	992	1,027	1,063	1,100	1,139
Bank Returned Checks	0	31	0	0	0	0	0	0
Interfund Transfers	21,663	17,925	14,412	10,000	10,000	10,000	10,000	10,000
<b>TOTAL EXPENSES</b>	97,076	88,455	91,973	90,413	93,228	96,141	99,155	102,276
<b>CARRYOVER</b>	28,294	27,926	20,372	9,777	6,483	277	(8,945)	(21,287)

Student Welfare and Activity Fee  
Student Publications - Operations Subfee

	FY94 Actual	FY95 Actual	FY96 Budgeted	FY97 Projected	FY98 Projected	FY99 Projected	FY2000 Projected	FY2001 Projected
Cash Carryover	15,684	4,162	(8,423)	156	1,841	5,458	4,904	6,957
<b>REVENUES</b>								
Sales	(283)	0	0	0	0	0	0	0
Student Fee Allocation	69,892	81,092	80,162	99,663	100,259	100,259	100,259	100,259
Projected Increase FY98					12,855	12,855	12,855	12,855
Other: Transfer	0	0	15,050	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>85,293</b>	<b>85,254</b>	<b>86,789</b>	<b>99,819</b>	<b>114,955</b>	<b>118,572</b>	<b>118,018</b>	<b>120,071</b>
<b>EXPENDITURES</b>								
Salaries	13,445	14,700	15,215	15,747	16,298	16,868	17,458	18,069
Wages	0	0	0	0	0	0	0	0
Travel	2,143	3,977	4,200	4,347	4,499	4,656	4,819	4,988
Equipment	147	6,427	0	7,500	15,000	15,000	8,000	4,000
Commodities	44,023	52,305	54,136	56,843	59,685	62,669	65,802	69,093
Contractual Services	15,779	10,218	6,820	7,059	7,306	7,531	7,795	8,067
Refund	0	0	0	0	0	0	0	0
Telecommunication	4,430	4,702	4,867	5,038	5,214	5,397	5,586	5,781
Transportation	1,164	1,348	1,395	1,444	1,495	1,547	1,601	1,657
<b>TOTAL EXPENSES</b>	<b>81,131</b>	<b>93,677</b>	<b>86,633</b>	<b>97,978</b>	<b>109,497</b>	<b>113,668</b>	<b>111,061</b>	<b>111,654</b>
<b>CARRYOVER</b>	<b>4,162</b>	<b>(8,423)</b>	<b>156</b>	<b>1,841</b>	<b>5,458</b>	<b>4,904</b>	<b>6,957</b>	<b>8,417</b>

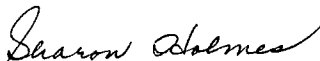
Student Welfare and Activity Fee  
Student Programming Subfee

	FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01
	Actual	Actual	Budgeted	Projected	Projected	Projected	Projected	Projected
Cash Carryover	23,101	22,870	21,244	21,422	17,926	22,116	23,756	26,255
REVENUES								
Sales	641	3,583	2,500	2,500	2,500	2,500	2,500	2,500
Fees	243	838	2,000	2,000	2,000	2,000	2,500	2,500
Contributions	0	75	0	0	0	0	0	0
Interfund Transfer	0	300	0	0	0	0	0	0
Reimbursements	0	5,906	0	0	0	0	0	0
Rentals	765	1,195	0	0	0	0	0	0
SWAF Allocation	63,165	66,647	62,733	62,441	62,915	62,915	62,915	62,915
Fee Increase FY98					9,678	9,678	9,678	9,678
TOTAL REVENUE	87,915	101,414	88,477	88,363	95,019	99,209	101,349	103,848
EXPENDITURES								
Equipment	15,218	0	0	0	0	0	0	0
Travel	0	573	0	0	0	0	0	0
Commodities	12,658	14,883	16,395	15,934	16,492	17,068	17,665	18,284
Contractual Services	36,262	64,618	50,460	54,296	56,197	58,164	57,199	59,170
Transportation	147	21	0	0	0	0	0	0
Awards and Grants	90	75	200	207	214	221	229	237
Telecommunications	670	0	0	0	0	0	0	0
TOTAL EXPENSES	65,045	80,170	67,055	70,437	72,903	75,453	75,093	77,691
CARRYOVER	22,870	21,244	21,422	17,926	22,116	23,756	26,255	26,157

The Chair announced that there would be a news conference in Room 2266 immediately following.

Mr. Rowe moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:25 p.m.

  
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Sharon Holmes, Executive Secretary

MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
MAY 13 and 14, 1996

A special meeting of the Board of Trustees of Southern Illinois University convened at 1:00 p.m. in the Small Business Development Center, Carbondale, Illinois. The Chair and Secretary being present, the meeting was called to order. The following members of the Board were present:


John Brewster  
Molly D'Esposito, Vice-Chair  
Jason Ervin  
William R. Norwood  
Sarahjini Nunn  
Harris Rowe  
Celeste M. Stiehl  
A. D. VanMeter, Jr., Chair  
George T. Wilkins, Jr., Secretary

Also present were Dr. Ted Sanders, President of Southern Illinois University, Dr. Nancy Belck, Chancellor, SIUE, Dr. John C. Guyon, Chancellor, SIUC.

A quorum was present.

The meeting recessed at approximately 9:00 p.m. on May 13, 1996, and reconvened at 8:15 a.m. on May 14, 1996. Budgeting and planning matters were discussed by those noted above as present, and from time to time also with various campus representatives and constituency heads. No actions were proposed or taken by the Board.

The meeting adjourned at 11:10 a.m., May 14, 1996.

  
George T. Wilkins, Jr., Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
JUNE 13, 1996

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, June 13, 1996, at 10:50 a.m., in the Hoag Lecture Hall, Building 283, of the SIU School of Dental Medicine, Alton, Illinois. The regular Chair and Secretary being present, the meeting was called to order. The following members of the Board were present:

John Brewster  
Molly D'Esposito, Vice-Chair  
Jason Ervin  
William R. Norwood  
Sarahjini Nunn  
Harris Rowe  
Celeste M. Stiehl  
A. D. VanMeter, Jr., Chair  
George T. Wilkins, Jr., Secretary

Executive Officers present were:

Ted Sanders, President, Southern Illinois University  
Nancy Belck, Chancellor, SIUE  
John C. Guyon, Chancellor, SIUC

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, General Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mrs. Stiehl reported on the SIUE Foundation meeting. She announced that the discussion had centered mainly on two projects: the arboretum and the construction of a new greenhouse. She said that \$200,000 had been raised for the development of the arboretum and that is continuing. She

continued that the greenhouse is presently on the top floor of the Science Building and is completely inadequate. She said that the project will be completed in about a year and will cost about \$90,000. She reported that \$30,000 had been raised to date. She stated that the Foundation had made significant progress in the past year and that was exemplified by the fact that a year ago no deans were participating in fund-raising but now there are 7 deans working with the major gifts division of the Foundation. She also reported that last year seven Foundation Board members were working on major gifts and at present there are now 16 members.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met at approximately 9:00 a.m. in the Hoag Lecture Hall, SIUE School of Dental Medicine, Alton, Illinois. She gave the following report:

We would like to recommend that the following matters be included on the omnibus motion: Item J, Four-Year Plan (FY 1998-FY 2001) and FY 1998 Rates for Tuition, Fees, and Housing [Addition to 4 Policies of the Board A and Amendments to 4 Policies of the Board B and C]; K, Policy Change and Fee Increase in SMB: Primary Care Fee, SIUC [Amendment to 4 Policies of the Board B-6 and B-12]; L, Increase in SMB: Extended Care Fee, SIUC [Amendment to 4 Policies of the Board B-6]; M, Increase in Residence Hall Rates and Apartment Rentals, SIUC [Amendment to 4 Policies of the Board B-18]; N, Increase in Student Recreation Fee, SIUC [Amendment to 4 Policies of the Board B-6]; O, Increase in Student Center Fee, SIUC [Amendment to 4 Policies of the Board B-6]; P, Increase in Students' Attorney Program Fee, SIUC [Amendment to 4 Policies of the Board B-6]; Q, Increase in Athletic Fee, SIUC [Amendment to 4 Policies of the Board B-6]; R, Change in Exemptions from Mandatory Student Fee, SIUE [Amendment to 4 Policies of the Board C-6, 7, 10, 11, and 14]; S, Change in Athletic Fee, SIUE [Amendment to 4 Policies of the Board C-5]; T, Increase in University Center Fee, SIUE [Amendment to 4 Policies of the Board C-5]; U, Increase in Textbook Rental Fee, SIUE [Amendment to 4 Policies of the Board C-5]; V, Increases in University Housing Rental Rates, SIUE [Amendment to 4 Policies of the Board C-12]; W, Increase in Student-to-Student Grant Fee, SIUE [Amendment to 4 Policies of the Board C-5]; X, Increase in Student Welfare and Activity Fee, SIUE [Amendment to 4 Policies of the Board C-5]; Y, Reorganize Clinical Practice Plan as University Related Organization,

Southern Illinois University School of Medicine; AA, Salary Increase Plans for FY 1997 as amended to include a 3% salary increase for President Ted Sanders; and DD, Approval of FY-97 Operating Budget. We entered into a joint discussion with the Academic Matters Committee and I will ask Mr. Norwood to include that in his report. We also postponed to a time certain, the July Board meeting, agenda item Z, Administrative Reorganization of the School of Medicine.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee. He gave the following report:

We ask that Board agenda items EE, Authority for Executive Committee to Approve Plans and Specifications and to Award Contracts: Parking Lot Improvements and Expansion, Four-Year Plan, SIUC, and FF, Proposal to Name Physical Component, SIUC [The Christian H. Moe Laboratory Theatre], be included on the omnibus motion.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee. He gave the following report:

We had several notice items from the College of Technical Careers. We had a very good discussion on each of them and they will be coming back to the Board in July. We would like to recommend, along with the Finance Committee, that items BB, Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1998: Executive Summary; Mission Statement, Focus Statement, Priorities Statement, Program Review Reports, Review of Undergraduate Education, New Program Requests, Program Priorities Requests, SIUC, including the School of Medicine; Mission Statement, Focus Statement, Priorities Statement, Program Review Reports, Review of Undergraduate Education, New Program Requests, Program Priorities Requests, SIUE; and CC, FY 1996 Productivity Report, Southern Illinois University at Carbondale, School of Medicine, and Southern Illinois University at Edwardsville be included on the omnibus motion. We had a report on the athletic programs at both SIUC and SIUE which was a part of agenda item CC.

Under Executive Officer Reports, Chancellor Guyon reported that GTE had awarded the University \$125,000 for student scholarships over the next three years. He also reported that the School of Law had received a memorial gift from the Estate of Judge Richard E. and Mrs. Lois Richman to provide for an ethics

award and recognition of participation of a deserving student in the moot court program. He noted that the extern program, which has been functioning at the University for several years to work in a business organization during spring break, had more than 200 students participating this year. He continued that the Council for Advancement and Support of Education (CASE) had recognized this program and awarded it a silver medal for its accomplishments. He announced that SIUC ranks fifth nationally for the number of black students earning bachelor's degrees at traditionally white schools during the 1992-93 academic year. He explained that the study was always a bit behind, but since the study had been carried out over the last five years SIU has been in the top ten and occasionally first every one of those years in the graduation rates for both undergraduate and graduate students. He stated it was particularly interesting in that the first four institutions ahead of SIU were all urban universities either in the New York, Detroit, or Philadelphia areas.

Chancellor Belck announced that SIUE had hosted a Fulbright Conference to celebrate the 50th anniversary of the Fulbright program. She stated that prior Fulbright recipients had been honored, and over a had dozen participated with seven being from SIUE. She reported that there had been 41 Requests for Proposals to build the implant clinic at University Park with mid-July being the date for review to begin. She said SIUE had looked for improved transportation for its students and, working with the Madison County Transit, students will now be able to go from Tower Lake, the Residence Halls, and the normal shuttle routes on campus expanding to include Edwardsville, other shopping areas, and the Metro-Link in East St. Louis. She explained that the initiative was not going to cost the University any

more money. She announced that enrollment was continuing to rise for Fall and the residence halls are going to be subscribed to the point that SIUE will be placing freshmen in Tower Lake.

President Sanders reported that the General Assembly had finished its work before the Memorial Day holiday. As he reflected on the session just completed, he stated that the Fiscal '97 budget was probably the key issue of the session and that he was pleased to report that the IBHE recommendations became the Governor's recommendations, and finally the General Assembly's actions. He stated that that budget will provide SIU with \$217 million in state operating funds for Fiscal '97, that adds about \$8.8 million to the current year's budget and funds the 3% salary increase. He continued that it also funds some of SIU's highest priorities. He gave the following examples: \$817,000 to support bachelor's degree programs at SIUC to train physician assistants, which is a joint program between CTC and the School of Medicine; \$350,000 to support a master's degree program at Edwardsville for primary care nurse practitioners; some \$400,000 was added to SIU's budget above the IBHE recommendation and some \$400,000 was reallocated within our budget to boost funding for the rural downstate health care initiative. He stated that other funding included \$1.2 million for instructional support for technology improvements at Carbondale; \$180,000, needing a matching requirement for the new Center for Advanced Friction Studies at Carbondale; and \$100,000 at Edwardsville for the development of Cultural and Racial Diversity Planning. Dr. Sanders stated that for the second year running the bond authorization for capital improvements did not pass and as a result we are not going to be building a new engineering facility on the Edwardsville campus. He

explained that SIU was dependent upon an appropriation of \$21.6 million to build the facility. He stated that SIUC will not be able to do planned renovations either. Thanks to the leadership of Representative Michael Bost and Senator David Luechtefeld, he stated that SIU will receive \$1.1 million from Build Illinois to provide part of the equipping of the new engineering wing at SIUC. He continued that during this session a bill was introduced to create a new program to address excellence in medical education wherein the SIU School of Medicine and affiliated hospitals would be able to compete for a portion of some \$3.7 million of funds from the Department of Public Aid. He explained that those funds were intended to be used as matching funds for research funded by the National Institute of Health. He reported on the C-FAR program wherein SIU is entitled to 10% of funds or \$600,000 new dollars for agricultural research. He said that there had been extensive debate about the pension code and retirement issues, but unfortunately legislation was not passed to change or address any of those topics. He stated that early retirement bills did not pass nor did bills implementing an optional retirement program. Dr. Sanders stated that higher education in the context of this legislative session had fared very well, and SIU in particular. On the Federal front, he reported that the Department of Agriculture's budget had passed the subcommittee and full committee and had included \$492,000 of groundwater research money for the Carbondale campus; another \$1.5 million for the design and engineering of an estimated \$20 million ethanol pilot plant at SIUE; and \$1.3 million for the Illinois-Missouri alliance for agriculture-biotechnology of which both SIUC and SIUE participate. He stated that the ethanol plant would focus on the

exploration and study of a more efficient and economical method of producing ethanol from corn and Brian Donnelly, who heads the research park at SIUE, has been heading up the preliminary research of this project that involves the Corn Growers Association, private industry, and other researchers and their schedule to finalize the findings on an initial \$500,000 planning grant sometime in the next few days. He said that the \$1.5 million design award assumes a 25% state, local or private matching funds and that the planning grant was to indicate the source of that local match. He explained that as we move into the summer they were taking advantage of opportunities to try and solidify relationships with the leadership of the Governor's code agencies. He stated that he and Garrett Deakin had spent a couple of hours with Brent Manning, Director of the Department of Natural Resources, and they had invited him and his staff to spend a day on the Carbondale campus.

Mr. VanMeter announced that pursuant to notice members of the Board had a most enjoyable breakfast with four School of Dental Medicine students and Associate Dean, Ann Boyle. He stated that the Finance Committee had met on Wednesday afternoon in a two-hour work session on the budgeting process. He explained that the Board was very pleased to be participating in the budgeting process and it was very exciting for these things to begin falling into place.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS.  
APRIL, 1996, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of April, 1996, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

<u>A. Continuing Appointments*</u>				
<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Debro, Carolyn D.	Assistant Coach (Women's Track)	Intercollegiate Athletics	08/15/96	\$1,664.00/mo \$16,640.00/FY**
2. Fair, Janet K.	Asst Prof	For Lang & Lit	08/16/96	\$3,448.00/mo \$31,032.00/AY
3. Fawcett, Paul A.	Coordinator of Intramural Rec Sports	Intramural Rec Sports	07/01/96	\$2,865.00/mo \$34,380.00/FY
4. Ferrell-Dillard, Renee	Director of Marketing, Grants Development & Paralegal Services	Broadcasting Serv	07/01/96	\$3,336.81/mo \$40,041.72/FY
5. Kidd, David A.	Producer	Broadcasting Serv	07/01/96	\$2,948.54/mo \$35,382.48/FY
6. Kluepfer, Kimberly A.	Field Represen- tative	Undergraduate Student Recruitment	08/01/96	\$2,500.00/mo \$25,000.00/FY**
7. Lorentz, Kathie A.	Coordinator of Student Develop	Student Development	07/01/96	\$2,115.00/mo \$25,380.00/FY

\*No leaves of absences with or without pay or awards of tenure to be reported.

\*\*10 month fiscal appointment.

8.	Sullivan, Michael C.	Assistant Professor	Mathematics	08/16/96	\$4,100.00/mo	\$36,900.00/AY
9.	Vendl, Michael	Producer	Broadcasting Serv	07/01/96	\$2,763.63/mo	\$33,163.56/FY
10.	Watson, Rodney J.	Assistant Coach (Men's Basketball)	Intercollegiate	07/01/96	\$3,125.00/mo	\$37,500.00/FY

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments\*

Name	Title	Department	Effective Date	Salary
1. Bailey, Timothy**	Clin Asst Prof	Fam and Comm Med	04/15/96	n/a
2. Balagna, Terry**	Clin Asst Prof	Fam and Comm Med	04/15/96	n/a
3. Brewer, Michael***	Clin Assoc Prof	Fam and Comm Med	07/01/96	n/a
4. Dold, Oliver**	Clin Asst prof	Fam and Comm Med	04/15/96	n/a
5. Brooke, Phillipine**	Clin Asst Prof	Pathology	06/01/96	n/a
6. Galke, Curtis Lloyd	Clin Asst Prof	Fam and Comm Med	04/15/96	\$6,667/mo \$80,004/FY-64% \$10,417/mo \$125,004/FY-100% Additional compensation may be derived through the Medical Service and Research Plan

\*No leaves of absences with or without pay or awards of tenure to be reported.

\*\*This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

\*\*\*Conversion of a term appointment to a continuing appointment.

7.	Gundar, Vishwanath**	Clin Asst Prof	Fam and Comm Med	04/15/96	n/a	n/a
8.	Hakes, Paul***	Clin Asst Prof	Fam and Comm Med	07/01/96	n/a	n/a
9.	Lanzotti, Daniel***	Clin Assoc Prof	Fam and Comm Med	07/01/96	n/a	n/a
10.	Pacyga, Michael**	Clin Asst Prof	Fam and Comm Med	04/15/96	n/a	n/a
11.	Patil, Rohi**	Clin Asst Prof	Fam and Comm Med	04/15/96	n/a	n/a
12.	Roginski, Robert***	Med Serv Admin	Fam and Comm Med	07/01/96	\$4,251/mo	\$51,012/FY
13.	Sajid, Darvesh**	Clin Asst Prof	Fam and Comm Med	04/15/96	n/a	n/a
14.	Schmidt, Stephen**	Clin Asst Prof	Fam and Comm Med	06/01/96	n/a	n/a
15.	Sinha, Sushant**	Clin Asst Prof	Fam and Comm Med	04/15/96	n/a	n/a
16.	Telle, W. Brian**	Clin Asst Prof	Fam and Comm Med	04/15/96	n/a	n/a
17.	Whitford, Michael**	Clin Asst Prof	Fam and Comm Med	05/01/96	n/a	n/a

\*\*This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

\*\*\*Conversion of a term appointment to a continuing appointment.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments\*

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Estaque, Michelle	Program Director	English Language & Literature	05/16/96	\$2,420/mo \$29,040/FY
2. Morgan, Susan	Assistant Professor	Civil Engineering	08/16/96	\$5,000/mo \$45,000/AY

\*No leaves of absences with or without pay or awards of tenure to be reported.

FOUR-YEAR PLAN (FY 1998 - FY 2001) AND  
FY 1998 RATES FOR TUITION, FEES, AND HOUSING  
[ADDITION TO 4 POLICIES OF THE BOARD A AND  
AMENDMENTS TO 4 POLICIES OF THE BOARD B AND C]

Summary

This matter gives notice that the President and the Chancellors will recommend to the Board of Trustees of Southern Illinois University at its May 1996 meeting approval of a four-year plan and FY 1998 rates for tuition, fees, and housing as proposed in the accompanying Tables 1 and 2. This proposal updates the original four-year plan which began in FY 1997 by setting 1998 rates and extending the plan through 2001.

Rationale for Adoption

This plan responds to the recommendations of the IBHE Committee to Study Affordability that public universities in the state establish four-year plans for tuition and fees, and that annual tuition and fee actions by university governing boards take place in time for them to be incorporated in the annual RAMP budgeting process.

This plan provides students and their families with the opportunity to plan for the costs of a four-year education. Also, it allows the University to plan more effectively the use of its financial resources.

The attached Table 1 displays the planned tuition rates for undergraduate, graduate, and professional students. The undergraduate and graduate tuition rates at Carbondale would increase annually by \$5 per semester credit hour for each of the next four years. For a student taking 15 hours per semester, this would amount to a \$150 increase per academic year. The percentages of increase for the next four years would be 5.9%, 5.6%, 5.3%, and 5.0% respectively. Comparative estimates of undergraduate tuition from Table 3 show that Carbondale's proposed tuition in FY 2001 would probably be \$115 to \$310 below NIU and \$685 to \$915 below the U of I.

The undergraduate and graduate tuition rates at Edwardsville would increase annually by 4.7% for each of the next four years. For a full-time undergraduate student this amounts to increases of \$91.20, \$94.80, \$99.60, and \$104.40 per academic year. For a full-time graduate student the increases are \$97.20, \$102.00, \$106.80, and \$111.60 per academic year. Comparative estimates of undergraduate tuition from Table 3 indicate that Edwardsville's proposed tuition in FY 2001 would probably be \$25 to \$175 below EIU and WIU. Edwardsville's tuition will continue to be the lowest of all senior public universities in Illinois.

The tuition plan for the School of Law provides for increasing the maximum number of hours for which tuition is charged by one hour, for each of the next two years, so that by FY 1999 students would be paying for a maximum of 15 hours per semester. Starting in FY 2000, the plan provides for inflationary increases of about 3.5%.

The School of Medicine plans to increase its tuition rate by \$459 per semester over the next four years. The School of Dental Medicine plans to increase its tuition rate between \$300 and \$409 per semester over the next four years.

If approved, SIU professional schools' tuition will still be below the projected tuition rates of their Illinois counterparts.

Both Carbondale and Edwardsville campuses continue to attempt to provide quality fee-supported services, activities, and room and board to their students at very reasonable rates. The four-year plan for fees and housing rates, as displayed on Table 2, provides for increases which essentially offset inflationary operating cost increases and fund program enhancements. Under this plan, students at the Edwardsville campus would pay \$566.60 to \$641.60 per year in fees and \$3,932.00 to \$4,050.00 per year for a typical room and board plan over the next four years. Students at Carbondale would pay \$1,015.80 to \$1,124.80 per year in fees and \$3,649.00 to \$3,953.00 per year for room and board over the next four years.

Table 3 provides undergraduate comparative tuition, fees, and housing rates of Illinois peer institutions. Both campuses compare favorably to their counterparts and are committed to providing quality education and services to their students at very reasonable rates. The cost of FY 2001 tuition, fees, and room and board for SIUC are projected to be \$450 to \$950 below those at Northern Illinois University and \$2,000 to \$2,600 below those at the University of Illinois at Champaign. Similar projections show total costs at SIUE could be equivalent to or below Eastern Illinois University by \$400 and below Western Illinois University by \$150 to \$600.

Funds will be allocated to support the most critical needs, as identified by the Chancellors, the President, and the Board of Trustees, in accordance with the University's goals, priorities, and mission. This additional revenue is needed if the University is to continue to fund its operational needs and to provide the quality of education our students expect and deserve.

### Considerations Against Adoption

We continue to be concerned about the increasing costs of education. But given the many needs which have been previously identified and the comparative tuition, fees, and housing rates for comparable Illinois public universities, the recommendations contained in the four-year plan are very reasonable and in the best interest of the University.

### Constituency Involvement

Campus planning processes have involved numerous individuals and constituency groups in the development and revision of this four-year plan. Advisory Committees consisting of students, staff, and faculty representatives developed the recommendations and adoptions were made by senior administrators.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the four-year plan and FY 1998 rates for tuition, fees, and housing, as outlined in Tables 1 and 2, be and are hereby approved.

BE IT FURTHER RESOLVED, That the President is authorized to take whatever actions are necessary to implement the plan and to incorporate the FY 1998 rates into Board policy.

**Multi-Year Tuition Plan**  
**Tuition Rates, Percentages of Increase, and Net New Revenue**  
(revenue in thousands)

	Base Year FY 1997	FY 1998	Four-Year Plan FY 1999	FY 2000	FY 2001
<b>Southern Illinois University at Carbondale</b>					
<b>Undergraduate and Graduate</b>					
Per Hour Tuition	\$85.00	\$90.00	\$95.00	\$100.00	\$105.00
Academic Year Tuition	\$2,550.00	\$2,700.00	\$2,850.00	\$3,000.00	\$3,150.00
% Increase		5.88%	5.56%	5.26%	5.00%
<b>School of Law</b>					
Per Hour Tuition	\$154.00	\$154.00	\$154.00	\$160.00	\$165.60
Academic Year Tuition *	\$4,004.00	\$4,312.00	\$4,620.00	\$4,800.00	\$4,968.00
% Increase		7.69%	7.14%	3.90%	3.50%
<b>School of Medicine</b>					
11 Semester Rate	\$3,640.00	\$4,099.00	\$4,558.00	\$5,017.00	\$5,476.00
9 Semester Rate	\$4,449.00	\$5,010.00	Not Applicable		
% Increase		12.61%	11.20%	10.07%	9.15%
<b>Southern Illinois University at Edwardsville</b>					
<b>Undergraduate</b>					
Per Hour Tuition	\$80.35	\$84.15	\$88.10	\$92.25	\$96.60
Academic Year Tuition	\$1,928.40	\$2,019.60	\$2,114.40	\$2,214.00	\$2,318.40
% Increase		4.73%	4.69%	4.71%	4.72%
<b>Graduate</b>					
Per Hour Tuition	\$86.10	\$90.15	\$94.40	\$98.85	\$103.50
Academic Year Tuition	\$2,066.40	\$2,163.60	\$2,265.60	\$2,372.40	\$2,484.00
% Increase		4.70%	4.71%	4.71%	4.70%
<b>School of Dental Medicine</b>					
Semester Rate	\$2,841.00	\$3,250.00	\$3,550.00	\$3,850.00	\$4,200.00
Annual Rate	\$5,682.00	\$6,500.00	\$7,100.00	\$7,700.00	\$8,400.00
% Increase		14.40%	9.23%	8.45%	9.09%

\* School of Law maximum hours charged is 12/sem. for FY96; 13/sem. for FY97; 14/sem. for FY98; and capping in FY99 at 15/sem.

\*\* Revenue for FY96, FY97, and FY98 impacted by tuition payment conversion from 9 semester rate to 11 semester rate.

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Table 2  
Exhibit A

## Multi-Year Fees and Housing Rate Plan

Southern Illinois University at Carbondale

	Base Year FY 1997	FY 1998	Four-Year Plan FY 1999	FY 2000	FY 2001
<b>FEES (Academic Year)</b>					
Student Recreation*	120.00	124.00	132.00	140.00	142.00
Campus Recreation*	4.00	4.00	8.00	14.00	4.00
Student Activity*	37.50	37.50	40.00	42.00	42.00
Student Center*	88.00	96.00	108.00	116.00	124.00
Athletic*	106.00	116.00	126.00	136.00	146.00
Student-to-Student Grant**	6.00	6.00	6.00	6.00	6.00
Revenue Bond*	118.80	118.80	118.80	118.80	118.80
Students' Attorney**	6.00	7.50	7.50	7.50	8.00
Mass Transit (new in FY 96)*	50.00	50.00	50.00	50.00	50.00
Student Medical Benefit-Primary**	168.00	174.00	180.00	184.00	188.00
Student Medical Benefit-Extended**	268.00	282.00	292.00	286.00	296.00
<b>Total Fees</b>	<b>972.30</b>	<b>1,015.80</b>	<b>1,068.30</b>	<b>1,100.30</b>	<b>1,124.80</b>
<b>Total Annual Percent Increase</b>		<b>4.47%</b>	<b>5.17%</b>	<b>3.00%</b>	<b>2.23%</b>

\* Prorated over 12 hrs/semester

\*\* Flat Fee. Summer rates proposed for FY 97 are SMB-P: \$50.40, SMB-E: \$80.40.

### UNIVERSITY HOUSING

Residence Halls (Academic Year)					
Double Occupancy/19-Meal Plan	3,472.00	3,632.00	3,728.00	3,832.00	3,936.00
Campus Housing Activity Fee	17.00	17.00	17.00	17.00	17.00
<b>Total - Most common room &amp; board rate</b>	<b>3,489.00</b>	<b>3,649.00</b>	<b>3,745.00</b>	<b>3,849.00</b>	<b>3,953.00</b>
<b>Total Annual Percent Increase</b>		<b>4.59%</b>	<b>2.63%</b>	<b>2.78%</b>	<b>2.70%</b>

Other Housing Options and Rates are attached.

**Multi-Year Fees and Housing Rate Plan**

Southern Illinois University at Carbondale

	Base Year FY 1997	FY 1998	Four-Year Plan FY 1999	FY 2000	FY 2001
<b>UNIVERSITY HOUSING (Options)</b>					
Double Occupancy plus: (Academic Year)					
15-Meal Plan + Credit*	3,472.00	3,632.00	3,732.00	3,836.00	3,942.00
* Credit	100.00	104.00	106.00	108.00	110.00
Refundable 12 meals	3,454.00	3,610.00	3,710.00	3,812.00	3,918.00
Break Housing (per night)	8.25	9.00	9.00	9.00	9.00
Single Room Increment	1,010.00	1,056.00	1,088.00	1,120.00	1,152.00
Super Single Room Increment	1,210.00	1,406.00	1,448.00	1,488.00	1,528.00
Northwest Annex and Greek Row					
Professional Housing (Room Only)	2,048.00	2,140.00	2,198.00	2,258.00	2,320.00
Board Only (Academic Year)					
19-Meal Plan	1,852.00	1,936.00	1,990.00	2,044.00	2,100.00
15-Meal Plan + Credit*	1,852.00	1,936.00	1,990.00	2,044.00	2,100.00
	100.00	104.00	106.00	108.00	110.00
Refundable 12 meals	1,834.00	1,916.00	1,968.00	2,022.00	2,078.00
<b>Summer Session Rates</b>					
Double Occupancy					
Room Only	500.00	522.00	537.00	552.00	567.00
Room and Board	810.00	832.00	847.00	862.00	877.00
Single Room Increment	117.00	122.00	125.00	128.00	132.00
<b>Family Housing (Monthly)</b>					
Southern Hills (utilities included)					
Efficiency*	311.00	325.00	334.00	343.00	352.00
One Bedroom*	337.00	362.00	362.00	372.00	382.00
Two Bedroom*	361.00	377.00	387.00	398.00	409.00
Evergreen Terrace (utilities not included)					
Two Bedroom**	298.00	311.00	320.00	329.00	338.00
Three Bedroom**	321.00	335.00	344.00	354.00	364.00
Average Apartment Rental	325.60	340.00	349.40	359.20	369.00
Average Annual Percent Increase		4.42%	2.76%	2.80%	2.73%
<b>Building Leases:</b>					
Fraternities and Sororities					
Academic Year	43,197.00	45,140.00	46,395.00	47,685.00	49,010.00
Summer Session	1,288.00	1,348.00	1,383.00	1,421.00	1,461.00
SIUC Leased Office Space (FY)	20,300.00	20,300.00	20,300.00	20,300.00	20,300.00
<b>Furnished Apartments with Utilities (Monthly)</b>					
Elizabeth Street Apartments: Efficiency	332.00	347.00	357.00	367.00	377.00
University Courts: One Bedroom	396.00	414.00	426.00	438.00	450.00
Average Apartment Rental	364.00	380.50	391.50	402.50	413.50
Average Annual Percent Increase		4.53%	2.89%	2.81%	2.73%

\* Campus Housing Activity Fee is an additional \$1.00 per month at Southern Hills

\*\* Campus Housing Activity Fee is an additional \$2.00 per month at Evergreen Terrace

**Multi-Year Fees and Housing Rate Plan**  
Southern Illinois University at Edwardsville

	Base Year FY 1997	FY 1998	Four-Year Plan FY 1999	FY 2000	FY 2001
<b>FEES (Academic Year)*</b>					
Intercollegiate Athletics (1)	75.10	80.10	85.10	85.10	85.10
Student Fitness Center (2)	85.50	85.50	90.50	95.50	100.50
Student-to-Student Grant (3)	4.50	5.00	5.50	6.00	6.00
Student Welfare and Activity Fee (4)	96.90	107.00	115.50	124.50	126.00
Textbook Service (5)	118.00	121.00	125.00	130.00	135.00
University Center (6)	161.00	168.00	175.00	182.00	189.00
<b>Total Fees</b>	<b>541.00</b>	<b>566.60</b>	<b>596.60</b>	<b>623.10</b>	<b>641.60</b>
<b>Total Annual Percent Increase</b>		<b>4.73%</b>	<b>5.29%</b>	<b>4.44%</b>	<b>2.97%</b>

\* Summer fees are about 67% of regular semester fees.

- (1) Per hour prorate for the first 5 hours; flat fee for 6 or more hours per semester.  
 (2) Flat fee  
 (3) No charge first 5 hours per semester, flat fee for 6 or more hours per semester.  
 (4) Basic fee for the first hour, plus prorated per hour from 2 to 5 hours, flat fee for 6 hours or more per semester.  
 (5) Per hour prorate for the first 10 hours; flat fee for 11 hours or more per semester.  
 (6) Per hour prorate for the first 4 hours; flat fee for 5 or more hours per semester.

**UNIVERSITY HOUSING**

Residence Hall (academic year)					
Shared Room (room only)	2,344.00	2,438.00	2,512.00	2,586.00	2,664.00
Board Plan B	1,470.00	1,470.00	1,514.00	1,514.00	1,560.00
Campus Housing Activity Fee *	24.00	24.00	24.00	24.00	26.00
<b>Total Typical Housing Plan</b>	<b>3,838.00</b>	<b>3,932.00</b>	<b>4,050.00</b>	<b>4,124.00</b>	<b>4,250.00</b>
<b>Percent Increase</b>		<b>2.45%</b>	<b>3.00%</b>	<b>1.83%</b>	<b>3.06%</b>

**Multi-Year Fees and Housing Rate Plan**

Southern Illinois University at Edwardsville

	Base Year FY 1997	FY 1998	Four-Year Plan FY 1999	FY 2000	FY 2001
<b>UNIVERSITY HOUSING (Options)</b>					
Residence Hall (academic year)					
Shared Room (room only)	2,344.00	2,438.00	2,512.00	2,586.00	2,664.00
Deluxe Single (room only)	4,592.00	4,778.00	4,922.00	5,070.00	5,222.00
Percent Increase		4.04%	3.02%	2.99%	3.00%
Campus Housing Activity Fee	24.00	24.00	24.00	24.00	26.00
<b>Board Plan (Academic Year)</b>					
Plan A	1,270.00	1,270.00	1,308.00	1,308.00	1,347.00
Plan B	1,470.00	1,470.00	1,514.00	1,514.00	1,560.00
Plan C	1,770.00	1,770.00	1,823.00	1,823.00	1,878.00
<b>Tower Lake Apartments - Single Student Housing (Academic Year)</b>					
Shared Room	1,786.00	1,894.00	1,990.00	2,088.00	2,192.00
Single Room	2,654.00	2,814.00	2,956.00	3,104.00	3,258.00
Deluxe Single Room	3,512.00	3,722.00	3,908.00	4,104.00	4,308.00
Average Percent Increase		6.01%	5.03%	4.99%	4.97%
<b>Tower Lake Apartments - Family Housing (Monthly)</b>					
2-Bedroom Unfurnished	442.00	469.00	492.00	517.00	543.00
2-Bedroom Furnished	518.00	549.00	576.00	605.00	635.00
3-Bedroom Unfurnished	497.00	527.00	553.00	581.00	610.00
3-Bedroom Furnished	579.00	614.00	645.00	677.00	711.00
Average Percent Increase		6.04%	4.96%	5.03%	5.00%

\* Campus Housing Activity Fee is charged to all contracts for University Housing. The summer fee is \$7.00

June 13, 1996

# Academic Year Student Charges at Selected Universities FY 1997 to FY 2001

## Southern Illinois University at Carbondale

Based on Projected Increase of 3.5%

	FY 97	FY 98	FY 99	FY 00	FY 01
	SIUC	SIUC	SIUC	SIUC	SIUC
Tuition	2,850.00	2,945.51	3,046.71	3,155.41	3,265.85
Fees	1,102.20	1,140.78	1,180.70	1,222.03	1,264.80
Subtotal	3,952.20	4,086.29	4,227.41	4,377.44	4,530.65
Room & Board	3,600.00	3,726.00	3,856.41	3,991.38	4,131.08
Total	7,552.20	7,812.29	8,083.82	8,368.82	8,661.73

Based on Projected Increase of 5.0%

	FY 97	FY 98	FY 99	FY 00	FY 01
	SIUC	SIUC	SIUC	SIUC	SIUC
Tuition	2,850.00	2,989.30	3,137.72	3,294.60	3,459.33
Fees	1,102.20	1,157.31	1,215.16	1,275.83	1,339.70
Subtotal	3,952.20	4,146.61	4,352.88	4,570.43	4,799.03
Room & Board	3,600.00	3,780.00	3,969.00	4,167.45	4,375.82
Total	7,552.20	7,925.61	8,321.88	8,737.88	9,174.85

## Southern Illinois University at Edwardsville

Based on Projected Increase of 3.5%

	FY 97	FY 98	FY 99	FY 00	FY 01
	SIUE	SIUE	SIUE	SIUE	SIUE
Tuition	1,926.00	2,019.60	2,114.40	2,214.00	2,318.40
Fees	841.00	862.86	883.75	905.74	927.84
Subtotal	2,767.00	2,882.46	2,998.15	3,119.74	3,246.24
Room & Board	3,833.00	3,979.67	4,130.46	4,286.51	4,443.06
Total	6,599.00	6,862.13	7,128.61	7,406.25	7,689.30

Based on Projected Increase of 5.0%

	FY 97	FY 98	FY 99	FY 00	FY 01
	SIUE	SIUE	SIUE	SIUE	SIUE
Tuition	1,926.00	2,019.60	2,114.40	2,214.00	2,318.40
Fees	841.00	895.65	940.43	987.45	1,036.83
Subtotal	2,767.00	2,915.25	3,054.83	3,201.45	3,355.23
Room & Board	3,833.00	3,979.67	4,130.46	4,286.51	4,443.06
Total	6,599.00	6,894.92	7,185.29	7,487.96	7,798.29

\* Calculations based on an annual inflationary increase as indicated for tuition, mandatory fees, and room and board.

POLICY CHANGE AND INCREASE:  
SMB: PRIMARY CARE FEE, SIUC  
(AMENDMENT TO 4 POLICIES OF THE BOARD B-6 AND B-12)

Summary

This matter seeks a \$3.00 increase in the SMB: Primary Care component of the Student Medical Benefit Fee for a proposed rate of \$87.00 per Fall and Spring Semesters respectively and a \$1.80 increase for a proposed rate of \$52.20 for Summer, effective with the collection of fees for Fall Semester 1997.

In addition, this matter proposes elimination of the refund for duplicate coverage for this component of the fee only.

Rationale for Adoption

The SMB: Primary Care Fee and the SMB: Extended Care Fee are the two components of the Student Medical Benefit Fee. The former funds the on-campus program of health care while the latter funds a program of modified self-insurance for health care. This matter concerns only the former. The latter is addressed in a separate matter.

The proposed \$3.00 increase represents a 3.4% increase over the fee approved for FY-97 and is necessary to continue the current level of services. No new programs or initiatives are included in this proposal. The proposed increase reflects an average annual increase of 4.8% over the ten-year period from FY-88 through FY-98 and an annual increase of 2.8% over the last four years of that period.

For many years the University has provided a partial to full refund of both components of the Student Medical Benefit Fee where students show evidence of duplicate coverage. This makes more sense in the case of the health insurance (extended care) portion of the fee than for the primary care portion. The insurance portion has minimal overhead and experiences cost more directly in proportion to the numbers of students served. Primary care, however, has a large fixed cost to be able to deliver service and relatively small marginal cost. Southern Illinois University is the only public university in Illinois which provides for a refund of the primary care portion of the health fee.

It is proposed here that the SMB: Primary Care Fee no longer be a refundable fee, but that the SMB: Extended Care Fee continue to be refundable for duplicate coverage. This change would add an estimated \$225,000 back into the FY-98 fee revenue. Refunds represent approximately 7% of the total fee assessed. This change in policy is seen as preferable to an additional increase in the fee.

The proposed fee increase and policy change are projected to result in an ending cash balance on June 30, 1998 of 6% of the projected expense. This is deemed to be an appropriate level for sound fiscal operation.

The Student Health Programs continue to experience strong student support and are viewed as essential to the medical needs of students in a community the size of Carbondale.

#### Considerations Against Adoption

The proposed increase could be reduced or avoided by a reduction in the current level of services. Such reductions in service have not had student support in the past. The fee could remain refundable in exchange for a larger increase in the proposed fee.

#### Constituency Involvement

On April 2, 1996, the Student Health Advisory Board voted to support the proposed fee increase, the proposed elimination of a refund, and the added charge for filling prescriptions.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1997, 4 Policies of the Board B-6 be amended to show the following schedule:

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1996	1997
Student Medical Benefit: Primary Care**	84.00 <sup>2</sup>	87.00

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-12 be amended as follows:

12. Student Medical Benefit Fee. The Student Medical Benefit Fee shall comprise two separate but related components:

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\*\*Flat Fee.

<sup>2</sup> Summer rates: 1997, \$50.40; 1998, \$52.20.

- a. SMB: Primary Care Fee. A flat fee shall be collected from each student to provide primary health care on campus for students. The summer rate shall be 60% of the rate for the previous fall semester.
- b. SMB: Extended Care Fee. A flat fee shall be collected from each student to provide extended medical coverage through a program of health insurance. The summer rate shall be 60% of the rate for the previous fall semester.

Authorization is granted for the expenditure of monies collected from this fee for a comprehensive program of health care for students at SIUC.

A refund of the SMB: Extended Care component of the Student Medical Benefit Fee components is authorized to the extent that the student is able to demonstrate duplicate medical coverage and such proof is presented to the Administrative Director of the Student Health Program or his designee. Similarly, a refund is authorized for those students precluded from use of the Student Health Program by unusual or extreme geographic considerations.

STUDENT HEALTH PROGRAMS - PRIMARY CARE, SIUC  
Comparative Statement of Actual and Estimated  
REVENUE and EXPENSE  
(Cash Basis)

	FY-93 Actual	FY-94 Actual	FY-95 Actual	FY-96 Budget	FY-97 Projected	FY-98 Proposed
<b>REVENUE:</b>						
State Funds	172,306	115,419	126,974	129,463	133,994	138,014
S.M.B.: Primary Care Fee	3,114,101	3,496,644	2,912,128	2,985,741	2,988,300	2,985,024
Pharmacy Charges	628,712	620,754	584,805	560,000	567,456	645,837
Front Door Fees	182,461	234,945	211,934	198,200	194,989	194,775
Full Charge Fees	154,158	239,328	242,941	268,503	264,153	263,863
Other	9,554	4,450	4,776	0	0	0
Interest Earned	<u>14,103</u>	<u>23,280</u>	<u>37,370</u>	<u>52,500</u>	<u>30,000</u>	<u>30,000</u>
<b>TOTAL REVENUE</b>	<b>4,275,395</b>	<b>4,734,820</b>	<b>4,120,928</b>	<b>4,194,407</b>	<b>4,178,892</b>	<b>4,257,513</b>
<b>EXPENSE:</b>						
Salaries	2,734,050	2,796,058	2,664,103	3,007,617	3,112,539	3,205,916
Projected Salary Lapse				(310,267)	(155,627)	(160,296)
Wages	145,750	161,589	143,759	151,665	151,665	151,665
less F.W.S.	(21,887)	(19,501)	(15,433)	(15,466)	(15,466)	(15,466)
Equipment	23,559	49,305	17,970	55,323	43,000	43,000
Travel	24,911	20,137	18,628	26,592	27,000	27,000
Medical & Lab Supplies	162,889	156,403	137,939	150,000	154,500	159,135
Pharmacy Items for Resale	414,727	415,062	376,444	360,477	371,291	382,430
Commodities: Other	82,007	80,571	77,210	101,182	104,218	107,344
Prof'l. Services - Testing	122,436	176,180	148,015	129,250	135,713	142,498
Prof'l. Services - Other	17,303	17,597	17,039	19,210	19,786	20,379
Malpractice Insurance	42,000	42,000	48,000	48,000	48,000	48,000
Contracts	130,087	91,796	75,433	80,347	80,347	80,347
Contractual Service: Other	197,035	218,076	173,325	259,796	200,640	206,659
Operation Auto. Equipment	12,132	13,618	18,402	36,096	37,179	38,295
Telecommunications	50,519	49,136	46,182	57,579	52,097	53,659
Transfer to Equipment Reserve	<u>0</u>	<u>0</u>	<u>36,000</u>	<u>285,613</u>	<u>40,000</u>	<u>40,000</u>
<b>TOTAL EXPENSE</b>	<b>4,137,518</b>	<b>4,268,027</b>	<b>3,983,016</b>	<b>4,443,014</b>	<b>4,406,882</b>	<b>4,530,565</b>
<b>REVENUE OVER EXPENSE</b>	<b>137,877</b>	<b>466,793</b>	<b>137,912</b>	<b>(248,607)</b>	<b>(227,990)</b>	<b>(273,052)</b>
Revenue from proposed \$3.00 increase in SMB fee						106,608
Revenue from proposed elimination of refunds						225,000
<b>ENDING FUND BALANCE</b>	<b>85,254</b>	<b>552,047</b>	<b>689,959</b>	<b>441,352</b>	<b>213,362</b>	<b>271,918</b>
=====						
<b>USE OF EQUIPMENT RESERVE</b>						
Transfers In	0	0	36,000	285,613	40,000	40,000
Expenditures		43	<u>107,640</u>	<u>285,613</u>	0	0
<b>Cash Balance</b>	<b>93,927</b>	<b>93,885</b>	<b>22,245</b>	<b>22,245</b>	<b>62,245</b>	<b>102,245</b>
=====						

NOTE: FY93 & 94 include late ISAC payments from previous year for SMB: Primary Care Fee

INCREASE IN SMB: EXTENDED CARE FEE, SIUC  
(AMENDMENT TO 4 POLICIES OF THE BOARD B-6)

Summary

This matter seeks a \$7.00 increase in the SMB: Extended Care component of the Student Medical Benefit Fee for a proposed flat rate of \$141.00 per Fall and Spring Semesters, respectively, and an increase of \$4.20 for a proposed flat rate of \$84.60 for the Summer Session, effective with the collection of fees for Fall Semester 1997.

Rationale for Adoption

The SMB: Primary Care Fee and the SMB: Extended Care Fee are the two components of the Student Medical Benefit Fee. The former funds the on-campus program of primary health care while the latter funds a program of modified self-insurance for extended care beyond the on-campus services.

This fee was last increased by \$28.00 for Fall Semester 1994, which was preceded by a \$20.00 increase for Fall Semester 1993. These large increases were precipitated by a 34% increase in the insurance premium for FY-94 and a 31.32% increase for FY-95. The latter increase in premium would have required a \$42.00 fee increase, but was reduced to a 15.7% premium increase and a \$28.00 fee increase after negotiation with the insurance provider resulted in implementation of a system of managed care.

Bids were then solicited for health insurance beginning Fall Semester 1995. After consideration of these bids and reviewing the University's capability for self-insurance, the decision was made to pursue self-insurance, which has now been implemented for FY-96. A computer-based claims management system is in place and functioning. The immediate savings from administering the program on campus has enabled the program to avoid any fee increase for FY-96 and FY-97 and only a proposed \$7.00 increase for FY-98.

Reserve accounts for operating expense, medical claims, and life insurance have been established and funded. Stop-loss policies have been purchased to protect against life insurance losses in excess of \$100,000 in a single year and medical claims in excess of 135% of normal claims experience. The latter requires funding of a "gap" reserve to cover the 35% gap between expected experience and the protection of the stop-loss coverage. As shown on the attached financial statement, with the proposed \$7.00 increase, the "gap" reserve will be almost fully funded (\$1.5 million is needed to be fully funded by FY-98). Plans are to have the "gap" reserve fully funded by FY-99. Until then, the program relies on the protection of the University's other self-insurance reserves.

Over the ten years from FY-88 to FY-98 this fee has been increased at an average annual rate of 16.54%. The proposed \$7.00 increase represents an annual increase of 1.71% over the three years from FY-95 through FY-98. This rate of increase reflects the one-time savings in administrative overhead costs. Future rates can be expected to be somewhat higher, reflecting the medical rate of inflation as adjusted for managed care savings.

With the proposed increase, the cost of this medical insurance program comes to \$30.55 per month. The total Student Medical Benefit Fee, providing primary and extended care, with the proposed increases, comes to \$49.40 per month for a comprehensive program of health care.

#### Considerations Against Adoption

The proposed increase could be reduced or eliminated by not funding the "gap" reserve until some time further into the future, with the incumbent risk. The increase could also be avoided by a reduction in coverage or elimination of refunds for duplicate coverage.

#### Constituency Involvement

On April 2, 1996, the Student Health Advisory Board voted to support the proposed fee increase.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester 1997, 4 Policies of the Board B-6 be amended as follows:

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1996	1997
Student Medical Benefit: Extended Care**	134.00 <sup>3</sup>	141.00 <sup>3</sup>

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\*\*Flat Fee

<sup>3</sup> Summer rates: 1997, \$80.40; 1998, \$84.60.

**STUDENT HEALTH PROGRAMS - EXTENDED CARE, SIUC**  
**Comparative Statement of Actual and Estimated**  
**REVENUE and EXPENSE**  
**(Cash Basis)**

	FY-93 Actual	FY-94 Actual	FY-95 Actual	FY-96 Budget	FY-97 Projected	FY-98 Proposed
<b>REVENUE</b>						
SMB: Extended Care Fee	3,377,495	4,554,736	4,872,254	4,758,206	4,681,123	4,920,241 a
To Medical Claims Reserve				(3,093,024) b	(4,132,588) c	(4,293,660) d
To Life Claims Reserve				(42,370) e	(46,961) f	(49,352) f
To Excess Gap Reserve				(762,663) g	(176,105) h	(234,424) i
Interest Earnings	30,060	21,956	39,097	15,000 j	15,000 j	15,000 j
<b>TOTAL REVENUE</b>	<b>3,407,555</b>	<b>4,576,692</b>	<b>4,911,351</b>	<b>875,149</b>	<b>340,469</b>	<b>357,805</b>
<b>EXPENSE</b>						
Insurance Premiums	3,491,054	4,510,913	4,925,536	517,942 k		
Adjustment for Prior Years	(515,811) l	0	0	0		
Reinsurance Premium				84,900 m	87,872 m	90,947 m
PPO Contracting Fees				40,000	41,400	42,849
Claims Administration:						
Salaries	89,653	83,107	75,797	104,474	107,608	110,836
Wages	20,776	17,941	23,880	31,104	23,925	23,925
less use of F.W.S.	(1,949)	0	0	0	0	0
Travel	0	0	0	2,000	2,000	2,000
Equipment	0	0	5,038 n	9,601 n	2,500	2,500
Commodities	2,887	2,743	6,303	14,116	11,579	11,866
Claims System Maintenance				9,500 o	13,775 o	10,874 o
Other Contractual Services	24,571	22,150	54,952 n	40,641 n	34,205	34,931
Operating Automotive Equip.	130	394	150	1,500	1,000	1,000
Telecommunications	629	399	322	1,615	1,600	1,600
Transfers (Administrative Fees)				24,000 p	24,000 p	24,000 p
Subtotal: Claims Administration	<u>136,697</u>	<u>126,734</u>	<u>166,442</u>	<u>238,551</u>	<u>222,192</u>	<u>223,532</u>
<b>TOTAL EXPENSE</b>	<b>3,111,940</b>	<b>4,637,647</b>	<b>5,091,978</b>	<b>881,393</b>	<b>351,464</b>	<b>357,328</b>
<b>REVENUE OVER EXPENSE</b>	<b>295,615</b>	<b>(60,955)</b>	<b>(180,627)</b>	<b>(6,244)</b>	<b>(10,995)</b>	<b>477</b>
<b>ENDING FUND BALANCE</b>	<b>274,318</b>	<b>213,363</b>	<b>32,736</b>	<b>26,492</b>	<b>15,496</b>	<b>15,973</b>
<b>MEDICAL CLAIMS RESERVE</b>						
Transfers In				3,093,024	4,132,588	4,293,660
Claims Paid for Current Year				(3,051,905)	(3,540,299)	(3,660,179)
Claims Paid for Previous Year				0 q	(538,571)	(624,759)
Ending Cash Balance				41,119	94,837	103,559
<b>LIFE CLAIMS RESERVE</b>						
Transfers In				42,370	46,961	49,352
Claims Paid for Current Year				(30,000)	(30,000)	(30,000)
Ending Cash Balance				12,370	29,331	48,684 r
<b>EXCESS GAP RESERVE</b>						
Transfers In				762,663	176,105	234,424
Interest Earnings				15,000 s	46,660 s	60,026 s
Use of Reserve				0	0	0
Ending Cash Balance				777,663	1,000,428	1,294,878 t
Reserve Over/(Under) 35% Target				(479,003) u	(457,342) u	(212,255) u
Projected Claims Incurred				3,590,476	4,165,058	4,306,093

NOTES:

- a) Includes \$7 proposed fee increase, generating \$244,267 projected revenue.
- b) 73% of adjusted fees and interest ( reduced by \$536,187 for prior contract expense)
- c) 88% of fees and interest.
- d) 87% of fees and interest.
- e) 1.0% of adjusted fees and interest ( reduced by \$536,187 for prior contract expense)
- f) 1.0% of fees and interest
- g) 18.0% of adjusted fees and interest ( reduced by \$536,187 for prior contract expense)
- h) 3.75% of fees and interest
- i) 4.75% of fees and interest.
- j) Interest earned on fee collection account only.
- k) Last premium to Accordia for Summer 1995.
  - Self-insurance program began Fall Semester 1995.
- l) Refund for underutilized premiums in the 1991-92 contract year.
- m) Insurance for stop-loss after costs greater than 135% of usual claims.
- n) Includes costs for hardware and software system to process claims.
- o) Maintenance costs on claims processing system.
- p) Payment to SIU Risk Management program.
- q) Claims for prior year coverage paid under Accordia contract. Based on 15% of prior year's projected claims.
- r) Stop-loss coverage begins after \$100,000 loss in one year.
- s) Interest earned on all reserve accounts and the operating account.
- t) Gap reserve covers the 35% of usual claims before stop-loss coverage begins.
  - Balance should be \$1.5 million for FY-98 claims. SIU self-insurance will cover the difference. Plans are for this reserve to be fully funded by FY-2000.
- u) Projected claims based on past experience, adjusted for 3.5% inflation and enrollment changes.

INCREASE IN RESIDENCE HALL RATES  
AND APARTMENT RENTALS, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-18]

Summary

This matter proposes increases in residence hall rates effective Summer Session 1997 and increases in apartment rentals effective July 1, 1997. Typical increases include \$80 per semester (4.6%) for double occupancy room and board in the residence halls, \$13 to \$16 per month (4.4%) in family housing, and \$15 to \$18 per month (4.5%) in other apartment rentals.

Rationale for Adoption

The rates proposed here for FY-98 are based on expected salary increases averaging 3.0%. Variances in actual operating experience from these budget assumptions will be offset by greater or lesser use of working cash and/or adjustments in planned maintenance projects.

The proposed rates will still result in an excess of expense over revenue of \$551,223. The estimated cash balance as of June 30, 1998 is \$2,201,194, exclusive of prepayments for FY-99, and is judged to be sufficient for sound operation.

Occupancy continues to be a concern and is being offset by deferring selected maintenance projects. The administration is responding to litigation concerning the change in policy to require freshmen to live on campus, rather than in off-campus accepted-living centers as in the past. A variety of meal plans and other responses to student needs and preferences have been adopted in recent years and continue to be explored to increase the marketability of housing to all students. As a result, housing occupancy has not dropped to the same extent as has the total freshman enrollment. With the proposed increase, SIUC housing rates are expected to continue to be among the lowest of the public universities in Illinois and are currently ranked sixth from the top.

Part of the increase is intended to fund \$1,050,000 in FY-98 of new furnishings for the residents' rooms, as requested by the student residents and recommended by the auditors. This will be a multi-year project to refurbish all rooms. Most of the current furniture dates back to the original construction of the residence halls.

Southern Hills apartment complex and Greek Row are part of the same funded-debt entity and share the common operating experience with the residence halls.

Evergreen Terrace is a separate entity which continues to experience good occupancy. The proposed rate increase is projected to result in a balanced budget for FY-98 which will continue the improvement projects currently underway. The proposed increases for Evergreen Terrace are also subject to approval by the SIU Foundation Board and by the Department of Housing and Urban Development (HUD).

University Courts and Elizabeth Street Apartments stand alone as a single entity. The proposed rates will permit the continuing gradual improvement of these facilities while operating on a sound financial basis.

#### Considerations Against Adoption

Setting rates this far in advance does carry some element of risk due to unforeseen unfortunate operating experience. However, the proposed rates represent a reasonable compromise between a sound financial base, a desire to hold rates as low as possible, and maintaining the quality of the environment.

#### Constituency Involvement

This matter has been shared with the Undergraduate Student Government and the Graduate and Professional Student Council. The Residence Hall Association is involved with Housing administration in determining resident preferences and the five-year plan for maintenance and improvement projects. Efforts have been made to provide better articulation between the Residence Hall Association and the Undergraduate Student Government. The proposed increases have also been shared with the Southern Hills and Evergreen Terrace Resident Councils respectively.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University Housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-18 be and is hereby amended to read as follows:

#### 15. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective Summer Session:

	<u>Room Rate</u>		<u>Food Rate</u>		<u>Room and Food Rate</u>	
	1996	1997	1996	1997	1996	1997
Resident-Per Semester						
Double Occupancy						
19 Meals	\$885	925	\$851	891	\$1,736	1,816
15 Meals + \$50 Credit	885	925	851	891	1,736	1,816
Refundable 12 Meals	885	925	842	880	1,727	1,805
Break Housing						
Increment	\$8.25	\$9.00 (Per Night)				
Single Room						
Increment	505	528				
Super Single Room						
Increment	605	703				
Resident-Summer Session						
Double Occupancy	\$500	500	\$310*	310*	\$810	810
Single Room Increment	117	117				
Non-Resident-Per Semester			1996	1997		
19 Meals			\$926	\$968		
15 Meals + \$50 (1996),						
\$52 (1997)			926	968		
Refundable 12 Meals			917	958		
Room Only-Per Semester (Northwest Annex						
and Greek Row Professional Housing)			\$1,024	\$1,070		
b. Schedule of rates for Greek Row building lease at SIUC effective						
Summer Session:						
Fraternities & Sororities			1996	1997		
Academic year (including maintenance and						
utilities except electricity)**			\$43,197	\$45,140		
Summer Session			1,288	1,346		
SIUC Leased Office Space						
Annual (without utilities & maintenance)			\$20,300	\$20,300		

\* Meals provided through a non-refundable credit in the Student Center.

\*\* Tenants are responsible for electricity for the full year.

- c. Schedule of rates for University-operated apartment rental housing at SIUC effective July 1:

	<u>Monthly Rate</u>	
	1996	1997
Southern Hills-furnished, with utilities		
Efficiency	\$311	\$325
One bedroom	337	352
Two bedroom	361	377
Evergreen Terrace*-Unfurnished plus charges for metered electricity		
Two bedroom	298	311
Three bedroom	211	335
Elizabeth Apartments-Furnished, with utilities		
Efficiency	332	347
University Courts-Furnished, with utilities		
One bedroom	398	414

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\* Rates subject to approval by the SIU Foundation (Carbondale) and the Department of Housing and Urban Development.

**UNIVERSITY HOUSING - FUNDED DEBT**  
**Comparative Statement of Actual and Estimated**  
**INCOME AND EXPENSE**  
**(Accrual Basis)**

	<u>FY 93</u>	<u>FY 94</u>	<u>FY 95</u>	<u>FY 96</u>	<u>FY 97</u>	<u>FY 98</u>
	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>PROJECTED</u>	<u>PROPOSED</u>
<b>INCOME</b>						
Operations	16,405,650	16,871,953	16,889,946	16,892,500 a	17,075,000 b	17,618,300 c
Investments	<u>221,533</u>	<u>254,232</u>	<u>381,414</u>	<u>371,500</u> d	<u>267,000</u> d	<u>200,000</u> d
<b>TOTAL INCOME</b>	<b>16,627,183</b>	<b>17,126,185</b>	<b>17,271,360</b>	<b>17,264,000</b>	<b>17,342,000</b>	<b>17,818,300</b>
<b>EXPENSE</b>						
Salaries	3,607,713	3,672,643	3,889,833	3,809,100 e	3,874,500 f	3,925,100 f
Wages	1,206,259	1,300,622	1,235,783	1,216,847	1,229,000	1,229,000
Less USOE	(285,486)	(262,698)	(255,824)	(257,747)	(269,900)	(269,900)
Food	2,102,606	2,050,692	2,008,360	2,243,400	2,236,700 g	2,382,100
Utilities	1,782,139	1,947,926	1,869,833	2,524,800 h	2,166,300 i	2,170,100
Maintenance.: Bldg., Grounds, & Equi	2,378,756	2,217,035	2,212,259	2,488,900	2,527,600	2,561,300
Special Projects	733,041	1,129,194	1,705,354	3,053,100 j	2,103,000	1,160,000
(Use of Reserves)	0	0	0	0	0	0
Equipment	158,227	78,237	207,715	619,900 k	171,900	1,402,500 l
Cable TV	210,865	194,464	201,372	217,000	217,000	217,000
Administration	1,284,017	1,257,315	1,327,507	1,429,700 m	1,357,600	1,382,000
Special Projects	4,714	10,164	5,660	43,100	0	0
Commodities	537,271 n	381,277 n	514,722 n	403,300	391,300	391,300
Special Projects	53,606 o	106,248 o	40,808 o	82,500 o	52,000 o	60,000 o
Telecommunications	490,575	502,663	516,873	506,400	506,400	506,400
Maintenance Allowance	555,987 p	592,316 p	634,229 p	635,000 p	635,000 p	635,000 p
Other Current Expenses	<u>581,683</u> q	<u>437,219</u> q	<u>458,603</u> q	<u>510,400</u> q	<u>511,600</u> q	<u>520,100</u> q
<b>TOTAL OPERATING EXPENSE</b>	<b>15,401,973</b>	<b>15,615,317</b>	<b>16,573,087</b>	<b>19,525,700</b>	<b>17,710,000</b>	<b>18,272,000</b>
Debt Service	<u>1,776,807</u> r	<u>1,745,575</u> r	<u>1,538,362</u> r	<u>1,492,100</u> r	<u>1,492,100</u> r	<u>1,445,700</u> r
<b>TOTAL EXPENSE</b>	<b>17,178,780</b>	<b>17,360,892</b>	<b>18,111,449</b>	<b>21,017,800</b>	<b>19,202,100</b>	<b>19,717,700</b>
Use of Revenue Bond Fee	<u>1,267,000</u> s	<u>1,351,340</u> s	<u>1,388,920</u> s	<u>1,335,500</u> s	<u>1,201,900</u> s	<u>1,156,977</u> s
<b>REVENUE OVER EXPENSE</b>	<b>715,403</b>	<b>1,116,633</b>	<b>548,831</b>	<b>(2,418,300)</b>	<b>(658,200)</b>	<b>(742,423)</b>
Use (Increase) of Cash and Receivable	(715,403)	(1,116,633)	(548,831) t	2,418,300 u	658,200 v	(277) w
<b>REVENUE FROM PROPOSED RATE INCREASE</b>						<b>742,700</b>

NOTE: See footnotes on next page.

UNIVERSITY HOUSING - FUNDED DEBT  
Comparative Statement of Actual and Estimated  
INCOME AND EXPENSE  
(Accrual Basis)

NOTES:

- a Rate increase offset by occupancy decrease.
- b Reflects projected 2.8% decrease in occupancy.
- c Reflects projected 4.0% increase in occupancy. Lesser increase will reduce funding for new furniture.
- d Reflects decrease in working cash balance.
- e Reflects 3.5% salary increase offset by a decrease in positions.
- f Reflects 3.0% salary increase offset by a decrease in positions.
- g Cost increase offset by less consumption due to occupancy decrease.
- h Reflects increase in steam rates, including surcharge for gas-fired boiler.
- i Reflects partial reduction in steam surcharge instituted in FY-96.
- j Project delays resulted in \$571,600 deferred from FY-95 to FY-96.
- k Reflects large purchases of furnishings for resident rooms and lounges; also major renovation of Lentz Dining Hall.
- l Includes \$1,050,000 for purchase of resident room furniture (continuing project to replace all original furniture.)
- m Includes \$100,000 for connection to campus area network and implementation of housing management system.
- n Reflects year-end reclassification of certain equipment items as commodities.
- o Nonrecurring purchases under \$100 (mattresses, dishes, etc.)
- p Cost of room and board for resident housing staff.
- q Refuse removal, fringe benefits, taxes, laundry, insurance, equipment rental, transportation, and bad debt expense
- r Includes \$100,000 annual repayment of funding to install cable TV. Final payment in FY-98 is \$53,649.74. Benefits from restructuring the bonds began in FY-95.
- s Decline due to past and projected enrollment decreases.
- t June 30, 1995 cash balance was \$5,277,417, excluding prepayments for FY96.
- u June 30, 1996 cash balance is projected to be \$2,859,117, excluding prepayments for FY97.
- v June 30, 1997 cash balance is projected to be \$2,200,917, excluding prepayments for FY98.
- w June 30, 1998 cash balance is projected to be \$2,201,194 excluding prepayments for FY-99.

UNIVERSITY HOUSING - EVERGREEN TERRACE  
Comparative Statement of Actual and Estimated  
INCOME AND EXPENSE  
(Accrual Basis)

582

	FY 93 ACTUAL	FY 94 ACTUAL	FY 95 ACTUAL	FY 96 BUDGET	FY 97 PROJECTED	FY 98 PROPOSED
INCOME						
Operations	1,164,524	1,213,736	1,223,726	1,258,400	1,293,700	1,293,700
Interest	11,558	2,183	14,623	12,000	13,900	13,500
TOTAL INCOME	1,176,082	1,215,919	1,238,349	1,270,400	1,307,600	1,307,200
EXPENSE						
Salaries	57,097 a	58,662 b	57,186	65,200	67,500	69,500
Wages (Net of USOE)	82,052	86,371	86,744	90,900	90,900	90,900
Utilities	323,948	319,148	321,526	351,100	355,600	356,500
Maint.: Bldg., Grnds., Equip.	272,858	274,880	304,423	301,400	305,100	309,200
Special Projects	140,631	95,557 c	228,841 c	116,000	161,200	176,600
Less Use of Reserves	0	0	0	0	0	0
Equipment	2,090	4,786	1,203	20,700 d	4,600	19,500
Administration	59,302	58,325	62,545	56,900	58,100	59,100
Refuse Removal	19,119	19,098	14,635	19,300	19,300	19,300
Other Current Expenses	53,384	63,139	48,979	45,900	46,300	46,700
Real Estate Rental	216,791	188,156 e	268,691	211,400	211,400	211,400
TOTAL OPERATING EXPENSES	1,227,272	1,168,122 c	1,394,773 c	1,278,800	1,320,000	1,358,700
Use of Revenue Bond Fee	0	91,000 f	0	0	0	0
REVENUE OVER EXPENSE	(51,190)	138,797	(158,424)	(8,400)	(12,400)	(51,500)
Use (increase) of Cash and Receivables	51,190	(138,797) g	156,424 h	8,400 i	12,400 j	0 k
REVENUE FROM PROPOSED RATE INCREASE						51,500

NOTES:

- Nonrecurring increase due to an employee on extended sick leave.
- Recurring increase to reflect cost of half-time maintenance employee shared with Southern Hills.
- FY-94 portion of kitchen cabinet project was deferred to FY-95 due to project delays
- Includes \$10,000 for computers and \$5,000 for replacement of kitchen appliances as needed.
- Reflects accounting adjustment from prior years.
- Nonrecurring use approved at December 1993 Board meeting.
- Increase due to deferral of kitchen cabinets project.
- June 30, 1995 cash balance was \$25,115  
(with \$62,259 due from HUD and \$31,190 due to Physical Plant.)
- June 30, 1996 cash balance is projected to be \$47,784
- June 30, 1997 cash balance is projected to be \$35,384 with proposed increase.
- June 30, 1998 cash balance is projected to be \$35,384 with proposed increase.

UNIVERSITY HOUSING -- AUXILIARY HOUSING  
Comparative Statement of Actual and Estimated  
INCOME AND EXPENSE  
(Actual Basis)

	FY 93 ACTUAL	FY94 ACTUAL	FY95 ACTUAL	FY96 BUDGET	FY97 PROJECTED	FY98 PROPOSED
<b>INCOME</b>						
Operations	99,767	111,664	107,450	105,700	109,300	109,300
Interest	2,654	2,542	3,772	2,900	1,700	1,500
<b>TOTAL INCOME</b>	<b>102,421</b>	<b>114,206</b>	<b>111,222</b>	<b>108,600</b>	<b>111,000</b>	<b>110,800</b>
<b>EXPENSE</b>						
Salaries	9,950	9,237	13,576	14,800	15,300	15,800
Wages (Net of USOE)	4,440	3,330	7,200	7,400	7,400	7,400
Utilities	18,784	19,357	19,111	19,700	19,900	19,900
Maintenance Building, Ground & Equipment	15,412	23,645	35,696	39,100	33,400	33,800
Special Projects	24,839	6,737	22,734	35,100	15,500	19,300
Less Use of Reserves	0	0	0			
Equipment	0	11,582	867	2,500	3,000	3,000
Administration	6,547	6,601	6,729	8,300	8,500	8,700
Other Current Expense	11,374	6,698	9,895	6,900	8,000	8,100
Special Current Expense	1,331	60	0	0	0	0
Rep. & Repl. Reserve	10,000	20,000	10,000	10,000	0	0
<b>TOTAL OPERATING EXPENSES</b>	<b>102,677</b>	<b>107,247</b>	<b>125,808</b>	<b>143,800</b>	<b>111,000</b>	<b>116,000</b>
<b>REVENUE OVER EXPENSE</b>	<b>(256)</b>	<b>6,959</b>	<b>(14,586)</b>	<b>(35,200)</b>	<b>0</b>	<b>(5,200)</b>
Use (increase) of Cash and Receivables	256	(6,959)	14,586	a 35,200	b 0	c 0
<b>REVENUE FROM PROPOSED RATE INCREASES</b>						<b>5,200</b>

## NOTES:

- a) Cash balance for June 30, 1995 was \$43,389  
b) Projected cash balance for 6/30/96 is \$8,189  
c) Projected cash balance for 6/30/97 is \$8,189

INCREASE IN STUDENT RECREATION FEE, SIUC  
(AMENDMENT TO 4 POLICIES OF THE BOARD B-6)

Summary

This matter seeks a \$2.00 increase in the Student Recreation Fee, effective Fall Semester 1997, for a proposed rate of \$62.00 per semester prorated over 12 credits for the Fall, Spring, and Summer academic sessions, respectively.

Rationale for Adoption

This matter does not seek any program expansion but is needed to offset salary increases and the result of utility rate increases. Cost savings and the use of accumulated working cash continue to be the means of holding down the fee increase in the face of declining revenues. With the proposed increase, this fee will have risen an average of 5.30% over the past ten years, which included adding the Fitness Center addition. The fee has risen only 2.12% annually over the past four years.

Revenue from the Student Recreation Fee has declined from a high in FY-94 and still falls short of that level with the proposed fee increase for FY-98 by a projected \$388,605 due to the decline in enrollment. Self-generated revenue from all passes and program activities was \$317,523 in FY-95 and is projected to grow by about 2% by FY-98. While efforts are being made to increase "voluntary" revenue streams, the potential does not appear to be significant in absolute dollars. The Student Recreation Fee is likely to continue as the primary source of funding at 80% of all revenue.

As presented at the April Board meeting, the proposed budget projected a June 30, 1998 cash balance of only 3.8% of the FY-98 expense. In response to concerns raised at the meeting, the budgets for FY-96 through FY-98 were reviewed and adjusted. Actual costs for FY-96 will be \$80,000 less than budgeted earlier and revenues will be \$30,000 above budget for a net increase in cash of \$110,000. A closer look at FY-97 and FY-98 budgets showed additional savings so that the newly projected cash balance for June 30, 1998 will be more than 10% of the annual expense. The new financial statement, with the same fee increase proposed in April, is attached, showing a much sounder cash position.

Unless enrollment improves, a \$4.00 increase in the fee may be needed for FY-99 to maintain an adequate cash position without decreases in services or asset maintenance, as shown in the four-year projection.

The Student Recreation Center and the Intramural-Recreational Sports programs continue to experience high usage and a high level of student satisfaction.

#### Considerations Against Adoption

When setting fees this far into the future, there is a concern to guard against unknown conditions. A larger increase now, to balance the currently proposed budget, could be justified on that basis. However, in an effort to hold student fees as low as possible, some degree of risk-taking will be required. Management will be expected to adjust to the resources available.

Conversely, the proposed fee increase could be reduced or avoided by depleting the working cash balance further.

#### Constituency Involvement

This matter has been shared with the two student constituencies. The Intramural-Recreational Sports Advisory Board has approved this proposed increase.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1997, 4 Policies of the Board B-6 be amended as follows:

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1996	1997
Student Recreation	60.00	62.00

**STUDENT RECREATION FEE, SIUC**  
**Comparative Statement of Actual and Estimated**  
**REVENUE and EXPENSE**  
**(Cash Basis)**

	FY94 Actual	FY95 Actual	FY96 Budget	FY97 Projected	FY98 Proposed
<b>REVENUE:</b>					
Commissions	8,303	6,493	8,100	12,200	12,200
Instructional Fees	19,301	21,788	18,000	18,000	18,000
Entrance Fees	223,806	231,884	256,400	257,720	271,606
Locker Fees	19,343	20,863	22,250	22,250	22,250
Penalties	5,184	6,446	5,100	5,100	5,100
Prof. / Tech. Fees	2,258	1,411	2,000	2,000	2,000
Student Recreation Fee	2,559,055	2,165,769	2,098,240	2,172,852	2,170,450
Swim Fees	1,065	1,089	1,000	1,000	1,000
Registration Fees	8,110	9,864	6,183	8,183	8,183
Miscellaneous Fees	95	1,112	100	100	100
Non-Professional Fees	3,089	3,723	2,500	2,500	2,500
Rental - Equipment	9,331	12,484	10,200	10,200	10,200
Rental - Facility	180,484	179,207	179,680	183,680	180,680
Deposits	378	366	300	300	300
Interest Earned	<u>38,701</u>	<u>50,975</u>	<u>45,000</u>	<u>45,000</u>	<u>45,000</u>
<b>TOTAL REVENUE</b>	<b>3,078,503</b>	<b>2,713,474</b>	<b>2,655,053</b>	<b>2,741,085</b>	<b>2,749,569</b>
<b>EXPENSE:</b>					
Salaries	843,588	814,476	838,155	863,300	889,289
Wages	356,691	371,388	384,251	390,751	390,751
Use of CWS Funds	(52,888)	(51,939)	(50,998)	(50,998)	(50,998)
Net Wages	303,803	319,449	333,253	339,753	339,763
Travel	2,484	6,106	4,720	4,720	4,720
Equipment	69,632	35,359	49,158	47,550	47,450
Commodities	41,121	42,788	43,657	45,185	46,766
Contractual Services	650	1,626	1,600	1,600	1,600
Oper. Auto. Equip.	10,720	9,930	11,050	11,050	11,050
Telecommunications	20,440	19,044	19,990	19,990	19,990
General Administration	29,972	31,506	27,761	28,733	29,738
Office Expense	41,792	39,275	45,729	45,729	45,729
Utilities	494,409	502,511	639,373	641,216	638,049
Building Maintenance	105,220	152,968	135,249	137,499	146,749
Equipment Maintenance	40,515	46,024	36,453	40,980	42,980
Equipment Rental	11,056	5,688	2,844	2,844	2,844
Grounds Maintenance	39,499	39,766	42,621	42,621	42,621
Laundry	10,025	9,964	12,000	12,000	12,000
Insurance	9,529	8,962	9,531	9,531	9,531
Transfer to Reserve	155,283	182,498	180,955	176,890	176,890
Debt Service	<u>570,938</u>	<u>486,171</u>	<u>441,430</u>	<u>490,223</u>	<u>490,223</u>
<b>TOTAL EXPENSE</b>	<b>2,800,676</b>	<b>2,754,111</b>	<b>2,875,529</b>	<b>2,961,414</b>	<b>2,997,972</b>
<b>REVENUE over EXPENS</b>	<b>277,827</b>	<b>(40,637)</b>	<b>(220,476)</b>	<b>(220,329)</b>	<b>(248,403)</b>
Revenue from proposed \$2.00 increase					72,348
<b>ENDING BALANCE</b>	<b>979,594</b>	<b>938,957</b>	<b>718,481</b>	<b>498,152</b>	<b>322,096</b>

NOTE: FY-94 Student Recreation Fee includes late ISAC payment for FY-93.

INCREASE IN STUDENTS' ATTORNEY PROGRAM FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6]

Summary

This matter proposes a fee increase of \$0.75 in the Students' Attorney Fee, effective with the Fall Semester, 1997, bringing the fee to \$3.75 per semester.

Rationale for Adoption

This fee was last increased by \$0.65 for FY-91. With the proposed increase, this fee will have increased at an average annual rate of 6.49% over the past ten years. The proposed increase is intended to fund the current level of service in the face of salary increases and declining fee revenue.

The program employs two full-time attorneys by contractual agreement, a full-time secretary, three part-time graduate (legal) assistants, and three part-time student workers. The graduate assistants are scheduled as two half-time and one quarter-time positions for the academic year and one half-time and one quarter-time for the Summer Session.

This program continues to receive strong student support and is a primary resource for students in landlord-tenant issues.

Considerations Against Adoption

The proposed fee increase could be reduced or eliminated by a reduction in staffing costs with reduced services.

Constituency Involvement

This increase has come from the Students' Attorney Program Board, which recommended a \$1.00 to \$2.00 increase. This matter has been shared with the Undergraduate Student Government and the Graduate and Professional Student Council.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1997, 4 Policies of the Board B-6 be amended to show the following:

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1996	1997
Students' Attorney**	3.00	3.75

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\*\* Flat Fee.

**STUDENTS' ATTORNEY PROGRAM – SIUC**  
**Comparative Statement of Income and Expense**

	FY-93 Actual	FY-94 Actual	FY-95 Actual	FY-96 Budget	FY-97 Projected	FY-98 Proposed
<b>REVENUE:</b>						
Fee Collections	147,431	157,894	132,403	128,250	126,168	126,027
Interest	<u>2,095</u>	<u>2,160</u>	<u>2,994</u>	<u>2,500</u>	<u>2,000</u>	<u>1,500</u>
<b>TOTAL REVENUE</b>	<b>149,526</b>	<b>160,054</b>	<b>135,397</b>	<b>130,750</b>	<b>128,168</b>	<b>127,527</b>
<b>EXPENSE:</b>						
Salaries	40,289	43,689	41,646	42,895	43,911	45,228
Wages	7,316	6,869	7,914	8,000	8,000	8,000
Equipment	3,432	3,749	2,617	6,500	3,500	3,500
Commodities	1,786	1,077	1,626	1,700	1,700	1,700
Contractual Service:						
Attorneys	72,273	79,164	83,124	84,222	86,749	89,351
Other	5,017	4,296	4,181	7,658	5,000	5,000
Op. Auto.	0	2	97	100	100	100
Telecommunications	<u>2,333</u>	<u>2,362</u>	<u>2,246</u>	<u>2,300</u>	<u>2,300</u>	<u>2,300</u>
<b>TOTAL EXPENSE</b>	<b>132,446</b>	<b>141,208</b>	<b>143,451</b>	<b>153,375</b>	<b>151,259</b>	<b>155,179</b>
Revenue over Expense	17,080	18,846	(8,054)	(22,625)	(23,091)	(27,652)
Revenue from Proposed \$ .75 Fee Increase:						31,507
<b>ENDING CASH BALANC</b>	<b>40,515</b>	<b>59,364</b>	<b>51,310</b>	<b>28,685</b>	<b>5,593</b>	<b>9,448</b>

CHANGE IN EXEMPTIONS FROM MANDATORY STUDENT FEE, SIUE  
(AMENDMENT TO 4 POLICIES OF THE BOARD C-6, 7, 10, 11, and 14)

Summary

This matter amends Board policy on SIUE fees to provide that no mandatory student fee is waived, but that a specified fee(s) shall not be assessed of a student whose characteristics place her/him within a certain category.

Rationale for Adoption

This action is companion to the President's recommendations on tuition and fee waivers. It implements the elimination of Board granted authority for the Chancellors to authorize waiver of mandatory student fees, while enabling no assessment of specified fees to selected categories of students.

Historically, some categories of students have not been required to pay, through waiver, certain fees because the conditions relevant to the category made it impossible or highly unlikely that the student could benefit from the service or facility provided by the fee. In some cases, a fee is not charged based on personnel policy decisions.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board C-6, 7, 10, 11, and 14 are amended to read as follows:

6. The Textbook Rental Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all undergraduate students registered at the University unless assessment of the fee is waived by the Chancellor, SIUE. Graduate students are required to purchase their textbooks and are not assessed the Textbook Rental Fee.

The following categories of students shall not be assessed the fee: students enrolled only in off-campus courses; and students enrolled only in the clinical portion of the B.S. Degree in Biological Sciences, specialization in Medical Technology. A student to whom a fee is not assessed is not eligible to receive services provided by that fee.

7. The University Center Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all students registered at the University except for the following categories of students: students enrolled only in off-campus courses; students enrolled only in the clinical portion of the B.S. Degree in Biological Sciences, specialization in Medical Technology; and SIU employees other than those employed at SIUE. A student to whom a fee is not assessed is not eligible to receive services provided by that fee.

10. The Student Welfare and Activity Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all students registered at the University except for the following categories of students: students enrolled only in off-campus courses; students enrolled only in the clinical portion of the B.S. Degree in Biological Sciences; specialization in Medical Technology; SIU employees other than those employed at SIUE; SIUE Civil Service employees enrolled pursuant to approved personnel policy provisions; and Civil Service employees of other Illinois State colleges and universities. A student to whom a fee is not assessed is not eligible to receive services provided by that fee. The Fee will be distributed among the subfees in amounts determined from time-to-time by the Chancellor.

11. The Athletic Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all students registered at the University except for the following categories of students: students enrolled only in off-campus courses; students enrolled only in the clinical portion of the B.S. Degree in Biological Sciences, specialization in Medical Technology; SIU employees other than those employed at SIUE; SIUE Civil Service employees enrolled pursuant to approved personnel policy provisions; and Civil Service employees of other Illinois State colleges and universities. A student to whom a fee is not assessed is not eligible to receive services provided by that fee.

14. The Student Fitness Center Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all students registered at the University except for the following categories of students: students enrolled only in off-campus courses; students enrolled only in the clinical portion of the B.S. Degree in Biological Sciences, specialization in Medical Technology; and SIU employees other than those employed at SIUE. A student to whom a fee is not assessed is not eligible to receive services provided by that fee.

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

CHANGE IN ATHLETIC FEE, SIUE  
(AMENDMENT TO 4 POLICIES OF THE BOARD C-5)

Summary

This matter would change the assessment basis for the Athletic Fee to assess the full-time fee of students registering for six or more hours instead of ten or more hours. The change would be effective summer 1997.

Attached for information is historic, current, and projected fiscal year information on revenues and expenditures for SIUE's Intercollegiate Athletic program.

Rationale for Adoption

In May 1995, the Board approved a four-year program of annual increases in the Athletic Fee to achieve gender equity in the athletic program. The funding program called for a \$2.50 full-time fee increase each fall semester from 1995 through 1998, with corresponding increases in the summer fee.

In August 1995 the athletic administration was advised that, due to revised enrollment estimates, projected fee revenues would be approximately \$36,000 below prior estimates for FY-96 and approximately \$44,000 below earlier FY-97 estimates. Continuing shortfalls would result in a cumulative debt of \$200,000 in the FY-2000 athletic budget.

The Intercollegiate Athletic Committee evaluated the program and options. It recommended part of the FY-96 and 97 shortfalls be offset by non-recurring state funds, and for FY-98 and beyond, the full fee be assessed of students registering for four or more hours. Currently, the full fee is assessed of students registering for ten or more hours. SIUE's Student Senate suggested the assessment structure not be changed and the fee be increased an additional \$4.00 (a total increase of \$6.50) in fall 1997.

The Chancellor and Vice-chancellors, with Financial Affairs' assistance, identified six hours as the point at which to assess the full fee to offset shortfalls in FY-98 and beyond. Assessment of the Athletic Fee on this basis is not out of line with assessment of other prorated SIUE fees: the full University Center Fee is assessed of students registering for five or more hours, and the full Student Welfare and Activity Fee is assessed of students registering for six hours or more.

Considerations Against Adoption

This proposal will increase semester fees charged to students registering for six to nine hours by \$15.15 to \$2.70 respectively.

Constituency Involvement

The Intercollegiate Athletic Committee is comprised of student, staff, and faculty representatives. The Student Senate's action is described above. This proposal is recommended for adoption by the Vice-Chancellor for Development and Public Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for summer, 1997, the Athletic Fee, SIUE, be assessed as follows:

Summer Session Fee Rates

<u>Semester Hours</u>	<u>Fee</u>
1	\$ 4.50
2	9.00
3	13.00
4	18.00
5	22.50
6	26.75
7	26.75
8	26.75
9	26.75
10	26.75
11	26.75
12 & over	26.75

Semester Fee Rates

<u>Semester Hours</u>	<u>Fee</u>
1	\$ 6.70
2	13.40
3	20.10
4	26.80
5	33.50
6	40.05
7	40.05
8	40.05
9	40.05
10	40.05
11	40.05
12 & over	40.05

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

SIUE INTERCOLLEGIATE ATHLETICS  
FEE REVIEW PROCESS FY'97-2001  
REVENUE SUMMARY (REVISED)

	Actual FY'93	Actual FY'94	Actual FY'95	Current FY'96	Proposed FY'97	Proposed FY'98	Proposed FY'99	Proposed FY2000	Proposed FY2001
Int. Athletics Account									
Carryover	51,912	30,780	-39,953	-20,247	987	-28,618	10,476	82,342	130,064
Fee Distribution	485,270	454,697	530,000	452,968	500,127	604,798	673,730	680,764	676,290
Proposed Fee Increase	0	0	0	23,300	23,300	26,625	11,464	0	0
State Funds	229,530	229,542	238,640	290,642	238,640	246,992	255,636	264,583	273,843
Other Revenue Gate, Season									
Tickets, NCAA	30,680	35,580	32,799	68,000	58,000	59,000	60,000	60,000	60,000
Additional Sport Income	32,334	25,404	25,848	25,000	25,000	25,000	25,000	25,000	25,000
Int. Athletics Sub-Total	829,726	776,003	787,334	839,661	846,054	933,797	1,036,306	1,112,689	1,165,197
Athletic Concessions									
Carryover	714	5,138	9,170	2,237	2,637	2,965	2,738	2,983	3,201
Revenue	14,052	16,563	36,244	38,500	39,500	40,500	41,000	41,500	42,000
Athletic Concessions Sub-Total	14,766	21,701	45,414	40,737	42,137	43,465	43,738	44,483	45,201
Financial Aid Account									
Carryover	33	-21	57,515	4,260	7,368	0	0	0	0
Fee Distribution	114,730	118,303	80,000	131,953	152,183	184,341	196,661	214,236	218,710
Proposed Fee Increase	0	0	0	23,250	20,536	28,216	13,145	0	0
Other Revenue	7,370	6,870	1,370	0	0				
Sub-Total	122,133	125,152	138,885	159,463	180,087	212,557	209,806	214,236	218,710
Waiver Allocation	135,794	134,690	138,039	152,886	200,555	209,977	219,856	230,256	241,072
Financial Aid Sub-Total	257,927	269,842	276,924	312,349	380,642	422,534	429,662	444,492	459,782
Foundation-Unrestricted									
Carryover	-2,252	685	3,730	14,959	3,559	4,059	4,559	4,859	5,159
Unrestricted Income	24,368	41,714	26,680	16,500	17,500	17,500	17,500	17,500	17,500
Unrestricted Sub-Total	22,116	42,399	30,410	31,459	21,059	21,559	22,059	22,359	22,659
Foundation-Restricted									
Carryover	27,795	27,676	18,011	27,409	36,309	32,109	27,909	26,709	25,509
Restricted Income	55,007	54,751	103,060	105,500	105,500	105,500	108,500	108,500	108,500
Foundation Restricted Sub-Total	82,802	82,427	121,071	132,909	141,809	137,609	136,409	135,209	134,009
Grand Total - Revenue	1,207,337	1,182,372	1,261,153	1,357,115	1,431,701	1,558,964	1,668,174	1,759,232	1,826,848

SIUE INTERCOLLEGIATE ATHLETICS  
FEE REVIEW PROCESS FY'97-2001  
EXPENDITURE SUMMARY (REVISED)

	Actual FY'93	Actual FY'94	Actual FY'95	Current FY'96	Proposed FY'97	Proposed FY'98	Proposed FY'99	Proposed FY2000	Proposed FY2001
Int. Athletics Account									
Salary	490,564	505,295	518,717	514,205	559,185	579,369	611,171	642,715	664,707
Equity Increase	0	0	0	21,001	2,044	16,625	7,000	0	0
Central Operation	116,242	127,118	121,338	125,570	129,545	133,429	137,431	141,548	145,785
Sport Operation	152,205	158,140	141,678	139,377	152,898	158,898	168,898	173,362	173,362
Equity Increase	0	0	0	13,521	6,000	10,000	4,454	0	0
Exp. from generated income	39,935	25,404	25,848	25,000	25,000	25,000	25,000	25,000	25,000
Intercollegiate Athletics									
Sub-Total	798,946	815,957	807,581	838,674	874,672	923,321	953,964	982,625	1,008,854
Vandalabene Concessions									
Expenditures	9,628	12,531	33,177	26,100	26,172	27,227	27,255	27,782	27,810
Net Transfer	0	10,000	10,000	12,000	13,000	13,500	13,500	13,500	14,000
Sub-Total	9,628	12,531	43,177	38,100	39,172	40,727	40,755	41,282	41,810
Financial Aid Account									
Cash Expenditures	122,154	103,789	98,973	128,845	159,551	184,341	196,661	214,236	218,710
Equity Increase	0	0	35,652	23,250	20,536	28,216	13,145	0	0
State Waivers Expenditures	135,794	134,690	138,039	152,886	200,555	209,977	219,856	230,256	241,072
Sub-Total	257,948	238,479	272,664	304,981	380,642	422,534	429,662	444,492	459,782
Foundation									
Unrestricted	19,511	38,638	15,451	27,900	17,000	17,000	17,200	17,200	17,200
Restricted	57,046	64,447	93,662	96,600	109,700	109,700	109,700	109,700	109,700
Sub-Total	76,557	103,085	109,113	124,500	126,700	126,700	126,900	126,900	126,900
Grand Total - Expenditures	1,143,079	1,170,052	1,232,536	1,306,255	1,421,186	1,513,282	1,551,281	1,595,299	1,637,346
Grand Total - Revenue	1,207,337	1,182,372	1,261,153	1,357,115	1,431,701	1,558,964	1,668,174	1,759,232	1,826,848
Balance	64,258	12,320	28,618	50,860	10,515	45,682	116,893	163,933	189,502

INCREASE IN UNIVERSITY CENTER FEE, SIUE  
(AMENDMENT TO 4 POLICIES OF THE BOARD C-5)

Summary

This matter would increase the full-time University Center Fee \$3.50 per semester, effective summer 1997. The semester full-time rate would increase from \$80.50 to \$84.00 for FY-98.

Attached for information is historic, current, and projected fiscal year income and expense information concerning the University Center.

Rationale for Adoption

This proposal continues the plan, begun in FY-96, of moderate Center Fee increases to reestablish a sound financial base for the Center operation.

Revenue from the increase would offset inflationary operating cost increases in salaries, utilities and general costs, provide necessary levels of service, support student programming budgeted through the Center, maintain an appropriate fund balance, and permit moderate equipment replacement and facilities improvements. The increase will permit the Center to continue operating at the extended hours and service levels necessary to serve residential students.

The FY-98 fee rate recommended is the same as proposed in the four-year tuition and fee plan adopted by the Board in July 1995. Absent the increase, if current service levels are continued, the Center would incur operating deficits in each succeeding year, with the size of cash fund reductions growing annually from FY-99 on.

Considerations Against Adoption

University officers are concerned about increases in the cost of attendance and their possible negative effect on access to the University. Such concerns are integral to SIUE's annual fee review process and reflect its historic efforts to maintain fees at the lowest practical level.

Constituency Involvement

This proposal was developed by the University Center Board, the review body for the Center Fee, which includes students, staff, and faculty. SIUE's Student Senate approved the proposal. It is recommended for adoption by the Vice-Chancellor for Student Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for summer 1997, the University Center Fee, SIUE, be assessed as follows:

Summer Session Fee Rates

<u>Semester Hours</u>	<u>Fee</u>
1	\$11.20
2	22.40
3	33.60
4	44.80
5	56.00
6	56.00
7	56.00
8	56.00
9	56.00
10	56.00
11	56.00
12 & over	56.00

Semester Fee Rates

<u>Semester Hours</u>	<u>Fee</u>
1	\$16.80
2	33.60
3	50.40
4	67.20
5	84.00
6	84.00
7	84.00
8	84.00
9	84.00
10	84.00
11	84.00
12 & over	84.00

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE  
UNIVERSITY CENTER  
Modified Cash Basis Operating Statement

	Actual FY93	Actual FY94	Actual FY95	Budgeted FY96	Projected FY97	Projected FY98	Projected FY99	Projected FY00	Projected FY01
Beginning Cash	1,094,847	1,152,015	977,143	396,684	443,246	371,027	426,210	508,092	614,912
Revenue Items:									
Net Sales of Purchased Goods	3,281,953	3,134,814	4,093,489	4,119,118	4,263,288	4,412,503	4,566,941	4,726,784	4,892,222
Sales of Service	420,260	434,423	308,176	727,044	488,781	501,134	513,920	527,154	540,851
University Center Fees	1,722,758	1,639,692	1,593,801	1,720,242	1,678,000	1,777,000	1,777,000	1,777,000	1,777,000
Proposed Fee Increase \$4.50					99,000	99,000	99,000	99,000	99,000
Proposed Fee Increase \$3.50						77,000	77,000	77,000	77,000
Proposed Fee Increase \$3.50						77,000	77,000	77,000	77,000
Proposed Fee Increase \$3.50							77,000	77,000	77,000
Interest Inc. on Investments	30,670	28,678	14,756	18,000	18,000	18,000	18,000	18,000	18,000
Total Revenue Items	5,455,641	5,237,607	6,010,222	6,584,404	6,547,069	6,884,637	7,128,861	7,378,938	7,635,073
Disbursements:									
Cost of Purchased Goods	1,857,170	1,791,108	2,261,748	2,146,776	2,221,913	2,299,680	2,380,169	2,463,475	2,549,697
Personal Service	2,106,681	2,061,084	2,217,583	2,413,325	2,482,411	2,553,915	2,627,921	2,704,517	2,783,794
Travel	9,682	17,460	15,710	25,028	25,904	26,811	27,749	28,720	29,725
Equipment									
Commodities	190,356	149,784	203,806	227,250	235,204	243,434	251,953	260,771	269,898
Contractual Service	1,029,533	1,183,049	1,685,956	1,516,813	1,444,028	1,494,567	1,546,878	1,601,020	1,657,056
Telecommunication	28,997	30,732	31,872	33,650	34,828	36,047	37,309	38,615	39,967
Net Debt Service	176,054	179,262	174,006	175,000	175,000	175,000	175,000	175,000	175,000
Total Disbursements	5,398,473	5,412,479	6,590,681	6,537,842	6,619,288	6,839,454	7,046,979	7,272,118	7,505,137
Change in Cash	57,168	(174,872)	(580,459)	46,562	(72,219)	55,183	81,882	106,820	129,936
Ending Cash	1,152,015	977,143	396,684	443,246	371,027	426,210	508,092	614,912	744,848

INCREASE IN TEXTBOOK RENTAL FEE, SIUE  
(AMENDMENT TO 4 POLICIES OF THE BOARD C-5)

Summary

This matter would increase the full-time Textbook Rental Fee \$1.50 per academic term, effective summer 1997. The Textbook Rental Fee is assessed at the same rates during a semester and the summer session. The full-time academic term fee would increase to \$60.50.

Attached for information is historic, current, and projected fiscal year income and expense information concerning the textbook rental service.

Rationale for Adoption

The Textbook Rental Fee is the principal source of revenue supporting Textbook Service which operates primarily on a cost recovery basis.

Textbook costs, the largest and most variable cost of the operation of Textbook Service, have risen about 11% annually. Inflationary increases in other costs, such as salaries, also impact the service. The increase proposed is part of the program, begun several years ago, of annual fee increases to offset rising costs. It is the same rate as proposed in the four-year tuition and fee plan adopted by the Board in July 1995.

Considerations Against Adoption

University officers are concerned about increases in the cost of attendance and their possible negative effect on access to the University. Such concerns are integral to SIUE's annual fee review process and reflect its historic efforts to maintain fees at the lowest practical level. Textbook Service represents a substantial value for SIUE students compared with the costs that students incur under traditional textbook purchase programs.

Constituency Involvement

The Textbook Service Advisory Committee, consisting of student and faculty representatives, developed the recommendation presented herein. The Committee's recommendation was approved by SIUE's Student Senate. The proposal is recommended for adoption by the Vice-Chancellor for Student Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for summer 1997, the Textbook Rental Fee, SIUE, be assessed as follows:

Summer Session and Semester Fee Rates

<u>Semester Hours</u>	<u>Fee</u>
1	\$ 5.60
2	11.20
3	16.80
4	22.40
5	28.00
6	33.60
7	39.20
8	44.80
9	50.40
10	56.00
11	60.50
12 & over	60.50

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE  
TEXTBOOK SERVICE  
COMPARATIVE STATEMENT OF RECEIPTS AND EXPENDITURES  
(MODIFIED CASH BASIS)

	ACTUAL FY95	BUDGETED FY96	PROJECTED FY97	PROJECTED FY98	PROJECTED FY99	PROJECTED FY00	PROJECTED FY01
CASH CARRYOVER	83,262	531,507	675,334	535,297	445,606	451,470	402,721
RECEIPTS							
SALES TO UNDERGRADS	63,841	70,864	78,659	87,311	96,915	107,576	119,409
SALES TO GRADS (UC)	44,935	49,878	55,345	61,555	68,215	75,719	84,048
SALES TO DEPARTMENTS	1,412	1,567	1,739	1,930	2,142	2,378	2,640
SALES OF SCRAP	42,605	7,500	7,500	7,500	7,500	7,500	7,500
SALES FOR RESALE	69,406	12,500	12,500	12,500	12,500	12,500	12,500
TOTAL SALES	222,197	142,309	155,763	170,696	187,272	205,673	226,097
PENALTIES-NO RETURNS	97,032	85,000	85,000	85,000	85,000	85,000	85,000
PENALTIES-LATE RETURNS	21,347	20,000	20,000	20,000	20,000	20,000	20,000
INTEREST INCOME	5,726	20,000	20,000	20,000	20,000	20,000	20,000
STUDENT FEES	830,417	901,114	926,614	807,614	807,614	807,614	807,614
FY96 Increase	\$5.50			93,500	93,500	93,500	93,500
FY97 Increase	\$1.50			25,500	25,500	25,500	25,500
FY98 Increase	\$1.50			25,500	25,500	25,500	25,500
FY99 Increase	\$2.00			34,000	34,000	34,000	34,000
FY00 Increase	\$2.50					42,500	42,500
FY01 Increase	\$2.50						42,500
TOTAL CASH RECEIPTS	1,176,719	1,168,423	1,207,377	1,247,810	1,298,386	1,359,287	1,422,211
DISBURSEMENTS							
SALARIES	112,222	152,000	157,324	162,830	168,529	174,428	180,533
WAGES	26,895	27,836	27,836	27,836	27,836	27,836	27,836
OTHER EXPENSES	68,851	71,260	73,754	226,335	79,007	81,772	84,634
PURCHASES (BOOKS)	520,506	775,500	1,088,500	920,500	1,017,150	1,124,000	1,242,000
TOTAL DISBURSEMENTS	728,474	1,024,596	1,347,414	1,337,501	1,292,522	1,406,036	1,535,003
CHANGE IN CASH (LOSS)	448,245	143,827	(140,037)	(89,691)	5,864	(48,749)	(112,792)
CASH TO BE CARRIED OVER	531,507	675,334	535,297	445,606	451,470	402,721	289,929

INCREASES IN UNIVERSITY HOUSING  
RENTAL RATES, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-12]

Summary

This matter would approve increases, effective summer 1997, in University Housing rental rates of 6% for Tower Lake Apartment family, Group Housing, and single student residents and 4% for Student Residence Hall tenants.

Attached is historic, current, and projected fiscal year information on revenues and expenditures for University Housing.

Rationale for Adoption

Proposed FY-98 rental rates would offset inflationary cost increases projected at 3.5%, fund debt service and maintain adequate fund balances in the housing operation.

In conducting this year's review of operations and developing the recommendations presented, the University Housing Advisory Committee (UHAC) incorporated two changes that slightly increased the proposed rental rates from those reflected in the four-year tuition and fee plan approved by the Board last July. UHAC noted that over 50% of housing units were subscribers to cable television provided through Charter Communications. Charter Communications proposed that if basic cable service were incorporated in all units no installation fee would be charged and the monthly service charge would be reduced to \$6.75 from \$22.56. UHAC included basic cable service in each unit and funded the cost through the rental structure. The second cost is the \$5.00 per month per jack University charge for connection in each Residence Hall room to SIUE's Internet.

These changes resulted in rental rates slightly above last year's FY-98 projections; for example, \$5.00 per month higher in each Tower Lake family unit rent, \$12.00 per semester in the rate for a Residence Hall shared room, and \$9.00 per semester in the rate for a single student Tower Lake shared room.

UHAC recommended that no change be made in Housing board plan rates or in the Campus Housing Activity Fee.

Considerations Against Adoption

University officers are concerned that increasing student costs may affect access to the University. Such concerns are the basis for University efforts to maintain fees and charges at the lowest practical level.

Constituency Involvement

The University Housing Advisory Committee, the review body for housing rental rates and charges, includes Housing residents and University staff. UHAC's recommendations were approved by the Student Senate. This matter is recommended for adoption by the Vice-Chancellor for Student Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of charges for summer 1997, University Housing rental rates be assessed as follows:

FAMILY HOUSING I, TOWER LAKE APARTMENTSPer MonthFY-98

- \$469 - two-bedroom, unfurnished apartment
- 549 - two-bedroom, furnished apartment
- 527 - three-bedroom, unfurnished apartment
- 614 - three-bedroom, furnished apartment

SINGLE STUDENT HOUSING I, TOWER LAKE APARTMENTS

Per student rental rates:

<u>Assignment Type*</u>	<u>Per Semester</u> <u>FY-98</u>	<u>Per</u> <u>Summer Term</u> <u>FY-98</u>	<u>Per Five Week</u> <u>Summer Term</u> <u>FY-98</u>
Shared Room	\$ 947	\$ 524	\$ 262
Deluxe Single Room	1,861	1,015	508
Single Room	1,407	783	392

GROUP HOUSING, TOWER LAKE APARTMENTSFY-98Per building, 12-month contract rate, including  
utilities

\$52,712

STUDENT RESIDENCE HALLPer student rates, per semester  
FY-98

Room rental charge:

Shared Room	\$1,219
Deluxe Single Room	2,389

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

\* Shared room = two students assigned to a bedroom designed for occupancy by two students.

Deluxe Single Room = one student assigned to a bedroom designed for occupancy by two students.

Single Room = one student assigned to a bedroom designed for occupancy by one student.

University Housing - Student Residence Hall and Tower Lake Apartments Total  
Comparative Statement of Estimated Income and Expenses (Accrual Basis)

20-Mar-96

	Previous Yr. Actual FY 93	Previous Yr. Actual FY 94	Previous Yr. FY 95	Projected Budget FY 96	Projected Budget FY 97	Proposed Budget FY 98	Proposed Budget FY 99	Proposed Budget FY 00	Proposed Budget FY 01
<b>INCOME</b>									
Operations:									
Rental	\$2,819,612	\$3,071,565	\$3,530,061	\$4,473,153	\$4,536,572	\$4,536,572	\$4,536,572	\$4,536,572	\$4,536,572
Board	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Conference Housing	\$19,349	\$36,655	\$74,145	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
Vending	\$1,523	\$1,527	\$25,742	\$31,500	\$31,500	\$30,000	\$30,000	\$30,000	\$30,000
Interest Income	\$41,727	\$49,412	\$30,523	\$7,000	\$7,000	\$9,380	\$13,789	\$12,721	\$14,997
Revenue From Proposed Increase FY98						\$280,698	\$280,698	\$280,698	\$280,698
Revenue From Proposed Increase FY99							\$216,168	\$216,168	\$216,168
Revenue From Proposed Increase FY00							\$226,276	\$226,276	\$226,276
Revenue From Proposed Increase FY01								\$233,867	\$233,867
<b>TOTAL INCOME</b>	<b>\$2,882,211</b>	<b>\$3,159,159</b>	<b>\$3,660,471</b>	<b>\$4,636,653</b>	<b>\$4,700,072</b>	<b>\$4,981,650</b>	<b>\$5,202,207</b>	<b>\$5,427,435</b>	<b>\$5,663,578</b>
<b>EXPENDITURES</b>									
Salaries	\$779,935	\$853,612	\$1,018,733	\$1,079,474	\$1,117,256	\$1,156,360	\$1,196,832	\$1,238,721	\$1,282,076
Wages	\$159,510	\$148,128	\$217,993	\$257,518	\$257,518	\$257,518	\$257,518	\$257,518	\$257,518
Other:									
Personnel Services	\$68,929	\$92,135	\$148,467	\$135,448	\$140,189	\$145,095	\$150,174	\$155,430	\$160,370
Debt Service	\$454,564	\$623,909	\$926,079	\$1,637,061	\$1,624,212	\$1,620,906	\$1,623,839	\$1,632,589	\$1,632,589
Travel	\$5,136	\$9,434	\$9,459	\$11,395	\$11,794	\$12,207	\$12,634	\$13,076	\$13,534
Equipment	\$64,852	\$47,978	\$110,359	\$115,394	\$101,214	\$104,407	\$108,061	\$111,843	\$115,758
Commodities	\$41,899	\$54,642	\$82,045	\$68,298	\$70,688	\$73,163	\$75,723	\$78,374	\$81,117
Contractual Services	\$867,292	\$1,131,645	\$987,958	\$1,077,015	\$1,114,711	\$1,153,725	\$1,194,105	\$1,235,899	\$1,279,156
Telecommunications	\$128,744	\$131,031	\$152,503	\$168,005	\$171,297	\$287,866	\$277,241	\$286,945	\$296,988
Operation of Auto	\$9,110	\$47,422	\$25,030	\$25,030	\$25,907	\$28,814	\$27,752	\$28,723	\$29,729
Special Maint. Projects	\$91,798	\$128,152	\$573,404	\$380,000	\$400,000	\$0	\$400,000	\$300,000	\$300,000
<b>TOTAL EXPENDITURES</b>	<b>\$2,671,759</b>	<b>\$3,275,478</b>	<b>\$4,275,420</b>	<b>\$4,954,638</b>	<b>\$5,034,786</b>	<b>\$4,818,059</b>	<b>\$5,329,880</b>	<b>\$5,339,118</b>	<b>\$5,449,333</b>
<b>NET INCOME / (LOSS)</b>	<b>\$210,452</b>	<b>(\$116,319)</b>	<b>(\$614,949)</b>	<b>(\$317,985)</b>	<b>(\$334,714)</b>	<b>\$163,591</b>	<b>(\$127,673)</b>	<b>\$88,317</b>	<b>\$214,244</b>
<b>CHANGE IN ASSETS &amp; LIABILITIES</b>	<b>\$55,416</b>	<b>(\$66,343)</b>	<b>\$239,923</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>CASH CARRYOVER</b>	<b>\$1,406,415</b>	<b>\$1,223,763</b>	<b>\$848,727</b>	<b>\$530,742</b>	<b>\$196,028</b>	<b>\$359,619</b>	<b>\$231,946</b>	<b>\$320,264</b>	<b>\$534,508</b>

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INCREASE IN STUDENT-TO-STUDENT GRANT FEE, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5]

Summary

This matter would increase, effective summer 1997, the Student-to-Student Grant Fee by \$.25 per academic term. The Fee is assessed on a flat-rate basis of students enrolling for six or more hours, and is assessed at the same rate for a semester and the summer session.

Rationale for Adoption

The Student-to-Student Grant program provides need-based awards to students and is funded by a combination of revenues from the Grant Fee and matching funds from the State of Illinois through ISAC. The Grant Fee is voluntary and is refunded at the student's request.

SIUE's fee has not increased since 1980. Responding to the continuing decrease in the percentage of grant aid available to SIUE students, the Financial Aid Advisory Committee (FAAC) recommended increasing the Fee to raise funding for grants to needy SIUE students. SIUE officers recommend three \$.25 increases over three years which will bring SIUE's fee to the ISAC matching maximum in FY-2000.

Based on Grant Fee revenues and ISAC matching funds, SIUE's Financial Aid Office has \$91,500 available to award needy SIUE students for 1996-97. The Grant Fee increase will generate, between fee revenue and matching dollars, approximately \$10,000.

Considerations Against Adoption

University officers consider none to exist since the Grant Fee is refunded to any student who requests it.

Constituency Involvement

The Financial Aid Advisory Committee includes student, staff, and faculty representatives. The Committee's recommendation was submitted in February 1996 to the Student Senate for review. No comment has been received as yet. This proposal is recommended for adoption by the Provost and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for summer 1997, the Student-to-Student Grant Fee, SIUE, be assessed as follows:

Summer Session and Semester Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	\$	0
2		0
3		0
4		0
5		0
6	2.25	2.50
7	2.25	2.50
8	2.25	2.50
9	2.25	2.50
10	2.25	2.50
11	2.25	2.50
12 & over	2.25	2.50

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

INCREASE IN STUDENT WELFARE AND ACTIVITY FEE, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5]

Summary

This matter would approve an increase, effective summer 1997, in the Student Welfare and Activity Fee. The full-time semester fee would increase \$5.05 to a total of \$53.50.

Four of the eight subfees within SWAF would increase by these amounts: Student Medical Benefit, \$3.50; Student Publications-Operations, \$.55; Student Activities and Organizations, \$.50; and Student Programming, \$.50.

Attached for information is historic, current, and projected fiscal year income and expense information for these subfees.

### Rationale for Adoption

SIUE's Student Welfare and Activity Fee includes eight subfees which fund a variety of services, programs, and activities, and support student organizations. As authorized by the Board, some of the subfees are assessed on a flat-rate basis, while others are prorated across hours of enrollment. The following sections address the four subfees proposed to increase.

#### Student Medical Benefit

The SMB subfee, assessed on a flat-rate basis, supports Health Service operations, programs, and facilities including medical examination rooms, a minor surgery area, a medical laboratory, and a pharmacy. Services and programs supported by the fee include the Alcohol and Drug Awareness Program, health education, and immunizations.

The proposed increase is the second of four planned increases of \$3.50 per year. The first increase will be effective for FY-97. The FY-98 increase proposed herein is the same as recommended in the four-year tuition and fee plan adopted by the Board last July.

#### Student Publications-Operations

This subfee, in conjunction with advertising revenues, supports publication of the *Alestle* and is assessed on a flat-rate basis. Advertising revenues fund full-time and student staff salaries and wages, training for students involved in producing the newspaper, and participation in a cooperative program with other college papers in the St. Louis region.

The last increase approved in the subfee will be effective summer 1996. That increase and the one proposed herein are to offset inflationary operating cost increases projected at 3.5% except in the case of printing which is projected to increase about 5% due to the rising cost of newsprint. The proposed FY-98 increase is the same as recommended in the four-year tuition and fee plan approved by the Board last July.

#### Student Activities and Organizations

This subfee funds non-programmatic operating expenses of recognized student organizations, organization publication expenses, student travel, and special requests as allocated by the Student Senate. It has not been increased since SWAF was created in 1979. The \$.50 increase proposed will offset some of the cumulative inflationary cost increases that have impacted student organizations and activities over the years.

The recommended increase is the same as shown in the four-year tuition and fee plan approved by the Board last July.

### Student Programming

This subfee supports student organization programs as well as costs of all-University events such as Welcome Week, Homecoming, and Springfest. It has not been increased since SWAF was created in 1979. The \$.50 recommended increase will offset some of the effect of cumulative inflationary cost increases and better support programming appropriate to SIUE's increased residential population. A Programming subfee increase was not reflected in last year's four-year tuition and fee plan.

### Considerations Against Adoption

University officers are concerned about increases in the cost of attendance and their possible negative effect on access to the University. Such concerns are integral to SIUE's annual fee review process and reflect its historic efforts to maintain fees at the lowest practical level.

### Constituency Involvement

Each of the increase proposals was developed by the respective subfee advisory body: the Student Medical Benefit Advisory Committee for SMB; the *A/estle* Publications Board for Publications-Operations; the Student Senate Finance Board for Student Activities and Organizations; and the Campus Life Advisory Committee for Programming. The Student Senate approved each of the subfee increases.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for summer 1997, the Student Welfare and Activity Fee, SIUE, be assessed as follows:

Summer Session Fee Rates

<u>Semester Hours</u>	<u>Fee</u>
1	27.25
2	28.50
3	29.75
4	31.00
5	32.25
6	35.70
7	35.70
8	35.70
9	35.70
10	35.70
11	35.70
12 & over	35.70

Semester Fee Rates

<u>Semester Hours</u>	<u>Fee</u>
1	40.85
2	42.70
3	44.55
4	46.40
5	48.25
6	53.50
7	53.50
8	53.50
9	53.50
10	53.50
11	53.50
12 & over	53.50

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

# Student Welfare and Activity Fee Student Medical Benefit Subfee

	FY95 Actual	FY95-FY96 Change	FY96 Budget	FY96-FY97 Change	FY97 Budget	FY97-FY98 Change	FY98 Budget	FY98-FY99 Change	FY99 Budget	FY99-FY00 Change	FY00 Budget	FY00-FY01 Change	FY01 Budget
<b>REVENUES</b>													
Other (Non Fee)	85,101	6.00%	90,207	6.00%	95,619	6.00%	101,357	6.00%	107,438	6.00%	113,884	6.00%	120,717
SWAF Allocation	423,087	-1.15%	418,238	19.29%	498,907	16.98%	583,603	13.99%	665,265	12.19%	746,378	0.00%	746,378
<b>TOTAL REVENUES</b>	508,188	0.05%	508,445	16.93%	594,526	15.21%	684,960	12.81%	772,704	11.33%	860,262	0.79%	867,095
<b>EXPENDITURES</b>													
Salaries	343,477	15.50%	396,724	16.54%	462,359	3.50%	478,542	3.50%	495,291	3.50%	512,626	3.50%	530,568
Wages	13,922	1.26%	13,500	0.00%	13,500	0.00%	13,500	0.00%	13,500	0.00%	13,500	0.00%	13,500
<b>TOTAL SALARIES/WAGES</b>	356,806	14.97%	410,224	16.00%	475,859	3.40%	492,042	3.40%	508,791	3.41%	526,126	3.41%	544,068
Travel	2,539	3.50%	2,628	3.50%	2,720	3.50%	2,815	3.50%	2,914	3.50%	3,016	3.50%	3,121
Equipment	8,792	3.50%	9,100	3.50%	9,418	3.50%	9,748	3.50%	10,089	3.50%	10,442	3.50%	10,808
Commodities	28,342	3.50%	29,334	3.50%	30,361	3.50%	31,423	3.50%	32,523	3.50%	33,661	3.50%	34,840
Contractual Service	134,649	3.50%	139,258	3.50%	144,132	3.50%	149,177	3.50%	154,398	3.50%	159,802	3.50%	165,395
Refunds	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0
Transportation Service	12	N/A	675	3.50%	699	3.50%	723	3.50%	748	3.50%	775	3.50%	802
Telecommunications	7,349	3.50%	7,606	3.50%	7,872	3.50%	8,148	3.50%	8,433	3.50%	8,728	3.50%	9,034
Mdse for Resale	20,498	3.50%	21,215	3.50%	21,968	3.50%	22,726	3.50%	23,522	3.50%	24,345	3.50%	25,197
Other	150	3.50%	155	3.50%	161	3.50%	168	3.50%	172	3.50%	178	3.50%	184
<b>TOTAL EXPENDITURES</b>	559,037	10.94%	620,196	11.77%	693,180	3.43%	716,968	3.43%	741,590	3.44%	767,073	3.44%	793,448
<b>NET GAIN/(LOSS)</b>	(50,849)	119.77%	(111,751)	-11.72%	(98,653)	-67.55%	(32,009)	N/A	31,114	199.51%	93,189	-20.97%	73,647
<b>CASH BALANCE</b>	295,105	-37.87%	183,354	-53.80%	84,701	-37.79%	52,692	59.05%	83,807	111.20%	176,996	41.61%	250,643
<b>CASH BAL AS % OF FY96 EXP.</b>	47.58%		29.56%		13.66%		8.50%		13.51%		28.54%		40.41%
<b>FEE REVENUE INCR/(DECR.) DUE TO:</b>													
Fee Increase			N/A		81,300		81,724		81,834		81,192		0
Enrollment Change			N/A		(631)		2,972		(54)		(490)		0
<b>TOTAL INCREASE/(DECREASE)</b>			(4,849)		80,669		84,696		81,780		80,702		0

\* \$50,000 additional cash balance beginning in FY96 than originally anticipated due to lapse salaries from Medical Director position

STUDENT VEHICLE AND ACTIVITY FEE  
Student Activities & Organizations Sub-Fee

	FY94 Actual	FY95 Actual	FY96 Budgeted	FY97 Projected	FY98 Projected	FY99 Projected	FY00 Projected	FY01 Projected
<b>Cash Carryover</b>	54,093	28,294	27,926	20,372	9,777	6,483	277	(8,945)
<b>REVENUES</b>								
Sales	7,708	1,425	4,500	4,500	4,500	4,500	4,500	4,500
Rentals	211	0	0	0	0	0	0	0
Fees	(50)	0	0	0	0	0	0	0
Services	0	0	0	0	0	0	0	0
Deposits	0	0	0	0	0	0	0	0
Reimbursements	568	6,219	7,348	7,400	7,400	7,400	7,400	7,400
Interfund Transfer	13,188	18,664	14,412	10,000	10,000	10,000	10,000	10,000
SWAF Allocation	49,652	61,779	58,159	57,918	58,356	58,356	58,356	58,356
Fee Increase '97			0	0	0	0	0	0
Fee Increase '98				0	9,678	9,678	9,678	9,678
<b>TOTAL REVENUE</b>	125,370	116,381	112,345	100,190	99,711	96,417	90,211	80,989
<b>EXPENDITURES</b>								
Wages	11	0	0	0	0	0	0	0
Equipment	7,173	0	0	0	0	0	0	0
Travel	260	4,031	3,080	3,188	3,300	3,415	3,535	3,658
Commodities	6,965	4,943	10,803	11,181	11,572	11,977	12,397	12,831
Contractual Services	60,271	60,020	62,852	65,052	67,329	69,685	72,124	74,648
Transportation	88	707	0	0	0	0	0	0
Telecom Services	645	798	826	992	1,027	1,063	1,100	1,139
Bank Returned Checks	0	31	0	0	0	0	0	0
Intrafund Transfers	21,663	17,925	14,412	10,000	10,000	10,000	10,000	10,000
<b>TOTAL EXPENSES</b>	97,076	88,455	91,973	90,413	93,228	96,141	99,155	102,276
<b>CARRYOVER</b>	28,294	27,926	20,372	9,777	6,483	277	(8,945)	(21,287)

Student Welfare and Activity Fee  
Student Publications - Operations Subfee

	FY94 Actual	FY95 Actual	FY96 Budgeted	FY97 Projected	FY98 Projected	FY99 Projected	FY2000 Projected	FY2001 Projected
Cash Carryover	15,684	4,162	(8,423)	156	1,841	5,458	4,904	6,957
<b>REVENUES</b>								
Sales	(283)	0	0	0	0	0	0	0
Student Fee Allocation	69,892	81,092	80,162	99,663	100,259	100,259	100,259	100,259
Projected Increase FY98					12,855	12,855	12,855	12,855
Other: Transfer	0	0	15,050	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>85,293</b>	<b>85,254</b>	<b>86,789</b>	<b>99,819</b>	<b>114,955</b>	<b>118,572</b>	<b>118,018</b>	<b>120,071</b>
<b>EXPENDITURES</b>								
Salaries	13,445	14,700	15,215	15,747	16,298	16,868	17,458	18,069
Wages	0	0	0	0	0	0	0	0
Travel	2,143	3,977	4,200	4,347	4,499	4,656	4,819	4,988
Equipment	147	6,427	0	7,500	15,000	15,000	8,000	4,000
Commodities	44,023	52,305	54,136	56,843	59,685	62,669	65,802	69,093
Contractual Services	15,779	10,218	6,820	7,059	7,306	7,531	7,795	8,067
Refund	0	0	0	0	0	0	0	0
Telecommunication	4,430	4,702	4,867	5,038	5,214	5,397	5,586	5,781
Transportation	1,164	1,348	1,395	1,444	1,495	1,547	1,601	1,657
<b>TOTAL EXPENSES</b>	<b>81,131</b>	<b>93,677</b>	<b>86,633</b>	<b>97,978</b>	<b>109,497</b>	<b>113,668</b>	<b>111,061</b>	<b>111,654</b>
<b>CARRYOVER</b>	<b>4,162</b>	<b>(8,423)</b>	<b>156</b>	<b>1,841</b>	<b>5,458</b>	<b>4,904</b>	<b>6,957</b>	<b>8,417</b>

Student Welfare and Activity Fee  
Student Programming Subfee

	FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01
	Actual	Actual	Budgeted	Projected	Projected	Projected	Projected	Projected
Cash Carryover	23,101	22,870	21,244	21,422	17,926	22,116	23,756	26,255
<b>REVENUES</b>								
Sales	641	3,583	2,500	2,500	2,500	2,500	2,500	2,500
Fees	243	838	2,000	2,000	2,000	2,000	2,500	2,500
Contributions	0	75	0	0	0	0	0	0
Interfund Transfer	0	300	0	0	0	0	0	0
Reimbursements	0	5,906	0	0	0	0	0	0
Rentals	765	1,195	0	0	0	0	0	0
SWAF Allocation	63,165	66,647	62,733	62,441	62,915	62,915	62,915	62,915
Fee Increase FY98					9,678	9,678	9,678	9,678
<b>TOTAL REVENUE</b>	<b>87,915</b>	<b>101,414</b>	<b>88,477</b>	<b>88,363</b>	<b>95,019</b>	<b>99,209</b>	<b>101,349</b>	<b>103,848</b>
<b>EXPENDITURES</b>								
Equipment	15,218	0	0	0	0	0	0	0
Travel	0	573	0	0	0	0	0	0
Commodities	12,658	14,883	16,395	15,934	16,492	17,068	17,665	18,284
Contractual Services	36,262	64,618	50,460	54,296	56,197	58,164	57,199	59,170
Transportation	147	21	0	0	0	0	0	0
Awards and Grants	90	75	200	207	214	221	229	237
Telecommunications	670	0	0	0	0	0	0	0
<b>TOTAL EXPENSES</b>	<b>65,045</b>	<b>80,170</b>	<b>67,055</b>	<b>70,437</b>	<b>72,903</b>	<b>75,453</b>	<b>75,093</b>	<b>77,691</b>
<b>CARRYOVER</b>	<b>22,870</b>	<b>21,244</b>	<b>21,422</b>	<b>17,926</b>	<b>22,116</b>	<b>23,756</b>	<b>26,255</b>	<b>26,157</b>

REORGANIZE CLINICAL PRACTICE PLAN AS UNIVERSITY-  
RELATED ORGANIZATION, SOUTHERN ILLINOIS UNIVERSITY  
SCHOOL OF MEDICINE

Summary

This matter seeks approval for the creation of a not-for-profit corporation (SIU Physicians & Surgeons, Inc., hereinafter called the "Corporation") to serve as the University's dual employer of the clinical faculty of the Southern Illinois University School of Medicine, and through which the University would continue to carry out its statutory responsibility for administration of a plan for the performance of professional services by members of the clinical faculty of its School of Medicine.

Proposed Articles of Incorporation and corporate Bylaws are appended as Attachments A and B, respectively. A proposed Master Agreement between the University and the Corporation is included as Attachment C. The proposed Corporation is designed to qualify for tax exempt status under Section 501(c)(3) of the Internal Revenue Code and would be operated as a University-Related Organization ("URO") in full accord with Legislative Audit Commission University Guidelines in direct support of the teaching, research, and service missions of Southern Illinois University.

Rationale for Adoption

The SIU Enabling Act, at 110 ILCS 520/8(11), directs and empowers the Board of Trustees to administer a plan established by the clinical faculty of the School of Medicine for the billing, collection, and disbursement of charges made by faculty members for professional services rendered in the course of or in support of their academic responsibilities. This responsibility is currently carried out through administration of the SIUC School of Medicine Medical Service and Research Plan ("MSRP"), approved by the Board of Trustees in 1973. The MSRP grants each of its individual members release time from his or her University employment responsibilities in order to allow them to provide billable professional services to patients, in accordance with the terms of the MSRP. The MSRP reserves to each individual member the right to set his or her own fees, and includes no financial risk sharing among its membership. Nothing in the MSRP authorizes the University or any other legal entity to generally direct or control the clinical activities of its members or to contract on their behalf with third party payers for the provision of professional health care.

A review of the existing practice plan was conducted under the direction of the MSRP Committee, and resulted in a general recommendation that the MSRP be modified as necessary to enable the clinical faculty to serve as a bona fide group of providers in delivering health care to patients. Reorganization of the legally autonomous members of the MSRP into a financially integrated group was deemed both necessary and advisable by the Committee, particularly in light of the recent emergence of managed care contracting as an alternative to fee-for-service medicine. Recent pronouncements from the Internal Revenue Service concerning the withholding of income taxes from clinical compensation paid to faculty providers under other academic institutions' practice plans provide additional support for reorganization of the individual members of the MSRP into a collective group of employee-providers.

Over the past two years, alternative methods of restructuring the MSRP have been considered within the School of Medicine and by the University's administration, with the assistance of external consultants. The governance structure recommended is a result of those deliberations. The creation of a separate but related organization would preserve the traditional feature of SIU's clinical practice plan by distinguishing academic services performed as an employee of the University from professional services rendered to patients, and the proposed URO is intended to replace the existing MSRP upon IRS approval of its application for tax-exempt status. University officers believe this proposed reorganization of the MSRP will better accommodate changes in the delivery of health care services and promote financial efficiencies in the School of Medicine clinical operations, while, at the same time, assuring appropriate University control over those operations.

In summary, the proposed reorganization of the existing MSRP into a separate University-Related Organization provides for the following:

1. The Corporation would be created as an Illinois not-for-profit corporation, with the University and Corporation agreeing that the Corporation is a University-Related Organization subject to Legislative Audit Commission University Guidelines. Following the adoption of the Articles of Incorporation (Attachment A), an application for tax-exempt status under Section 501(c)(3) of the Internal Revenue Code would be filed.

2. The Corporation would be managed by a Board of Directors, composed of eleven persons. Directors appointed by the President of Southern Illinois University would consist of three members of the general public and three academic chairs of the clinical departments. One director would be the Dean and Provost of the School of Medicine, and the remaining four directors would be employee-members of the Corporation, elected by the voting members (clinical faculty) as provided in the Bylaws of the Corporation (Attachment B).

3. Although the Corporation would serve as the University's dual employer of the clinical faculty of the School of Medicine for purposes of income tax withholding, the Corporation would not be empowered to in any way engage in the corporate practice of medicine or interfere with or otherwise control the independent professional judgment of its members in the provision of health care services.

4. The Corporation is designed to qualify as a separate employer of the clinical faculty for fringe benefit purposes, both to enable the Corporation to provide separate retirement benefits to its employee-members and to protect the University and the State of Illinois from the additional employment-related costs that would be incurred if the clinical faculty were deemed to be employees of the University for the provision of patient care.

5. Under the proposed Master Agreement (Attachment C), the University would continue to serve in an agency capacity for the billing, collection and disbursement of all revenues generated by the professional activities of the clinical faculty of the School of Medicine. Monies necessary to cover the University's costs of operation of the SIU School of Medicine clinics would first be distributed from an agency account to the University's School of Medicine. Monies remaining in the agency account would be used to pay any operating expenses of the Corporation, including member compensation, and to fund operating reserves of the Corporation. Any funds not required for these purposes would be transferred to the University.

6. The University would also continue to operate the SIU School of Medicine clinics, and would continue to provide necessary facilities, equipment, and personnel to support the clinical activities of the members of the Corporation.

7. Like the existing MSRP membership, the employee-members of the Corporation would include only those regular full-time faculty members of the School of Medicine who are individually licensed or certified to provide health care services to patients and who are approved for membership in the Corporation by the Dean and Provost of the School of Medicine. Individual professional liability coverage would continue to be provided to the School's regular full-time faculty under the SIU System Self-Insurance Program.

The recommended corporate structure includes several significant advantages over the existing MSRP and over the alternative of organizing the clinical faculty within the University, as employee-providers of SIU. The principal advantages of a separate but university-related organization are:

1. Integration of the clinical faculty into a legally constituted group practice. Legal developments in the areas of managed care contracting, income tax withholding, antitrust liabilities and prohibitions against "self-referrals" among health care providers all weigh in favor of reconstituting the members of the

existing MSRP into an organized multi-specialty group provider of health care services.

2. Active involvement of community directors. The separate Board of Directors of the Corporation presents an opportunity to enlist the active participation of community leaders knowledgeable about the delivery of health care services and to permit the University to benefit from their management skills and technical expertise.

3. Segregation of responsibilities and expenses. The proposed structure provides a way to better establish the clinical activities of the School of Medicine as a distinct cost and accountability center, while enabling the University to continue to operate the SIU School of Medicine clinics.

4. Maintenance of University control. A central principle of the proposed University-Related Organization structure is that the University's responsibility for administration of the practice plan and its accountability for and control over clinical revenues are preserved. Both the proposed corporate structure and Master Agreement assure that the University's educational mission remains the paramount responsibility of the clinical faculty of the School of Medicine and further assure that the University, through the Dean and Provost, the Chancellor of SIUC, and the President, maintain ultimate oversight and control over the clinical activities of the School.

University officers would anticipate implementing the new governance structure for the clinical practice plan on July 1, 1997, provided that the application for tax exempt status has by then been approved by the IRS.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The proposal has been reviewed and approved by the SIU School of Medicine Medical Service and Research Plan Committee, by the Executive Committee of the medical school, and by the Chancellor, SIU at Carbondale.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University, in regular meeting assembled, That:

(1) The Articles of Incorporation of SIU Physicians & Surgeons, Inc., the Bylaws of Physicians & Surgeons, Inc., and the Master Agreement between this Board and SIU Physicians & Surgeons, Inc. be and are hereby approved as presented in Attachments A, B, and C, attached hereto.

(2) The President of Southern Illinois University be and is hereby authorized to take all actions and to execute all documents necessary to the execution and implementation of this Resolution.

### SALARY INCREASE PLANS FOR FISCAL YEAR 1997

#### Summary

This matter presents for Board approval salary increase plans for Fiscal Year 1997. These plans do not intend to establish specific recommendations for each employee, but rather to set forth general policies and parameters within which employee salary increases can be made.

#### Rationale for Adoption

Board policy requires the annual approval of salary increase plans which establish the general parameters for the distribution of salary increase funds. The plans do not address changes in salaries established through collective bargaining.

Adequate salaries for our faculty and staff remain a high priority for the University. This year Southern Illinois University at Carbondale, Southern Illinois University at Edwardsville, and the Office of the President plan to distribute an average salary increase of 3.0% based on merit and related considerations such as academic promotions, market adjustments, equity adjustments, and matching offers. These increases would be effective July 1, 1996.

#### Considerations Against Adoption

None are known to exist.

#### Constituency Involvement

Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville plans are consistent with previous plans and discussions the Chancellors have had with their constituencies.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Southern Illinois University at Carbondale, Southern Illinois University at Edwardsville, and the Office of the President are hereby authorized to grant an average salary increase of 3.0% to faculty, administrative and professional staff, and civil service range employees based on merit and related considerations;

BE IT FURTHER RESOLVED, That based on the recommendation of the President, that Chancellor Nancy Belck receive a 3% increase; and

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this Resolution in accordance with established policies and procedures.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP)  
PLANNING DOCUMENTS, FISCAL YEAR 1998: EXECUTIVE SUMMARY

Summary

The SIU RAMP Planning Documents detail the priorities, plans, and program and related resource needs of Southern Illinois University for Fiscal Year 1998. The documents have been prepared in accordance with the revised RAMP Guidelines promulgated by the Illinois Board of Higher Education.

The FY-98 RAMP Planning Documents include planning statements; focus statements; statements of priorities; reports on reviews of academic programs, research and public service centers and institutes, and support function reviews; reviews of undergraduate education; program priorities requests, and new program requests.

The resource requirements for the FY-98 RAMP program requests total \$5,988,900: \$3,206,050 for SIUC; \$1,552,000 for the School of Medicine; and \$1,230,850 for SIUE.

The RAMP program requests for Southern Illinois University at Carbondale include requests for 3 new programs: (1) a B.A. Degree in Computer Science; (2) a B.S. in Information Systems Technologies; and (3) a Center for Rural Health and Social Service Development. No new state resources are requested for these 3 new programs. SIUC program priorities requests include: (1) Aquaculture Research and Demonstration Center, \$522,075; (2) Improving Undergraduate Education, Instructional Support, \$1,589,955; (3) Improving Undergraduate Education: Improving Recruitment and Retention and Graduation Rates, \$400,000; (4) Information Technology Enhancement and Support, \$56,000; (5) Collaborative Partnerships: Distance Learning Support, \$518,020; and (6) Center for Advanced Friction Studies, \$120,000.

The School of Medicine has three program priorities requests, including: (1) Tuition Payment Schedule Conversion, \$487,000; (2) Medical Student Graduate and Undergraduate Educational Initiatives, \$665,000; and (3) Rural Health Initiative, \$400,000.

The RAMP program requests for Southern Illinois University at Edwardsville include one new program request for a Master of Science, major in Mechanical Engineering, \$245,350. SIUE has six program priorities requests, five of which request funding generated by tuition increases called for in the University's rolling four-year tuition and fee plan. These include: (1) Diversity Plan and Minority Recruitment and Retention, \$150,000; (2) Electronically Delivered and Enhanced Education, \$130,000; (3) Enhancement of the Dental Medicine Program, \$176,000; (4) Enhancement of Learning Resources, \$100,000; and (5) Retention and Quality Undergraduate Education, \$280,000. The request for Electronically Delivered and Enhanced Education requests a combination of new state resources and funding generated by tuition increases. An additional program priorities request, Enhancement of the Nurse Practitioner Program, requests \$149,500 in new state resources to sustain an existing initiative.

Consistent with the statewide emphasis on the productivity, priorities, and quality of higher education, these documents reflect University priorities and the goals and aspirations of SIUC, including the School of Medicine, and of SIUE, and represent only the highest programmatic priorities of each of the constituent institutions.

## Proposed FY-98 Programming and Planning Requests

	<u>Funding Source</u>		
	<u>New State \$</u>	<u>New Tuition \$</u>	<u>Total</u>
<b>SIUC:</b>			
<u>New Program Requests</u>			
B.A. in Computer Science	- 0 -	- 0 -	
B.S. in Information Systems Technology	- 0 -	- 0 -	
Center for Rural Health and Social Service Development*	- 0 -	- 0 -	
<u>Program Priorities Requests</u>			
Aquaculture Research and Demonstration Center	\$ 522,075		\$ 522,075
Improving Undergraduate Education: Instructional Support		\$1,589,955	\$1,589,955
Improving Undergraduate Education: Improving Recruitment, Retention, and Graduation Rates	\$ 400,000		\$ 400,000
Information Technology Enhancement and Support		\$56,000	\$ 56,000
Collaborative Partnerships: Distance Learning Support	\$ 518,020		\$ 518,020
Center for Advanced Friction Studies	\$ 120,000		\$ 120,000
<u>SOM Program Priorities Requests</u>			
Tuition Payment Schedule Conversion		\$ 487,000	\$ 487,000
Medical Student Graduate and Undergraduate Educational Initiatives	\$ 505,800	\$ 159,200	\$ 665,000
Rural Health Initiative	\$ 400,000		\$ 400,000
<b>Total SIUC and School of Medicine</b>	<b>\$2,465,895</b>	<b>\$2,292,155</b>	<b>\$4,758,050</b>
<b>SIUE:</b>			
<u>New Program Request</u>			
M.S., Major in Mechanical Engineering	\$ 245,350		\$ 245,350
<u>Program Priorities Requests</u>			
Diversity Plan and Minority Recruitment and Retention		\$ 150,000	\$ 150,000
Electronically Delivered and Enhanced Education	\$ 80,000	\$ 50,000	\$ 130,000
Enhancement of Dental Medicine Prog.		\$ 176,000	\$ 176,000
Enhancement of Learning Resources		\$ 100,000	\$ 100,000
Retention and Quality UG Education		\$ 280,000	\$ 280,000
Enhancement of Nurse Practitioner Prog.	\$ 149,500		\$ 149,500
<b>Total SIUE</b>	<b>\$ 474,850</b>	<b>\$ 756,000</b>	<b>\$1,230,850</b>
<b>OVERALL TOTALS</b>	<b>\$2,940,745</b>	<b>\$3,048,155</b>	<b>\$5,988,900</b>

\*Funds will be requested in the second year.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP)  
PROGRAMMING AND PLANNING SUBMISSIONS (MISSION STATEMENT,  
FOCUS STATEMENT, PRIORITIES STATEMENT, PROGRAM REVIEW  
REPORTS, REVIEW OF UNDERGRADUATE EDUCATION, NEW PROGRAM  
REQUESTS, PROGRAM PRIORITIES REQUESTS, FISCAL YEAR 1998,  
SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE, INCLUDING THE  
SCHOOL OF MEDICINE

Summary

The Fiscal Year 1998 RAMP Programming and Planning Documents summarized in this matter have been prepared in accordance with revised guidelines promulgated by the Illinois Board of Higher Education (IBHE) and in conformity with University planning processes. They present the University's programmatic priorities and goals for Southern Illinois University at Carbondale (SIUC) including the School of Medicine for Fiscal Year 1998.

The Priorities Statement establishes five priorities to be accomplished over the next five years: Improve Recruitment and Retention and Graduation Rates; Enhance Undergraduate Education; Enhance Graduate Education and Research; Enhance Minority Participation; and Promote Service to the Region. The Priorities Statement for the School of Medicine establishes five priorities: Continuing the School's Leadership in Medical Education; Achieving Financial Stability; Enhancing the School's Status as a Respected and Influential Academic Institution; Developing of Health Care Policy; and Maintaining and Advancing the School's Clinical Programs.

Program review reports, a review of undergraduate education, and a program review schedule are included.

New Program Requests for SIUC include: (1) B.A. in Computer Science; (2) B.S. in Information Systems Technologies; and (3) Center for Rural Health and Social Service Development. For SIUC, the Program Priorities Requests are: (1) Aquaculture Research and Demonstration Center: Undergraduate, Graduate, and Under-Represented Population Education Enhancement; (2) Improving Undergraduate Education; Instructional Support; (3) Improving Undergraduate Education: Improving Recruitment, and Retention and Graduation Rates; (4) Information Technology Enhancement and Support; (5) Collaborative Partnerships: Distance Learning Support; and (6) Center for Advanced Friction Studies. For the School of Medicine, the requests are: (1) Tuition Payment Schedule Conversion, (2) Medical Student Graduate and Undergraduate Educational Initiatives, and (3) Rural Health Initiative.

### Rationale for Adoption

These Documents provide a comprehensive and systematic plan for the utilization of resources and initiation of programming for Fiscal Year 1998 and beyond for SIUC. They are the official Documents by which SIUC communicates its priorities, plans, and resource needs to the President and are used subsequently by the President in communicating University needs to the Board of Trustees and the IBHE. The Documents originate from an ongoing planning process which identifies directions in which the institution may move while assessing the current status of existing programs.

### Considerations Against Adoption

The proposed new B.S. in Information Systems Technologies has not yet been submitted to the Faculty Senate for approval. The proposal for the Center for Rural Health and Social Service Development has been submitted to the Graduate Council for approval, but at this writing, the Council has not yet acted on the proposal.

### Constituency Involvement

The Programming and Planning Documents, and Budget Requests have been developed following broad involvement of faculty and staff within the respective academic and support units. In all instances, the Documents carry the recommendation of the various program directors and deans. In preparing the various requests, SIUC officials have followed the regular planning process to identify priorities and have sought the recommendations of the constituencies involved. Requests from the School of Medicine have been recommended by the Executive Committee.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to the authority reserved to this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP Documents, the RAMP Programming and Planning Documents for Fiscal Year 1998 for Southern Illinois University at Carbondale, including the School of Medicine, be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the President shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with policies of Southern Illinois University.

PROPOSED FY-98 PROGRAMMING AND PLANNING REQUESTS  
SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE  
(INCLUDING THE SCHOOL OF MEDICINE)

B.A. in Computer Science	No new resources are being requested
B.S. in Information Systems Technologies	No new resources are being requested
Center for Rural Health and Social Service Development	No new resources are being requested
Aquaculture Research and Demonstration Center: Undergraduate, Graduate, and Under-represented Population Education Enhancement	\$ 522,075
Improving Undergraduate Education: Instructional Support	\$ 1,589,955
Improving Undergraduate Education: Improving Recruitment and Retention, and Graduation Rates	\$ 400,000
Information Technology Enhancement and Support	\$ 56,000
Collaborative Partnerships: Distance Learning Support	\$ 518,020
Center for Advanced Friction Studies	\$ 120,000
Tuition Payment Schedule Conversion (SOM)	\$ 487,000
Medical Student Graduate and Undergraduate Educational Initiatives (SOM)	\$ 665,000
Rural Health Initiative (SOM)	\$ 400,000
TOTAL SIUC	\$ 3,206,050
TOTAL SOM	\$ 1,552,000
TOTAL PROPOSED FY-98 REQUESTS (SIUC and SOM)	\$ 4,758,050

## SUMMARY OF PROPOSED FY-98 BUDGET REQUESTS

## B.A. Degree in Computer Science

No resources are  
being requested

This is a request for a proposed B.A. in Computer Science, the objectives of which are to (1) function as a terminal degree program on its own, (2) enable students to pursue a fifth year of studies leading to an M.B.A., and (3) provide students with integrated broad-range managerial and communication skills, and substantial analytical and technological skills.

## B.S. Degree in Information Systems Technologies

No resources are  
being requested

This is a request for a proposed B.S. in Information Systems Technologies, the objectives of which are to provide students with the ability to (1) understand computerized information systems technologies and the technological changes occurring in today's work environment; (2) analyze the informational and technological needs in a variety of functional areas; (3) analyze and evaluate information systems technologies and project management methodologies for organizational needs; (4) provide technical support for specific information systems technologies; (5) assess, design, implement, utilize and evaluate on-line help, reference systems, and user documentation; and (6) collaborate in teams to solve problems and make decisions.

## Center for Rural Health and Social Service Development

No resources are  
being requested

This is a request for formal approval of the Center for Rural Health and Social Service Development, the objectives of which are to (1) stimulate and conduct cooperative research efforts; (2) develop alternative service delivery systems; (3) coordinate and conduct program demonstrations; (4) conduct program evaluations; (5) recommend policy alternatives; and (5) provide information transfer services for the public and private sectors.

Aquaculture Research and Demonstration Center:  
Undergraduate, Graduate, and Under-represented  
Population Education Enhancement

\$ 522,075

The funds requested will enable the Aquaculture Research and Demonstration Center to (1) develop the aquaculture industry in an economically-depleted coal-mining area; (2) enhance the quality and support of undergraduate and graduate education, research, and technology transfer in fisheries and aquaculture; and (3) enhance minority undergraduate scholarships in this area.

### Improving Undergraduate Education: Instructional Support      \$    1,589,955

Funding is requested to (1) equip computer and teaching labs for selected courses in the University Core Curriculum and in the undergraduate curricula; (2) increase the availability of computer workstations to support the undergraduate curricula; (3) provide classroom tables and chairs for handicapped students; (4) accelerate the incorporation of multimedia technology into undergraduate instruction; (5) acquire new equipment for student use in the Broadcasting Service; (6) acquire new equipment for migrating the research shops from a mainframe computer architecture to a client-server environment; and (7) convert a large open space in a residence hall into four microcomputer classrooms.

### Improving Undergraduate Education: Improving Recruitment      \$      400,000 and Retention and Graduation Rates

Funding is requested to (1) increase support for recruitment activities, and (2) provide additional support to assist students having academic problems in selected courses in the University Core Curriculum and in selected required courses.

### Information Technology Enhancement and Support                      \$      56,000

This request will enable the School of Law to (1) increase technology to meet its instructional and research needs, (2) purchase instructional and information-processing equipment, and (3) upgrade classroom facilities.

### Collaborative Partnerships: Distance Learning Support              \$      518,020

Funding is requested to (1) make library resources more readily available to the distance learning program and SICCM/SIHEC-member institutions through the distance learning television network by extending the campus fiber optic network; (2) provide networked multimedia products from the library server (Delyte) to support instruction in Lawson Hall; (3) provide distance learning capabilities for large auditoria in Lawson Hall; and (4) provide multimedia support to improve undergraduate education and to improve recruitment and retention on campus.

### Center for Advanced Friction Studies                                      \$      120,000

Funding is requested to match the support received from the National Science Foundation and from the State of Illinois to fund a cooperative research center the purposes of which are to focus on topics in engineering and science and to address technology development relevant to the economic development of the State.

Tuition Payment Schedule Conversion (SOM) \$ 487,000

This request seeks the return of deferred revenues from the tuition payment schedule conversion in order to fund planned activities and curriculum enhancements.

Medical Student Graduate and Undergraduate Educational Initiatives (SOM) \$ 665,000

Funds are requested to (1) expand primary care education, and (2) identify additional faculty and program support focusing on family medicine, general pediatrics, obstetrics/gynecology, and internal medicine.

Rural Health Initiative (SOM) \$ 400,000

This request seeks to replace \$400,000 which was reallocated by the IBHE from medical school programs in the FY 1997 budgeting process.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP)  
PROGRAMMING AND PLANNING SUBMISSIONS (MISSION STATEMENT,  
FOCUS STATEMENT, PRIORITIES STATEMENT, PROGRAM REVIEW  
REPORTS, REVIEW OF UNDERGRADUATE EDUCATION, NEW PROGRAM  
REQUESTS, PROGRAM PRIORITIES REQUESTS, FISCAL YEAR 1998,  
SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE

Summary

The SIUE mission statement approved by the Board of Trustees in 1985 and included in RAMP 1987, the focus statement approved by the IBHE, the University's priorities approved by the Board of Trustees on March 14, 1996, and the challenges identified through the campus' advance process continue to define the purposes and directions taken by SIUE. The Planning Statement describes the ways in which SIUE is fulfilling its mission through current activities and specific plans for FY 1997 and FY 1998. The Statement contains two principal sections: Section A.I., Mission, Focus, and Vision Statements and Values of Southern Illinois University at Edwardsville, and Section A.II., the University's Priorities Statement. The Priorities Statement has six sub-sections corresponding to the six challenges, mentioned above.

The RAMP Program Review section includes a description of the review process reflecting the use of IBHE PQP criteria; the results of all program reviews conducted in 1993-95 in accordance with the IBHE's statewide lateral program review schedule; an eight-year review schedule for all academic programs; the results of reviews conducted for one public service unit (East St. Louis Center); and a six-year review schedule for public service units.

A Review of Undergraduate Education at SIUE that focuses on Student Advising, Transfer and Articulation, and Career Planning and Placement in accordance with IBHE guidelines is included.

One New Program Request and six Program Priorities Requests are presented. Five are requests for funding generated by tuition increases as called for in the University's rolling four-year plan. They include Diversity Plan and Minority Recruiting and Retention,, Electronically Delivered and Enhanced Education, Enhancement of the Dental Medicine Program, Enhancement of Learning Resources, and Retention and Quality Undergraduate Education. One Program Priorities Request, Electronically Delivered and Enhanced Education, requests a combination of new state resources funding generated by tuition increases. Another Program Priorities Request, the Enhancement of the Nurse Practitioner Program, requests new state resources to sustain an existing initiative. The New Program Request, Master of Science, major in Mechanical Engineering, is being considered by the Board of Trustees at its June 13, 1996 meeting. The title pages, abstracts, and budget tables are presented for each of the Program Priorities Requests and the New Program Request.

#### Rationale for Adoption

The institutional mission statement, focus statement, and vision statement continue to express the objectives of SIUE. The program evaluation procedures and the results of all reviews respond to and reflect the needs of the institution and conform to Illinois Board of Higher Education PQP guidelines. The programmatic budget requests are designed to enhance the University's fulfillment of its mission.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The Priorities Statement has been reviewed by the appropriate administrators and staff. Internal program evaluation information is the result of extensive committee involvement through the Graduate Council and the Curriculum Council of the Faculty Senate, as well as substantial administrative consideration. The Program Priorities Requests and the New Program Request were approved by

the University Planning and Budget Council. The Chancellor, SIUE, subsequently recommended them and received the concurrence of the President.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP Documents, the RAMP Planning Documents for Fiscal Year 1998 for Southern Illinois University at Edwardsville be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the President shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of Southern Illinois University.

#### SIUE NEW PROGRAM REQUEST

<u>Master of Science, Major in Mechanical Engineering</u>	FY-98	\$245,350
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The proposal is to add a Master of Science degree program with a major in Mechanical Engineering. This major would permit students with baccalaureate degrees in mechanical engineering or other engineering/technical degrees to be educated and trained at the master's level as mechanical engineers. The program will serve those who are "sitebound" to the region due to their current employment and need this additional education for assuring the economic competitiveness of their employers. All 500 level courses will be offered in the evening hours, starting no earlier than 5:30 p.m., and will serve a primarily part-time student clientele. Most students will be professionally employed as engineers. The major objective of the proposed program will be to produce graduates who are well qualified for employment as graduate level mechanical engineers.

### SIUE PROGRAM PRIORITIES REQUESTS

<u>Diversity Plan and Minority Recruitment and Retention</u>	FY-98	\$150,000
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The budget request assigns a portion of the tuition increase to implement the Diversity Plan, assisting in minority faculty and student recruitment and retention. As was stated in the Program Priorities Request for the Diversity Plan in RAMP 97, allocation from funds generated by a tuition increase would be requested for two years: FY-97 and FY-98. This request, the second of the two for the Diversity Plan, will provide support for the Assistant Provost for Cultural and Social Diversity and allows for the development of diversity training programs for the University community. This request also includes a second initiative from the four-year plan to assist minority recruiting and retention. Resources will be provided for tutorial and advising services and to provide support for a diverse student population. The funding will also provide support for programs for students with disabilities.

<u>Electronically Delivered and Enhanced Education</u>	FY-98	\$130,000
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The University, in conjunction with the SIHEC and SICCM consortia, has created distance education capabilities. A federal Nursing Education Grant provided resources for distance education for the BSN completion program in Shawnee Community College. A Program Priorities Request included in RAMP 97 was recommended for funding by the Illinois Board of Higher Education, providing support for continued expansion of course and program offerings in business, engineering, and nursing via the distance education classrooms. Additional support is needed in the areas of faculty training, personnel, maintenance, and line charges. The proposal includes the addition of a computer network manager/instructor to the staff to manage the computer network of the Department of Electrical Engineering and to offer several specialized computer skills courses. Funding for this request would combine a portion of the tuition increase which is part of the University's four-year rolling plan and new state resources.

Enhancement of the Dental Medicine Program

FY-98

\$176,000

The budget request assigns the next four year's tuition increases in the School of Dental Medicine to program enhancement through the addition of almost 2.5 FTE in the first year of the plan and approximately 1.5 FTE for each of the three subsequent years. Recent data show that the School has the lowest number of clinical faculty per student of all public dental education institutions in the country. Of the nation's 35 public dental schools, SDM ranks 28th from the top on the total expenditure per student. The SDM goal of matching the national average of clinical faculty to student ratio would require the addition of 13 FTE clinical faculty. The budget request over the next four years would allow the School to add almost 7 new full-time faculty equivalents, about half of the goal. Other resources will need to be identified in order to reach the 13 FTE clinical faculty goal.

Enhancement of Learning Resources

FY-98

\$100,000

The four-year rolling plan developed by the University Planning and Budget Council calls for annual instructional equipment expenditures of \$1 million and annual library acquisitions expenditures of \$1 million. This will be accomplished by phasing in a \$500,000 increase in the instructional equipment budget beginning in FY-97 and an additional \$500,000 for library acquisitions to be phased in over a three year period beginning in FY-98. This request reflects the second year of the plan. The source of funds will be a portion of the tuition increases proposed in the four year tuition increase plan. Because the quality of library holdings and instructional equipment have a direct impact on both graduate and undergraduate education and because the costs increase faster than inflation, the University Planning and Budget Council identified enhancement of library acquisitions and instructional equipment to be high priorities. The amount of the request was considered in the planning when the tuition increase was identified and recommended.

<u>Enhancement of the Nurse Practitioner Program</u>	FY-98	\$149,500
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The budget request is for additional new state resources for the development and implementation of the Nurse Practitioner program. The New Program Request submitted to IBHE in RAMP 97 called for a three year phase-in of the program. The IBHE recommended \$350,000 in new state resources for implementation of the program in FY-97. New resources are needed to continue implementing the program, as was projected in RAMP 97. The new state resources will provide a necessary salary adjustment for the newly certified faculty, will fund continued faculty development, and will expand the number of preceptor sites and cover additional clinical travel costs as more students enroll.

<u>Retention and Quality Undergraduate Education</u>	FY-98	\$280,000
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The University requests that a portion of the funds from the planned tuition increase be allocated for improving student retention and the quality of undergraduate education. The level of tuition increase recommended was selected because of the importance of this project in support of the quality of the General Education Program and the need to increase funding to allow departments to staff courses with full time permanent faculty in introductory courses. This request was submitted in RAMP 97 as part of the University's four-year rolling plan and was included in the four year tuition plan. IBHE recommended funding for phase one of the retention portion of this request in FY-97. The new resources will provide identification and supplemental support for students experiencing academic difficulties, tutorial services for underprepared students, cultural experiences for students, and support for academically strong students. The quality education portion of this request is similar to the Expanded/Improved Program Request approved by the IBHE for \$500,000 in RAMP 92, but never funded.

FY 1996 PRODUCTIVITY REPORT, SOUTHERN ILLINOIS UNIVERSITY  
AT CARBONDALE, SCHOOL OF MEDICINE, AND SOUTHERN ILLINOIS  
UNIVERSITY AT EDWARDSVILLE

Summary

This matter seeks authorization to submit the 1996 Southern Illinois University Productivity Report to the Illinois Board of Higher Education. This report was prepared in accordance with the revised IBHE Guidelines for Productivity Improvements in Illinois Higher Education. It describes productivity improvements and programmatic and structural changes that have taken place within the University during the past year which were intended to focus efforts on the University's highest priorities, strengthen the quality of the educational experience, and involve reinstatement of staff and resources to areas which most directly support the missions of SIU and its constituent universities. The report also details the examination by SIUC and SIUE into the nature of faculty roles and responsibilities and the commitment of SIUC and SIUE to intercollegiate athletics within the context of PQP.

Rationale for Adoption

The productivity improvements described in the 1996 Report are the result of deliberative actions on the part of SIU faculty, staff, and administrators, and have been reviewed and, where appropriate, approved by the Board of Trustees in previous actions on individual programmatic and other related matters.

Considerations Against Adoption

None are known.

Constituency Involvement

The 1996 Productivity Report, as well as the individual items which comprise it, have been considered and, where necessary, approved by the appropriate constituency bodies within SIUC, SIUE, and the School of Medicine.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the President be and is hereby authorized to submit the 1996 Productivity Report to the Illinois Board of Higher Education in accordance with IBHE timelines for submission of the report.

## APPROVAL OF FY-97 OPERATING BUDGET

### Summary

This matter submits for approval the annual operating budget and supporting documentation for Southern Illinois University for Fiscal Year 1997. This document differs from those presented in former years in that it provides both appropriated and nonappropriated revenue and expenditures by responsibility area. The supporting documentation contains the decision rules that will govern how changes are to be made in the original budget you approved and the use of contingency funds. Also included are plans that have been made for handling contingencies, asset maintenance, and asset creation and deletion. This year in September we will present for your approval the revised plans for addressing University priorities.

Schedule A-1 provides a summary of all appropriated and nonappropriated funds and their projected uses by function. Schedule A-2 provides University-wide information on projected revenues and expenditures, broken out by appropriated and nonappropriated funds. The nonappropriated revenues are distributed by restricted, unrestricted, revenue bond activities, and other auxiliary enterprises and activities. The expenditure of these funds is broken out to reflect personal services and other expenses. Schedules A-3, A-4, and A-5 provide this information by responsibility area for Carbondale, Edwardsville, and the Office of the President.

The B Schedules provide detailed information on appropriated funds. Schedule B provides information by line item on a University-wide basis. Schedules B-1, B-2, and B-3 provide detailed information on appropriated funds by responsibility area and function for Carbondale, Edwardsville, and the Office of the President.

Attachment 1 provides information on decision rules for modifying the budget and for the expenditure of contingency funds. Attachments 2, 3, and 4 provide the contingency plans, and plans for asset maintenance and asset creation and deletion.

### Rationale for Adoption

In March the President recommended and this Board approved new budget and planning guidelines for the University and established University-wide priorities. The budget and related plans presented today were developed in accordance with these new budget guidelines. These actions were taken to further assure that resources are directed in support of University priorities, to provide for contingencies and for maintenance, creation or deletion of University assets.

### Considerations Against Adoption

We are aware of none.

### Constituency Involvement

Development and implementation of the new budgeting procedures involved constituencies and many individuals at all levels within the University. The material contained in this document was presented to the Board of Trustees and others at a retreat held on May 13 and 14, 1996.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Southern Illinois University FY-97 Operating Budget as presented in Schedules A and B and supporting documentation, including decision rules, contingency plans, and plans for asset maintenance and asset creation and deletion, are hereby approved.

### AUTHORITY FOR EXECUTIVE COMMITTEE TO APPROVE PLANS AND SPECIFICATIONS AND TO AWARD CONTRACTS: PARKING LOT IMPROVEMENTS AND EXPANSION, FOUR-YEAR PLAN, SIUC

### Summary

This matter requests authority for the members of the Executive Committee to approve the plans and specifications and to award the contracts for work on the parking garage and on parking lots 3, 7, and 8.

The approved total budget for all parts of the four-year plans was \$2,131,500. The revised estimate for repairs to the parking garage is now at \$720,000, and the estimated costs of improvements to lots 3, 7, and 8 near Pulliam Hall are \$230,000. All funding will come from traffic and parking revenues.

### Rationale for Adoption

At its meeting on July 13, 1995, the Board of Trustees gave its approval to plan to make major improvements in and some expansion of campus parking facilities, all to be done over a four-year period at an estimated total cost of \$2,131,500. Approval was also given for the Physical Plant Engineering Services to prepare the plans and specifications for most of the work, and at its meeting on December 14, 1995, the Board approved the engineering firm of WJE, Inc. (Wiss, Janney, Elstner) for the preparation of plans and specifications for the repairs to the parking garage.

Every effort is being made to have these two parts of the total project completed prior to the beginning of fall semester. In order to achieve that schedule, this present request for authority for the Executive Committee seems appropriate. Bid opening for this work is scheduled for June 4, 1996.

Mr. Carl Bretscher, the Board's consulting architect, is reviewing the plans and specifications for this project.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

All parts of this project have been reviewed by and have the recommendation of the Campus Traffic and Parking Committee, which has constituency representation.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) Upon the recommendation of the Architecture and Design Committee, authorization is given herein for the members of the Executive Committee to approve the plans and specifications, and to approve the award of contracts for these two projects.

(2) Funding for these projects shall be from Traffic and Parking Revenue funds.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

#### PROPOSAL TO NAME PHYSICAL COMPONENT, SIUC

#### Summary

This matter seeks approval to name the laboratory theater in the Communications Building in honor of Dr. Christian H. Moe for his conspicuous contributions to the field of theater and for his long and distinguished service to the University.

### Rationale for Adoption

Christian H. Moe received his doctorate, Phi Beta Kappa, from Cornell University in 1958, and began his academic career at SIUC immediately thereafter as an assistant professor in the Theater Department.

During the intervening 38 years, his specialties and interests have been in playwriting, theater history, criticism, historical/documentary drama, and in directing. In his academic capacities, he has served on 64 doctoral committees while being the chair on 43 of them, and he has served on 119 masters' committees while being the chair on 66. He has staged more than 70 productions ranging from musicals to Shakespeare, including 16 premieres of new plays. In his administrative capacities he has served twice as the department's Director of Graduate Studies, he has served three times as the Acting Dean and Assistant Dean of the School of Communications, he has served four times as the Acting Chair of the Department, and he has served with distinction as the Chair since 1988. However, it has been in his professional capacities where he has gained personal distinction and brought wide acclaim to himself and to the University. His scholarly publications and presentations are many: presentations at 28 professional meetings, author of 14 articles in professional journals, author of 24 chapters in books, co-author of 3 books, co-author of 4 plays, author of 3 published book reviews, and he has held office in state and national theatrical organizations on 20 different occasions.

In 1968, the Governor of Illinois presented Dr. Moe with the Silver Sesquicentennial Medallion and Special Citation; in 1975, he was a Fulbright-Hays Senior Scholar at Flinders University of South Australia; in 1976, he was awarded the Amoco Gold Medallion for his achievements in the teaching of playwriting by the American College Theater Festival; and in 1992, the Illinois Theater Association honored him with its College and University Theater Award of Excellence.

Much has been said and written about Dr. Moe's academic and professional achievements, but only a few know of his many significant financial contributions to the campus program, and his personal endowments of a fund for departmental playwriting awards and a fund in the International Playwriting Competition. In addition, only a few know of the significant guidance and direction that he provided during the early 1960s that provided critical to the layout and planning of the Communications Building in general, and to the McLeod Theatre and laboratory theater in particular. Through the combined talents and efforts of Professors Charles Zoeckler, Archibald McLeod, and Christian Moe, the theater facilities in the Communications Building became a showplace of their creativity and innovation.

It seems appropriate that some suitable form of appreciation should be given to Dr. Moe's long and distinguished teaching career at SIUC and for his professional achievements and notable contributions to the theatrical field. Because these many successes have brought nationwide acclaim to himself, to the Theater Department, originally to the College of Communications and Fine Arts and now to the College of Liberal Arts, and to the University, this matter now proposes that the laboratory theater in the Communications Building, SIUC, be named in his honor.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

These recommendations are the result of nominations received by the Chancellor's Advisory Committee on Naming University Facilities, SIUC, the Committee having constituency representation. Pursuant to the rules of that committee, these recommendations have the support of the groups which use the facilities to be named.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That in order to fully honor Dr. Christian H. Moe for his conspicuous contributions to the field of theater and for his 38 long and distinguished years of service to the University, the laboratory theater in the Communications Building, SIUC, be and is hereby named "The Christian H. Moe Laboratory Theatre."

Mr. Ervin moved the reception of Reports of Purchase Orders and Contracts, April, 1996, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meetings held May 9, 1996 and May 13 & 14, 1996; Four-Year Plan (FY 1998-FY 2001) and FY 1998 Rates for Tuition, Fees, and Housing [Addition to 4 Policies of the Board A and Amendments to 4 Policies of the Board B and C]; Policy Change and Fee Increase in SMB: Primary Care Fee, SIUC [Amendment to 4 Policies of the Board B-6 and B-12]; Increase in SMB: Extended Care Fee, SIUC [Amendment to 4 Policies of the Board B-6]; Increase in Residence Hall Rates and Apartment Rentals, SIUC [Amendment to 4 Policies of the Board B-18]; Increase in Student Recreation Fee, SIUC [Amendment to 4 Policies of the Board B-6]; Increase in Students' Attorney Program Fee, SIUC [Amendment to 4 Policies of the Board B-6]; Change in Exemptions from Mandatory Student Fee, SIUE [Amendment to 4 Policies of the Board C-6, 7, 10, 11, and 14]; Change in Athletic Fee, SIUE [Amendment to 4 Policies of the Board C-5]; Increase in University Center Fee, SIUE [Amendment to 4 Policies of the Board C-5]; Increase in Textbook Rental Fee, SIUE [Amendment to 4 Policies of the Board C-5]; Increases in University Housing Rental Rates, SIUE [Amendment to 4 Policies of the Board C-12]; Increase in Student-to-Student Grant Fee, SIUE [Amendment to 4 Policies of the Board C-5]; Increase in Student Welfare and Activity Fee, SIUE [Amendment to 4 Policies of the Board C-5]; Reorganize Clinical Practice Plan as University Related Organization, Southern Illinois University School of Medicine; postpone to a date certain, Administrative Reorganization of the School of Medicine; Salary Increase Plans for FY 1997, as amended to include

a 3% salary increase for President Ted Sanders; Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1998: Executive Summary; Mission Statement, Focus Statement, Priorities Statement, Program Review Reports, Review of Undergraduate Education, New Program Requests, Program Priorities Requests, SIUC, including the School of Medicine; Mission Statement, Focus Statement, Priorities Statement, Program Review Reports, Review of Undergraduate Education, New Program Requests, Program Priorities Requests, SIUE; FY 1996 Productivity Report, Southern Illinois University at Carbondale, School of Medicine, and Southern Illinois University at Edwardsville; Approval of FY-97 Operating Budget; Authority for Executive Committee to Approve Plans and Specifications and to Award Contracts: Parking Lot Improvements and Expansion, Four-Year Plan, SIUC; and Proposal to Name Physical Component, SIUC [The Christian H. Moe Laboratory Theatre]. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Jason Ervin, Sarahjini Nunn; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

INCREASE IN STUDENT CENTER FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6]

Summary

This matter seeks a \$4.00 increase in the Student Center Fee, effective Fall Semester, 1997, for a proposed rate of \$48.00 per semester prorated over 12 credits for the Fall, Spring, and Summer academic sessions, respectively.

### Rationale for Adoption

The Student Center is funded from a combination of student fees and self-generated revenue. Through careful management in achieving cost reductions and enhancing revenue streams, the Student Center, with this increase, will have held increases in the Student Center Fee to an average of 1.9% per year over the ten years ending in FY-98.

Sales and total revenues reached a high in FY-94. Due to the decline in enrollment, sales and fees declined in FY-95 and are projected to be even less in FY-96. Sales are projected to increase modestly through FY-98. Fee revenue will also increase in FY-97 and FY-98 due to the approved and proposed fee increases. However, neither sales nor fees are projected to reach the FY-94 level by FY-98. Total revenue for FY-98 is projected to be almost \$1 million less than total revenue for FY-94, even with the fee increases.

In addition to covering salary increases and other cost increases (especially utility costs), the Student Center is facing needs for renovations and refurbishing in several areas. The budget reflects this in the equipment and the building maintenance lines.

Food service losses in recent years need to be addressed through an upgrade of the cafeteria area. It had been hoped that this could take place in FY-97, but now this cannot be addressed until FY-98 at the earliest. Increasing the revenue streams related to voluntary choices (sales) is preferred over increases in mandatory fees, to the extent possible. That and cost savings have formed the basis of planning in this area. The Student Center continues to serve as a highly used and valued facility providing many services to students, staff, and the region.

Almost half (46%) of the proposed increase is needed to fund a projected 3% salary increase for FY-98. The remaining \$78,650 of the proposed increase will help offset increases in utilities and other operating costs. As presented at the April Board meeting, the proposed budget projected a June 30, 1998 cash balance of only 1.2% of annual expense. In response to concerns raised at the meeting, the proposed budgets have been reviewed in order to project a better cash position. Several small changes were made, but salaries and maintenance were reduced more substantially. The newly projected cash balance for June 30, 1998 is now 6.4% of FY-98 expense, which is a much more acceptable level.

Salaries will be reduced by \$107,000 to reflect a reorganization of student programming activity. Building and equipment maintenance will scale back by deferring some projects. However, the amount currently budgeted is still appreciably more than in previous years. The four-year plan will reflect \$4.00 rather than \$2.00 increases for FY 2000 and FY 2001.

The Student Center and its related programs and activities continue to enjoy strong student support and activity. However, the addition of a third bookstore in town this year has reduced sales in the University Bookstore. Other Student Center sales are also reduced by lower enrollment.

#### Considerations Against Adoption

The fee increase could be reduced or avoided by deferring needed maintenance and renovations. However, these costs would still remain for future years.

On the other hand, a larger increase might appear to be more prudent to assure a sound fiscal basis in the event of unfavorable operating experience. Setting fee rates two years into the future compounds the need for adequate working cash.

The proposed increase is deemed to be the best compromise between fiscal operating needs and the desire to hold student costs down. It is anticipated that annual increases will be needed over the next few years, under current assumptions.

#### Constituency Involvement

This matter has been shared with the Student Center Board and with the Undergraduate Student Government and Graduate and Professional Student Council.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester 1997, 4 Policies of the Board B-6 be amended as follows:

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1996	<u>1997</u>
Student Center *	44.00	<u>48.00</u>

\* Prorated over 12 hours/semester.

**STUDENT CENTER , SIUC**  
**Comparative Statement of Actual and Estimated**  
**Revenue and Expense**

	FY-93 Actual	FY-94 Actual	FY-95 Actual	FY-96 Budget	FY-97 Projected	FY-98 Proposed
<b>REVENUE</b>						
Sales	5,834,987	5,980,582	5,755,198	5,048,232	5,174,438	5,329,671
Student Center Fee	1,647,222	1,788,986	1,513,650	1,466,424	1,596,913	1,595,156
Fees - Other	110,827	108,286	97,813	94,055	96,500	98,430
Services	37,381	35,453	39,624	45,000	45,000	47,000
Rentals	191,748	200,835	210,897	214,531	210,000	215,218
Interest Earned	50,651	70,425	105,883	102,000	101,500	101,500
Other	25	209	33	50	50	50
Student Welfare Funds	129,245	173,288	150,499	149,750	146,550	147,820
Use of Revenue Bond Fee	<u>1,105,000</u>	<u>1,257,660</u>	<u>1,211,080</u>	<u>1,164,500</u>	<u>1,048,000</u>	<u>1,008,836</u>
<b>TOTAL REVENUE</b>	<b>9,107,086</b>	<b>9,615,724</b>	<b>9,084,677</b>	<b>8,284,542</b>	<b>8,418,951</b>	<b>8,543,681</b>
<b>EXPENSE</b>						
Salaries	1,788,011	1,956,936	1,902,677	2,011,099	2,040,024	2,101,225
Wages (Net of CWS)	373,636	379,517	365,667	347,030	352,845	358,445
Travel	8,441	10,481	11,154	10,200	10,200	10,200
Equipment	155,930	161,644	135,501	100,000	200,000	200,000
Refunds	9,338	(465)	6,119	7,900	7,900	7,900
Oper. Auto. Equip.	5,273	6,593	5,987	5,450	5,350	5,350
Telecommunications	23,974	25,471	25,490	26,750	25,675	25,725
General Administration	233,764	253,451	372,127	269,900	269,575	146,075
Office Expense	133,716	121,439	143,336	128,675	137,650	140,650
Collection Expense	18,558	23,709	31,160	25,900	26,000	26,000
Merchandise for Resale	4,117,705	4,265,048	4,368,377	3,508,842	3,655,651	3,788,750
Utilities	787,283	879,781	820,646	1,022,000	994,650	1,007,800
Building Maintenance	227,706	132,807	178,015	145,000	375,000	375,000
Equipment Maintenance	64,439	73,144	88,649	90,850	95,400	100,170
Equipment Rental	5,170	4,908	8,292	4,838	2,619	2,619
Grounds Maintenance	37,762	39,332	40,803	41,400	42,650	44,000
Refuse Removal	9,060	7,211	7,343	12,000	12,000	12,000
Taxes	268,808	278,613	275,409	297,732	255,125	268,160
Laundry	4,044	4,022	4,798	4,800	5,000	5,000
Insurance	15,925	18,830	17,806	22,225	25,000	25,000
Debt Service	<u>476,777</u>	<u>460,846</u>	<u>418,920</u>	<u>420,500</u>	<u>419,000</u>	<u>419,000</u>
<b>TOTAL EXPENSE</b>	<b>8,765,320</b>	<b>9,103,318</b>	<b>9,228,276</b>	<b>8,503,091</b>	<b>8,957,314</b>	<b>9,069,069</b>
<b>REVENUE over EXPENSE</b>	<b>341,766</b>	<b>512,406</b>	<b>(143,599)</b>	<b>(218,549)</b>	<b>(538,363)</b>	<b>(525,388)</b>
Revenue from proposed \$4.00 increase						145,012
<b>ENDING BALANCE</b>	<b>1,351,741</b>	<b>1,864,147</b>	<b>1,720,548</b>	<b>1,501,999</b>	<b>963,636</b>	<b>583,260</b>

NOTE: Student Center Fee collections reflect late ISAC payments for FY 93 & 94.

Mr. Ervin stated that he was confused that even after raising the fee it will still operate at a negative revenue over expense. He explained that he had had discussions with Vice-President Wilson and Mr. Corey Bradford and he still had a different feeling regarding the debt service versus the use of the revenue bond fee.

In response to his concerns, Chancellor Guyon and Vice-President for Student Affairs, Harvey Welch, stated that they would be happy to discuss the matter further with Mr. Ervin.

Mr. Brewster moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, none; nay, Jason Ervin, Sarahjini Nunn. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

INCREASE IN ATHLETIC FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6 and B-9]

Summary

This matter seeks a \$5.00 increase in the Athletic Fee for a proposed rate of \$58.00 prorated over 12 credit hours for the Fall, Spring, and Summer sessions respectively. Funds generated from this increase are needed to replace fully the state-appropriated funding withdrawn from intercollegiate athletics. The additional revenue provided by the increase will assist in paying the annual salary increases incurred by moving staff from state to non-state accounts as well as in compensating for the loss of ticket revenue incurred by allowing students in free to all events. Although the costs of operating the intercollegiate athletic program continue to increase, all expenses other than salaries are budgeted at the same or lower levels.

### Rationale for Adoption

The Board of Higher Education has agreed to set aside the policy calling for use of state funds for intercollegiate athletics to be phased out. However, SIUC has already withdrawn half of the state funds which had been provided to athletics for many years. The \$15 increase (\$8 in FY-96 and \$7 in FY-97) did not fully replace the funds removed. This problem was augmented by athletics now having to pay the annual salary increases of staff moved from state to non-state accounts. Paying for salary increases for staff on non-state accounts decreases the operating budget annually by over \$30,000, and this figure will increase each year due to compounding. Permitting students to attend all athletic events free of charge has decreased revenue for athletics by approximately \$50,000 per year.

The impact of removing half of the state funds from athletics has had an adverse effect on the intercollegiate athletics program. The last true increase in revenue via a fee increase was in 1984. It is an outstanding and unparalleled accomplishment that the Athletic Department operated for over a decade without seeking an increase in the athletic fee. As recently reported to the Board, the athletic fees at SIUC lag well behind those at Western Illinois University, University of Illinois at Chicago, Northern Illinois University, and Illinois State University. The average athletic fee for all NCAA division IAA Institutions was \$166.14 in FY-95. If the athletic fee at SIUC is increased annually by \$10.00 for the next four fiscal years (FY-98 - FY-01), the fee would total \$146 per year which is still lower than the national average as reported six years earlier in FY-95.

To provide for Athletic Facility Repair, Replacement, and Modernization in the future, \$1.50 each semester would be added from the \$5.00 increase to the existing reserve for FY-98.

### Considerations Against Adoption

In response to the recommendation by the IBHE to remove state funding from athletics, Chancellor Guyon appointed a committee entitled the Committee to Study the Future of Athletics. This committee, the majority of which was students, recommended a fee increase of \$10 in FY-96 and \$10 in FY-97. The members of this committee thoroughly studied the revenue sources available and believed the \$20 increase was needed. However, the student referendum for a \$15 increase was defeated. An unusually small number of students (454) voted with only 30% of those voting supporting the increase.

### Constituency Involvement

This matter has been shared with the Intercollegiate Athletic Advisory Committee (IAAC) which has representation from all constituencies except the Graduate Council. The IAAC strongly supports a fee increase as well as other increased sources of funding. The IAAC is presently in the process of developing

recommendations regarding funding needs and funding options for the University's report on athletics requested by the IBHE for their discussion of the funding of athletics scheduled for August, 1996.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1997, 4 Policies of the Board B-6 be amended as follows:

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1997	<u>1998</u>
Athletic	53.00	<u>58.00</u>
9. Athletic Fee. In order to provide a regularized source of funding for Men's and Women's Intercollegiate Athletic programs at Southern Illinois University at Carbondale, a fee is established for each student. This fee shall be reduced 1/12 for each semester hour less than 12.
  - a. Funds generated from this fee shall be distributed in a manner to provide equal opportunities for male and female athletes.
  - b. Funds generated from a \$2.00 \$3.50 portion of this fee shall be used to establish an "Intercollegiate Athletics Repair, Replacement, and Modernization Reserve," which shall have maximum level to be determined by application of the Legislative Audit Commission University Guidelines. These reserve funds shall be used for repair, replacement, and modernization of facilities and equipment used for programs of intercollegiate athletics.

ATHLETIC FEE, SIUC  
Comparative Statement of Actual and Projected  
Revenue and Expense  
Southern Illinois University

Fee per Semester	\$38.00	\$38.00	\$46.00	\$53.00	\$58.00
	FY-94 ACTUAL	FY-95 ACTUAL	FY-96 BUDGET	FY-97 PROJECTE	FY-98 PROPOSED
<b>REVENUE:</b>					
Ticket Sales (Reg. Season)	614,769	662,099	575,000	575,000	575,000
Student Athletic Pass	11,710	22,240	0	0	0
Advertising Sales	45,043	70,625	55,000	55,000	57,500
Program Sales	4,048	6,080	4,850	5,000	5,000
Concessions	26,471	26,577	26,000	26,000	26,000
Athletic Fee	1,682,900	1,396,314	1,637,534	1,856,159	2,029,014
less \$2 portion to Reserve*	(80,928)	(84,118)	(71,197)	(70,044)	(122,441)
Guarantees Received	175,000	182,000	50,000	0	0
Conference Share	44,817	76,847	75,000	65,000	55,000
NCAA Distribution	218,493	260,215	220,000	200,000	200,000
Net Unrestricted Contributions	177,028	159,899	150,000	155,000	160,000
Sponsorships	46,227	42,700	35,000	40,000	42,500
Royalties	48,323	46,199	50,000	50,000	50,000
Interest Earnings - Operations	37,355	46,550	40,000	35,000	35,000
Endowment Earnings	9,776	9,017	10,000	10,000	10,000
State Appropriations	1,245,956	1,280,696	1,052,835	842,690	867,971
Other	41,409	82,117	126,861	113,223	123,644
<b>TOTAL REVENUE</b>	<b>4,348,397</b>	<b>4,286,057</b>	<b>4,036,883</b>	<b>3,958,028</b>	<b>4,114,188</b>
<b>EXPENSE</b>					
Administration	172,205	164,081	167,244	167,244	160,000
Hospitality Room	1,363	0	2,000	2,000	2,000
Ticket Office / Promotions	51,806	49,848	47,000	47,000	47,000
Sports Operating Costs	1,031,880	1,026,793	1,015,000	1,015,000	1,015,000
Sports Information	60,730	54,615	59,100	59,100	59,100
Training	37,528	37,242	41,000	41,000	41,000
Salaries	1,953,388	1,991,519	2,018,989	2,079,559	2,019,471
Wages (Net of CWS)	31,031	31,972	35,000	35,000	25,000
Insurance	30,041	36,744	40,000	40,000	40,000
Scholarships	647,623	655,798	670,000	670,000	670,000
Guarantee Expense	60,221	47,988	62,000	85,000	0
Fund Raising Cost	22,000	22,000	22,000	22,000	22,000
Academic Enhancement	33,730	36,217	35,000	35,000	35,000
Other	47,893	95,627	0	0	0
<b>TOTAL EXPENSE</b>	<b>4,181,439</b>	<b>4,250,444</b>	<b>4,214,333</b>	<b>4,297,902</b>	<b>4,135,571</b>
<b>REVENUE over EXPENSE</b>	<b>166,958</b>	<b>35,613</b>	<b>(177,450)</b>	<b>(339,874)</b>	<b>(21,383)</b>
<b>ENDING BALANCE</b>	<b>508,209</b>	<b>543,822</b>	<b>366,372</b>	<b>26,498</b>	<b>5,115</b>
Athletic Facility Reserve	89,771	29,552	187,995	296,513	418,954

\* In FY98, contribution to the Reserve increases to \$3.50.

Mr. Ervin stated that there seemed to be some discrepancies in the figures. He continued that there were some questions that needed to be answered.

In response to Mr. Ervin's concerns, Chancellor Guyon stated that the fee was modest based on comparisons with other institutions and given the fact that SIUC hadn't had a fee increase for a ten-year period. With regard to the discrepancy in the presentation of the budget concerning the money that was generated from private sources, he stated that he was absolutely confident that a positive parameter such as that could be explicated in a reasonable way and they would make every effort to do that. He explained that a year or so ago when SIUC started the first round of recommended increases, it was agreed that there would be no admission charges to student participants. He continued that he was pretty sure that the discrepancy we may be looking at is talking about increases in attendance from people other than the student population for the percentage increase that they were looking at.

Mr. Brewster moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, none; nay, Jason Ervin, Sarahjini Nunn. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

ORGANIZATION OF THE OFFICE OF THE PRESIDENT  
SOUTHERN ILLINOIS UNIVERSITY

Summary

This matter presents a proposed reorganization of the Office of the President and requests the Board's approval of the organization represented by the attached chart, the titles contained therein, and the assigned duties included in the accompanying materials. Additionally, the matter requests that the Board authorize the President to initiate a search for a General Counsel and an Executive Assistant to the President.

Rationale for Adoption

The Board of Trustees, upon hiring Dr. Ted Sanders as Chancellor (now President), requested that he review the organizational structure, staffing level, and staff effectiveness of the Office of the Chancellor and bring recommendations to the Board regarding appropriate changes in each of these areas. The Board recognized that significant downsizing of the Office in 1991 resulting in a reduction of 7.6 staff (from a staff of over 27 individuals to 20 excluding Internal Audit) may have had a negative impact on the overall effectiveness of the Office. In short, the Board wanted to assure that the Office was structured and staffed in a manner to efficiently and effectively carry out the expectations of the Board.

In conducting his review, the President relied on his personal experiences in directing the Office during the past eleven months, an analysis of the Office by an outside consultant, conversations with various staff within and outside the Office, and observations offered by outside agencies and friends of the University. After careful consideration, the following conclusions have been reached:

There are widely differing views on the purposes, roles, and functions of the Office.

There is an uneven assignment of work. In some cases, individuals have more responsibilities assigned to them than they can effectively meet. As a result, a number of functions do not receive the attention they deserve.

There is a less-than-adequate communications system, both within the Office and between the Office, SIUC, and SIUE. Some important functions receive limited or no attention given the current structure and staffing (e.g., planning, environmental scanning, information management).

Staffing for several critical functions is provided by individuals with additional significant campus assignments (e.g., public and media relations, federal relations, LAN and technology management) or by part-time contract staff (legal counsel, community outreach).

There is no adequate function within the Office for personnel management (staff assignment, development, and evaluation) resulting in uneven workflow, crisis-management, and staff conflicts. Some individuals report to more than one supervisor.

There is wide variance in the quality of publications and products of the President's Office and the two institutions.

There are a number of services and systems which are unnecessarily duplicated on the campuses.

In some instances, salaries are not comparable to similar positions at the campuses or at peer institutions.

Given these conclusions, it is apparent that changes must be made in the President's Office to ensure that the Board's expectations are met and that adequate direction and assistance are provided to the campuses. Therefore, the President recommends the following:

Hire a full-time General Counsel.

Redistribute the responsibilities of the Vice-Presidents to assure the work is manageable. This will require the creation of an additional vice-presidency and the renaming of the positions to reflect the redistributed workload. The positions would be: Vice-President for Academic Services, Vice-President for Planning and Budget Services, and Vice-President for University Services and Treasurer.

Create a position of Executive Assistant to the President and assign this position the responsibility for day-to-day office and personnel operations, specialized policy analysis, and staffing the President.

Create a position of coordinator of information resources and assign this position the responsibility to develop and implement an executive information system and be responsible for ensuring the entire President's team has the information they need to do their jobs.

Assure single reporting relationships for all staff; use cross-functional staffing to create team assignments where appropriate.

Change the title of the Assistant Vice-President for Academic and Financial Affairs to Assistant Vice-President for Academic Services.

Engage the services of the SIUC School of Business to reengineer the work processes of the President's Office and assist with team building efforts within the Office.

Systematically analyze duplicated systems or services to determine whether or not a single entity based on one of the campuses or in the President's Office would more effectively and efficiently serve the needs of the University. Assign oversight of this process to the Vice-President for Planning and Budget Services, who will work with appropriate campus staff.

Assign the Executive Assistant for Media Services the responsibility to work with appropriate campus staff in developing a strategy to assure quality control of publications and products produced by the University.

Configure the positions of Executive Assistant for Media Services and Executive Assistant for Government Relations in relationship to SIUC and SIUE in a manner which ensures quality control in all matters of image and identity to all institutional audiences, internal and external.

#### Considerations Against Adoption

Increases in staffing levels must be carefully evaluated in relation to their costs and the benefits they provide. While additional staff may be justified, this set of recommendations will be accomplished through the realignment of positions.

#### Constituency Involvement

The President has discussed this matter with individual Board members and staff who are directly affected by the changes.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That upon the recommendation of the President the organization represented by the attached chart is approved and the titles contained therein for the positions shown are approved;

BE IT FURTHER RESOLVED, That the President is authorized to conduct a search and recommend the appointment of a General Counsel and an Executive Assistant to the President;

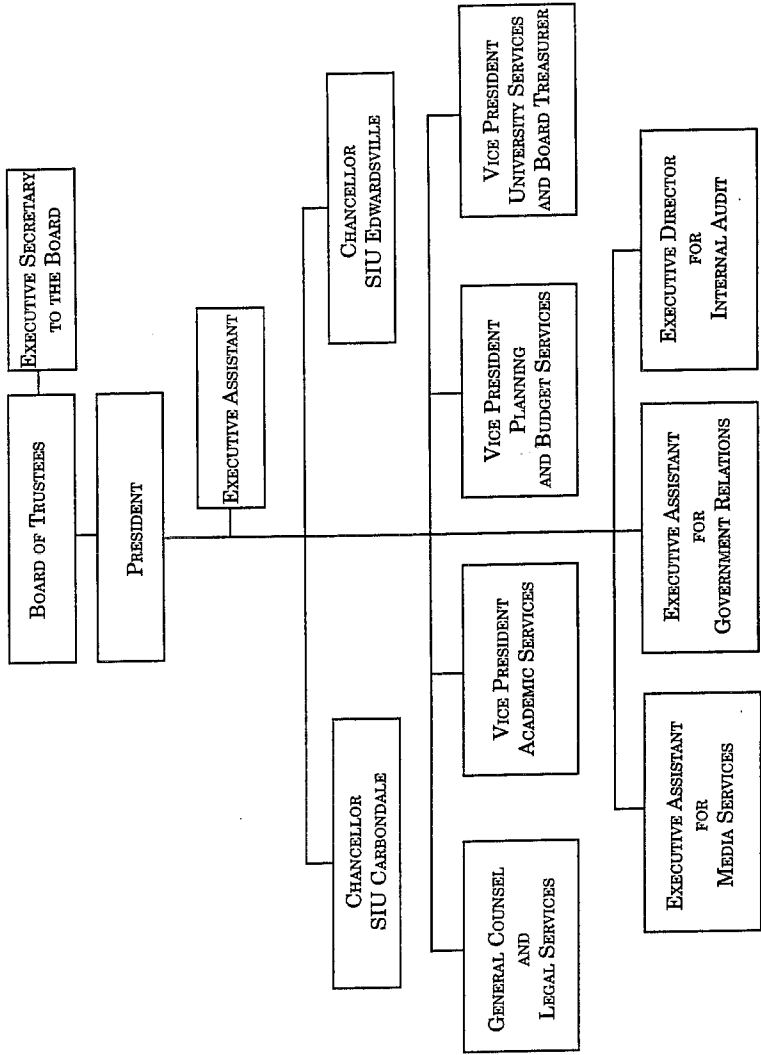
BE IT FURTHER RESOLVED, That Elaine Hyden be reassigned from the position of Executive Director of Audits to Vice-President for Planning and Budget Services with salary to be set at a level comparable to the other Vice-Presidents;

BE IT FURTHER RESOLVED, That Cheryl Farabaugh-Dorkins be reassigned from the position of Assistant Director for Information Resources, Internal Audit, to that of coordinator of information resources in the Office of the President;

BE IT FURTHER RESOLVED, That the President is hereby authorized to take whatever additional action is required to implement this resolution; and

BE IT FURTHER RESOLVED, That the President, after consulting with the Chair of the Board and the Chair of the Finance Committee, is hereby authorized to make additional adjustments in positions and titles below the vice-president level without further action of this Board.

Southern Illinois University



President Sanders stated that included with the matter is an organizational chart to which he will refer. He explained that almost a year ago, after the Board had offered him the opportunity to join Southern Illinois University, the Board had requested that he review the organizational structure of the staff and staffing in the Office of the President and to come back at a later point in time with recommendations regarding that structure and staff. He reminded the Board that in 1991, as an early part of the PQP process, the Board reduced the staffing in the office, excluding Internal Audit, to 20 individuals.

He stated that he had observed, both within the University community and in the larger community, that there were widely varying expectations and perceptions of the purposes and functions of the Office of the President. He continued that as he began looking internal to the office he quickly observed that there was an uneven assignment of work, and probably the best example of that was Vice-President Don Wilson who had in his daily work portfolio more functions and assignments to perform than any one single person could humanly do regardless of how good they happen to be. He asked that the Board approve the search for and hiring of a full-time General Counsel. He explained that Dick Gruny had performed ably and that both he and Dick realized that the position should be full-time. He stated that no one in the office has the historical perspective that Dick Gruny does and he is invaluable in sharing that historical perspective and we do not want to lose access to that. Dr. Sanders recommended that we continue to purchase some of Dick Gruny's services. He also recommended that the responsibilities of the Vice-Presidents be redistributed, and one fairly significant impact in the redistribution of functions would be in the functions assigned to the

Vice-President for Financial Affairs. He continued that he was recommending the creation of a Vice-President for Planning and Budget Services and the retitling of the Vice-President for Financial Affairs to the Vice-President for University Services and Board Treasurer. He explained that Don Wilson would continue carrying out the responsibilities of University Services including facilities, bonding, security, personnel, and custodian of University funds. He stated that the developments of the last several months made it very, very clear that we needed a senior officer to think about budgeting, and that person would be the Vice-President for Planning and Budget Services. He recommended that Elaine Hyden be reassigned from her current responsibilities as Executive Director of Internal Audit to fill that position and carry out the duties of this office and that she be compensated comparably to the other two Vice-Presidents. He asked that he be given the authority to create a position titled Executive Assistant to the President and assign to that position the responsibilities of the day-by-day office and personnel operations, as well as some specialized policy analysis. He said there were too many positions reporting to the President and that an Executive Assistant would relieve that burden by handling the day-by-day operations in the office. He also asked that the Board create a position and fill it through the reassignment of Cheryl Farabaugh-Dorkins as coordinator of information resources. He explained that that individual would give leadership to the creation of an executive information system assuring that the University has the kind of information required to perform its functions. He also stated that there would be important changes in the titles of positions; for example, Vice-President for Academic Affairs to Vice-President for Academic Services. He explained that

they had used the term Services very deliberately to clearly communicate that our purpose is to serve the entire University and to try and capture that in the titles to those offices and positions. He stated he was making the change in titles for Jack Dyer and Garrett Deakin, making them Executive Assistants rather than Directors. He asked that the Board note the following on the organizational chart: the Treasurer under the Board's Bylaws is an officer of the Board although that individual, even for those purposes, reports through the President to the Board; in the case of the General Counsel and Executive Director for Internal Audit, there are select purposes and times whenever these positions must and do, under the Board's Bylaws report directly to the Board, bypassing the President. He explained that there were situations where they were authorized and expected to report directly to the Board.

Mr. Rowe asked if the coordinator of information services would report to the President or a Vice-President. Dr. Sanders responded that it was his intent that that person would report to the Vice-President for Planning and Budget Services. He continued that all of those details in the reporting relationships within the office and the assignment functions below the levels here would be further delineated and brought under this resolution to the Chair of the Board and the Chair of the Finance Committee. He stated with the reassignments of Elaine Hyden and Cheryl Farabaugh-Dorkins that the staff of Internal Audit would be reduced by two positions which would have a significant impact upon Internal Audit. He continued that this was not highly desirable, but necessary. He stated that it was his intent to bring a recommendation to fill the Executive Director of Internal Audit position by reassignment or appointment of someone currently on staff so we won't have to

add to our current staffing levels. Dr. Sanders stated that currently the Executive Director of Internal Audit reports directly to him and that is the way it will continue. He stated that under state law that individual couldn't report to anyone else other than the chief executive officer and the Board.

In response to the President's recommendations, the Chair stated that his suggestions have responded well to the Board's concerns and he has taken a very deliberate approach in putting these in place. He stated he was very much in favor of the President's suggestions.

Dr. Wilkins moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Jason Ervin, Sarahjini Nunn; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair asked the Board to consider a current and pending matter, Resolution in Recognition of John Guyon. Mr. Norwood moved that the Board consider the matter. The motion was duly seconded, and after a voice vote the Chair declared that the motion to consider had passed unanimously.

The following matter was presented:

Recognition of  
JOHN GUYON  
Resolution

WHEREAS, John Guyon, of Southern Illinois University at Carbondale, has elected to resign after twenty-two years of outstanding service to the

institution, including nine years of active and effective leadership as chief executive officer;

WHEREAS, Dr. Guyon, in all his various capacities, from Professor of Chemistry, to Dean of the College of Science, to Associate Vice-President for Academic Affairs and Research, to Acting Vice-President for Academic Affairs and Research, to Acting President, to President, maintained an unswerving commitment to academic excellence;

WHEREAS, Under his direction, the campus has added a number of buildings, and became the first U.S. university to open a campus in Japan, which is still thriving today;

WHEREAS, Under his leadership the University began a distance-learning initiative which will link SIU with regional community colleges to provide classes through interactive video;

WHEREAS, Numerous and prestigious awards and honors received by Dr. Guyon during his tenure at SIUC reflect great distinction upon the University;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees in regular meeting assembled, That the Board expresses its profound gratitude and appreciation to John Guyon for his many years of distinguished and invaluable services and contributions to Southern Illinois University at Carbondale, to its constituents, and students;

BE IT FURTHER RESOLVED, That the title of Chancellor Emeritus be conferred upon John Guyon effective with his resignation on August 16, 1996; and

BE IT FURTHER RESOLVED, That the members of this Board, individually and as a group, offer John Guyon their best wishes for happiness and success in all his endeavors in the years ahead and their sincere hope that those years be productive and fulfilling.

President Sanders stated that John Guyon had discussed with him his desire to step down from the duties of Chancellor at Southern Illinois University at Carbondale, not to retire and cease being of significant service to the University. He stated that John Guyon in over two decades of service to the University has contributed greatly to the health, well-being, strength, and quality of this University and many, many accomplishments will be a part of his legacy from that tenure. He said that one could clearly say that John and Joyce Guyon have served the

University with distinction and with great accomplishment and for that deserves the highest praise of this Board and of the University community itself. He explained that John would not be retiring; he will be continuing with a more limited portfolio of work, but nonetheless one that is very, very important. He stated that John Guyon will work to bring a Phi Beta Kappa chapter to the Carbondale campus and will focus his efforts to help in fund-raising and specifically to bring endowed chairs to the University. He said that he will assist with the North Central Accreditation and to help on the international front. Dr. Sanders stated with deep regret and with some degree of pleasure for recognition of John Guyon's accomplishments that he presents this resolution for adoption and name Dr. John Guyon as Chancellor Emeritus effective as of the date August 16 when he steps down from his duties as Chancellor.

Mr. Norwood moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Chancellor Guyon stated he would have 23 years of service when he finished the special assignments. He said he came to Southern Illinois University in late 1973 and has enjoyed every minute of his activity here. He explained that it had been a privilege to serve the University in some small way, and it had been a privilege to serve this Board in some small way. He said he had great affection for the institution and would do everything he could to continue the development of the Carbondale campus of Southern Illinois University. He thanked them for this honor.

Mr. Norwood said that Chancellor Guyon would be missed and he hoped that he and Joyce had the opportunity to hit the ball a little bit longer and a little bit straighter.

Mr. Brewster stated that his capacity had started with the Foundation and that nobody had given more to this University than John and Joyce Guyon. He explained that if a new plan or program came up at the Foundation they were the first to step up. He cited that as true leadership: leadership by example. He said that Dr. Guyon had led by example and for that they would be eternally grateful.

The following matter was postponed:

#### ADMINISTRATIVE REORGANIZATION OF THE SCHOOL OF MEDICINE

##### Summary

This matter proposes an administrative reorganization of the Southern Illinois University School of Medicine central administration and requests the Board's approval of the organization represented by the attached chart and the assignments and titles contained therein. It proposes to streamline the administrative structure, reduce layers of management, and rearrange units to allow more natural sub-unit groupings. This structure delineates the Dean and Provost functions more clearly and emphasizes the distinction between the two functions of the Office of the Dean and Provost: Chief Administrative Officer of the medical campus (Provost) and Chief Academic Officer of the School of Medicine (Dean). Specifically, it proposes: (1) abolition of positions of Assistant Dean, Professional Development, Assistant Provost, Associate Dean for Administration and Planning and Dean of Student Affairs; (2) establishment of the position of Associate Provost for Finance and Administration; (3) establishment of the position of Associate Provost for External and Health Affairs; (4) establishment of the position Associate Dean for Information Resources; (5) changing the title of Assistant Dean for Administration to Associate Provost, Southern Region; (6) changing the title of Associate Dean for Research and Academic Affairs to Associate Dean for Research and Faculty Affairs; (7) changing the title of Associate Dean for Educational Affairs to Associate Dean for Education and Curriculum; and (8) changing the title of Associate Dean for Development to Director of Development.

### Rationale for Adoption

The proposed reorganization will allow the SIU School of Medicine to:

(1) Provide a clear and stable organizational structure responsive to the administrative and programmatic needs of the institution, both internally and externally.

(2) Reorganize a senior level administrative team to provide management continuity and stability, and to encourage comprehensive authority, responsibility, and management by senior administrators.

(3) Focus the activities of the Associate Dean for Education and Curriculum and the Associate Dean for Student Affairs exclusively upon the medical curriculum and students. Units and functions not directly related to these general areas will transfer to other administrators--Biomedical Communications and Continuing Education from Education to External Affairs; Alumni Affairs from Student Affairs to External Affairs.

(4) Eliminate functional duplication among the various administrative areas; for instance, Public Affairs was in the Dean's Office, Marketing was in the Office of the Associate Dean for Clinical Affairs, and the Foundation was under its own Associate Dean. These units are now grouped under a common senior administrator, the Associate Provost for External and Health Affairs.

(5) Formalize specific functions as administrative units. This includes developing the new position of Associate Dean for Information Resources.

(6) Place the School's financial, administrative, and facilities functions in the Provost's Office, thus acknowledging the level of administrative importance of the School's resource base--transfer the subunits in Facilities and Services, retitled Capital Planning and Service Operations, to the Associate Provost for Finance and Administration.

### Considerations Against Adoption

University officers are aware of none. In no case will any administrative and professional staff, faculty member or civil service staff lose employment as a result of the proposed changes.

### Constituency Involvement

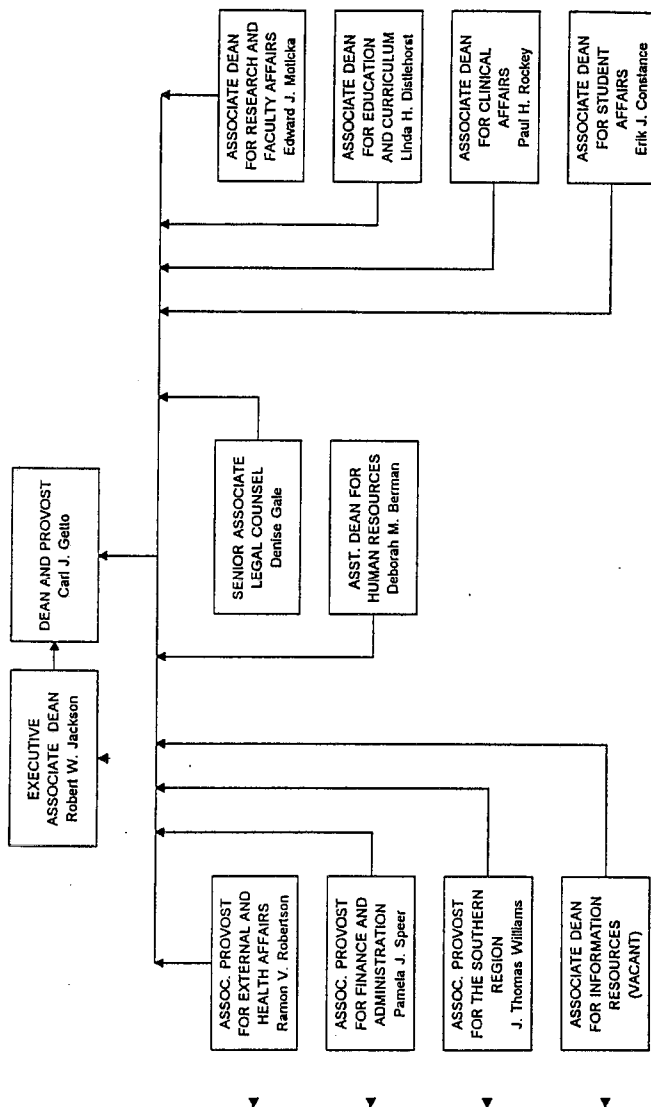
This action is supported by the School of Medicine Faculty Council, Executive Committee, and by the SIUC Chancellor.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That approval be sought for the Administrative Reorganization of the School of Medicine.

BE IT FURTHER RESOLVED, That the President of Southern Illinois University is authorized to take those actions necessary to implement this reorganization without further action of this Board.

SOUTHERN ILLINOIS UNIVERSITY SCHOOL OF MEDICINE  
SENIOR ADMINISTRATIVE POSITIONS  
PROPOSED STRUCTURE



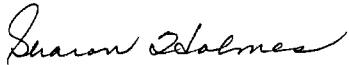
BALLOWS  
LAST REVISED  
2/24/96 (mhm)

The Chair recognized Jason Ervin, retiring SIUC student trustee, and Sarahjini Nunn, retiring SIUE student trustee. He presented each with a certificate recording with appreciation their service from July 1, 1995 to June 30, 1996. He stated that it had been a joy and pleasure to serve with them. He explained that both student trustees were outstanding and they had served very effectively and with great credit to their campuses. Jason and Sarahjini thanked the Board for the opportunity to serve on this Board and for the great experience.

The Chair stated that a news conference would be held in this room immediately following this meeting.

Mr. Brewster moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:08 p.m.

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Sharon Holmes, Executive Secretary

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